



# Annual Budget Fiscal Year 2018-19





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Fiscal year beginning July 1, 2018

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# City Manager's Budget Message



## EXECUTIVE OVERVIEW

### Fiscal Summary

Roseville's fiscal position has improved since the recession. However, the City is not immune from slowing revenue growth and increasing expenses faced by cities throughout California. Deferred maintenance, along with increasing operational and retirement costs, have added pressure on our ability to maintain current service levels with projected revenue streams.

The City was able to maintain service levels during the recession by deferring millions of dollars' worth of capital improvements and maintenance, borrowing from reserves, and lowering payments to key funds such as workers' compensation and retiree health. As the economy recovered, the Council adopted policies to ensure that future revenues are allocated to move towards fully funding these obligations.

As was the case with the fiscal year (FY) 2017-18 General Fund budget and in accordance with Council policy adopted in FY2016-17, the FY2018-19 General Fund budget matches budgeted expenses with projected revenues without the use of reserve funds.

The City is balancing the impact of slowing revenue growth while still paying a fair wage for our labor market and making

sure we have a workforce we can afford. Being a service-based operation, the City's largest General Fund expense is labor. We've conducted performance audits to ensure our staffing levels are appropriate. The studies confirmed we're staffed below requirements for the service levels at which we operate. We've been able to temporarily overcome the staffing shortage due to efficiencies gained by having long-term, seasoned staff in place, but many of those employees are retiring.

It's important to note that over the past 10 years, the population of Roseville increased 28 percent from 109,154 in FY2007-08 to a projected 139,200 in FY2018-19, necessitating an expansion of services. Yet at the same time, General Fund staffing decreased from 778 full-time equivalent (FTE) employees to 698, a 30 percent reduction per capita in staffing over the same period. The City has been doing more with less over time, which is why departmental performance audits specify that in order to maintain or expand current service levels, additional staff is needed. At the same time, the City and its labor groups have partnered to slow payroll growth, reduce retirement benefits, and reduce salaries.

All the while, a constantly changing statewide legislative and regulatory environment continues to add unfunded mandates and significant costs to the City's operations, such as public-safety realignment, open space management, and the State

# City Manager's Budget Message

moving responsibility for stormwater management from the State to local government, all adding millions in expenses to the City's General Fund.

Because expenses are growing at an increasing rate, reductions in some service levels were required to achieve a balanced General Fund budget. These reductions included significantly limiting public hours and programs at the Maidu Indian Museum and Historic Site; cutting vacant positions for recreation, streets, and fire education; and further reducing open space maintenance including goat grazing for thatch-control management.

Although the City's General Fund budget is balanced for FY2018-19, it does not address all of our long-term liabilities such as facility maintenance, pensions, and retiree health costs. Deferred maintenance of the City's parks, playgrounds, libraries, recreation centers, pools, and other facilities has been significantly underfunded since the Great Recession. If the City were to fully fund its long-term liabilities including its deferred maintenance, the General Fund budget would be upside down by almost \$14 million per year. As a result of slowing revenue growth, we're continuing to look for ways to close this gap, including reducing expenses, bringing in additional revenues, and changing service levels.

In anticipation of additional service cuts, at its February 2017 annual goals workshop, Council directed staff to initiate a process to get community input on service priorities. The goal was to find ways to balance the City's obligations to maintain fiscal stability while continuing to provide high-quality essential services and address its long-term liabilities. To this end, the Council approved the nine-month EngageRoseville effort at its meeting on April 19, 2017, as described below.

- **EngageRoseville: A Community Conversation about Priorities** - Extensive community participation will help ensure the City has a clear understanding of community priorities, the community has a clear understanding of fiscal constraints and opportunities, and recommendations can be developed to align resources accordingly.

The City raised awareness of EngageRoseville in a variety of ways: through a flyer mailed to every residence in Roseville, e-newsletters, specially-produced podcasts and videos, digital billboard, postcards and flyers at public counters and community events, and live-streaming of Community Priorities Advisory Committee (CPAC) meetings on YouTube with re-broadcast on COR-TV.

Educational tools also included a series of specially-produced podcasts and videos focusing on each department and the City's overall budget situation, including context about consumer trends and rising costs.

To gather community input, the City offered opportunities for online and in-person participation to everyone in Roseville:

- o Council approved formation of the CPAC to ensure direct and meaningful community participation in reviewing levels of City-provided services. The 20-member committee met twice monthly for nine months to develop its recommendations and value statements.
- o Six online FlashVote polls, sent to more than 1,400 registered users with about 500-600 people responding, gave participants a quick and easy way to rank their service priorities, provide comments, and see the results immediately when the poll closed.
- o Balancing Act offered an online gamification of budget choices. More than 1,000 people got an in-depth look at services, consequences of reduced funding, and an opportunity to rank priorities throughout the city, instead of just within departments. More than 320 users closed a hypothetical \$2 million General Fund budget gap and submitted their ideas to the City.
- o An in-person Community Conversation open to residents 18 and older on February 26, 2018, welcomed 120 participants. It featured presentations from the heads of the three largest General Fund departments; small-group, roundtable discussions facilitated by staff; and smartphone polling with real-time results. Participants asked questions, ranked priorities, and provided comments.
- o A phone number and a dedicated email address were created to receive additional input.

Staff from FlashVote, Balancing Act, and the Sacramento-based Institute for Local Government, all commended Roseville for its high rates of community participation in person and online.

Community input resulted in the following common themes that were considered in building this year's budget:

- o Seek to reduce rather than eliminate services.
- o Prioritize efficient public safety as the cornerstone of City services.
- o Maintain Roseville's competitive edge in the region with desirable neighborhoods (schools, parks, open spaces) and a business-friendly environment.

# City Manager's Budget Message

- o Maximize flexibility in staffing levels.
- o Generally, avoid subsidizing services the private sector can provide.
- o Seek opportunities for increased cost recovery for all City services, where applicable and appropriate.
- o Utilize technology and automation where possible to increase efficiencies and reduce costs.
- o Recruit, train, and deploy volunteers where appropriate.
- o Pursue fund stabilization/revenue enhancement strategies to preserve Roseville's quality of life.

online purchases results in an annual loss of \$3-4 million (and growing) to Roseville. And because California does not tax services, the City receives no revenue when people purchase services (such as a lawn service), instead of goods (such as a lawn mower).

City of Roseville - General Fund Three-Year Operating Revenue (in millions)			
	Actual FY2016-17	Amended FY2017-18	Proposed FY2018-19
Sales Tax	\$ 52.7	\$ 54.7	\$ 56.9
Property Tax	\$ 40.4	\$ 43.1	\$ 44.7
Subtotal	\$ 93.1	\$ 97.8	\$101.6
Other Operating Revenue	\$ 51.9	\$ 37.0	\$ 37.4
<b>Total</b>	<b>\$145.0</b>	<b>\$134.8</b>	<b>\$139.0</b>

## Key Operational Focus Areas

The FY2018-19 budget addresses a range of operational needs with a specific focus on the following:

- **Maintaining emergency response**—Maintaining adequately staffed and trained emergency response services, including neighborhood patrols, crime-prevention programs, and emergency personnel, are vital to protecting Roseville's quality of life and maintaining rapid emergency and medical response times.
- **Evaluate fire staffing response model**—As recommended by the EngageRoseville process in an effort to reduce overtime costs.
- **Maintaining streets, roads, and public facilities**—Well-maintained streets, roads, parks and recreation centers help protect property values and maintain Roseville's quality of life. It is fiscally responsible to maintain our streets, roads, and public facilities now, so they don't deteriorate and become more costly to fix in the future.
- **Strengthening the economy and increasing jobs**—Programs that retain, attract, and help expand businesses in Roseville are important to creating jobs—essential to a vibrant economy.

City of Roseville - General Fund Three-Year Operating Expenses (in millions)			
	Actual FY2016-17	Forecast FY2017-18	Proposed FY2018-19
Operating Expenditures	\$139.4	\$133.0	\$138.4

The decrease in Other Operating Revenue and in Operating Expenditures from FY2016-17 to FY2017-18 in the above tables is due to a change in accounting for reimbursements from other funds for services such as finance, human resources and legal services. These indirect cost reimbursements, from the enterprise and other City funds to the General Fund, were previously reflected as revenue and now are reflected as expenditure reductions pursuant to generally accepted accounting principles.

Utility franchise fees from electric, natural gas, and cable companies comprise six percent of General Fund revenues. The remaining 22 percent of revenues comes from development-related fees, permits, recreation programs, business license fees, hotel/motel tax, grants, etc.

After forecasting the City's revenue, the City must account for continued pressures on the expense side which include the increasing costs of salaries, benefits, CalPERS retirement costs, retiree health costs, and state minimum wage increases affecting the City's contracts with suppliers.

## Fiscal Trends

Projected FY2018-19 sales tax revenues of \$56.9 million and projected total property tax revenues of \$44.7 million account for 73 percent of the City's FY2018-19 General Fund revenue. Sales tax in FY2018-19 is expected to increase by 4.2 percent (or approximately \$2.3 million) compared to the FY2017-18 projections. Sales tax revenue is projected to grow at a reduced rate as compared to the past several years. This is partly due to increased internet commerce combined with the transition to a service economy. Sales tax distribution from

The FY2018-19 budget includes recommendations for a net decrease of 1.5 FTE General Fund positions. Three General Fund positions were eliminated to partially address the City's structural imbalance: the Central Services Department director, an executive assistant in the City Manager's Office, and an interpretive services supervisor. New General Fund positions recommended to address service level demands, totaling 1.5 FTE, include a parks maintenance worker and a half-time dispatcher.

# City Manager's Budget Message

The budget also recommends two new positions in the Electric Fund and one new position shared by the Electric and Environmental Utilities departments. In the Facility Services Internal Service Fund (ISF), a building maintenance supervisor position was added and a senior custodian and building maintenance aide positions were eliminated. Citywide, there are a net 2.0 FTE positions recommended to be eliminated when all new positions, reclassifications, and transfers are taken into account. The table below summarizes the position changes.

## Economic Indicators

While economic development helps maintain Roseville's competitiveness in the marketplace, it won't solve the City's budget issues. Nonetheless, looking at key economic indicators, including the labor market and residential, retail, and commercial sectors, Roseville's economy is strong. At the close of FY2017-18, residential permits for single-family homes are expected to keep pace with the prior year. In FY2018-19, the volume of permits for single-family homes is expected to remain similar to this past fiscal year. Using a conservative estimate, the budget has been structured on the future issuance of 900 single family residential building permits being issued.

A total of \$110 million in commercial investment (\$60 million in new commercial building construction valuation and \$50 million in commercial tenant improvements) will close out FY2017-18. And the City conservatively estimates roughly the same—\$100 million—in total commercial construction and tenant improvements for FY2018-19, indicating a continuation of investment in Roseville's commercial sector.

This past year, work was started on many new, large, long-term projects. These include a five-story, 275,000-square-foot corporate-office complex for Adventist Health; 220,000

square feet of new medical-office buildings and a two-level parking structure for Kaiser Permanente's Riverside campus; a new medical-supply distribution facility for McKesson's new Roseville location; 232 apartment units under construction for Campus Oaks Apartments; an additional 100,000 square feet for Sutter Hospital; two new hotels under construction adjacent to Top Golf; a new athletic-club facility by Villa Sport; and the start of grading at the Sierra Vista Specific Plan site. In Roseville's downtown, construction was completed in spring 2018 on a new parking garage at Washington and Oak streets and a new Fire Station 1 facility; and a 58-unit, mixed-use project by Mercy Housing on Vernon Street is underway.

Space is at a premium across all sectors of Roseville's commercial property, according to the City's Economic Development Department. The office sector is at 95 percent occupancy. Industrial space is 97 percent filled and remains a premium in the city. Given the size of individual leases, the industrial occupancy rate can swing significantly with the lease of a single tenant.

As a regional shopping destination, Roseville draws shoppers from far beyond the city limits while also offering ideal consumer demographics in close proximity for a variety of retailers. Retail space showed a strong 95 percent occupancy, confirming Roseville as the region's retail powerhouse.

Roseville's job growth remains strong, with an unemployment rate at 3.5 percent.

## Council Priorities

The Roseville City Council established multi-year priorities in 2012 and has added to them at annual goal-setting workshops in the years since.

Fund	Added FTEs	Eliminated FTEs	Net Change
General Fund	+1.0 Parks Maintenance Worker +0.5 Dispatcher	-1.0 Executive Assistant -1.0 Central Services Dept. Director -1.0 Interpretive Services Supervisor	-1.5 FTEs
Electric Fund	+1.0 Electrical Engineering Technician +1.0 Government Relations Administrator	No changes	+2.0 FTEs
Electric/EU Funds	+1.0 Business Systems Analyst	-1.5 Meter Readers -1.0 Meter Service Worker	-1.5 FTEs
Facilities ISF	+1.0 Building Maintenance Supervisor	-1.0 Senior Custodian -1.0 Building Maintenance Aide	-1.0 FTEs
Overall Change	+5.5 FTEs	-7.5 FTEs	-2.0 FTEs

# City Manager's Budget Message

Following are the City Council's priorities for FY2018-19, which are supported in the budget:

- Public safety
- Fiscal responsibility
- Economic development
- Sound and stable utilities
- A great downtown
- Infrastructure
- Legislative advocacy
- Civic engagement
- Core neighborhoods
- Regional Engagement
- Culturally rich community

## COUNCIL GOAL NO. 1: PUBLIC SAFETY

Maintaining adequately staffed and trained police and fire departments, including neighborhood patrols, crime-prevention programs, and emergency personnel, is vital to protecting Roseville's quality of life and maintaining rapid emergency and medical response times. This priority is reflected in the budget, where public safety expenditures represent 72.2 percent of total General Fund revenues from sales and property taxes—the primary source of funding for public safety.

### Low Crime Rates and Community Policing

Roseville's 2017 total crime rate rose by just under one percent from 2016 levels, but is still far lower on a per-capita basis than it was 20 years ago. The City's violent crime rate remains one of the lowest in the Sacramento region. The City's rate of property crime runs higher than the state average due to active and thorough reporting by the community, our large retail sector, and our position as a more affluent community.

The Police Department is committed to the principles of community-oriented policing and actively uses partnerships and problem-solving techniques to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Rather than simply responding to crimes once they have been committed, community policing concentrates on preventing crime and eliminating the atmosphere of fear it creates. Earning the trust of the community and asking residents and businesses to be stakeholders in their own safety enables law enforcement to better understand and address both the needs of the community and the factors that contribute to crime.

In addition to patrol, the department's services include: answering all 911 calls; dispatching for police, fire, and emergency medical calls; criminal investigations; crime suppression; traffic enforcement; animal control; police records; and social services. The Social Services unit consists of a Police Sergeant, three School Resource Officers in the schools, and two Problem Oriented Policing (POP) Officers. The unit is led by a professional staff manager who is a licensed clinician and works to insure our residents' access to social services through collaborations with the County such as mobile mental-health crisis teams and other community service providers. It also has an embedded Placer County Probation Officer who works exclusively with a caseload comprising homeless individuals currently on probation. To provide for our large youth population the department participates in a variety of efforts to support, strengthen and, when necessary, intervene with our youth: the Roseville Police Activities League, a young driver program with the California Highway Patrol, on-site substance-abuse meetings for teens and their parents, and an accredited series of parenting classes led by department staff.

### Policing in a Changing Environment

The Police Department is working to maintain its authorized staffing levels through targeted recruiting and efficient hiring programs. It's striving to hire the best entry-level and experienced new employees, in both the sworn officer and professional staff ranks. The department strives to maintain high standards and quality service by actively recruiting diversity and carefully selecting qualified candidates. Once selected, the agency trains and equips them well and provides the best possible continuing professional development for all employees.

The state's criminal justice system continues to work to reduce incarceration rates in favor of community-based supervision of offenders. The Police Department has met these changes by modifying our strategies as well. Our crime suppression team has a full-time Placer County Probation Officer working in the unit, assisting in the monitoring of career criminals and gang members, at no city expense.

In addition the Police Department has become the host office for three additional Placer County Probation Officers and their supervisor who monitor all Placer probationers residing in Roseville. These local probationers also come to our police department for their required supervision meetings and substance-abuse testing. This partnership assists in better community supervision of offenders and real time communication of probation violators or those likely to re-offend.

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This past year saw an increase in expenses related to public protests and jail fees as well. The Roseville Police Department intends to adapt to the changing criminal justice environment and the needs of our community. To do that effectively, it will continue to build on its strong partnerships with other City departments, law enforcement agencies, social service agencies, community organizations, and the business community.

## **Building Trust in Our Community**

The Police Department hosts community events throughout the year, and representatives regularly attend neighborhood association meetings and other community events. Another way the department strives to build trust is through accountability and transparency. The department maintains a Professional Standards Unit that regularly updates policies, conducts internal audits of critical procedures, oversees professional standards, training standards, and investigates citizen complaints and other matters of concern. The department responds to inquiries from the public in a timely manner, and endeavors to provide as much information as circumstances and the law allow. The department strives to maintain an organizational culture that values public trust, inclusion, professional competence, and service. While the Police Department enjoys a high level of community support, it will never take that trust for granted. To increase community safety and increase trust, the department plans to offer additional training to police officers in crisis intervention and de-escalation methods, procedural justice, and recognizing implicit bias.

## **Fire Response Times and Service Levels**

Fire stations are located throughout the community in order to strategically place resources within an acceptable response time. While response time is one of the most important measurements of fire department performance, currently, our per capita cost for fire services is the highest in the region. To improve efficiency and reduce costs, this budget includes funding to evaluate service delivery models as recommended by the Community Priorities Advisory Committee in the EngageRoseville process.

The population and geography of Roseville continue to grow, which have affected response times within our districts. To maintain acceptable response times, we must eventually build capacity within our budget to fund construction of a new fire station and the estimated \$3 million annual cost if it is staffed according to the current model. However, due to a change in community demand for service from fire calls to medical calls, it may negate the need for a full-service fire station.

Additionally, with continued development, the number of required annual inspections has increased and additional staff members will be needed in the future.

The City of Roseville maintains a strong working relationship with the Union Pacific Railroad. Both organizations work closely and communicate regularly on issues such as emergency management, hazardous materials response and training.

## **Fire Staffing**

While vacancies from retirements were an issue last fiscal year, the Fire Department is now fully staffed. The department continues to look to the future and succession planning for key leadership roles within the organization, ensuring that experienced and capable employees are prepared to assume these roles. This budget includes operational changes to reduce overtime that the City wasn't able to implement last fiscal year.

## **Relocation of Fire Station 1**

Crews moved into the newly-constructed and modern Fire Station 1 in May of 2018. The station now provides a dedicated HazMat storage area and ongoing maintenance costs are projected to be lower in this new facility.

## **Evolving Fire Service Model**

The frequency and scope of emergency response from the Roseville Fire Department has expanded over time. The department responds as an all-hazards response agency to meet the routine and catastrophic needs of our community including medical calls, fires, technical rescue, hazardous materials, major causality incidents, and other types of emergency calls. With the majority of these incidents being medical emergencies, the City will begin working to identify new service-delivery models to maximize efficiencies and live within budgetary constraints. The department will be studying the effectiveness of the number and type of units sent on responses to provide a comprehensive analysis of its service-delivery models. The goal of this effort is to continue to provide the Fire Department's current high level of safety and customer service while reducing costs with minimal efficiency impacts.

## **Additional Fire Revenue Sources**

The department continues to explore new revenue streams, including maximizing use of the Fire Training Center. In addition, American Medical Response (AMR) provides ambulance services under a county contract that expires in two years, at which time the City will work with Placer County to ensure we recover our costs.

# City Manager's Budget Message

## COUNCIL GOAL NO. 2: FISCAL RESPONSIBILITY

The adoption of the FY2018-19 budget marks the fourth year since the City implemented a strategy to balance General Fund operational expenses with operational revenues without the use of one-time funds. This strategy has now become institutionalized into the budget philosophy and has helped contribute to the financial stability of the City. As in previous years, this balancing of resources involves compromises when funding competing priorities. The FY2018-19 proposed General Fund budget addresses many of these priorities; and although it is balanced, it does not fully fund all of the City's obligations. This is a goal towards which the City has made progress the past three years, however, long-term obligations are still not completely funded.

With cost pressures continuing to rise and revenue increases continuing to slow, the priority in this year's budget was once again to pay our mandatory obligations first, such as existing contracts, PERS costs, debt, and salaries, and then to prioritize services with remaining resources.

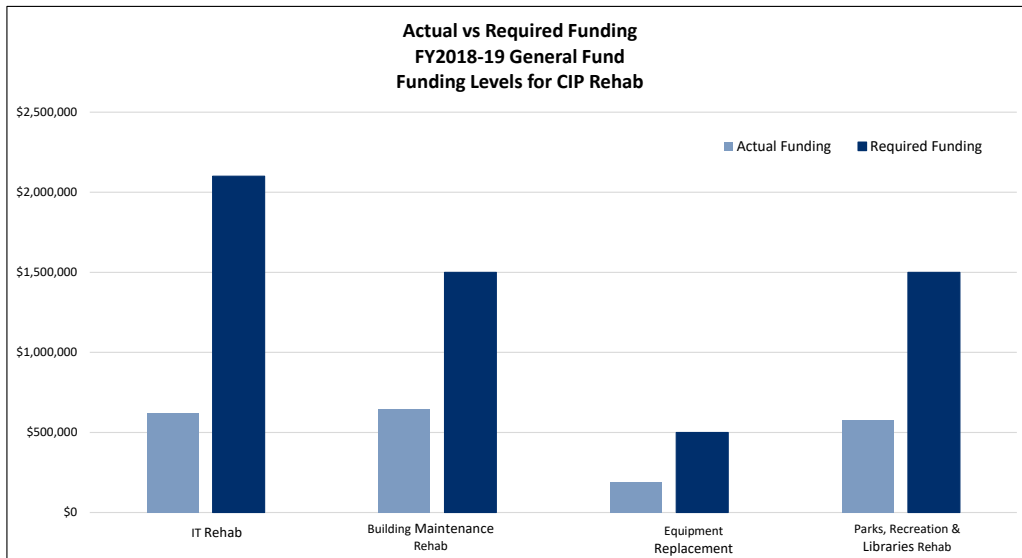
In an effort to balance the budget during the recession, several categories of operating expenses were underfunded. As the economy has improved, City Council has made significant progress towards reversing this trend and attaining long-term fiscal soundness. As a result, the City has successfully implemented several long-term solutions. Among these solutions is the policy to fully fund the Workers' Compensation Internal Service Fund (ISF), the Vehicle Replacement ISF, the General Liability ISF, and the Litigation Reserve Fund. The City Council has also implemented policies to annually increase funding for Other Post-Employment Benefits (OPEB) and the General Fund Capital Improvement Plan Rehabilitation program until they are fully funded.

In addition to these three internal service funds, the City created three new ISFs in FY2017-18 to more accurately report the true costs of our operating functions. These new ISFs are for information technology (IT) services, building maintenance services, and general equipment replacement. As with the other ISFs, these services are now included as a line item expense for each department instead of being treated as separate IT and Central Services departments. The total budgeted costs for Police; Fire; Parks, Recreation & Libraries; and all other departments now include their share of these service costs and, as a result, their budgeted spending levels appear to be higher. In reality, the overall General Fund spending level has not changed as a result of these new ISFs.

### Budget Challenges Facing the City

The following information outlines some of the challenges we are still facing and is followed with a discussion identifying what the City is doing to address them.

- **Capital Improvement Plan and Rehabilitation of Assets**—Costs for infrastructure maintenance and replacement is increasing in all areas— from building maintenance to technology to capital improvements and rehabilitation. The 10-year capital improvement plan has identified approximately \$56 million of underfunded needs or about \$5.6 million per year. For several years the General Fund had been funding about \$1 million per year when the actual funding level should have been closer to \$5 million. This has resulted in deferred maintenance throughout the City. The adopted FY2017-18 budget funded \$1.5 million of deferred maintenance, plus an additional \$4 million of FY2016-17 year-end budget savings was later invested into high-priority deferred maintenance and equipment replacement, such as two new Jaws of Life for the Fire Department. The proposed FY2018-19 budget will fund \$2 million of General Fund revenue towards this program, and



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defer \$3.6 million to future years. The chart below shows the required versus actual funding level of the various CIP accounts being proposed for the FY2018-19 budget.

- **Streets and Roadways**—Funding challenges for roadway infrastructure have caused the City to fall behind on its maintenance schedule for streets. The passing of SB1 by the State Legislature in April 2017 is enhancing our ability to maintain our roadways but doesn't completely close the gap. Prior to SB1, roadway maintenance was \$50 million underfunded. SB1 closed about half of the funding gap bringing the maintenance funding deficit down to about \$25 million. The gas tax is the primary funding source for streets and roadways. Gas tax rates, accrued on a per-gallon basis, were developed without an adjustment for inflation, minimizing their purchasing power with every year that passes. Gas tax revenues have also fallen due to more fuel-efficient and electric vehicles being on the road. The City has identified an average annual ongoing need of \$9-10 million per year. The City annually funds \$6.5 to \$7.5 million per year from Gas Tax, Local Transportation, Utility Impact Reimbursement, SB1, and Federal Regional Surface Transportation program funds, leaving a shortfall of \$2.5 million per year, or \$25 million over the next 10 years.

The FY2017-18 budget included \$11.3 million for roadway maintenance which addresses the reconstruction of two miles of roadway, resurfacing 1.5 miles of arterial roadway, and upgrading 100 pedestrian access ramps around the city. For FY2018-19, the City is budgeting \$10.7 million for 13 miles of roadway resurfacing and the replacement of one mile of old storm drain pipe. It should be noted that the funding levels for both FY2017-18 and FY2018-19 are an anomaly and have unusually high dollar amounts due to several one-time funding sources, as well as a consolidation of multiple years of gas tax revenue. These anomalies are described below:

- o FY2018-19 storm-drain work has been planned for several years and will be funded by gas tax revenue prudently accumulated by the City in the storm-drain account for storm-drain repair/upgrades.
- o The City obtained a Federal Congestion Mitigation and Air Quality (CMAQ) grant to help fund handicap-ramp improvements.
- o Several projects, including the Roller-Compacted Concrete Pilot Project, are being funded from a one-time contribution from the Local Transportation Fund.
- o Due to the inability of some California jurisdictions to deliver their projects on time, the State offered the

City Federal Regional Surface Transportation program funds if we could quickly spend it on resurfacing this coming year.

Funding for FY2019-20 and beyond is expected to return to the normal \$6.5-7.5 million level.

- **Citywide Parks**—Roseville has an extensive and beautiful park system, and the community is highly motivated to maintain the high standards to which it has become accustomed. However, funding these standards has a cost that is no longer affordable.

Park funding can be grouped into two categories: building a park and maintaining a park. In many instances, parks are built by developers and maintained by community fees. However, citywide parks do not fall in this category, resulting in all maintenance costs being borne by the General Fund.

We are taking a pause on construction of citywide parks, including additional phases of existing parks, due to concerns regarding additional maintenance costs to an already-stressed General Fund. As potential viable maintenance funding alternatives are identified, it could allow us to proceed with construction projects for Crabb and Central parks; however, each park will likely require additional phases to complete the projects due to escalating construction costs in the area. While delays are not ideal, it provides time to engage the community in dialogue about balancing desired service levels and project priorities with corresponding revenues.

- **Labor Costs**—Since municipal government is primarily a service provider, as opposed to a manufacturer, a significant portion of the City's budget is related to salary and benefit costs. As a result, any cost increases for labor have a significant impact on budgeted expenses. The City Council's policy direction is intended to provide long-term fiscal stability related to labor costs by ensuring consistency among labor groups within our workforce and developing strategies to contain costs. In partnership with our labor groups, we have taken proactive steps over the past few years, which included:
  - o **Controlling pension costs by transferring the responsibility to employees to fund 100 percent of the employees' share of pension costs:** This has significantly reduced pressure on the City's budget.
  - o **Capping liability for retiree-health benefits:** A defined-contribution plan is offered to new employees instead of the defined-benefit plan for

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existing employees. The City begins contributing to the defined-contribution plan after a new employee reaches five years of employment. This means that employees, along with the City, contribute to saving for their retiree-medical benefits and that the City's cost associated with the defined-benefit plan will eventually be significantly reduced.

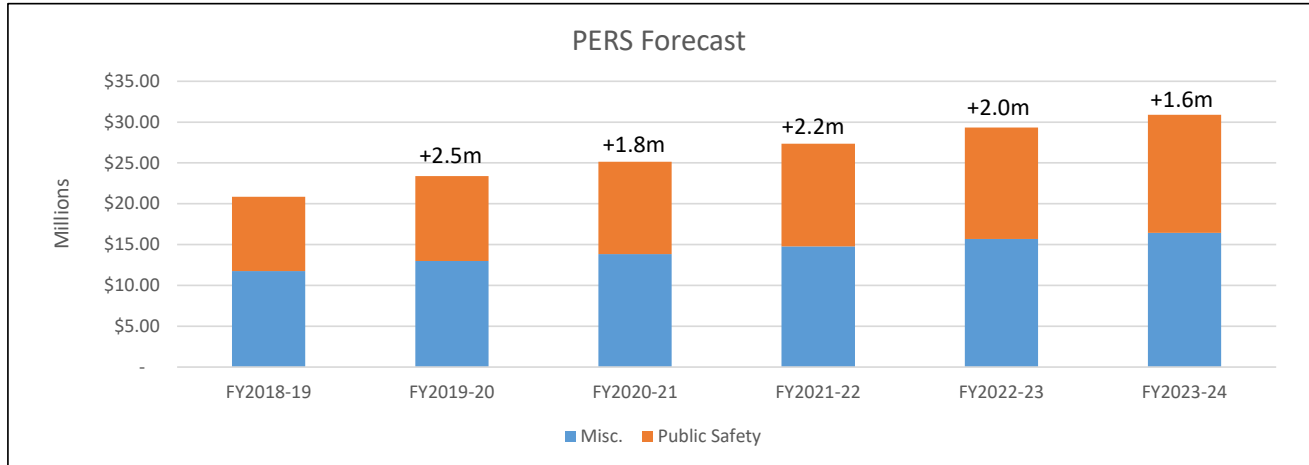
- o **Setting salary-level targets at median levels in labor-market comparison:** Salary schedules for new employees have been reduced up to 21 percent to reflect the new goal of paying median salaries in the labor market.
- o **Reducing the rate of annual merit-based increases within each salary range:** The previous pay scales allowed for 5 percent increases between each step in a salary range. Now, new employees are eligible for increases no greater than 2.5 percent between each step in the range. This extends the time it takes to reach the highest level in the pay range, which can now be up to 15 years, slowing the growth rate of this expense.
- **Retiree Health or "Other Post-Employment Benefits (OPEB)"**—Costs for those employees who will receive retiree health benefits are continuing to grow as healthcare premiums and Medicare costs increase. As discussed later, the City eliminated this benefit for employees hired after 2013. However the latest available actuarial report as of June 30, 2017, for those employees who receive this benefit, shows a total Actuarial Accrued Liability (AAL) of \$215 million. Taking into account the OPEB trust fund balance of \$71 million invested to fund this liability, the City has a citywide total unfunded liability of \$144 million. The General Fund portion of the unfunded liability is approximately \$95 million. The proposed FY2018-19 budget will fund \$13.8 million toward this liability. The City has taken a two-fold approach to ensuring long-term fiscal stability related to these retiree health costs by creating policies to appropriately fund current obligations and limit future liabilities.
  - o **Funding current obligations**—To provide long-term sustainability for retiree medical expenses, the City created an OPEB trust in February 2011 with an initial contribution of \$34 million. Since that time, the City has been committed to funding this obligation by directing a certain percentage of annual salary costs to the fund. That percentage had been about three percent of total salary for the General Fund for several years. Since the current required payment to meet a fully funded status is approximately 8 percent of

salary, a new policy has been put in place to increase the funding of this obligation each year. It should be noted that the utilities have been funding 100 percent of their obligation. Beginning in FY2016-17, the Council-adopted policy directs the annual General Fund payment to the trust to increase by one percent of salary each year until the annual funding level is equal to the actuarially determined contribution. The trust has performed well in the equity markets, and when combined with the increased contributions, had a fund balance of \$71 million as of June 30, 2017.

- o **Limiting future liabilities**—As mentioned earlier, over the past year, the City has negotiated new contracts with its bargaining units, with the goal of capping unfunded liabilities and slowing payroll growth. As a result, the retiree health benefit was practically eliminated in 2012 for new "Tier 3" employees. These new employees are required to contribute into a Retirement Health Savings account, with a City contribution after five years of employment, which can be used for future medical, dental, and vision expenses after retirement. These health care expenses will now be funded by the retiree as opposed to the City.
- **Pension or "PERS" Costs**—Costs for the employee pension plan are related to the:
  - o Particular retirement plans the City participates in
  - o Annual contribution made by the City and the employees
  - o Returns experienced in the stock market

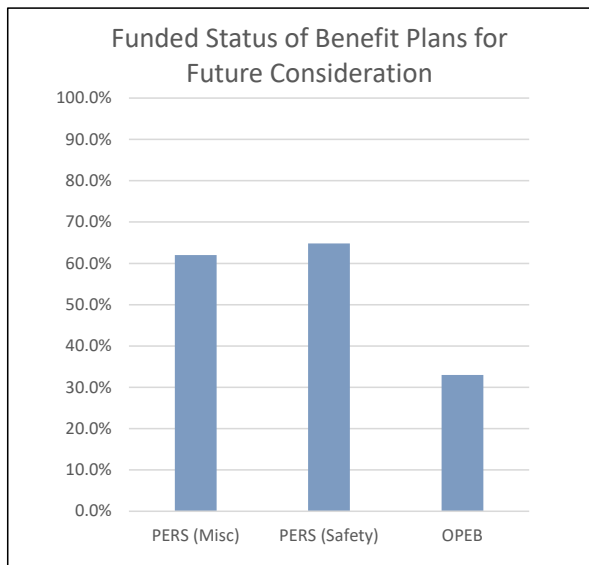
The latest actuarial report identifies a \$221 million unfunded liability for "miscellaneous" (non-public safety) employees and a \$102 million unfunded liability for public safety employees for a total of \$323 million. The annual payment to PERS for pension costs is calculated by PERS and sent to its member agencies. As has been the case in previous years, the FY2018-19 proposed budget will fully fund the payment due to PERS for the fiscal year. Looking forward, in order to reduce, and ultimately eliminate, the unfunded liabilities that cities currently have, PERS has developed an accelerated payment plan that is expected to eliminate the unfunded liability in approximately 25 years. The actions taken by PERS to correct the unfunded liability will result in cities being required to fund higher annual costs as PERS recalculates the requirements each year. As an example, the increased cost for the City of Roseville for FY2018-19 totals \$1.9 million, which includes

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\$1.1 million for the General Fund. The following chart shows the City's expected future payments increasing based on CalPERS projections.

The following chart shows the actuarial funded status of the City's retirement benefit plans.



- **Other Outside Influences on Labor Costs**—Proactive management of expenses continues to play a key role, especially for labor costs. Although the City has some control over salary costs, several components are outside its control, including the following:
  - o Increases in the mandated minimum wage that will add salary and benefit expenses to our compensation costs, as well as those of our vendors (which will be passed on to the City), and
  - o The future of the Affordable Care Act, which affects healthcare expenses for temporary employees.

While difficult to forecast at this time, the FY2018-19 proposed budget will fund the expected impact of these cost increases for the fiscal year. These forecasts will be refined as the full impact is realized.

## Actions Taken Toward Fiscal Responsibility During FY2017-18

- **Capital Improvement Plan and Rehabilitation of Assets**—During FY2016-17, City staff completed a project to overhaul the process by which it identifies and funds the ongoing replacement of assets. This project was implemented in FY2017-18.
  - o This effort created an accounting system that fully accounts for all assets that the City is required to replace in future years, including when and how much they will cost. These costs are now incorporated into the operating budgets for all appropriate departments. This effort has resulted in a number of important improvements to the current system:
    - o Creation of a centralized database of all assets including life span and cost,
    - o Development of a replacement-funding mechanism for all assets,
    - o An accurate picture of the full cost of running each department,
    - o Reduction or elimination of the need for one-time exaggerated bumps in the budget, making future budgets smoother, and
    - o Reduction or elimination of last-minute scrambling for funds.

The City Council adopted a policy during the 2017-18 fiscal year to increase the General Fund investment in the rehabilitation and replacement of assets by \$500,000 per year until the program is fully funded.

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- Internal Service Funds**—The City has successfully used the concept of an ISF for certain citywide expenses. The calculation and tracking of these expenses is performed in a centralized manner, in which the identification and funding of the costs are clearly presented. These costs are funded, via the operating budget, by the department that actually incurs the expense. The City created three new ISFs in FY2017-18 to more accurately report the true costs of our operating functions. These new ISFs are in the areas of information technology, building maintenance and general equipment replacement. As with the other ISFs, these services are now included as a line item expense, and paid directly by our operating departments instead of being treated as separate IT and Central Services departments. The total budgeted costs for Police; Fire; Parks, Recreation & Libraries; and all other departments now include their share of these service costs.

This ISF model provides opportunities to improve efficiency and to expand funding sources. In effect, it requires the departments to manage these costs and require them to thoughtfully decide if the impact of an expense increase can be absorbed in their budget. These new, more accurate budget models generate a comprehensive picture of what it costs to operate each department. For example, instead of funding all IT needs from a centralized fund that is not owned or funded by any operating department, an IT expense line will exist in each department's budget.

- Cost-Recovery Fee Strategy**—The collection of fees reimburses the City for expenses requested by a single party, as compared to the public at large. Fairly allocating service costs creates value and predictability for our customers. Fees are created to ensure equity: Those who benefit from the service should pay for the service. During FY2017-18, staff updated, and City Council approved on May 16, 2018, the City's comprehensive book of all fees charged for services. This comprehensive inventory of the City's fees includes the total cost of providing each service as well as the current cost-recovery level.

Based on current projections, these user fees are expected to generate an additional \$175,000 in FY2018-19 to help recover the costs to provide services that are currently being subsidized by the General Fund.

- Increased Level of Emergency Reserves**—In accordance with current City Council policy, the City maintains a reserve level of 10 percent of the General Fund's total estimated operating costs. Potentially increasing the emergency reserve level to three months' worth, or 25

percent, of total expenditure would strengthen the City's ability to weather economic downturns and also allow the City to achieve the lowest cost of borrowing. Finance staff has identified this as a long term goal. Although it is not feasible to accomplish this in the near term, redistributing excess funds each year from the prior year's budget will help build these reserves. Currently, the City's General Obligation Bond rating stands at AA+ from Standard & Poor's; and increasing the reserves can help the City achieve the next (and highest) rating possible of AAA, thereby lowering the City's borrowing costs.

## COUNCIL GOAL NO. 3: ECONOMIC DEVELOPMENT

Programs that retain, attract, and help expand businesses in Roseville are important to creating jobs and a vibrant local economy. Roseville is a community of regional significance and it is important for sustainability to understand how our economy interacts geographically. Roseville is part of a County and collectively part of a region (the Sacramento Roseville Arden Arcade Metropolitan Statistical Area (MSA) and mega region (greater Sacramento/placer area)). Roseville's corporate boundaries are often unrecognizable by our residents and businesses. Economic Development regularly monitors key economic indicators to gauge how the City of Roseville is performing. The following discussion provides a comparison of a few of the economic indicators that we monitor between the City of Roseville with the City of Sacramento and the State of California.

- Population and Educational Attainment**—The population in the City of Roseville is outpacing that of the City of Sacramento and the State of California. Roseville has grown by 6.55 percent between the years of 2012-2016. Between 2015-2016 Roseville's population grew by 1.84 percent, as compared to the City of Sacramento's growth of 0.91 percent and California's of 0.27 percent.

Total Population by Geography and Year			
	City of Roseville	City of Sacramento	State of California
2012	124,525	475,524	38,041,430
2013	127,039	479,671	38,332,521
2014	128,593	485,193	38,802,500
2015	130,282	490,715	39,144,818
2016	132,683	495,200	39,250,017

SOURCE: American Community Survey 2016, 1-year estimates

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In 2016, a larger percentage of the 25 years or older population in the City of Roseville has Bachelor's degrees than the City of Sacramento and the State of California. Specifically, Roseville's educational attainment for Bachelors is approximately 27 percent as compared to the City of Sacramento and State at approximately 20 percent.

Education Attainment - Higher Education (2016)			
	City of Roseville	City of Sacramento	State of California
Some College (no Degree)	26.28%	22.01%	21.30%
Bachelor's Degree	26.92%	19.97%	20.63%
Graduate or Professional Degree	12.77%	11.06%	12.30%

SOURCE: American Community Survey 2016, 1-year estimates

- Household Income and Home Ownership** —Roseville's household income is approximately 30 percent higher than in the City of Sacramento and within the State of California. Roseville's household income is nearly \$25,000 more than the City of Sacramento and \$15,000 more than the State of California. With the cost of living being approximately 5 percent less than the state average, this means that Roseville households have more disposable income.

Household Income by Geography (2016)			
	City of Roseville	City of Sacramento	State of California
Median	\$78,446	\$52,071	\$63,783
Mean	\$96,057	\$70,598	\$91,149

SOURCE: American Community Survey 2016, 5-year estimates

Home ownership in Roseville remains higher than Sacramento and the State average at approximately 64 percent, as compared to the City of Sacramento and the State at approximately 54 percent. The ability to have a wide range of homes available to entry level to executive homebuyers helps Roseville retain qualified workforce who are vested in the community in which they live, work and play. A high ownership rate speak to the stability and equity in the workforce. In 2015, Roseville was ranked in the top five cities nationally for millennials buying homes.

Home Ownership (2018)			
	City of Roseville	City of Sacramento	State of California
Ownership	64.3%	54.2%	53.6%

SOURCE: Civicdashboards by open gov (4/11/2018)

- Jobs and Unemployment** —The City of Roseville has, and will continue, experiencing job growth that is higher than both the City of Sacramento and State of California. Between 2012 and 2017 there was a 14.94 percent increase in jobs within Roseville where 10,819 jobs were added during this five year period. The workforce in Roseville is projected to grow another 11.4 percent between 2017 and 2022. This is more than twice the City of Sacramento's past and projected job growth rate and the State of California's projected job growth rate. Clearly this is very compelling evidence that Roseville's economy does not stop at our corporate boundaries.

Jobs by Geography (2012-2022)			
	2012	2017	2022
City of Roseville	72,402	83,221	92,770
City of Sacramento	389,407	415,953	440,561
State of California	17,425,917	19,206,322	20,570,302

SOURCE: Emsi, 2018.1 Economic Overview

Job Growth by Geography (2012-2022)		
	2012-17	2017-2022
City of Roseville	14.94%	11.47%
City of Sacramento	6.82%	5.92%
State of California	10.22%	7.10%

SOURCE: Emsi, 2018.1 Economic Overview

Over the past five years the City of Roseville, City of Sacramento and State of California have seen a consistent reduction in the unemployment rate. Roseville is well below both City of Sacramento and State averages. It should be noted that according to the Federal Reserve Bank an unemployment rate of 4.7 percent is an ideal rate, and an unemployment rate below this rate could suggest stresses on the employment pool. Given the City is a net importer of jobs, meaning that the majority of employees come from outside the City limits, the low unemployment rate is not seen as a negative.

Unemployment by Geography (2018)						
	City of Roseville		City of Sacramento		State of California	
	2012	2018*	2012	2018*	2012	2018*
Percent of Civilian Population Unemployed	9.4%	3.0%	14.9%	3.8%	11.4%	4.0%

SOURCE: American Community Survey, 1-year estimates (2012)

Comparative Economic Characteristics

\*Cividdashboards by open gov (4/11/2018)

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- **Vacancy Rates**—Roseville's vacancy rates remain in single digits. Non-residential markets in Roseville are similar to the City of Sacramento.

Vacancy Rates by Commercial Real Estate Type and Market (2013-2022)						
	Roseville/Rocklin Submarket			Sacramento Market		
	2013 Q1	2018 Q1	2022 Q1	2013 Q1	2018 Q1	2022 Q1
Office	20.2%	8.6%	11.7%	15.4%	9.9%	11.4%
Industrial	14.8%	4.7%	6.9%	13.3%	5.0%	6.9%
Retail	10.2%	5.2%	6.4%	10.0%	6.4%	7.2%
Apartment	5.4%	6.4%	7.7%	6.8%	4.5%	5.6%

SOURCE: CoStar Market Analytics, 2018; Note: Roseville/Rocklin is a Submarket of the Sacramento Market

Several new expansions are under construction associated with medical providers within the community (Adventist Health, Kaiser Permanente and Sutter hospitals). These expansions will bring additional future job growth to the area. In addition to these new jobs, McKesson a medical supply distribution operation, is developing a new warehouse facility in the North Industrial area of the City. New construction downtown includes a new 429-space parking garage located off of Oak Street behind the Roseville Theatre and a new Fire Station 1 at the intersection of Lincoln and Oak streets. Having completed an assessment of City-owned properties this past fiscal year, the City also will be formalizing its property-management, lease, and sale strategies.

In FY2018-19 we anticipate progress toward construction of the following:

- o Adventist Health corporate headquarters,
- o The construction of the new medical office building for Kaiser Permanente at Riverside Avenue and Cirby Way (to replace the current facility),
- o Additional office space on Eureka Road as part of the Pappas Medical Office Building project,
- o On-going construction of the Campus Oaks Apartments, a two-phased project totaling 395 units, including 87 affordable units,
- o Continued construction of the Avia Apartments, a 300-unit market-rate project,
- o Mercy Housing a mixed use project with 58 affordable apartment units,
- o West Roseville Village Center will break ground with the construction of an Oakmont senior living facility and neighborhood park,

- o Construction of the Broadstone senior apartments complex with 201 units on Parcel 44 of the North Central Roseville Specific Plan that will start construction in the fall of this year,
- o An expansion of the Sutter Hospital emergency room and critical care areas, and
- o West Roseville is expected to continue production of single-family homes by multiple builders.

We continue to partner with housing agencies to provide additional affordable-housing options in our community in excess of the General Plan policy of 10 percent of new units being affordable. Pending funding from the State, the City may see the start of construction on Meta Housing's 59-unit affordable housing project on Main Street. The City continues discussions with the St. Anton Partners to explore the opportunity to develop an 80-unit affordable housing project on Pacific Street in the Historic District. The St. Anton Partners project will come before the City Council for consideration in 2018, and if approved, could start construction in the fall of 2018. In addition, the City continues to work with Placer Valley Tourism (PVT) to redevelop the Placer County Fairgrounds with a 190,000 square foot multi-purpose building and events center.

On the residential side, staff is continuing to process the annexation agreement for the Amoruso Ranch Specific Plan in the northwest area of the city with 2,906 residential units, and is overseeing the installation of the major infrastructure for the Campus Oaks project that is adjacent to Hewlett-Packard, with 948 residential units. Major grading and infrastructure installation for the Sierra Vista Specific Plan is also anticipated to be initiated in the 2018 construction season. In addition to these plans, it is anticipated that there will be an additional 900 single-family residential building permits issued for this next fiscal year, the majority of which will be on the west side of town in the West Roseville Specific Plan. This absorption will enhance opportunities for additional private-sector retail growth.

## Public-Private Partnerships

- **Advantage Roseville**—In 2012, the Roseville Community Development Corporation recruited 21 local partner companies to form Advantage Roseville, a three-year public-private partnership. The goal of Advantage Roseville is to grow Roseville's economy by attracting new businesses and by retaining and expanding existing businesses. In 2016, Advantage Roseville continued the program with three levels of private financial participation

and a \$100,000 contribution from the City. Since inception, the Advantage Roseville campaign has raised Roseville's brand awareness throughout the state and has participated in the attraction of over 6,000 new jobs with an estimated annual payroll in excess of \$328 million and capital investment associated with new capital investment of more than \$600 million.

For FY2018-19 Advantage Roseville is budgeted for a 50 percent reduction in funding. The program has been focused on those activities that have proven to be high value and provide a return and these programs can be accomplished at the reduced funding level and continued business partnerships.

- **Higher Education**—Higher education remains a priority for Roseville. Sierra College has occupied a floor-and-a-half of 316 Vernon Street, providing a downtown location for higher education that will bring a different demographic and steady stream of students to Roseville's downtown. The University Development Foundation, has executed a purchase and sale agreement with the City to acquire the 401 Oak Street site or old Fire Station 1 for the purpose of renovating the site for a future university for higher education. Escrow is scheduled to close fall of this year.
- **Placer Society for the Prevention of Cruelty to Animals (SPCA) Animal Care Facility**—The City has contracted with the SPCA for animal shelter services since 1994. With the City's growth in population, the SPCA has experienced a significant increase in the number of Roseville animals accepted, predicating the need to expand SPCA's capacity. Currently, 88 percent of the animals processed at the Corporation Yard facility are attributable to Roseville. Completion of the new SPCA facility is anticipated by the middle of 2018.

## Investing in Our Community

- **Increased Code Enforcement**—At its goals workshop for FY2016-17, the Council discussed the importance of expanding code enforcement efforts throughout the community to address citizen concerns and improve community vitality. To address this priority, the FY2016-17 budget added an additional full-time code enforcement officer. At a ratio of one officer per 38,000 residents, this position aligns code enforcement staffing on a per capita basis with staffing levels in other similar jurisdictions. Code Enforcement (CE) is responsible for coordinating a response to all complaints received on the complaint line. This involves initiating the response by the responsible City department (e.g., a tree trimming complaint is Parks'

responsibility) and monitoring the response through the City's CE tracking system. It also allows the City to provide a timely response to complaints as the population continues to grow.

- **Funding Housing Needs**—The Roseville Housing Authority, operated by the City of Roseville, administers the U.S. Department of Housing and Urban Development's (HUD) Housing Choice Voucher rental-assistance program. Participants can also take advantage of the Roseville Housing Authority's Family Self-Sufficiency program, which provides incentives to maintain employment by offering an interest-bearing savings account with the goal of becoming financially self-sufficient. Roseville's Housing Authority was named a high-performing agency by HUD for the 11 consecutive years—the highest rating available to local housing agencies. This rating gives the Authority a competitive advantage in its efforts to bring more federal funds to the Roseville community.

Currently, the Roseville Housing Authority provides safe and clean housing for 663 families through rental assistance from the Housing Choice Voucher Program, the City's single strongest tool to prevent homelessness in our city. The program brings about \$5 million a year to the Roseville economy that gets recycled through jobs and further investment and includes focused vouchers for non-elderly disabled individuals and veterans who are homeless or at-risk of homelessness.

- **Addressing Homelessness**—The City administers or contributes more than \$6 million in resources annually to provide affordable housing, assist in the prevention of homelessness, and fund services to those in need. The City's support of the affordable housing project being built this year by Mercy Housing brings this year's annual City contribution to more than \$11 million, as detailed below.

The City supports and collaborates with federal agencies, county staff, and housing and service providers through the infusion of \$6 million annually that assists in providing affordable housing and social services in order to reduce and prevent homelessness locally. City awards of federal Community Development Block Grant (CDBG) funds allow the City to provide financial support for homeless programs, food programs, mental-health programs, children and youth programs, home-buying and property-rehabilitation programs, and community-benefit organizations. In fall 2018, the City-assisted Lohse Apartments, being

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developed by Mercy Housing at 623 Vernon Street, will add 58 affordable apartments to the downtown housing inventory, providing extremely-low and very-low income units that can assist households who are homeless or at-risk of homelessness. In the upcoming fiscal year, staff also anticipates construction start for both the Junction Crossing and Main Street Plaza Affordable Housing developments in Historic Old Town. Combined, these sites will add almost 150 additional apartments to Historic Old Town and approximately 3,000 square feet of new retail space.

During FY2017-18, the City has been participating regularly in countywide and regional meetings on how to address homelessness, including the local continuum of care and county-hosted meetings, as well as Sutter Health's regional collaborative on this issue. The City coordinated the South Placer portion of the 2018 Point-in-Time Count to measure local homeless individuals' characteristics and needs. The 2018 Point in Time Count reported a countywide decrease in homelessness of 12 percent. This decrease is attributed to countywide program efforts, including those of the Roseville Homeless Response Team, as follows:

- o Monthly internal city communication and coordination meetings on homelessness;
- o The use of a Roseville Homeless Response Team that includes Police Department Social Services Unit staff, Housing staff, County probation, County housing coordinators, and local service and housing providers, who meet monthly in order to further collaboration and communication among providers and local referring agencies; and
- o Infusion of the City's Homeless Prevention and Rapid Rehousing funds into the local community for activities that prevent and reduce homelessness, thereby reducing more costly demands in the community on emergency shelter, emergency rooms, and public safety response.

The City's ongoing and expanded efforts in response to homelessness are actively being measured and continually assessed as part of funding awards. The City is engaged and acknowledged as an integral partner responding to this need and was recently presented an award by the Placer Collaborative Network for the coordination of the Roseville Homeless Response Team.

## COUNCIL GOAL NO. 4: SOUND AND STABLE UTILITIES

Having well-run, reliable, and low-cost City-owned utilities has proven to be a significant economic advantage to the city and its businesses over the years. As a full-service city, Roseville owns and operates its own electric, water, wastewater, and solid waste utilities through Roseville Electric Utility and Environmental Utilities (EU). Key utility decisions are under the control of a single entity, which makes the planning, development and operation of utility services more efficient, synergistic, and reliable. This benefits customers with rates among the lowest in the region, the highest levels of reliability and quality with a relentless focus on planned expansion, and proactive renewal or replacement of utility assets.

To ensure fiscal soundness—one of the City Council's priorities—all utilities have implemented strategies to increase their economic reserves to stabilize rates, address long-term infrastructure needs, and limit exposure to costs and regulations outside our control. In addition, as changes in technology and regulations impact the business model used to determine rates, utilities will remain vigilant about ensuring that rates accurately reflect usage by avoiding situations in which certain customer groups inadvertently subsidize other groups of customers.

### Legislation and Regulation

While the City owns and operates a number of diverse utility services, the one aspect all City utilities have in common is external regulation. Each of our utility services are highly regulated by state and federal agencies and routinely subject to legislative and judicial orders which are expensive and sometimes interfere with local control. The City deals with this reality strategically on two fronts:

1. The City develops and drives a comprehensive legislative and regulatory platform, which promotes balanced and pragmatic approaches. We work hard to understand the issues, develop relationships, and advance or protect our customer's interests accordingly. The City is a leader of several legislative advocacy alliances on the regional, state, and federal level that combine the strength of their unified voice to advocate for utility customers. In the coming years, the utilities are planning to ramp up efforts and resources to not only defend the City's interests, but to also *initiate* policies, regulations and legislation that promote sound public policy in a very turbulent state and federal legislative and regulatory environment.

2. While new regulations can be challenging and costly to implement, the City actively looks for opportunities that derive increased value from regulations to further benefit our customers. Because our utilities operate as integrated businesses, we can sometimes turn what might look like a daunting regulatory mandate into a synergistic business opportunity. An example of this is our organic food waste to biogas energy program. This program is currently under development and will leverage our need to divert organic solid waste from landfills with our ability to convert wastes to energy at our wastewater treatment plants.

Highlights of each utility's focus areas for FY2017-18 are listed below.

## Roseville Electric Utility

- **Advanced Metering Infrastructure (AMI) or "Smart Meters"**—Most of California's homes and businesses have advanced meters to measure multiple aspects of electricity and natural gas usage at any time of the day or night. Advanced meters can measure the time of day that energy is used, send messages to customers with information about their usage, and allow customers to check usage during the month, instead of after the fact when they receive their bill. In 2018, the Utility will continue its multi-year installation plan to modernize customers' meters by 2020.
- **Sierra Vista Specific Plan Substation**—As the Roseville community grows, so must the Utility's electric distribution system. Following approval of the Sierra Vista Specific Plan, plans were put in place to expand the distribution system to accommodate new construction in this area. The Utility anticipates that construction will be completed in 2019. Developer fees will be used to fund construction. This will be the first new substation built since 2007.
- **LED Streetlights** - Roseville Electric Utility owns and operates more than 13,000 streetlights with various fixture styles and lighting technologies. The LED Streetlight Project will retrofit the City's aging street lighting system with more efficient LEDs over the next four years. This project will enhance the quality of street lighting, reduce energy consumption, and decrease maintenance costs.
- **Hydro-Electric Surcharge**—Because of below-average precipitation levels near the City's hydroelectric power plants this year, the utility expects to implement the hydroelectric surcharge in FY2018-19. The ordinance allowing an electric hydroelectric surcharge was adopted in 2009 as a way to partially fund the purchase of replacement electricity that was not provided from hydroelectric resources due to lower-than-average precipitation.

- **Community-Solar Pilot Project**— Roseville residents will have an opportunity to participate in Roseville's community-solar pilot project. The project will be constructed in 2018 and customers will be able to participate on a voluntary basis. The project will also help meet renewable-energy requirements for the utility.

## Environmental Utilities: Water, Wastewater, Solid Waste

**Rate Plans** —Consistent with the City Council's priority for sound and stable utilities, Environmental Utilities (EU) prepares financial, supply, and demand forecasts annually and reviews the need for rate changes every two years. In 2017, EU proposed and the City Council approved utility rate increases for water, wastewater and solid waste services for the 2018 and 2019 fiscal years. These rate increases will help maintain financial resiliency, offset infrastructure maintenance and rehabilitation costs, and comply with current and future unfunded mandates—all of which ensure continued high levels of customer service and reliable utility services. Proposed rate adjustments would generate a total monthly utility bill increase of about \$5.09 per household effective July 1, 2017 and \$5.42 beginning July 1, 2018. This is an average 5.4 percent increase for all three utilities in the first 12 months, and an additional 5.5 percent the following year.

### Water Utility

#### Long Term Goals

- » Lead long term water supply contract renewal efforts with the US Bureau of Reclamation and other regional partners within the American River watershed. This includes continuing interim contract renewals every two years and evaluating the potential benefits of new contracting methods recently authorized under federal authority.
- » Effectively manage statewide water use regulations and develop water-use measures appropriate for Roseville water customers in light of local water-supply availability.
- » Continue long term water-reliability planning efforts including the Ophir Water Treatment Plant and other regional efforts with Placer County Water Agency and others.
- » Study and evaluate the City's Aquifer Storage and Recovery program to better understand future program expansion needs, while better integrating this program into normal water supply operations.

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- » Stay in front of external movements, including California Water Fix, long-term water-use efficiency policy, and the State Water Resources Control Board's tributary flow proceedings, to protect the interests of the City and the region while forging new partnerships and alliances to advance Northern California's water reliability.
- o **Water Reliability**—As California emerged from prolonged drought in 2017, policy attention is needed to address California's ongoing water-supply challenges. Staff is developing a long-term, integrated resource plan to ensure Roseville's continued water-supply reliability, focusing on regulatory change and needed water-infrastructure partnerships and investments. These partnerships include collaboration with other water agency partners and the Regional Water Authority on a regional water-supply reliability plan and a communications and advocacy strategy that will chart the course for water-supply development over the next 30 years. Special emphasis will be on development of an infrastructure plan to increase access to water from Placer County Water Agency.

A high level of certainty in future water supplies is a key factor to continued investment in our region. This will increase economic vitality, attract more high-paying and diverse jobs, and raise the region's standard of living. Roseville continues to proactively address water-supply issues, and protect the interests of rate payers and the community. Although an adequate supply of surface water for the coming year is expected, some conservation measures are expected to continue.

  - » **Capacity-Fee Program**—Roseville has a long standing policy that growth pays its own way and brings new water supplies to benefit the entire City, not just the proposed development. In addressing the issue of paying for regional water reliability, the City continues to use a combination of developer-paid fees (through capacity fees and/or community facility districts) and water-user rates. EU has completed the planning process to review the next generation of capacity fees and recycled water and will be seeking approvals in 2018/2019.
  - » **Groundwater**—The Sustainable Groundwater Management Act (SGMA), passed in 2014, requires the formation of a Groundwater Sustainability Agency (GSA) to define and better protect California's groundwater aquifers. This includes

the development of a Groundwater Sustainability Plan (GSP) by 2022. Several steps are required under SGMA, the first of which was forming a GSA to manage the local groundwater basin. The City and partners in western Placer County completed formation of the GSA and is advancing the preparation of a comprehensive GSP with its partners overlying the North American groundwater subbasin in the coming years.

- » **Site Reservoir Joint Powers Authority (JPA)**—The City of Roseville and the Placer County Water Agency joined the Sites Reservoir JPA in January 2017. When the proposed 1.8 million acre-feet Sites Reservoir project is completed in 2029, the JPA efforts will help ensure operations are well coordinated and will allow Folsom Reservoir to retain higher levels of water storage. These efforts will benefit the Bay-Delta environment and the citizens of Placer County.

## • Wastewater Utility

- o **Treatment Plant Improvements** — The Pleasant Grove Wastewater Treatment Plant (WWTP) is completing the design phase for planned expansion to serve the growing needs of South Placer County and will be moving to construction by mid-2018. Delayed by the recent economic downturn, this expansion includes improvements that expand treatment capacity and reduce odors. The Dry Creek WWTP is similarly under construction with plant-process changes to better meet National Pollutant Discharge Elimination System (NPDES) discharge-permit requirements. Lastly, both treatment plants are being equipped with biogas systems to capture produced methane and in turn use that energy for Compressed Natural Gas (CNG) offsetting fleet fuel costs and electric power demands. The City is also in the initial stages of investigating advanced recycled water treatment technologies and exploring ways to better use and store recycled water that is treated to even higher standards in the future.
- o **Recycled Water**—In the upcoming fiscal year, EU will continue its efforts to transition recycled water from the wastewater utility to the water utility. Since its inception in the 1990s, we have learned that incentivized recycled water rates are no longer required because demand for recycled water exceeds supply, and recycled-water service is now dependent upon and planned like other utilities. The effort will

support recycled-water service plans that include rehabilitation funding and the development of a construction fund for building major transmission, storage, and pumping infrastructure—much like how the other utilities operate.

- **Solid Waste Utility**

- **Diversion of Organic Materials from Landfills**—In 2014, the California State Legislature passed AB 1826, which required the diversion of organic materials from landfills. In FY2016-17, EU's solid waste division initiated a program to handle this waste stream to comply with these regulations, with the goal to increase program participation over time. In the next fiscal year, EU will continue to expand the program based on regulatory requirements. Because of the program, EU recycles approximately 30 tons of food waste weekly, and that number is expected to increase exponentially as the program includes more food waste generators in the City this year and beyond.
- **Route Expansion and Long Term Space Needs**—As the City continues to grow westward, the need for additional solid waste services and assets to support them continue to grow. EU monitors and forecasts this need and need for people and assets to provide continued high levels of services. Similarly, EU is completing long term space planning efforts for serving the community at buildout and will be moving forward with efforts to secure adequate space to 2050.

- **Roseville Utility Exploration Center**

Located in the same building as the Martha Riley Library—the City's first LEED Gold Certified green building, the Roseville Utility Exploration Center is a one-of-a-kind environmental learning center funded by Roseville Electric Utility and Environmental Utilities. It provides information on protecting natural resources in a fun and engaging way through hands-on exhibits, activities, school tours, presentations, and workshops. In FY2017-18, the Utility Exploration Center updated its five-year strategic plan to maximize existing space and shape and influence the renewal of interior exhibits and development of the outdoor, interpretive garden to benefit public engagement with the Utilities.

## COUNCIL GOAL NO. 5: A GREAT DOWNTOWN

For the better part of Roseville's first hundred years, the downtown cityscape remained constant. But for the past 15 years, changes have been profound, and they continue. Guiding development is the Downtown Specific Plan, the result of a five-year community visioning process, adopted in 2009. In 2010, Roseville City Council formally prioritized a great downtown as one of its goals. Based on the specific plan, the City has completed significant projects this past year and more are underway. The next phase of transformation includes construction of three bridges over Dry Creek and the extension of the bike trail. Recently completed were the office building at 316 Vernon Street, the popular Vernon Street Town Square, the roundabout at Washington Boulevard and Oak Street, the Oak Street parking garage with 429 parking spaces, and the new Fire Station 1. Before that, Riverside Avenue and Historic Old Town debuted streetscapes, façade improvements, public art, and upgraded electric, water, and wastewater infrastructure.

At its FY2018-19 Council Goals Workshop, the City Council noted that with the completion of these projects, the City's primary role in downtown transformation—to improve infrastructure in a way that sets the table for private investment—will be accomplished. It is anticipated at that point that the private sector, instead of the City, will take over as the primary driver of additional transformation that occurs downtown. The City will remain engaged, continuing to support and assist private investment in downtown through services and programs.

- **316 Vernon Street Office Building**—Leasing for the 6,000 square feet of ground floor retail is currently under way. Adding a student mix to downtown's visitors will help support businesses and promote a vibrant atmosphere. Owning the building instead of leasing it reduces the burden on the General Fund, as the construction cost is being repaid through tenant lease payments and low-interest debt repaid by development fees.
- **Oak Street Parking Garage**—As interest in Downtown Roseville continues to grow, so does the need for additional, convenient parking. The Oak Street Parking Facility, a seven-level, 429 stall parking garage, was constructed between Vernon and Oak streets, behind the Roseville Theater. The project design included an architectural style consistent with the Civic Center and a variety of exterior pedestrian improvements designed to enhance the visual and physical connections between

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the structure and Downtown Roseville. Funding for the garage was provided by redevelopment bond proceeds, public facilities fee, and a low-interest loan that will be repaid by future proceeds from the downtown development-impact fee.

- **Fire Station No. 1**—Construction of a new fire station at Oak and Lincoln streets broke ground in April 2017 and was completed in May of 2018, with funding coming from development-impact fees. The University Development Foundation, has executed a purchase and sale agreement with the City to acquire the former Fire Station properties totaling 2.2 acres for the purpose of renovating the site for a future university for higher education. Escrow is scheduled to close fall of this year.
- **Pedestrian Bridges and Bike Trails**—As envisioned by the Specific Plan, a future development would activate the creek with a mix of office, retail, restaurant, and residential uses, taking advantage of a natural creek and the adjacent citywide park. Three pedestrian bridges are planned to cross Dry Creek to more easily connect downtown with Royer Park and connect the bike trail network through the downtown. Funding for these projects comes from federal, state, and local transportation grants and development-impact fees.
  - The existing Rube Nelson or “Ice House” Bridge will be lifted from its current location and placed in the Oak Street parking lot to be cleaned and painted. New planking, lighting and fencing will be added, then it will be replaced over Dry Creek at a new angle, landing on the other side of the Veterans Hall. The bike trail ending in Royer Park will be extended across the Ice House bridge and connect to the Harding to Royer bike trail which connects to the Miner’s Ravine bike trail system. Construction is planned for the summers of 2018 and 2019. However, removal of some storage sheds and stream bank grading was completed in the summer of 2017.
  - The Library Replacement Bridge will be constructed near the downtown Library, also connecting to Royer Park. Similar to the Rube Nelson Bridge, this work will be completed over the summers of 2018 and 2019.
  - Extension of the bike trail from downtown to Miner’s Ravine is scheduled for 2018, resulting in a continuous six-mile, off-street trail from Sierra College Boulevard to Downtown Roseville, that will continue through Royer Park and Saugstad Park to Darling Way with the completion of the Rube Nelson Bridge project in 2019.

- A third, larger pedestrian bridge crossing Dry Creek is planned in the middle of the other two bridges. This bridge promotes two significant concepts of the Specific Plan: creating connectivity between activities on Vernon Street and events in Royer Park, and providing additional event space for an active downtown scene. The width of the bridge will allow for vendors along the sides during festivals and events. Like the other bridges, this bridge will be constructed over the summers of 2018 and 2019.

- **Downtown Programming**—The City has expanded programming in the Vernon Street Town Square to include events in the shoulder seasons, such as sing-a-long movie nights and cultural food events; and the City continues to bring new, local bands to the downtown. With about 250 events planned for the year, the City is intent on partnering more with local businesses and organizations to transition operation and programming responsibilities in the future.

In March 2017, in partnership with Blue Line Arts and the Downtown Roseville Partnership, the City applied for designation as a California Cultural District through the California Arts Commission. The purpose of the program is to cultivate authentic and sustainable cultural districts that reflect the breadth and diversity of California extensive cultural assets.

- **Downtown and Historic District Housing**—Long a goal of the City, several key projects are underway. With City assistance, construction has begun on Mercy Housing’s 58-unit affordable housing project on Vernon Street. On Pacific Street, St. Anton Partners’ 80-unit affordable housing project in the Historic District continues to be processed. And the 85-unit Main Street Plaza Project has been approved by the City and is working on construction financing. The City has pledged \$5.3 million to the Mercy project, \$4.7 million to the St. Anton Project, and \$2.1 million to the Meta Housing Main Street Plaza Project. All of the pledged funds are derived from housing funds that are restricted solely for the development of affordable housing and similar qualifying activities.
- **Downtown Roseville Partnership**—In 2014, a Property and Business Improvement District (PBID) was voted on and approved by downtown property owners. This district substantially increases the funds available to market, promote, and improve Downtown Roseville. The PBID, known as the Downtown Roseville Partnership, plays a critical role in growing downtown businesses, attracting new businesses, and encouraging additional business development. The City contributes each year in the form of parcel assessments for City-owned property in Downtown

Roseville, with FY2017-2018 assessments totaling \$72,334, subject to an annual increase of up to 3 percent. The Downtown Roseville Partnership has provided year-round illumination of main corridor trees along Vernon Street, installed new street banners and solar-powered BigGulp trash compactors, pressure-washed sidewalks through the district, became the premier sponsor for the return of Downtown Tuesday Night, forged a partnership with Gathering Inn to create a guide/day porter program, contracted for leaf removal from parking bays, partnered with the Roseville Community Development Corporation (RCDC) and Advantage Roseville to install window clings on vacant storefronts, created an events calendar and business directory which is available on the recently launched Godowntownroseville.com.

- **Enhancing Rail Service between Roseville and Sacramento** —The City continues to work with Capitol Corridor Joint Powers Authority to bring additional rail service to Roseville through a project known as “Third Track.” Over the next year, the City will be evaluating parking and circulation needs within the Historic Old Town and will be bringing forward a memorandum of understanding to support the future addition of two more roundtrips from Roseville to Sacramento—bringing the total to three roundtrips daily. This will be the first phase of this project with the ultimate goal to establish 10 daily roundtrips. It is anticipated that the first phase will be instituted within the next three to five years.

## COUNCIL GOAL NO. 6: INFRASTRUCTURE

Well-maintained city streets, roads, parks, and recreation centers help protect property values and maintain Roseville's quality of life. It is fiscally responsible to maintain our streets and roads, so they don't deteriorate and become more costly to repair in the future. In addition to roads and facilities, the focus on infrastructure also includes utilities infrastructure, workforce infrastructure, and technology infrastructure.

### Facility and Equipment Infrastructure

After several years of deferring maintenance on City-owned buildings and recreation facilities, the needs are becoming more critical and will be a priority when new expenses are considered. The City's CIP Rehab Fund that funds these types of expenses should be funded annually at \$3.5 million to meet the demand, but the City can only afford to fund it at \$1.4 million a year. The City is evaluating strategies to increase revenues to fund this shortfall, and future budgets will need to be mindful of this obligation.

### Technology Infrastructure

Roseville, along with all other governmental agencies, relies heavily on IT systems to manage its business and to deliver essential programs and services to our customers and citizens. It's of no surprise that many of these systems are aging, which refers not just to the age of systems in years but also to the fact that these systems are becoming increasingly costly to operate and they may pose certain risks, such as being more vulnerable to cyber security threats. The renewal and modernization of aging IT systems is extremely important and requires significant planning and funding.

Roseville has taken a proactive approach to upgrade and replace key infrastructure technologies throughout the City through the development of the Strategic Technology Replacement Plan. The City's CIP Rehab funds existing technology needs in the City and should be funded annually at \$2.1 million to meet the demand; however, the City can only afford to fund it at approximately \$600,000 a year. If adequately funded and implemented, this 10-year strategic replacement plan and the corresponding replacement fund will allow the IT Department to ensure the continued reliable operation of City and community infrastructure.

The following major technology projects will be an important focus this next fiscal year as we continue to strengthen our technology infrastructure.

- **Citywide business system projects:**
  - o Creation of Vision 2020 strategic technology roadmap
  - o Completion of the Citywide handheld and mobile radio replacement
  - o Completion of the financial and human resources information-system replacement
  - o Installation of east site radio tower for mobile radio operability
- **Departmental business system projects:**
  - o Utilities Advanced Metering Infrastructure (AMI) – Phase 1 Testing
  - o Public Safety Dispatch improvements – Text 911
  - o Police license plate recognition system
  - o Implementation of key security initiatives: Single Sign-On/Multi-factor Authentication, firewall improvements, device encryption/rogue device detection

# City Manager's Budget Message

## Utility Infrastructure

Aging infrastructure is a chronic issue plaguing the United States and most of the developed world. The funding to pay for replacing the infrastructure our country and economy depend upon simply is not there at a national or statewide level. Roseville's utility infrastructure—power plants, treatment plants, power lines, pipelines, pump stations, substations and the like—are valued well into the multi-billions of dollars.

While new growth pays for additional utility capacity and service extensions, the ongoing cost of proactive infrastructure maintenance, renewal, and replacement factors heavily into our bi-annual utility-rate analyses. The City sets high standards and invests in high-quality materials then uses asset-management practices to ensure our infrastructure is efficiently cared for and maintained. Roseville's utilities are among the few that have fully funded their infrastructure-rehabilitation program now and into the future. This means Roseville utility customers will be able to count on our utility infrastructure for many generations to come.

## Roadway Infrastructure

- **Funding Challenges**—Funding challenges for roadway infrastructure have caused the City to fall behind on its maintenance schedule for streets. Gas-tax rates, accrued on a per-gallon basis, were developed without an adjustment for inflation, minimizing their purchasing power with every year that passes. Gas-tax revenues have fallen also due to more fuel-efficient vehicles being on the road, reducing the demand for gasoline. The passing of SB1 by the State Legislature in April 2017 is enhancing our ability to maintain our roadways but doesn't completely close the gap. Prior to SB1, roadway maintenance was \$50 million underfunded. SB1 closed about half of the funding gap bringing the maintenance funding deficit down to about \$25 million.

In an attempt to shore up roadway infrastructure funding, the Placer County Transportation Planning Agency (PCTPA), along with its member jurisdictions, worked to place Measure M, a transportation sales-tax initiative, on the 2016 November ballot. While the measure was successful in Roseville (69 percent in favor), Rocklin (69 percent in favor), Lincoln (72 percent in favor), and the western unincorporated areas of the County, it did not receive the 66 percent countywide majority necessary to pass a local transportation sales tax. Because of the urgent need for additional infrastructure funding, PCTPA is evaluating the ability to create a transportation sales tax district that will include only those cities and areas of the county that supported Measure M. Creating the tax

district will require approval of the State legislature and an affirmative vote by the district's residents in support of the measure once placed on the November 2020 ballot.

- **Funding Outlook**—The City budgeted \$11.3 million in FY2017-18 for roadway maintenance, which addresses the reconstruction of 2 miles of roadway, 1.5 miles of roadway resurfacing, and upgrading 100 pedestrian access ramps around the City. For FY2018-19, the City is budgeting another \$10.7 million for 13 miles of roadway resurfacing and the replacement of a mile of old storm-drain pipe. Funding for FY2019-20 and beyond are expected to return to the normal \$6.5 million to \$7.5 million per year level.

FY2017-18 and FY2018-19 are an anomaly and have unusually high dollar amounts due to a number of factors described below:

- o FY2018-19 storm-drain work has been planned for several years. Over that time, the City has accumulated over \$2.7 million dollars in the storm-drain account for storm-drain repair/upgrades.
- o The City obtained a Federal Congestion Mitigation and Air Quality (CMAQ) grant to help fund handicap-ramp improvements.
- o Several projects, including the Roller-Compacted Concrete Pilot Project, are being funded from a one-time \$5.9 million dollar contribution from the Local Transportation Fund.
- o Due to the inability of some California jurisdictions to deliver their projects on time, the State offered the City \$5 million in Federal Regional Surface Transportation program funds if we could quickly spend it on resurfacing this coming year.
- o Two non-Gas Tax funded capital improvement projects are paying for some of the street reconstruction work.

Examples of FY2018-19 non-maintenance roadway infrastructure projects include:

- o Caltrans deemed the aging Oakridge Bridge over Linda Creek as insufficient and in need of replacement. Funding for reconstruction is being provided by the federal government.
- o Refurbishing the existing bridge and constructing two additional bridges between Downtown and Royer Park. Funding is from federal, state, and local grants and development impact fees.

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- o The Sierra Gardens Transfer Point Project will completely reconstruct Sierra Gardens from Sunrise Avenue to Santa Clara Drive using Local Transportation Funds.
- o Identified in the City's General Plan and Capital Improvement Project plan, the Woodcreek Oaks Widening Project will add a second northbound and southbound lane to the median of Woodcreek Oaks Boulevard between Crimson Ridge Way and Pleasant Grove Boulevard using \$6.7 million in developer-paid Traffic Mitigation Fees.
- **Roller-Compacted Concrete** — The City is also piloting the use of roller-compacted concrete, which will be tested at several locations in FY2018-19 where existing asphalt roadways are failing. It offers many benefits, including maintenance every 20-25 years, versus every 7-10 years for asphalt; lower construction cost, which helps the City close the current gas tax funding gap while allowing the City to repair more Roseville streets; and cooler roads during the day with brighter roads at night due to its lighter color.

## Workforce Infrastructure

- **Staff Expansion**—Growth in Roseville's economy, development, and population means an expansion of services. Over the past 10 years, the City has expanded services at the same time it has reduced staff. In 2008, the population of Roseville was 109,154 and is projected to be 139,200 in FY2018-19, a 28 percent increase that necessitates an expansion of services. Yet at the same time, on a per capita basis, this equates to a 30 percent reduction in staffing over the past 10 years since General Fund staffing decreased from 778 full-time equivalent employees to 698. As the demand for core services expands, we will be working with the community to determine service levels that reflect the reality that the City needs to live within its means.

As a service provider, the City's highest General Fund cost is labor. With one of Council's goals being fiscal soundness, the City and its labor groups, including management, have worked hard over the past several years to manage labor costs. The changes we've made together still allow the City of Roseville to attract and retain competent, dedicated people to serve our community.

- **Controlling Labor Costs** — The City started working several years ago on ways to ensure our organization lives within its means. It's an important undertaking given that labor-related costs account for almost 75 percent of the

City's \$139 million General Fund, which pays for a variety of services including fire, police, parks, recreation, library, and public works.

Ensuring consistency among labor groups within our workforce and developing strategies to contain costs have been key focus areas. In partnership with our labor groups, we took proactive steps, which included:

- o *Controlling pension costs by transferring the responsibility to employees to fund 100 percent of the employees' share of pension costs:* This has significantly reduced pressure on the City's budget.
- o *Capping liability for retiree health benefits:* A defined-contribution plan is offered to new employees instead of the defined-benefit plan that previously existed. This means that employees, along with the City, contribute to saving for their retiree-medical benefits; and that the City's cost associated with the defined-benefit plan will eventually be zero.
- o *Setting salary-level targets at median levels in labor-market comparison:* Salary schedules for new employees have been reduced up to 21 percent in some cases to reflect median salaries in the labor market, instead of upper-end levels.
- o *Reducing the rate of increases within each salary range:* The previous pay scales allowed for 5 percent increases between each step in a salary range. Now, new employees are eligible for increases no greater than 2.5 percent between each step in the range. This extends the time it takes to reach the highest level in the pay range, which can now be up to 15 years; slowing the growth rate of this expense.
- **Succession Planning**—Over the next three years approximately 34 percent of the workforce is eligible to retire. The City continues to see its workforce retire with 44 employees retiring in 2016, approximately 50 in 2017, and another 40 or more retirements possible in 2018. In response, the City continues to focus on succession planning to ensure continuity of service delivery and streamlining its recruitment process to be more flexible and responsive. The recruitment process has been evolving to leverage new channels of recruiting through outreach and social media in order to reach a multi-generational workforce. Departments are increasing efforts to cross train and transfer knowledge related to City processes and programs to prepare for the ongoing retirements of the baby boomer generation.

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- **Supervisory Academy**—After a three-year hiatus, the City—in support of succession planning—launched its Effective Supervisory Practices program in March 2017. This nine-week “academy” is led by department heads and offers insight and recommendations about the day-to-day duties of supervisors. Addressing the more complex challenges all managers are faced with, City leaders seek to share their perspective in effective communication, motivation, and the importance of making ethical decisions as Roseville builds its organization of tomorrow. Participants include representatives from various departments, allowing cross-departmental information to be shared. Thirty colleagues, that would not likely have an opportunity to work together, are engaged in topics that build relationships to strengthen city operations. The academy is planned to continue to be offered twice annually.
- **Employee-Recognition Program** — The Employee Recognition Committee continues to provide venues for acknowledging those within our workforce who exceed performance expectations and set the standard for customer-service excellence. Individuals or teams can be nominated for outstanding work performance, innovation, emergency response, outstanding leadership, customer service, and community service. Each spring, the mayor and City Council present awards to the winners, in recognition of providing top-quality service to the Roseville’s residents, businesses, and visitors. Additionally, the committee coordinates an employee-appreciation luncheon that allows employees the opportunity to gather, eat, and celebrate the work we do, a small way of saying thank you for being a part of the Roseville family.
- **Supporting Employee Education** – The City continues to provide employees who wish to further their education with financial support through the City’s education reimbursement program. Employees may be reimbursed for tuition and book expenses upon successful completion of classes pursuant to their labor agreements.

## Continuing to Develop a Welcoming, Engaged Culture

In 2014, the City created an Organizational Culture & Leadership (OC&L) Committee with representatives from all departments to lead an assessment of the City’s organizational culture. Three focus areas emerged from surveys of employees: internal communications, valuing employees, and developing meaningful processes and policies. The committee has played a key role in creating the City’s new onboarding program, developing customer-service training, and updating core competencies.

- **Identification of Core Competencies** — In May 2016, each employee was invited to take a survey and rank 38 competencies. The results provided six core competencies that will be the foundation of identifying what characteristics make employees successful within our organization. Collectively, we will begin to infuse these into our recruitment and assessment processes, make them part of our new evaluation system and incorporate into customer service training and onboarding programs.
- **Diversity Training** — The City’s Inclusion Committee was instrumental in establishing a diversity training for all supervisors and managers in FY2015-16. In FY2016-17, 28 staff went through a three-day certification to become internal facilitators of an Appreciating Differences Program. Appreciating differences in colleagues and the residents we serve fosters an inclusive and productive work environment. Having internal staff conduct the program allows the City to continue to engage our workforce in creating the Roseville of tomorrow. In 2017, 35 additional classes trained an additional 688 employees. The goal of providing this valuable training for the entire workforce should be met in 2018.

## COUNCIL GOAL NO. 7: LEGISLATIVE ADVOCACY

Increasing costs from federal and state regulation and new legislation affect the fiscal health of the City and reduce the level of funds available for other community priorities. The City has taken a strong, proactive role to increase its visibility and influence within the region and at the state and federal levels, opening the door to greater engagement and dialogue with federal and state decision-makers on issues affecting the City’s fiscal health.

The City Council has set a legislative platform that focuses on preserving local control, providing financial flexibility, preventing unfunded mandates, protecting residents and businesses from costly state and federal regulations. It also prioritizes protecting the General Fund, enterprise funds and local sales-tax and property-tax revenues.

Key issues in FY2018-19 include the reliability of Roseville’s water supply, including regulatory change and water-infrastructure investment; electric utility issues, including cap-and-trade program changes, renewable-energy portfolio standards, and net metering; funding for transportation and infrastructure projects; cybersecurity; ensuring the tax-exempt status of municipal bonds remains in effect; understanding how modifications to government-operated mortgage programs affect the housing market; and ensuring permitting processes at the state and federal levels will not unnecessarily hinder the ability of development projects to gain approval.

# City Manager's Budget Message

To increase effectiveness of the City's efforts in these areas and others, the City works extensively with regional coalitions, forums, alliances, and established organizations such as Sacramento Area Council of Governments, the SacMetro Chamber of Commerce, the League of California Cities, the California Municipal Utilities Association, the Northern California Power Agency, and the Water Forum, along with ad hoc groups developed to address concerns with specific legislation. The City Council's only standing committee, the Law and Regulation Committee, offers another way people can be informed about and comment on issues affecting the Roseville community from a state and federal level.

Key issues the City is working on this year include the following:

- **Cal Water Fix (Formerly Known as the Bay Delta Conservation Plan)**—Uncertainty in the City's water supply and reliability would negatively affect the region's economic vitality.
  - **Federal and State Funding for Infrastructure and Transportation Projects**—Preserving or increasing funding for these types of projects and improvements is critical for the City's ability to upgrade and maintain roadways and meet future infrastructure and transportation demands.
  - **Water Public Goods Charge**—The City is increasingly concerned with the Legislature's interest in imposing a Water Public Goods Charge (SB 20) that would collect revenue from local ratepayers and allocate the money for statewide projects that provide no direct benefit to Roseville's ratepayers.
  - **Possible Extension of the State's Emergency Drought Regulations**—The City is concerned that the state will extend conservation targets that do not consider variations in climate, land-use, and other region-specific attributes; that fail to recognize previous water-supply reliability and conservation investments by the region and local community; and that do not account for potential relief from positive weather outcomes. This could negatively affect the City's ability to attract and retain businesses, impacting our economic vitality.
  - **Cost-Effective Utilities**—Having well-run, reliable, and low-cost City-owned utilities has proven to be a significant economic advantage to the City and its businesses over the years. As a full-service city, Roseville owns and operates its own electric, water, wastewater, and solid waste utilities through Roseville Electric Utility and Environmental Utilities (EU). Key utility decisions are under the City's control, which makes the planning, development and operation of utility services more efficient and reliable. This benefits customers with rates among the lowest in the region, the highest levels of reliability and quality with a relentless focus on planned expansion, and proactive renewal or replacement of utility assets.
- The ability to provide reliable and cost-effective utilities to the residents and businesses of Roseville continues to be a central concern for the City as new state and federal mandates are proposed that would increase the cost of operating the utilities.
- **Cybersecurity**—Future attacks on the City's technology infrastructure along with state and federal laws regarding cybersecurity will continue to affect the City and the community. Implementing new cybersecurity requirements will add significant costs to the operation of the City's information technology systems.
  - **Changes to Tax-Exempt Status of Municipal Tax Bonds**—Any proposals that would cap or eliminate the tax exemption on municipal bonds would significantly reduce the City's ability to finance major projects that provide a public benefit. This would negatively and severely impact the City's budget, increase rates for utility customers, and hinder the City's ability to finance and construct public projects that benefit the community.
  - **Modifications to Government-Operated Mortgage Programs**—The City will remain active in understanding the changes being considered at the federal level to modify government-operated mortgage programs, tax-deductions and to write new banking regulations regarding mortgage-related lending programs. These all have the potential to impact the fragile housing recovery throughout the region and the state.
  - **Challenges with State and Federal Permitting Processes**—The City has concerns with various permitting processes at both the state and federal level that impact the ability of development projects to gain approval within a reasonable amount of time.
  - **Preserving Sales Tax Revenue**—As the public's buying habits change, the City's sales tax growth has slowed. This reduction has affected the City's ability to fund core services. The City is interested in discussions regarding local tax systems, revenue losses due to decreases in sales tax revenue as a result of online purchasing, and the fundamental shift from purchasing taxable commodities, such as music CDs and video DVDs, to purchasing non-taxable services, such as music and video streaming services.

# City Manager's Budget Message

- **Homelessness**—The City will remain active in addressing the needs of the City's homeless population with a primary focus of reducing the population of chronically homeless by providing solutions that address the fundamental causes of homelessness and by supporting solutions that provide permanent housing options and needed supportive services.
- **Municipal-Based District Elections** — The City has concerns regarding the possibility of legislation that would require all cities to change to a district-based election system and would remove the ability to determine the election system that works best for a specific city from the local community and their elected officials.
- **CalPERS Investment Policy**—The City has concerns with actions taken or proposed by the CalPERS Board and the State Legislature to divest from certain companies or industries to be “socially responsible.” These policy decisions come at the price of reduced market rates of return on pension plan investments. The pension funding requirement not covered by investment returns will be borne by the state and local governments, and ultimately California taxpayers.
- **Federal and State Funding for Parks and Library Projects**—The City is interested in efforts to maintain or increase funding for these types of projects and improvements. The funding is critical for the City's ability to upgrade and ensure access to parks, recreation, and library facilities.
- **Substance- and Opioid-Abuse Funding**—The City is concerned that the lack of funding for substance- and opioid-abuse treatment will prevent those who are addicted or abusing substances from overcoming their addictions. The addiction/abuse cycle has negative implications for our community and use of public safety resources.

## COUNCIL GOAL NO. 8: CIVIC ENGAGEMENT

The City is passionate about helping our communities engage in making informed, balanced decisions about the place we live.

To build a strong community, it's important to encourage dialogue from an array of interests, particularly as government activities have recently moved from afterthought to top-of-mind. The evolution of communication created a level of awareness that hasn't existed before. More people are engaged in policy decisions, but not necessarily with accurate information. Ensuring that facts and context are available in the realms where people get their information is a strategic priority of the City's civic-engagement efforts.

In anticipation of additional cuts to services and service levels, the Council directed staff at its February 2017 annual goals workshop to initiate a process to get community input on priorities. The goal was to find a way to balance the City's obligation to maintain fiscal stability while continuing to provide high-quality essential services and addressing long-term liabilities. To this end, the Council approved the nine-month EngageRoseville effort at its meeting on April 19, 2017, as described below. EngageRoseville outreach occurred from July 2017-March 2018.

- **EngageRoseville: A Community Conversation about Priorities**—Extensive community participation will help ensure the City has a clear understanding of community priorities, the community has a clear understanding of fiscal constraints and opportunities, and recommendations can be developed to align resources accordingly.

The City raised awareness of EngageRoseville in a variety of ways: through a flyer mailed to every residence in Roseville, e-newsletters, specially produced podcasts and videos, digital billboard, postcards and flyers at public counters and community events, and live-streaming of CPAC meetings on YouTube with re-broadcast on COR-TV.

Educational tools also included a series of specially produced podcasts and videos focusing on each department and the City's overall budget situation, including context about consumer trends and rising costs.

To gather community input, the City offered opportunities for online and in-person participation to everyone in Roseville:

- o Council approved formation of a Community Priorities Advisory Committee (CPAC) to ensure direct and meaningful community participation in reviewing levels of City-provided services. The 20-member committee met twice monthly for nine months to develop its recommendations and value statements.
- o Six FlashVote polls, sent to more than 1,400 registered users with about 500-600 people responding, gave participants a quick and easy way online to rank their service priorities, provide comments, and see the results of all participants immediately when the poll closed.
- o Balancing Act offered an online gamification of budget choices. More than 1,000 people got an in-depth look at services, consequences of reduced funding, and an opportunity to rank priorities throughout the city, instead of just within departments. More than 320 users closed the \$2 million budget gap and submitted their ideas to the City.

# City Manager's Budget Message

- o An in-person Community Conversation February 26, 2018 welcomed all 120 residents who expressed an interest in attending. It featured presentations from the heads of the three largest General Fund departments; small-group, roundtable discussions facilitated by staff; and smartphone polling with real-time results. Participants asked questions, ranked priorities, and provided comments.
- o A phone number and a dedicated email address were designated to receive input from people who wanted to provide it in those ways.

Staff from FlashVote, Balancing Act, and the Sacramento-based Institute for Local Government, all commended Roseville for its high rates of community participation in person and online.

Community input resulted in the following common themes that were considered in building this year's budget:

- o Seek to reduce rather than eliminate services.
- o Prioritize efficient public safety as the cornerstone of City services.
- o Maintain Roseville's competitive edge in the region with desirable neighborhoods (schools, parks, open spaces) and a business-friendly environment.
- o Maximize flexibility in staffing levels.
- o Generally, avoid subsidizing services the private sector can provide.
- o Seek opportunities for increased cost recovery for all City services, where applicable and appropriate.
- o Utilize technology and automation where possible to increase efficiencies and reduce costs.
- o Recruit, train and deploy volunteers where appropriate.
- o Pursue fund stabilization/revenue enhancement strategies to preserve Roseville's quality of life.
- **Neighborhood Outreach**—For many years, the City has worked with its neighborhood associations to encourage an open dialogue that has fueled innovation and engagement. The Public Affairs and Communications Department attends monthly meetings of both the

Roseville Coalition of Neighborhood Associations and the Sun City Government Affairs Committee; the Police Department has an officer at each of the two dozen or so monthly neighborhood association meetings; and the Development Services Department provides notification, overview, and presentations on new development projects as they are proposed. Development Services also provides information on ordinance updates and code-enforcement processes and procedures on a regular basis.

City representatives work with the Roseville Chamber of Commerce and various civic groups, industry associations, and public-interest forums to raise awareness of community issues and broaden the discussion on solutions. At the same time, City Council members host town hall-style meetings called "Council Coffees," where they engage in informal discussion with community members on topics of interest, ensuring another opportunity for the community to join the conversation.

- **Online Outreach**—The effort continues from there into the digital realm. The City launched a new website in 2017 featuring a robust search tool, user-friendly navigation and a simplified content-management system. The City is exploring opportunities to use newer technologies such as Facebook Live and online town halls to enhance opportunities for information sharing between government and the people it serves. The City's online e-notify service offers free e-mail subscriptions on a range of topics from traffic alerts and public safety to policy items. The City is actively engaged in a variety of social media channels: Facebook, NextDoor, Twitter, Instagram, YouTube, and Pinterest, which also offer the opportunity for two-way interaction.

Launched in FY2014-15, the Open Data Portal offers a single website location where City data can be accessed. Initial data sets include often-requested items such as permits and crime statistics. As we expand this base to include more data, this will provide round-the-clock access to City data and reduce the amount of time spent filling regular requests for public records.

## COUNCIL GOAL 9: CORE NEIGHBORHOODS

At its Council Goals Workshop for the FY2017-18 budget, the City Council added Core Neighborhoods to its list of council goals and confirmed that the enhancement of core neighborhoods would require the identification of a revenue source outside of the General Fund.

# City Manager's Budget Message

- **Funding**—To this end, staff will explore if Core Neighborhoods are willing to assess themselves for new improvements and ongoing maintenance costs consistent with those required of newer neighborhoods. The newer neighborhoods have assessments for either landscape and lighting districts or community facility districts on their property tax bills, which pay for a significant amount of common-area landscaping throughout the city. Property owners can determine and tailor the level of service and aesthetics they desire for their neighborhoods and vote to assess themselves accordingly. Neighborhood standards vary throughout the city, and all areas have the opportunity to vote to adjust assessments. When the Core Neighborhoods were built, these costs came from the General Fund, which continues at some level to this day. With the challenges that exist in maintaining the City's core services (police, fire, public works, parks, recreation, libraries, and development services), continued funding has become unsustainable with current revenue streams.
- **Community-Based Grants**—Roseville's Invest Health initiative, a partnership with the non-profit Health Educations Council, neighborhoods, healthcare systems, and the City, was made possible by an 18-month grant from the Robert Wood Johnson Foundation and Reinvestment Fund with the aim to improve health in low-income neighborhoods. Roseville was one of 50 communities nationwide selected to receive this 18-month grant in May 2016. Recognizing that the majority of health outcomes are driven by where people live, work, play, shop and learn, the Invest Health Roseville initiative developed a plan to improve health through cross-sector community collaborations that foster and develop more healthful environments. The team performed assessments within core neighborhoods, met with businesses and residents, and formed an advisory council by identifying potential partners in the healthcare industry and Roseville Electric. Its early successes have included working with Roseville Electric to improve street lighting in certain areas to enhance the safety of the environment and helping to identify the need for funding of upgrades to Johnson Pool. In addition, staff is exploring options to improve safety and access to Weber Park.
- **Neighborhood Investment**—City Housing and Economic Development Department staff have been concentrating federal Community Development Block Grant funds into the following programs and projects that benefit core neighborhoods:
  - o Improved lighting at Weber Park,
  - o Demolition of the Roseville Hotel on Main Street,

- o Predevelopment work on Main Street Plaza Apartments and Junction Crossing Apartments in Historic Old Town,
- o Low-income homeowner paint program providing \$700 per household to repaint home exteriors,
- o Owner-occupied rehabilitation program to address health and safety items and needed rehabilitation in homes,
- o Rehabilitation work for the Johnson Pool Including additional outside state grant funding.

Recent outreach efforts have focused on core area neighborhoods and housing staff has assisted the Parks and Recreation staff in grant applications for low-income recreational program. The City also utilizes additional funding for local first-time homebuyer loans to low-income buyers, which have assisted buyers in the purchase of a core neighborhood home. And for renters, the City's Housing Choice Voucher Program, administered through the Roseville Housing Authority, also reinvests into the core of the city through the infusion of rental housing payments.

## COUNCIL GOAL 10: REGIONAL ENGAGEMENT

Roseville has long served in a proven leadership role in the region, and with it comes responsibility for shaping the value system, ethics, and culture of the region. Issues such as public safety, transportation, and economic development that we prioritize as a city are shared regionally and must be understood in the context of a larger system.

- **Regional Economic Prosperity Plan**—Roseville considers the region as partners, not competition, and strives to collaborate as we transcend jurisdictional boundaries. In FY2018-19, Roseville will participate in focusing on regional economic prosperity, with an understanding that the region must better leverage its multiple strengths and emerging assets to compete and stand out in today's global economy. Building on multiple initiatives underway across the region, the Sacramento Area Council of Governments, Greater Sacramento Economic Council, and Valley Vision engaged the globally recognized Brookings Institution to conduct a market assessment in the six-county Capital Region. The findings were released at the Regional Futures Forum of elected officials on April 30, 2018. The lessons from the market assessment will help the region implement a collective framework for broader economic

opportunity and development objectives in the region. Roseville's involvement will ensure our perspective and support will inform regional policy and investments.

- **Bid for Amazon HQ2**—Roseville played an important role in the Capital Region's bid for the second Amazon headquarters, an effort called Amazon HQ2. Council designated sites in Roseville for office and distribution space that would complement other sites throughout the region. Roseville's mayor was the only regional mayor besides Sacramento's mayor to play a key role in the news conference unveiling the regional bid at Golden1 Center. While the regional bid did not advance, the effort served to highlight workforce, technology, and transportation infrastructure benefits while also showcasing regional cooperation.
- **Regional Development Initiatives**—Development projects being considered adjacent to Roseville's borders have the potential to be game changers for the region. North of Roseville city limits, Placer Ranch, future home of a satellite Sac State campus, and Sunset Area Industrial Plan, are key components for workforce and business expansion, as well as transportation infrastructure with plans for Placer Parkway. West of city limits is the site of a proposed regional university which will further the same goals. All projects will have an effect on Roseville's roads, public safety demands, and use of civic amenities such as recreation, parks, libraries, and trails. Close collaboration to ensure Roseville's needs are addressed in development of these areas will ensure that the benefits are shared with equity in the region.
- **Transportation Initiatives**—One of the prime areas needing a regional approach is transportation. Roseville is working with the Placer County Transportation Planning Authority (PCTPA) and jurisdictions within the county to fund a regional approach to improvements that will reduce congestion and improve safety. Roseville's leadership in this area showed when Roseville voters approved Measure M, a transportation sales tax, which ultimately did not pass since it didn't garner enough support in other areas of the county. PCTPA is working with its members to determine how to approach funding in the future.
  - **"Third Track"** is another regional initiative Roseville has taken a key role in to increase Capitol Corridor train service to and from Roseville. It will increase mobility within the region, expand environmental benefits and job access, and provide an economic boost. In 2012, the Capitol Corridor Joint Powers Authority, which manages passenger rail service and provides a critical link between the Sacramento mega

region and the San Francisco Bay Area, partnered with Union Pacific Railroad, the cities of Roseville and Sacramento, and the PCTPA to begin working collaboratively to design and environmentally clear a third main track. The additional third track will allow Capitol Corridor to offer riders 10 round trips per day versus the one round trip currently offered. It will also preserve current Union Pacific Railroad freight operations and reliability for the benefit of goods movement through the region.

## COUNCIL GOAL 11: CULTURALLY RICH COMMUNITY

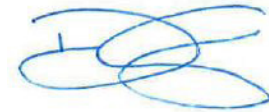
A culturally rich community is ultimately a celebration of the human spirit. Promoting visual and performing arts, facilitating events that bring people together, and providing the environment for these to flourish enhance our community's culture.

- **Designation as a California Cultural District**—In March 2017, in partnership with Blue Line Arts and the Downtown Roseville Partnership, the City applied for designation as a California Cultural District through the California Arts Commission. The purpose of the program is to cultivate authentic and sustainable cultural districts that reflect the breadth and diversity of California extensive cultural assets. Despite not being selected in the initial round of this inaugural program, Roseville remains well positioned for this welcome distinction.
- **Tower Theater**—In FY2018-19, the City will be issuing a new RFP for the operation of this city-owned cultural asset on Vernon Street. It has been a site for live theater, musical performances, film festivals, and community gatherings. The City's intent is to continue to actively engage and expand this treasured historical cultural and entertainment venue.
- **Revitalized Placer County Fairgrounds**—In partnership with Placer Valley Tourism, the City of Roseville worked hard to bring the vision of a refurbished, revitalized Placer County Fairgrounds to reality. From financing and development services, to public safety, utilities, and roads, the City of Roseville played a key role in its success. Updated and expanded venues, parking, and enhanced landscaping and roadway access are the start. Plans include construction of a facility that can host youth sports tournaments such as volleyball and basketball, adding to the economic and cultural strength of our city. Partnerships like this enhance civic amenities for our community and attract visitors from throughout the region and state.

# City Manager's Budget Message

- **Downtown Programming**—The City has expanded programming in the Vernon Street Town Square to include events in the shoulder seasons, such as sing-a-long movie nights and cultural food events; and the City continues to bring new, local bands to the downtown. With about 250 events planned for the year, the City is intent on partnering more with local businesses and organizations to transition operation and programming responsibilities in the future.
- **Downtown Infrastructure Enhancement**—The City continues to implement the vision outlined and adopted in the Downtown Specific Plan, which calls for activation of the town square and infrastructure that will help draw people downtown. Funding has been secured for the construction of two new pedestrian bridges over Dry Creek, linking downtown and Royer Park. One to replace a bridge that was no longer safe, and one in a new location connecting Vernon Street Town Square to Royer Park with wider pathways and utility access that will allow vendors and activities to extend the town square venue over the bridge. The third downtown bridge, the historic Icehouse Bridge, will be rotated to better align with the bike and pedestrian trail connecting our city.

management has served us well through the tough times of the recession and the cost pressures that followed. This coming fiscal year will be a turning point as we focus on strategies to keep us on sound financial footing, including cutting services and finding new revenues. *EngageRoseville* was a comprehensive civic engagement effort that provided valuable input on priorities. We will continue to work in partnership with our community to support these priorities, and deliver desired service levels, through efficient and effective business models. This budget funds what we must fund as an organization, but it does not fund things that we should be funding or those items we would like to fund in order to meet community expectations and a changing business landscape. This is a dynamic time bringing both challenges and opportunities to our City. However, I am confident by working together with our community, council, and committed staff we will capitalize on opportunities and mitigate challenges positioning Roseville to weather the changes that come in the years ahead and remain a great city to live, work, and play in.



Dominick Casey  
Acting City Manager

## Looking Ahead

Knowing where our challenges lie is a critical first step in being able to address them. Roseville's tradition of sound fiscal





## City Council

(left to right)

John Allard, Councilmember  
Susan Rohan, Mayor  
Tim Herman, Councilmember  
Bonnie Gore, Vice Mayor  
Scott Alvord, Councilmember

## Design Committee

Eric Bashears  
Tracy Mendosa  
Mike Motroni  
Daniel Wesp

## Hearing Examiners/ Appeals Board

Samson Badal  
Pete Constant  
Leilani Fratis  
Bruce Hagler  
Andrew Haydu  
Dan Myers  
Sherry Rutledge  
Scott Sanford  
Brian Stenklyft  
Sean Wallentine

## Library Board

Suzanne Dizon  
Ernest Perez  
Laxmi Rao  
Andrew Tagg  
Patricia Wick  
(Youth Commissioner)  
Navya Kompella

## Parks & Recreation Commission

Matthew Bridge  
Mike Esparza  
Audrey Huisking  
Denis Nishihara  
Doyle Radford, Jr.  
Andrae Randolph  
Roy Stearns  
(Youth Commissioner)  
Sana Zulfigar

## Personnel Board

Karen Alvord  
Herbert Long  
Scott Olsen  
Truda Pauly  
Charles Sandoval

## Planning Commission

Krista Bernasconi  
Erich Brashears  
Justin Caporusso  
Bruce Houdescheldt  
Charles Krafka  
Joseph McCaslin  
Tracy Mendonsa

## Public Utilities Commission

Blandon Granger  
Gretchen Hildebrand  
James McHan  
Debra Sedwick  
John Speight  
John Vertido  
James Viele

## Roseville Grants Advisory Commission

Ellaison Carrol  
Stephanie Dement  
Kristine Dohner  
Audra Flynn  
Wendy Green  
Dawn Heywood  
Robert Lyss  
(Youth Commissioner)  
Miranda Garnett

## Senior Commission

Penny Beingessner  
Marlene Cristanelli  
Gary Egan  
Bobbi Knapp  
Brian Parry  
Cyndee Reed  
Jim Williams

## Transportation Committee

Peter Ashby  
Brandon Baldwin  
Joseph Horton  
Chinnaian Jawahar  
David Nelson  
Jeff Short  
Sergey Terebkov  
(Youth Commissioner)  
Taylor Urrutia

## Economic Development Advisory Committee

Naaz Alikhan  
Stephanie Dement  
Jason Hartmann  
Tim Herman  
Colin Roe  
Geoff Sakala  
John Tallman

## Placer Mosquito & Vector Control District

Colin Roe

# Awards & Achievements

- The Environmental Utilities Department, as part of the Regional Recycling Group outreach effort, received the Silver Circle Award from 3CMA – City-County Communications and Marketing Association for the One Big Bin outreach and marketing program.
- The City’s Wastewater utility was recognized as a “Utility of the Future Today” by the National Association of Clean Water Agency (NACWA), the Water Environment Federation (WEF), the Water Environment & Reuse Foundation (WE&RF) and WaterReuse.
- The Central Services Department received the Automotive Service Excellence’s “Blue Seal of Excellence” award for the 13th consecutive year in 2017.
- The Finance Department received Recognition for Excellence in Budgeting from the California Society of Municipal Finance Officers for the FY2017-18 budget.
- Government Finance Officers Association awarded the Certificate of Achievement for Excellence in Financial Reporting to the Finance Department for the Comprehensive Annual Financial Report.
- The Information Technology Department received the 2017 Graphical Information Display Award, Excellence in IT Practices Award, and the President Award from the Municipal Information Systems Association of California, covering the areas of budget and strategic planning, purchasing, operations and staffing, customer satisfaction, internet, project management and application development, professional development and training, disaster preparation and recovery, security, GIS, and delivering a base level of services.
- The Parks, Recreation & Libraries Department received the 2017 Playful City USA designation, recognizing cities taking action to ensure that children in their communities, particularly low-income children, get the active play they need to become healthy and successful adults. Participating cities promote the importance of play and engage citizens in increasing access to and opportunities for play.
- The Parks, Recreation & Libraries Department received its 11th consecutive James Farrell Award for Excellence for doing an outstanding job hosting Amateur Softball Association National Championship Tournaments.
- The National Arbor Day Foundation recognized the City of Roseville for its commitment to sustainable urban forest management with the 35th Tree City USA Award and for its high level of tree care with the 22nd Tree Growth Award.
- The Development Services Department received the Excellence in Engineering Award and Award of Merit for Sustainable Design from the Structural Engineers Association of Central California.
- The Roseville City Hall Annex located at 316 Vernon Street is the first precast building to be rated and accredited by the United States Resiliency Council (USRC). The platinum rating is the highest rating from USRC.
- The Development Services Department, Building Division, has achieved compliance with the International Accreditation Services (IAS) criteria for building departments/code enforcement agencies, making it the only accredited building division in the State of California and one of only 25 accredited building departments in the country.
- The Public Relations Society of America’s Sacramento Chapter presented Roseville Electric Utility with a merit award for its “Your Trusted Solar Advisor” campaign.
- The American Public Power Association presented Roseville Electric Utility with an Award of Merit for its “Your Trusted Solar Advisor” commercial.
- Roseville Electric Utility received first place from the Northern Public Power Association for its “Your Trusted Solar Advisor” campaign. It also received third place for its Annual Report and third place for its Strategic Plan Report Card.
- The Northwest Public Power Association honored Roseville Electric Utility with a third place award for its safety performance.
- The Roseville Fire Department was recognized by the American Heart Association as a Mission Lifeline Bronze medal winner for their outstanding job providing care for STEMI patients.



At the state level, the City's Adopted FY2017-18 Annual Budget document received the "Operating Budget Excellence Award 2017-18" from the California Society of Municipal Finance Officers (CSMFO). The CSMFO budget award process includes peer reviews of city budgets. Peer review methods are employed to maintain standards, improve performance and provide credibility.

In preparing the Adopted FY2018-19 Annual Budget document, staff has once again followed the CSMFO criteria, as well as made enhancements to the budget document. This document will be submitted to the CSMFO to be considered for the FY2018-19 budget award.

# City of Roseville



## Roseville

### **Incorporation**

April 10, 1909

### **Government**

Roseville is a charter city, operating under the council-manager form of municipal government.

### **Location**

405 miles north of Los Angeles, 102 miles northeast of San Francisco, and 16 miles northeast of Sacramento, the state capital.

### **County**

Roseville is Placer County's largest city.

### **Area**

Roseville is 44.2 square miles.

### **Elevation**

Roseville sits 165 feet above sea level.

## Administrative Staff

### **City Manager, Acting**

Dominick Casey

### **City Attorney**

Bob Schmitt

### **Assistant City Manager, Acting**

Kevin Payne

### **Chief Financial Officer**

Jay Panzica

### **Chief Information Officer**

Hong Sae

### **City Clerk**

Sonia Orozco

### **Development Services Director, Acting**

Mike Isom

### **Economic Development Director, Acting**

Laura Matteoli

### **Electric Utility Director**

Michelle Bertolino

### **Environmental Utilities Director**

Richard Plecker

### **Finance Director**

Dennis Kauffman

### **Fire Chief**

Rick Bartee

### **Human Resources Director**

Gayle Satchwell

### **Parks, Recreation & Libraries Director**

Dion Louthan

### **Police Chief**

Jim Maccoun

### **Public Affairs & Communications Director**

Megan MacPherson

### **Public Works Director/City Engineer**

Rhon Herndon

## Population

As of January 1, 2018, the State Department of Finance estimated Roseville's population to be 137,213. This represents an increase of over 2,563 new residents from the previous year.

## Future Population

Roseville's current growth rate is much higher than the current California rate of 0.61 percent or the national rate of 0.71 percent. Placer County continues to be recognized by the Department of Finance as one of the State's fastest growing counties. Current estimates indicate the population of Roseville will surpass 140,001 around 2020 (Development Services Department).

## Education

The Roseville community has clearly established education as a high priority. Over 92.5 percent of Roseville residents, over age 25, have a high school diploma, with approximately 37.2 percent obtaining a bachelor's degree or higher (Civic Dashboards). Roseville high schools have an average drop-out rate below that of the national average of 8 percent and considerably lower than the state average of 17 percent. All three schools also have SAT averages above the national average of 1,060 and the state average of 1,055.

## Household Income

The median household income in Roseville is \$78,446 compared to the state median of \$64,500 (www.civildashboards.com).

## Persons Per Household

The average Roseville home has 2.61 people, which is slightly less than the county average of 2.67 persons per household (2014-15 US Census Bureau).

## Annual Growth Rate

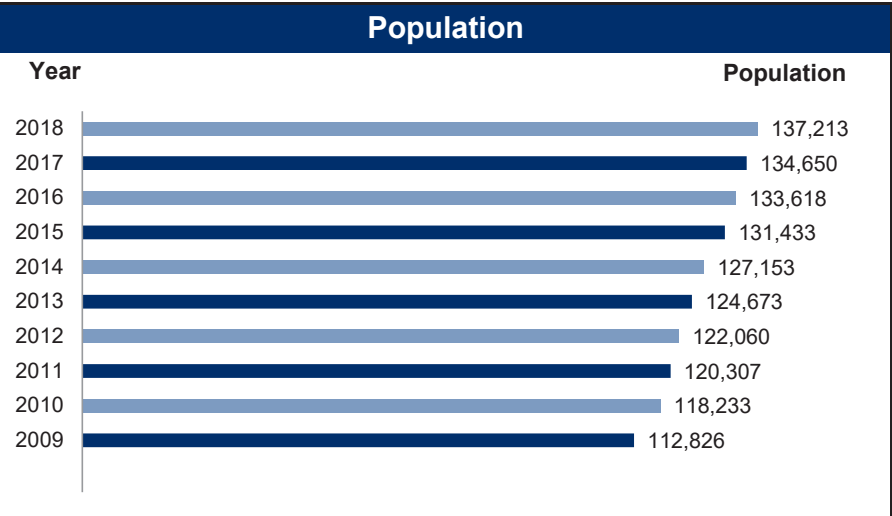
Roseville has an annual growth rate of 3 percent which is consistent with the state average (Emsi 2018.1).

Historical Population	
Year	Residents
1910	2,608
1960	13,421
1970	18,221
1980	24,347
1990	44,685
2000	79,921
2005	102,191
2010	118,233
2015	131,433

Source: Development Services Department

Projected Population	
Year	Residents
2020	140,001
2025	143,377
2030	150,839
2035	157,889
2040	160,534

Source: Development Services Department



Source: California Department of Finance

The average persons per household in Roseville is 2.61.

Source: California Department of Finance



# Demographics

## Residential Development

### Building Permits

The City's Building Division issued 1,057 residential (all single-family) building permits for FY2016-17. The number of building permits issued is more than the previous year's total of 838. Residential building remains well below the peak of over 2,800 permits issued in 2001 (City of Roseville, Building Division).

### Occupancy Permits

In FY2016-17, the Building Division issued 810 occupancy permits all for single-family dwellings (City of Roseville, Building Division).

### Total Housing Units

There are currently a total of 53,703 completed housing units in Roseville. Single-family units make up 75 percent of the total housing units, while multi-family development makes up 25 percent (City of Roseville, Planning Division).

### Single-Family Residential Forecast

As of January 2018, there was an inventory of 699 approved single-family lots awaiting construction with an additional 16,022 allocated. The lots are in the Stoneridge, North Roseville, Sierra Vista, West Roseville, and Creekview specific plan areas (City of Roseville, Business Services Division).

## Industrial Development

### Developed Industrial Space

As of April 10, 2018, Roseville had a total of 10,487,813 square feet of developed industrial and warehouse space. The majority of industrial space is located in the North Industrial and Infill areas (City of Roseville, Business Services Division).

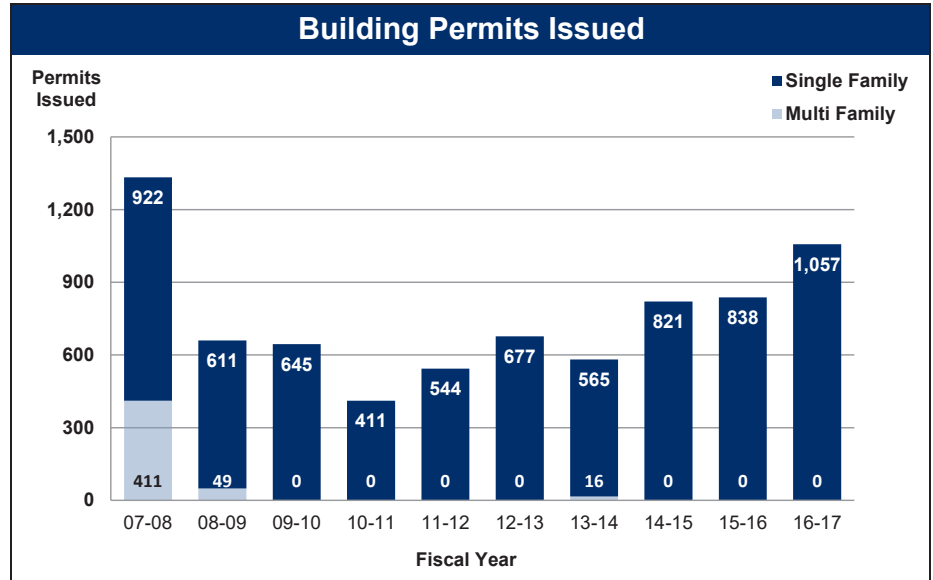
### Industrial Activity

Construction of industrial development slowed over the past few years, recently development of industrial land has increased and the vacancy rate has slightly improved throughout 2017.

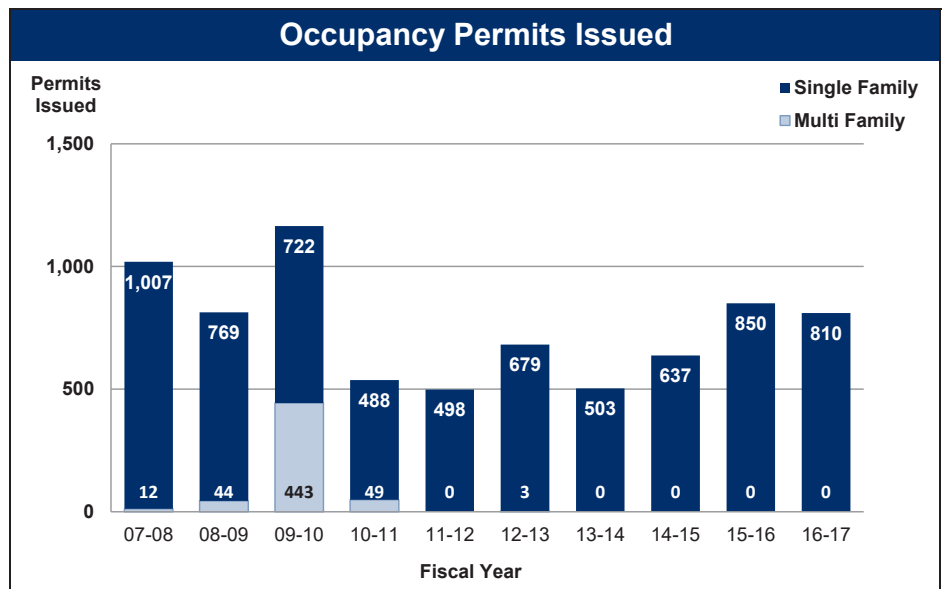
## Commercial Development

### Cost of Doing Business

The Kosmont Rose Institute identified Roseville as one of the 20 least expensive



Source: City of Roseville, Building Division

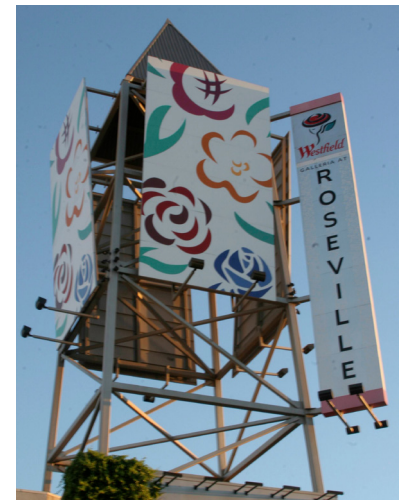


Source: City of Roseville, Building Division

California cities in which to do business for 2017. Roseville has been on this list for 13 consecutive years. The study analyzes fees, taxes, and business incentives to determine its rankings.

### Active Business Licenses

The City of Roseville had a total of 10,975 active business licenses as of December 31, 2017. This is an increase of 203 over the year prior. This number represents all businesses with an active business license in Roseville.



## Employment

### Jobs and Employed Residents

Per Emsi (a labor market analytics firm), Roseville is estimated to have 83,221 jobs and a resident labor force of approximately 57,500. The labor force has increased 14.94 percent since 2012 and is projected to increase 11.4 percent from 2017 to 2020. Overall, the City of Roseville and the Greater Sacramento Region is expected to see continued job growth over the next 12 months.

Positive job growth further illustrates a recovery period in the business cycle.

### Unemployment Rate

California's 4 percent unemployment rate is lower than the national average of 4.1 percent. However, the unemployment rate continues to trend downward. Placer County and Roseville unemployment is at 3.1 percent and 3 percent, respectively as of November 2017. Professional and business services have led the year-over expansion in employment growth ([www.civildashboards.com](http://www.civildashboards.com)).

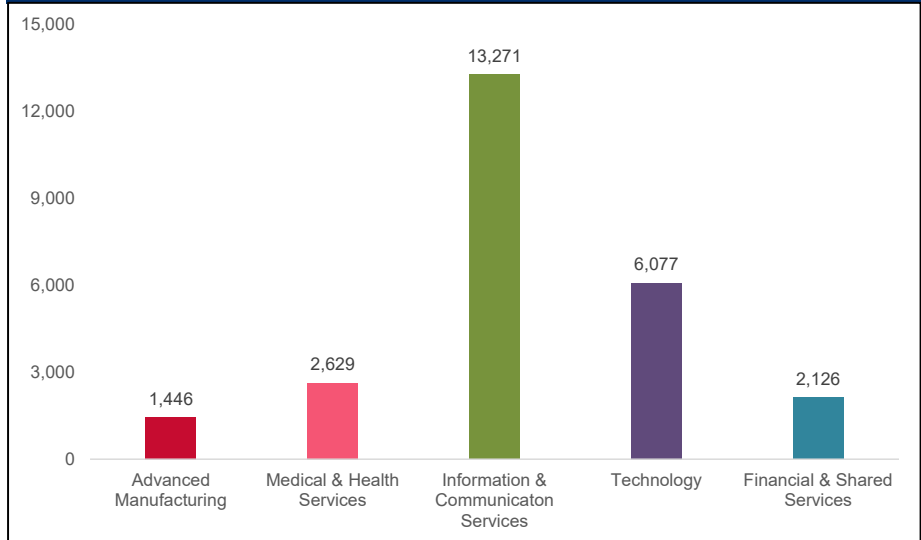
### Roseville Businesses

Roseville hosts over 10,975 businesses. The largest industry sector is service-oriented at approximately 45 percent. Retail businesses are second at approximately 12 percent. Rounding out the remaining top business sectors are health care, finance, insurance, real estate, and construction related businesses (ESRI Business Analyst Online).

### Top Employers

Roseville's top ten businesses, which account for over 15,800 jobs, include two top-tier health care providers, a high-tech company, retail, and the railroad industries. These businesses help solidify Roseville's status as a leader in regional employment (ESRI Business Analyst Online).

## Key Job Sectors



## Top Ten Largest Employers

- The Permanente Medical Group & Foundation Group
- Hewlett Packard
- Sutter Roseville Medical Group
- Union Pacific Railroad Company
- Roseville City School District
- Roseville Joint Union High School District
- City of Roseville
- PRIDE Industries
- Adventist Health
- Consolidated Communications

Source: Economic Development Department



# Budget Document Overview

Section 7.02 of the Roseville City Charter mandates the legal requirements for the preparation and adoption of the City budget. The Finance Department - Budget Division prepares an annual Budget Manual providing detailed instructions for department staff to prepare their budgets for materials, supplies, services, and capital. Staff submit their budgets in a detailed format to ensure consistency with City Council's goals, objectives, and policies.

The General Fund budgeting process starts with an analysis of operational expenses completed by the Budget Division. This review includes a three-year historical review as well as the development of a forecast for future spending requirements. Finance then works cooperatively with the department heads and their teams to review and discuss their findings. The forecast allots all General Fund departments with a target budget for materials and supplies based on prior years' spending history and the removal of "what-ifs" and one-time expenditures. The "what-ifs" are budgeted in an account called "General Fund Contingency." The purpose of the contingency account is to:

- Fund new, departmental appropriations not identified during budget preparation,
- Streamline the budget adjustment process by allowing the City Manager to reallocate funds from the contingency to a General Fund department, and
- Define and control General Fund operating expenditures without tapping into unrestricted fund balance.

Contingency funds are also built into the Water, Wastewater, and Solid Waste Operating Funds.

If a department can't fit items into its budget target, these requests are brought to the Executive Team (the City Manager, Assistant City Manager, the Chief Financial Officer, and the Finance Director) for discussion during budget review meetings. Any new requests approved are included in the proposed budget.

The next step is building a salary vacancy factor of 4 percent into the budget. At year end, if a department hasn't had enough vacancies to cover the budgeted vacancy factor, funds will be returned to their salaries, wages, and benefits budget. If vacancies existed throughout the year, the funds could be reallocated to other city priorities or flow to unrestricted fund balance.

For the Enterprise Funds, budgets are developed based on their rate cases. Salary vacancy factors are not factored into their budgets.

Throughout the year, requests for changes in appropriations are made at the departmental level and are initially reviewed by the Budget Division. The Executive Team, under the direction of the City Manager, then reviews all of the requests and ensures that all budget decisions are consistent with stated City Council policies and all applicable federal, state, and local laws and regulations.

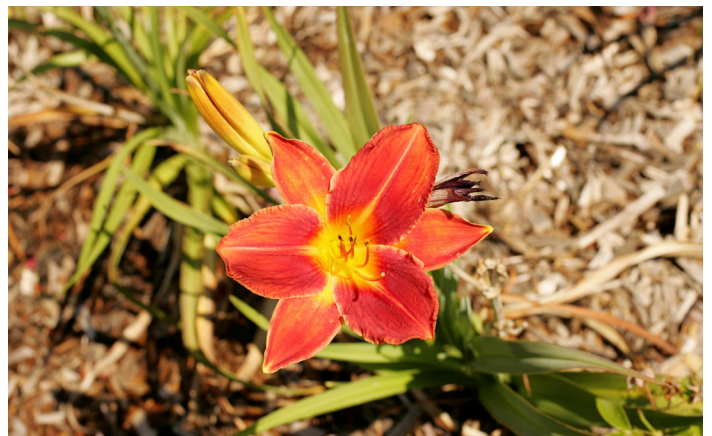
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## Budget Process

### Preparation of the Budget Document

Altogether, budget preparation takes approximately five months. Departments begin preparing their budget requests/revenue estimates by January. From January through March, the Budget Division and Executive Team carefully review, evaluate, and prioritize each department's budget submissions for materials, supplies, and services; capital outlay; capital improvement projects; positions; and revenue. During the review, the Executive Team remains mindful of public safety and legal requirements, adherence to Council's financial policies, as well as how to provide the most efficient, effective, and economical service levels possible. When the draft budget document is balanced to the City's financial system, a proposed Budget document is printed. The City Manager then presents a proposed budget to City Council and the public for review in June. (Section 7.05 of the Charter requires that, "... on or before

June 30, [City Council] shall adopt the budget with revisions, if any, by the affirmative votes of at least three (3) council members".) Typically the budget is adopted at the Council's second meeting in June.



# Budget Document Overview



## Detailed Budget Process

1. Budget Workshop – City Council conducts a budget goals and objectives workshop in September. The workshop provides an opportunity for departments to report on current year accomplishments and fiscal year goals. Council provides budget policy direction to City staff at this time.
2. Mid Year Review – Work begins in the fall of each year on the mid-year review, which includes projected City revenue; salary, wage, and benefits; and other operating expenses during the current fiscal year. Budgetary outcomes are compared to actual mid-year results and important financial issues facing the City are highlighted. This enables the City to establish funding guidelines for the upcoming fiscal years.
3. Budget Packages – Budget Division staff distributes budget packages in January to each department for the upcoming fiscal year. Packages include data and information to assist departments in preparing their budget requests including current and historical financial reports of operating expenses, Capital Improvement Projects (CIPs), program performance budgets, a budget calendar, and instructions for preparing budget requests. Budget Division staff also hold several training classes at this time to assist staff with data input and budget processes.
4. Internal Budget Reports – Departments submit new personnel requests to the City Manager in December. Preliminary operational budget requests, performance budgets, and CIPs are submitted to the Budget Division in February.
5. Revenue Projections – During February and March, major sources of revenue such as sales tax and property tax are projected. Historical and year-to-date revenues are analyzed along with major economic trends and new or proposed legislation. Building- and development-related revenues are projected by estimating proposed new development and compliance with city policies and City Manager recommendations.

# Budget Document Overview

6. Proposed Budget – Recommendations and revisions from departmental review sessions with the City Manager’s Office are incorporated in the proposed budget. This budget is submitted to City Council no later than the first meeting in June.
7. Council Review/Public Hearings – During the month of June, City Council reviews the proposed budget and conducts public hearings to address public requests and concerns. Any Council recommendations or changes are incorporated into the final budget document.
8. Council Adoption – City Council adopts the Annual Budget by the second Council meeting in June.

## Changing the Budget

### Budget Implementation and Budget Transfers

Once the budget is adopted by the City Council, the responsibility of implementing each department’s budget lies with each department head, with ultimate responsibility resting with the City Manager. Department heads are expected to operate their departments within the appropriations established in the budget. Budget amendment requests are considered where unforeseen events have occurred. Budget amendments that require the use of unrestricted fund balances must be approved by the City Council or those delegated by the City Council to approve amendments. (Further details with respect to budget transfers and amendments can be found in the City Charter Sec 7.06.) Amendments that request movement of City Council approved appropriations within the same fund or that request use of the contingency funds can be approved by the City Manager.

Reasons for initiating a budget amendment may include:

- Recognizing unanticipated revenue, which was not projected in the budget, and appropriating associated expenditures in the year in which the revenue is received
- Appropriating additional funds from reserves
- Transferring dollars from the operating budget to the capital budget or vice versa
- Transferring between funds, departments, or projects
- Use of contingency funds for new appropriations not identified during budget preparation

## Understanding the Document Layout

As indicated in the Table of Contents, the City of Roseville’s Budget document consists of the following sections:

### Introduction

The introduction outlines the key contents of the budget. The main components of this section include the City Manager’s Message and city demographics. The fiscal health of the City as a whole is discussed as well as detailed information about growth and the economy. It also contains the Budget Document Overview, Boards and Commissions, Awards and Achievements, and the ordinance adopting the budget.

### Budget Summary

The Budget Summary section provides a summary of revenues and expenditures/expenses and various other financial matters including the Gann Appropriations Limit.

### Funds

The Funds section of the document provides an overview of each fund’s estimated revenue, appropriations, reserves and unrestricted fund balance. Local government budgets are made up of funds that help to organize and account for various resources. Enterprise Funds are set up as self-supporting units similar to those in a business. They account for the operation and maintenance of facilities and services that are entirely paid for by rates charged to customers or, in the case of internal service funds, to the City’s departments. It is important to note that the City’s revenue estimates make assumptions based on actual experience and current knowledge of impending circumstances.

Often there is uncertainty as to actual revenues projected up to 15 months in advance. Overall, the revenue estimates assume conservative levels of growth based on analysis, historical trends, and projections developed using consultants. Appropriations, in turn, are based on these projected revenues. The funds presented in this section include the General Fund, Enterprise Funds, Special Revenue Funds, Capital Projects Funds, Permanent Funds, Special District Agency Funds, Trust Funds, and Internal Service/Self-Insurance Funds. (Fund type definitions can be found in the Glossary.) Reflected in this section are actual revenues and expenditures for FY2016-17, the FY2017-18 Amended Budget, and the FY2018-19 Adopted Budget. Also included in this section are overviews of each of the fund types including sources of revenue and major expenditures.

## Department Operating Budgets

Included in the Department Operating Budgets section of the budget are organizational charts, departmental narratives, and program performance budgets for each city department. This format allows the reader to review a budget at a programmatic level by department. This format is different than what appears in the fund summaries where only operational expenditures are presented. Specific information related to the number of employee positions within a particular unit or division can be found here as well.

Performance measures listed in this section are used by the City to assess how efficiently and effectively programs and activities are provided and determine whether organizational goals are being met. Performance measures are grouped into these categories:

- Work volume measures that indicate the level of work to be performed with the resources requested (example: tons of solid waste collected).
- Efficiency and effectiveness measures that provide information on the level of productivity and that show how effectively or how well objectives are met (example: man-hours per ton of solid waste collected and number of customer complaints).

This section is preceded by an Organizational Budget that summarizes all operating departments within the City. The operating departments include: City Council, City Manager, City Attorney, Finance, Human Resources, Information Technology, City Clerk, Police, Fire, Parks, Recreation & Libraries, Economic Development, Development Services, Public Works, Environmental Utilities, and Electric.

## Capital Improvement Projects

The Capital Improvement Projects (CIPs) section of the budget document provides readers with cost estimates, funding sources, and recommended project schedules for the City of Roseville's CIPs for the next five years. Accordingly, the documents provide descriptions, justifications, status, costs, classifications, and any other relevant facts for each project.

CIPs are composed of expenditures related to the acquisition, expansion, or rehabilitation of an element of the City's infrastructure (physical plant such as streets, water, sewer, public buildings, and parks). Projects are reviewed by the presenting department with input from the Executive Team. The ranking of projects may be rearranged according to the input received and funding availability. Enterprise Fund CIPs are proposed by the department that manages the Enterprise

Fund. Often the prioritization of these projects is dictated by the department's operational needs, strategic plan, or specific Council direction. Reflected in this section are the sum of the project's prior year's expenditures and funding sources, the upcoming fiscal year's budgeted appropriations and funding sources, and future year's expected appropriations and funding sources.

## Appendices

The Appendices Section of the Budget document contains the following information: 1) Debt Management, 2) Glossary of Budget Terms, 3) Glossary of Commonly Used Acronyms, and 4) Index.

## Understanding the Details

### Financial Summaries

Reflected in this document are actual revenues and expenditures for FY2016-17, the FY2017-18 Amended Budget, and the FY2018-19 Adopted Budget.

**Revenues:** Both operating and non-operating revenues are displayed for each fund. The revenues include items such as fees collected for cost-recovery of specific services to the public, as well as revenues received from other funds.

**Expenditures:** Operating expenditures are displayed at the fund summary as well as the operating budget level. For example, within the General Fund summary, the Public Works Department expense budget as a whole is shown. Within the Public Works operating budget, expenditures for the Building Division and other Public Works divisions are shown.

**Basis of Accounting and Budgeting:** The City's funds are maintained in accordance with Generally Accepted Accounting Principles (GAAP), as established by the Governmental Accounting Standards Board (GASB). In preparing the budget, all funds are budgeted based on the City's budgetary basis of accounting. The City accounts for all governmental funds using the modified accrual basis of accounting, which means revenues are recognized when measurable and available. The City considers all revenues reported in the governmental funds to be available if the revenues are collected within 120 days after year-end, with the exception of property taxes which are considered available if collected within 60 days after year-end. Proprietary and fiduciary funds are reported using the full accrual basis of accounting, which means revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the cash is disbursed.

# Budget Document Overview

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurances regarding (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. Finance Department staff remain committed to improving the City's accounting system, maintaining the City's internal accounting controls to adequately safeguard assets, and providing reasonable assurances of proper recording of financial transactions.

Budgetary control is directed by the City Council by ordinance when the budget is adopted each year. Expenditures may not legally exceed appropriations at the department level by fund or at the project total level for multi-year projects. The City utilizes the encumbrance system as a management control technique to assist in controlling expenditures. Periodic reports of revenue, expense, and investment activity are available to the City Council and City departments to monitor spending in relation to the budget. The Finance Department conducts quarterly budget monitoring meetings with the City's General Fund departments to ensure that they are on track and there are no unknown expenditures coming during the remainder of the fiscal year.

**Indirect Cost Allocation Plan:** The City of Roseville uses the indirect cost allocation process to allocate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide. The City uses a consulting firm which specializes in indirect cost studies to prepare the indirect cost allocation plan. The plan is based on the most current budget information available at the time the study is completed - typically six months prior to the adoption of a new budget. The consulting firm makes several onsite visits to interview staff from the General Fund departments that provide services to other departments as well as those departments that receive services from the General Fund departments. Cost allocation drivers are confirmed during the interview process and budget data is provided to the consultant. The budget data used in the study excludes reimbursed expenses. Examples of reimbursed expenditures are CIPs and secondary labor that is direct charged from one department to another. The consultant prepares a comprehensive study that is provided to all

departments for review and comment. Departments receiving allocated costs have an opportunity to comment on the plan and to correct any errors.

Indirect cost charges appear as expenses in the operating section of the fund summaries that are paying for the services and as reduced expenses in the operating expenses section of the General Fund. The purpose is to ensure that the General Fund is reimbursed for the full cost of services that it is providing throughout the City. Internal service funds at the City of Roseville directly charge costs of service to funds and departments receiving the service; therefore, the only fund that uses the indirect method of allocating costs is the General Fund.

## Reserves

By Council policy, the City of Roseville has consistently planned its budgets while considering the long-term needs of the City. This is accomplished through the establishment of several funds that serve to direct City revenues to long-term financial needs. This ensures that funding is available for needs as they arise. These funds include:

**General Fund Emergency Reserve Fund:** The City maintains an operating reserve of a minimum of 10 percent of total estimated General Fund operating expenses. This reserve is held in a separate fund called the General Fund Emergency Reserve Fund. Additionally, the City attempts to maintain a similar operating reserve in all of the City-owned utility operations funds. These reserves guard against impacts from sudden changes in revenues.

**Rate Stabilization Funds:** Roseville Electric maintains a rate stabilization fund reserve target of between 40 percent to 90 percent of operating expenses. This allows the City time to react to major changes in the cost of electricity without having to impose an emergency rate increase. Rate stabilization funds are also used in the Environmental Utilities to help ease the impacts of rate increases over a period of years.

**Rehabilitation Funds:** The City has set aside funds in several rehabilitation funds for the purpose of maintaining the City's investments in its buildings, information technology, equipment, and park facilities. The Council's goal is to increase the balance of these funds to keep pace with the improvements, replacements, and maintenance needed. The rehabilitation funds are: General CIP Rehabilitation Fund, Facility Rehabilitation Fund, IT Replacement Fund, and the General Equipment Replacement Fund.

# Budget Document Overview

**Automotive Replacement Fund:** The City saves for the cost of replacement vehicles over the useful life of the vehicle. This ensures that funds are available to keep the City's vehicle fleet operating properly and safely. Electric sets aside vehicle replacement costs in the Electric Fund.

**Strategic Improvement Fund:** The City developed a fund several years ago that provides Council with funds that can be used for periodic, strategic investments on behalf of the City. This fund has been used to acquire land and fund improvements, primarily in redevelopment areas.

**Litigation Reserve Fund:** The Litigation Reserve Fund contains funds set aside for legal matters that are unforeseen and/or unusual in nature and, as a result, require reactive measures such as seeking a budget adjustment and a funding source. Some examples are contract disputes, municipal code enforcement, and other public safety enforcement matters. This fund allows for a proactive handling and funding of such matters.



## ORDINANCE NO. 5989

ORDINANCE OF THE COUNCIL OF THE CITY OF ROSEVILLE  
ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR 2018-2019,  
ADOPTING BUDGET CONTROL POLICIES, ADOPTING AN APPROPRIATIONS LIMIT,  
ADOPTING THE BUDGET FOR THE SUCCESSOR AGENCY OF THE ROSEVILLE  
REDEVELOPMENT AGENCY, AND ESTABLISHING THE  
SEALED BID REQUIREMENT, TO BE EFFECTIVE IMMEDIATELY  
AS AN URGENCY MEASURE

THE CITY OF ROSEVILLE ORDAINS:

SECTION 1. The proposed budget for the City of Roseville entitled "Proposed Budget Fiscal Year 2018-2019, City of Roseville, California," a copy of which is on file in the office of the City Clerk, is hereby adopted as the "Annual Budget Fiscal Year 2018-2019, City of Roseville, California."

SECTION 2. The proposed expenditures shown in the Fund and Department Operating Budget Summaries of the budget document, which are incorporated herein, are hereby appropriated to the organization keys ("Org Keys"), offices and operations in the amounts and for the objects and purposes therein stated. Requisitions for encumbrances and expenditures of the various appropriations described in the budget document shall be made by those offices and employees designated therein as the requisitioning authorities.

SECTION 3. The following Budget Control Policies shall become effective upon the adoption of this ordinance:

1. The operating Budget of the City of Roseville and the Successor Agency of the Roseville Redevelopment Agency shall be approved within the major summary categories of
  - a. Salaries, Wages, Benefits
  - b. Materials, Supplies, Services
  - c. Capital Outlay
  - d. Reimbursed Expenses
2. Capital Improvement Projects. The Capital Budget of the City of Roseville and the Successor Agency of the Roseville Redevelopment Agency shall be approved by Capital Improvement Project.
3. The City Manager or designee shall apply prudent monitoring procedures to assure that actual expenditures/expenses of the City and the Successor Agency of the Roseville Redevelopment Agency do not exceed the appropriations at the department level by fund.

4. The City Council delegates authority to the City Manager or designee to approve the movement of City Council approved appropriations within the same fund, excluding Capital Improvement Projects and annual projects.
5. Appropriation increases and transfers to or from funds shall require approval by the City Council.
6. The City Manager and Chief Financial Officer are directed to implement and maintain reserves or rate stabilization funds of approximately ten percent (10%) of General Fund Operating Expenditures and Transfers Out and total operating expense for applicable utility funds as an Appropriated Reserve for economic uncertainties.
7. The City Manager or designee is authorized to increase the Fiscal Year 2018-19 budget appropriations in the amount of the remaining unspent appropriations from the prior fiscal year for active multi-year projects.
8. Annually, completed or inactive projects will be closed, except for projects that have existing litigation, payment disputes or other extenuating circumstances. An inactive project is defined as one where transaction activity is less than \$1,000 over the prior three years. Closures are the responsibility of the designated project manager. The managing department and the City Manager or designee have the authority to process the necessary documentation to close inactive projects. Unobligated appropriations for all inactive projects will expire on June 30, 2019, following the third full year of the last appropriation to the project.
9. All encumbrances for valid purchase orders and contracts in effect as of June 30, 2018, will remain in effect in the following fiscal year. The City Manager or designee is authorized to increase the Fiscal Year 2018-19 budget appropriations in the amount of the outstanding encumbrances for valid purchase orders and contracts as of June 30, 2018.
10. The City Manager or designee is authorized to eliminate funds as required for proper accounting and fiscal management when the purpose of a fund has expired and its fund balance has been expended.
11. The City Manager is authorized to revise any appropriation made in the Adopted Budget where the revision does not increase appropriations and is consistent with City Council intent.

**SECTION 4.** Pursuant to Article XIII B of the California Constitution, the appropriations limit for the City of Roseville is hereby established as \$164,828,654 for Fiscal Year 2018-2019. The State Department of Finance provides the City the annual adjustment factors used in the appropriation limit calculation. The factors are the changes in the California Per Capita Personal Income and population levels for the City or the County.

SECTION 5. Sealed bids are required, pursuant to Section 7.21 of the Charter of the City of Roseville, for all purchases and public works exceeding \$22,790. This amount has been inflated by the consumer price index per provision of Section 7.21.

SECTION 6. It is hereby ordered that a copy of this ordinance and the budget document be certified by the City Clerk and filed in the office of the City Clerk. The City Clerk is directed to post a copy of this ordinance in three (3) conspicuous locations in the City and enter the posting thereof in the Ordinance Book.

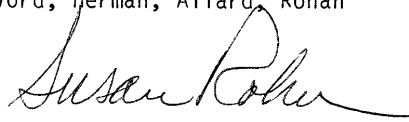
SECTION 7. This ordinance is required for the orderly operation and maintenance of municipal activities and the appropriations for usual and current expenses of the City and the Successor Agency of the Roseville Redevelopment Agency during the 2018-2019 fiscal year. Therefore, this ordinance shall take effect immediately upon passage hereof as an urgency ordinance, pursuant to Section 5.03 of the Charter of the City of Roseville.

PASSED AND ADOPTED by the Council of the City of Roseville this 20th day of June, 2018 by the following vote on roll call:

AYES COUNCILMEMBERS: Gore, Alvord, Herman, Allard, Rohan

NOES COUNCILMEMBERS: None

ABSENT COUNCILMEMBERS: None



MAYOR

ATTEST:

  
\_\_\_\_\_  
City Clerk

# FY2018-19 Budget Summary

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<b>ESTIMATED AVAILABLE RESOURCES - July 1, 2018</b>	<b>\$</b>	<b>531,688,610</b>
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## Estimated Revenues

### Operating Revenues

Public Utility Sales	245,643,000
Sales Taxes	56,947,700
Property Taxes	47,524,458
Other Taxes	45,949,353
Licenses and Permits	2,801,864
Use of Money and Property	15,104,483
Charges for Current Services	41,617,235
Grants and Revenue from Other Agencies	17,758,272
Other Revenues	20,492,697

<b>Total Operating Revenues</b>	<b>493,839,062</b>
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Capital Revenues	25,395,905
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Transfers from Internal Service Funds	7,039,795
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<b>Total Estimated Revenues</b>		<b>526,274,762</b>
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<b>Total Estimated Resources Available for Appropriation</b>		<b>1,057,963,372</b>
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## Estimated Appropriations

### Operating Expenditures

Salaries, Wages, and Benefits	176,751,890
Materials, Supplies, and Services	109,945,693
Purchased Power and Water	74,883,547
Capital Outlay	1,531,565
Annexation Payments	5,950,000

<b>Total Operating Expenditures</b>	<b>369,062,695</b>
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Annual and Capital Improvement Projects	85,963,800
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### Other Uses

Special Districts	34,208,187
Debt Service Requirements	23,450,501
Repayment of Interfund Loans to Automotive Replacement Fund	210,346
Regional Connection Fees Transferred to SPWA	1,200,000

<b>Total Other Uses</b>	<b>59,069,034</b>
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<b>Total Estimated Appropriations</b>		<b>514,095,529</b>
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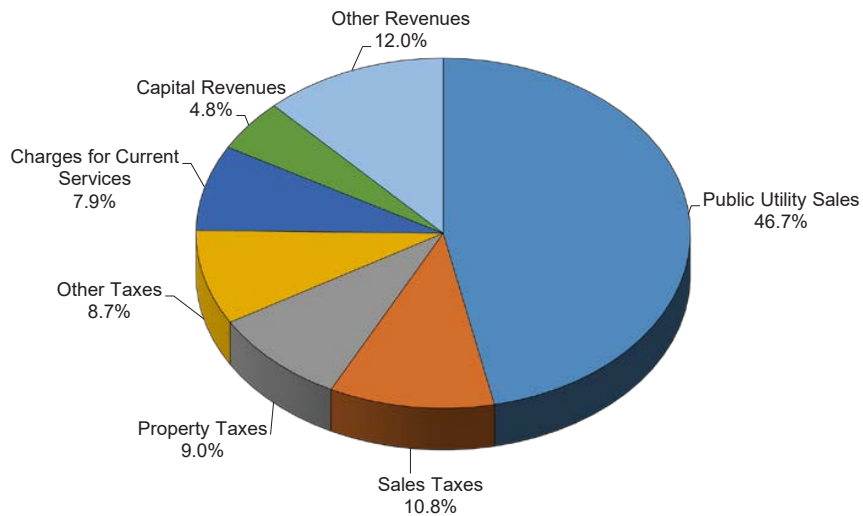
<b>ESTIMATED AVAILABLE RESOURCES - June 30, 2019</b>	<b>\$</b>	<b>543,867,843</b>
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# FY2018-19 Budget Summary

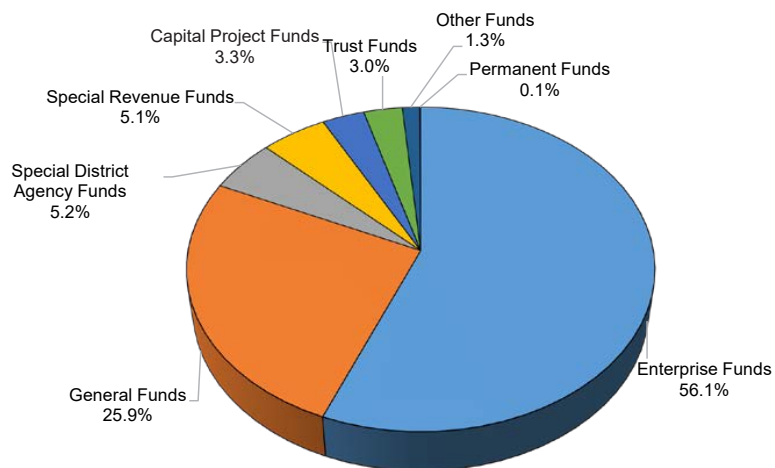
## Total Revenues by Source

Total = \$526.3 million



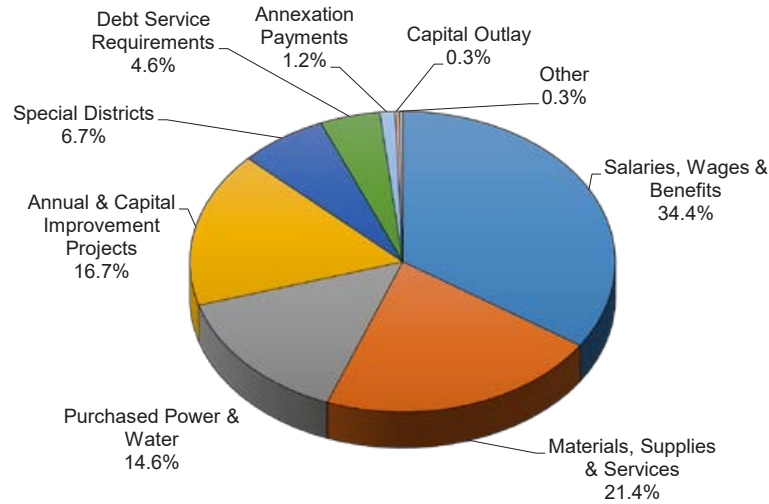
## Total Revenues by Fund Type

Total = \$526.3 million



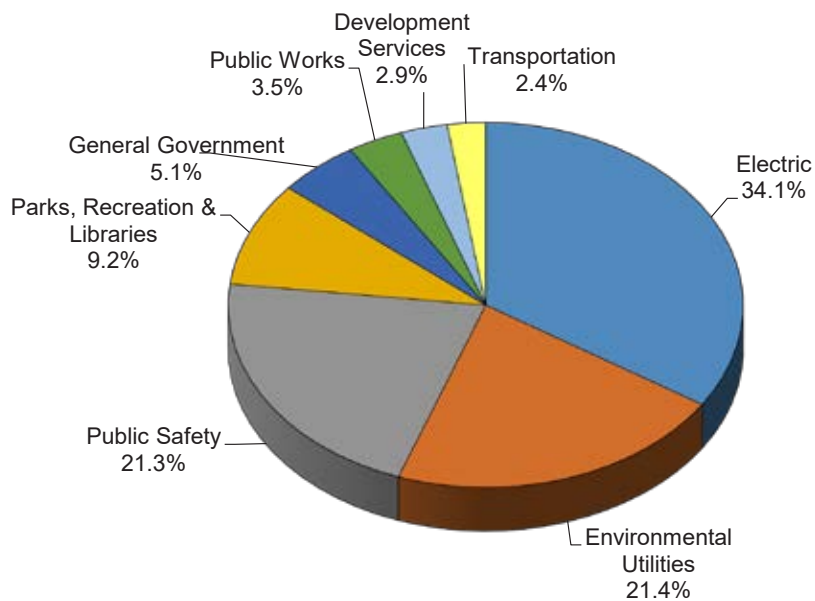
## Expenditures by Type

Total = \$514.1 million



## Operating Expenditures by Major Service Type

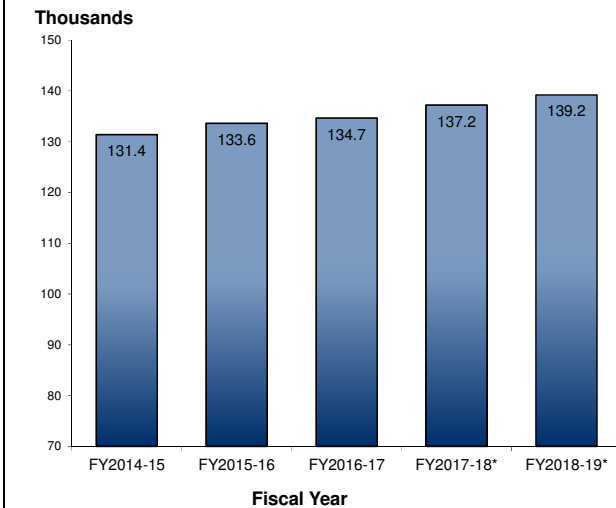
Total = \$341.9 million



# Significant Trends

## FY2014-15 THROUGH FY2018-19

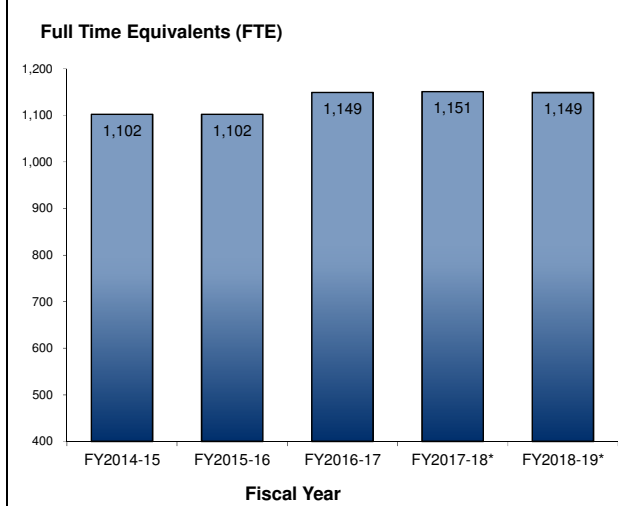
### City Population



Source: State Department of Finance and City of Roseville

\* Estimated

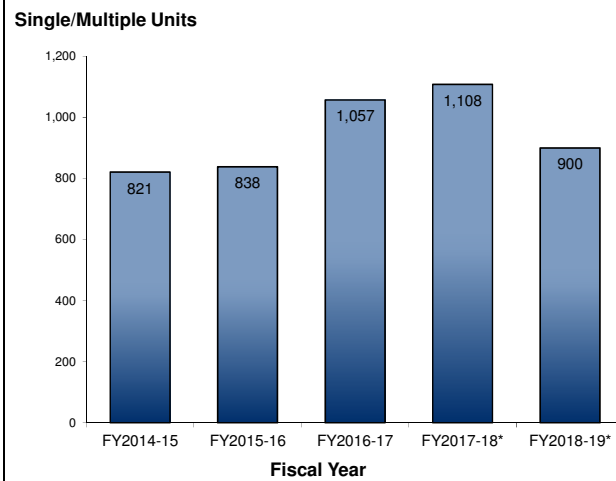
### City Employees



Source: Finance Department - Authorized FTE

\* Estimated

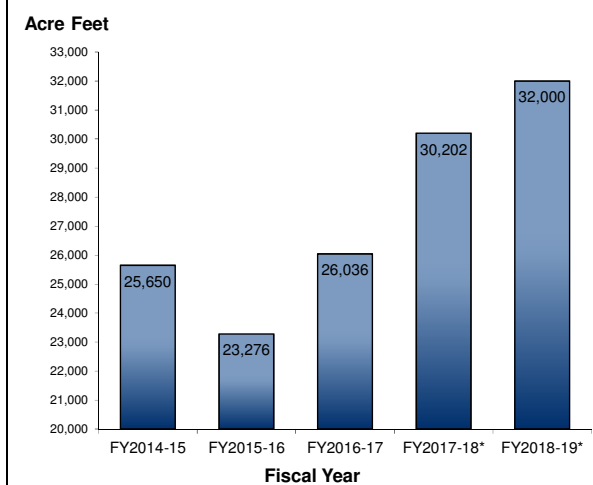
### New Dwellings



Source: Development Services Department

\* Estimated

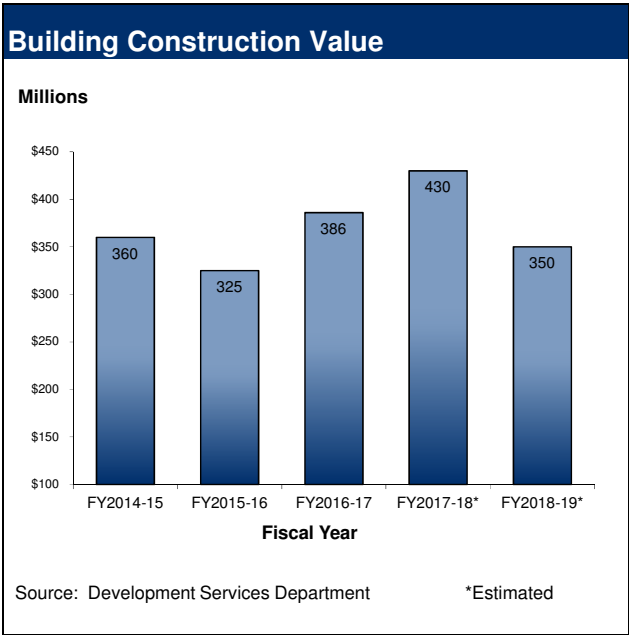
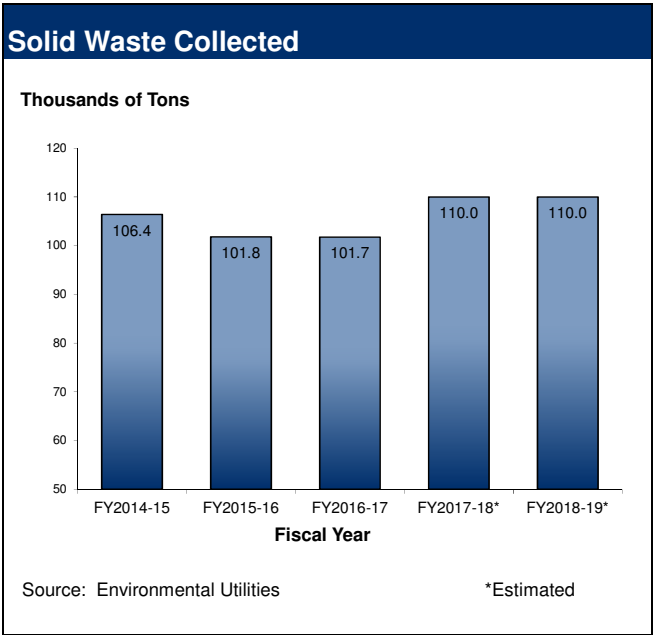
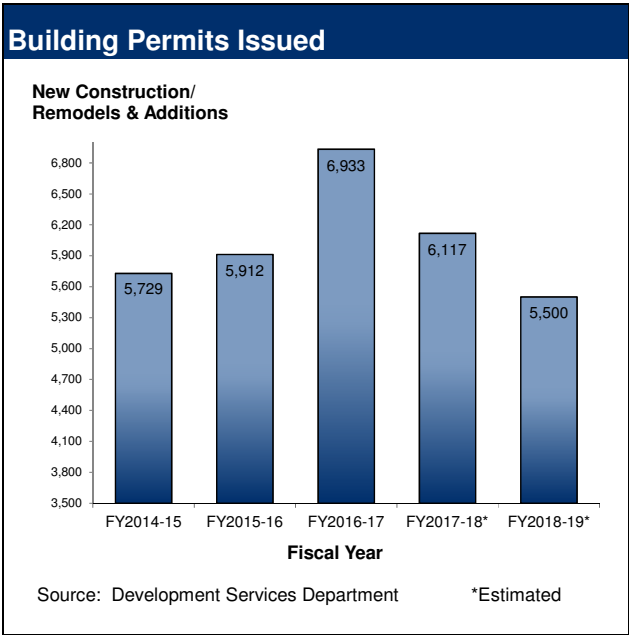
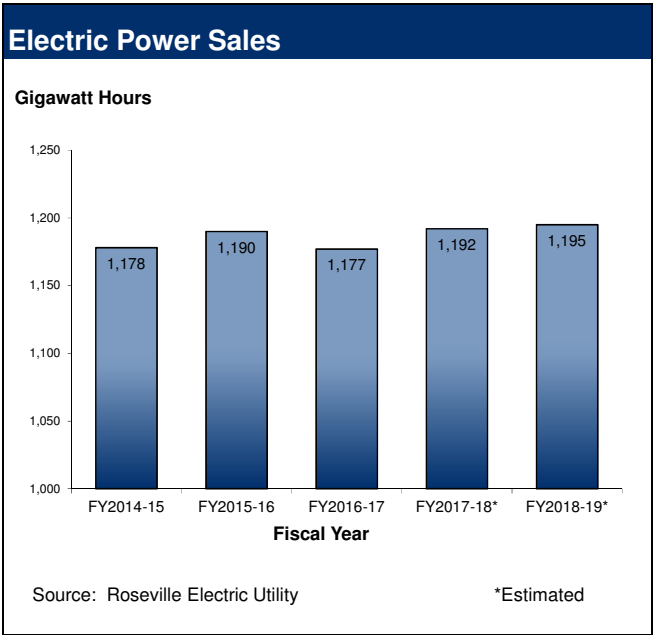
### Water Production



Source: Environmental Utilities

\* Estimated

## FY2014-15 THROUGH FY2018-19



# Gann Appropriations Limit Calculation

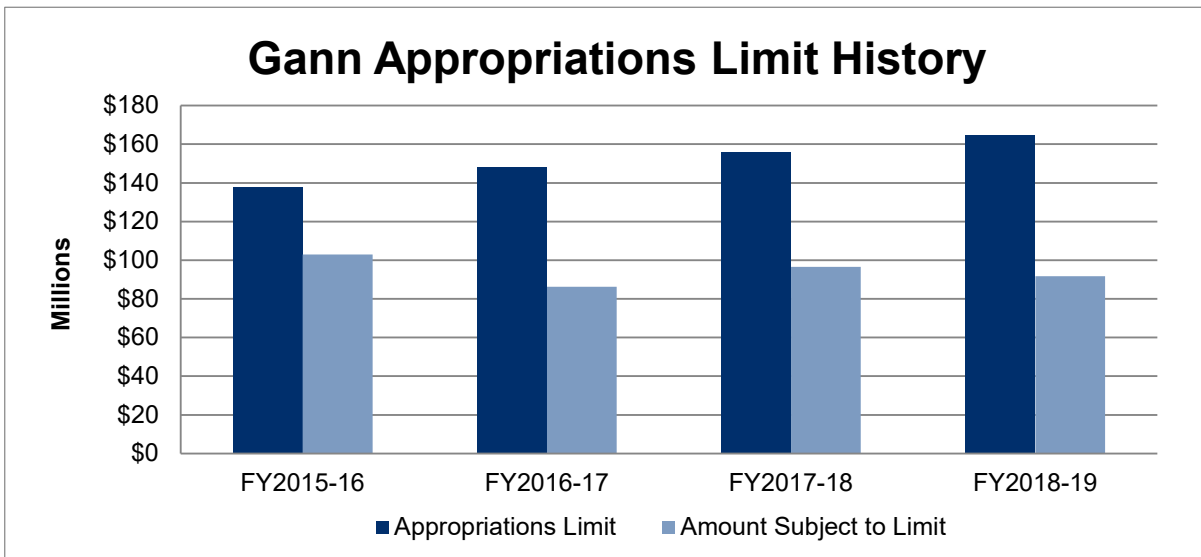
The Gann Appropriations Limit began as a ballot initiative approved by California voters in 1979 and modified by Proposition 111 passed in 1990. Its purpose is to limit the amount of tax proceeds state and local governments can spend each year. The Gann Appropriations Limit appears in California's State Constitution as Article XIII B.

The limit is different for each city and changes annually. Each year's limit is based on the amount of tax proceeds that were authorized to be spent in fiscal year 1978-79 in each city, and modified for changes in inflation and population each

subsequent year. By law, inflationary adjustments are based on the California Department of Finance's official report which states the change in California's per capita personal income and population levels for the city or the county.

Each year the City Council must adopt an appropriations limit for the following year. The City's Appropriation Limit for FY2018-19 has been calculated to be \$164,828,654. Appropriations subject to the limitation in the FY2018-19 budget total \$91,755,877, which is \$73,072,777 less than the calculated limit.

Consumer Price Index (CPI)	1.0367
Population Increase	<u>1.0190</u>
Ratio of Change	1.0564331
FY2017-18 Appropriations Limit	<u>156,023,750</u>
<b>FY2018-19 Appropriations Limit</b>	<b><u>\$ 164,828,654</u></b>
General Government Operating Appropriations	144,409,347
Capital Improvement Project (CIP) Appropriations	<u>12,560,189</u>
Subtotal Operating and CIP Appropriations	156,969,536
Less Exclusions not Subject to Limit	
Non-Proceeds of Taxes	(62,415,636)
Qualified Capital Outlay	<u>(2,798,023)</u>
Total Appropriations Subject to Limit	91,755,877
Calculated Appropriations Limit	<u>164,828,654</u>
<b>FY2018-19 Margin</b>	<b><u>\$ 73,072,777</u></b>



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## SUMMARY OF BUDGET TRANSACTIONS: ALL FUNDS

	Estimated Beginning Fund Balance July 1, 2018	R E C E I P T S			
		Operating Revenues	Capital Revenues	Transfers In	Proceeds of Borrowing
<b><u>GENERAL FUNDS</u></b>					
General Fund (100)	4,741,631	127,324,963	7,235,250	14,178,566	0
General Fund Emergency Reserve Fund (125)	14,124,641	0	0	0	0
General Fund Contributions by Developers Fund (101)	1,422,656	529,322	0	80,000	0
Strategic Improvement Fund (110)	6,118,697	962,784	0	409,042	0
Litigation Reserve Fund (150)	8,675	3,982	0	0	0
<b><u>ENTERPRISE FUNDS</u></b>					
Electric Fund (490/491/496/213/225/228)	77,884,752	170,054,576	200,002	0	0
Electric Rate Stabilization Fund (492)	59,598,423	918,904	0	5,000,000	0
Water Operations Fund (480)	15,295,698	30,858,973	0	100,000	0
Water Rate Stabilization Fund (484)	8,433,326	127,255	0	500,000	0
Water Construction Fund (481)	19,197,048	3,717,157	0	898,510	0
Water Rehabilitation Fund (482/483)	8,379,935	213,388	0	3,876,229	0
Environmental Utilities Technical Services Fund (485)	(115,158)	8,646	0	0	0
Wastewater Operations Fund (470)	16,374,895	38,423,733	0	0	0
Wastewater Rate Stabilization Fund (475)	5,533,110	78,234	0	1,250,000	0
Wastewater Rehabilitation Funds (471/474)	18,746,180	8,370,129	0	8,010,979	0
Solid Waste Operations Fund (460)	15,352,916	23,270,158	0	4,000,000	0
Solid Waste Rate Stabilization Fund (464)	1,958,594	28,205	0	100,000	0
Solid Waste Capital Purchase Fund (462)	2,469,167	887,935	0	0	0
Solid Waste Rehabilitation Fund (463)	2,077,788	37,955	0	565,623	0
Transit Fund (440)	2,093,984	8,927,918	0	70,875	0
Transportation Fund (441)	15,037,258	2,090,055	0	0	0
Consolidated Transportation Service Agency Fund (443)	620,253	454,246	0	0	0
Youth Development Fund (401)	135,153	6,780,998	0	0	0
<b><u>SPECIAL REVENUE FUNDS</u></b>					
Affordable Housing Fund (290)	5,350,946	295,734	0	0	0
Air Quality Mitigation Fund (257)	382,602	56,486	0	0	0
Begin Fund (263)	45,811	61,212	0	0	0
Bike Trail Maintenance Fund (218)	274,123	3,776	0	124,656	0
Cal/Home Fund (262)	176,829	103,110	0	0	0
Community Development Block Grant Fund (260)	(15,237)	1,305,237	0	0	0
Downtown Benefit Fee Fund (258)	20,005	135	0	0	0
Downtown Parking Fund (212)	91,340	19,518	0	0	0
Fire Facilities Fund (220)	1,960,814	1,388,251	0	0	0
Gas Tax Fund (201)	972,164	62,032	0	80,000	0
Golf Course Improvement Fund (452)	(61,493)	0	0	20,000	0
Golf Course Operations Funds (450/451)	(1,351,981)	2,000,000	0	2,205,668	0
Highway Users Tax Fund (252)	4,524,196	3,537,647	0	0	0
Home Improvement Fund (202)	28,821	328	0	0	0
Home Investment Partnership Program Fund (261)	230,623	605,491	0	0	0
Housing Trust Fund (291)	1,331,893	19,706	0	0	0
Lighting & Landscape and Services Districts Funds (200s)	12,226,285	12,611,795	0	0	0
Low & Moderate Income Housing Fund (296)	1,103,985	137,952	0	235,257	0
Miscellaneous Special Revenue Funds (299)	2,157,718	1,181,016	0	0	0
Native Oak Tree Propagation Fund (255)	672,989	46,428	0	0	0
Non-Native Tree Propagation Fund (256)	490,067	12,267	0	0	0
Open Space Maintenance Fund (219)	473,271	6,355	0	547,960	0
Road Maintenance and Rehabilitation Fund (259)	0	2,256,378	0	0	0
Roadway Fund (253)	200,874	0	0	0	0
Stormwater Management Fund (224)	69,455	2,338	0	100,171	0
Supplemental Law Enforcement Fund (210)	286,253	134,967	0	0	0
Technology Fee Replacement Fund (216)	851,979	572,317	0	0	0
Traffic Safety Fund (206)	433,575	315,000	0	0	0
Traffic Signal Coordination Fund (226)	2,374,975	87,006	0	0	0
Trench Cut Recovery Fund (208)	158,265	7,364	0	0	0
Utility Exploration Center Fund (227)	232,342	17,694	0	0	0
Utility Impact Reimbursement Fund (209)	663,348	16,808	0	1,742,501	0

**SUMMARY OF BUDGET TRANSACTIONS: ALL FUNDS**

APPROPRIATIONS					Estimated Ending	
Operating Expenditures	Annual/Capital Improvement Projects	Debt Service	Special District Appropriations	Transfers Out	Fund Balance Before Reserves	June 30, 2019
<b>GENERAL FUNDS</b>						
137,005,680	8,144,800	372,381	0	3,215,917	<b>4,741,631</b>	General Fund (100)
0	0	0	0	0	<b>14,124,641</b>	General Fund Emergency Reserve Fund (125)
0	0	0	0	2,005,668	<b>26,310</b>	General Fund Contributions by Developers Fund (101)
213,812	78,363	0	0	102,101	<b>7,096,247</b>	Strategic Improvement Fund (110)
250,000	0	0	0	0	<b>(237,343)</b>	Litigation Reserve Fund (150)
<b>ENTERPRISE FUNDS</b>						
122,553,695	22,652,347	16,500,124	0	12,077,033	<b>74,356,131</b>	Electric Fund (490/491/496/213/225/228)
44,649	0	0	0	0	<b>65,472,678</b>	Electric Rate Stabilization Fund (492)
23,338,821	958,000	0	0	7,649,082	<b>14,308,768</b>	Water Operations Fund (480)
5,949	0	0	0	0	<b>9,054,632</b>	Water Rate Stabilization Fund (484)
52,763	4,625,000	4,136,825	0	0	<b>14,998,127</b>	Water Construction Fund (481)
43,252	5,632,101	0	0	425,895	<b>6,368,304</b>	Water Rehabilitation Fund (482/483)
(144,933)	13,421	0	0	25,000	<b>0</b>	Environmental Utilities Technical Services Fund (485)
29,798,078	152,000	0	0	11,947,524	<b>12,901,026</b>	Wastewater Operations Fund (470)
3,213	0	0	0	0	<b>6,858,131</b>	Wastewater Rate Stabilization Fund (475)
1,270,523	18,318,967	0	0	364,687	<b>15,173,111</b>	Wastewater Rehabilitation Funds (471/474)
24,739,734	12,214,500	0	0	967,076	<b>4,701,764</b>	Solid Waste Operations Fund (460)
0	0	0	0	0	<b>2,086,799</b>	Solid Waste Rate Stabilization Fund (464)
229,325	0	0	0	0	<b>3,127,777</b>	Solid Waste Capital Purchase Fund (462)
6,471	634,909	0	0	93,373	<b>1,946,613</b>	Solid Waste Rehabilitation Fund (463)
6,541,574	1,705,600	0	0	43,257	<b>2,802,346</b>	Transit Fund (440)
1,402,232	215,320	0	0	14,321	<b>15,495,440</b>	Transportation Fund (441)
680,666	0	0	0	4,349	<b>389,484</b>	Consolidated Transportation Service Agency Fund (443)
6,708,399	43,883	0	0	117,682	<b>46,187</b>	Youth Development Fund (401)
<b>SPECIAL REVENUE FUNDS</b>						
109,456	0	0	0	425	<b>5,536,799</b>	Affordable Housing Fund (290)
4,575	0	0	0	0	<b>434,513</b>	Air Quality Mitigation Fund (257)
140,000	0	0	0	946	<b>(33,923)</b>	Begin Fund (263)
1,194	128,000	0	0	1,788	<b>271,573</b>	Bike Trail Maintenance Fund (218)
278,058	0	0	0	1,880	<b>1</b>	Cal/Home Fund (262)
1,290,000	0	0	0	0	<b>0</b>	Community Development Block Grant Fund (260)
0	0	0	0	0	<b>20,140</b>	Downtown Benefit Fee Fund (258)
0	0	0	0	0	<b>110,858</b>	Downtown Parking Fund (212)
0	0	0	0	0	<b>3,349,065</b>	Fire Facilities Fund (220)
24,026	0	0	0	0	<b>1,090,170</b>	Gas Tax Fund (201)
0	20,000	0	0	0	<b>(61,493)</b>	Golf Course Improvement Fund (452)
2,139,568	66,519	488,111	0	159,489	<b>0</b>	Golf Course Operations Funds (450/451)
30,554	909,285	0	0	6,090	<b>7,115,914</b>	Highway Users Tax Fund (252)
290	0	0	0	0	<b>28,859</b>	Home Improvement Fund (202)
603,899	0	0	0	0	<b>232,215</b>	Home Investment Partnership Program Fund (261)
14,048	0	0	0	0	<b>1,337,551</b>	Housing Trust Fund (291)
0	0	0	6,836,311	3,791,395	<b>14,210,374</b>	Lighting & Landscape and Services Districts Funds (200s)
333,559	0	0	0	5,162	<b>1,138,473</b>	Low & Moderate Income Housing Fund (296)
984,000	66,000	0	0	24,200	<b>2,264,534</b>	Miscellaneous Special Revenue Funds (299)
4,146	218,369	0	0	0	<b>496,903</b>	Native Oak Tree Propagation Fund (255)
2,678	194,969	0	0	0	<b>304,688</b>	Non-Native Tree Propagation Fund (256)
9,766	652,861	0	0	5,255	<b>359,704</b>	Open Space Maintenance Fund (219)
0	0	0	0	0	<b>2,256,378</b>	Road Maintenance and Rehabilitation Fund (259)
25,344	0	0	0	0	<b>175,530</b>	Roadway Fund (253)
159,320	0	0	0	12,644	<b>0</b>	Stormwater Management Fund (224)
391	0	0	0	135,000	<b>285,829</b>	Supplemental Law Enforcement Fund (210)
366,227	0	0	0	95,054	<b>963,015</b>	Technology Fee Replacement Fund (216)
0	0	0	0	315,000	<b>433,575</b>	Traffic Safety Fund (206)
1,800	40,000	0	0	0	<b>2,420,181</b>	Traffic Signal Coordination Fund (226)
115	0	0	0	0	<b>165,514</b>	Trench Cut Recovery Fund (208)
20,161	0	0	0	13,439	<b>216,436</b>	Utility Exploration Center Fund (227)
0	0	0	0	1,200,000	<b>1,222,657</b>	Utility Impact Reimbursement Fund (209)

## SUMMARY OF BUDGET TRANSACTIONS: ALL FUNDS

	Estimated Beginning Fund Balance July 1, 2018	R E C E I P T S			
		Operating Revenues	Capital Revenues	Transfers In	Proceeds of Borrowing
<b><u>CAPITAL PROJECTS FUNDS</u></b>					
Al Johnson Wildlife Area Fund (251)	1,089,817	78,665	0	0	0
Blue Oaks Boulevard Fund (320)	1,082,551	726,513	0	0	0
Building Improvement Fund (301)	119,199	2,222	0	0	0
City/County Mitigation Fee Fund (254)	3,206,433	798,098	0	0	0
Citywide Park Development Fund (230)	2,940,642	241,714	0	0	0
Citywide Park Development - SVSP Fund (265)	826,705	587,591	0	0	0
Citywide Park Development - WRSP Fund (229)	3,720,353	1,229,168	0	80,000	0
Community Facilities Districts - Construction Funds (300s)	3,312,838	18,515	0	0	0
General CIP Rehabilitation Fund (310)	5,771,831	243,839	0	2,008,637	0
Park Development - Fiddymont 44/Walaire Fund (245)	295,376	4,553	0	0	0
Park Development - HRNSP Fund (239)	12,322	190	0	0	0
Park Development - Infill Fund (231)	1,065,219	24,515	0	0	0
Park Development - Longmeadow Fund (244)	30,860	476	0	0	0
Park Development - NCRSP Fund (234)	1,765,402	37,667	0	0	0
Park Development - NERSP Fund (233)	26,617	410	0	0	0
Park Development - NRSP Fund (237)	708,924	10,180	0	0	0
Park Development - NRSP II Fund (241)	357,791	3,450	0	0	0
Park Development - NRSP III Fund (242)	145,006	2,219	0	0	0
Park Development - NWRSP Fund (235)	72,853	62,792	0	0	0
Park Development - SERSP Fund (232)	1,626	25	0	0	0
Park Development - SRSP Fund (238)	1,534,197	21,950	0	0	0
Park Development - Westbrook Fund (246)	956,467	754,566	0	0	0
Park Development - Woodcreek East Fund (236)	19,929	0	0	0	0
Park Development - WRSP Fund (243)	5,299,714	2,024,416	0	0	0
Parks, Recreation & Library Capital Fund (315)	219,875	1,707	0	604,200	0
Pleasant Grove Drainage Basin Construction Fund (250)	6,871,660	689,315	0	0	0
Pooled Unit Park Transfer Fees Fund (240)	22,234	630	0	0	0
Project Play Fund (217)	5,824	0	0	0	0
Public Facilities Fund (222)	2,971,046	2,828,181	0	1,595,054	0
SVSP Mitigation Fund (309)	0	301,907	0	0	0
Traffic Benefit Fee Fund (214)	303,784	9,606	0	0	0
Traffic Mitigation Fund (221)	10,729,479	6,236,143	0	0	0
Westpark Drive Fund (321)	405,053	205,788	0	0	0
<b><u>PERMANENT FUNDS</u></b>					
City of Roseville Citizen's Benefit Trust Fund (280)	17,616,273	426,385	0	0	0
Roseville Aquatics Complex Maintenance Fund (606)	23,404	0	0	0	0
<b><u>SPECIAL DISTRICT AGENCY FUNDS</u></b>					
Agency Funds (700s)	43,319,816	27,608,519	0	0	0
<b><u>TRUST FUNDS</u></b>					
General Trust Funds	9,063	140	0	0	0
OPEB Trust Fund (650)	79,451,103	12,210,194	0	6,675,958	0
Private Purpose Trust Funds	1,900,887	28,365	0	0	0
Successor Agency Roseville RDA Fund (670)	1,629,975	3,445,237	0	0	0
<b><u>INTERNAL SERVICE/SELF-INSURANCE FUNDS</u></b>					
Automotive Replacement Fund (502)	25,536,957	6,491,863	0	210,346	0
Automotive Services Fund (501)	373,946	8,311,117	0	0	0
Facility Rehabilitation Fund (511)	0	678,664	0	0	0
Facility Services Fund (510)	9,887	4,506,207	0	0	0
General Equipment Replacement Fund (311)	0	190,000	0	0	0
Information Technology Operations Fund (520)	1	9,422,382	0	0	0
Information Technology Replacement Fund (521)	10	623,637	0	0	0
Dental Insurance Fund (03115)	452,271	1,641,796	0	0	0
General Liability Fund (03112)	4,417,752	2,812,448	0	0	0
Post-Retirement Insurance/Accrual Fund (03118)	1,263,564	15,109,715	0	0	0
Section 125 Fund (03117)	122,077	430,891	0	0	0
Unemployment Insurance Fund (03113)	1,084,675	333,796	0	0	0
Vision Insurance Fund (03114)	292,277	177,027	0	0	0
Workers' Compensation Fund (03111)	11,404,740	4,196,651	0	0	0

**SUMMARY OF BUDGET TRANSACTIONS: ALL FUNDS**

<b>APPROPRIATIONS</b>					<b>Estimated Ending Fund Balance Before Reserves June 30, 2019</b>	
<b>Operating Expenditures</b>	<b>Annual/Capital Improvement Projects</b>	<b>Debt Service</b>	<b>Special District Appropriations</b>	<b>Transfers Out</b>		
						<b>CAPITAL PROJECTS FUNDS</b>
0	70,000	0	0	0	1,098,482	Al Johnson Wildlife Area Fund (251)
0	100,000	0	0	0	1,709,064	Blue Oaks Boulevard Fund (320)
3,729	0	0	0	0	117,692	Building Improvement Fund (301)
0	0	0	0	0	4,004,531	City/County Mitigation Fee Fund (254)
15,619	0	0	0	0	3,166,737	Citywide Park Development Fund (230)
0	0	0	0	0	1,414,296	Citywide Park Development - SVSP Fund (265)
0	80,000	0	0	1,500,000	3,449,521	Citywide Park Development - WRSP Fund (229)
0	0	0	0	0	3,331,353	Community Facilities Districts - Construction Funds (300s)
0	2,119,387	0	0	50,000	5,854,920	General CIP Rehabilitation Fund (310)
0	0	0	0	0	299,929	Park Development - Fiddymont 44/Walaire Fund (245)
9	0	0	0	0	12,503	Park Development - HRNSP Fund (239)
912	700,000	0	0	0	388,822	Park Development - Infill Fund (231)
0	0	0	0	0	31,336	Park Development - Longmeadow Fund (244)
1,857	0	0	0	0	1,801,212	Park Development - NCRSP Fund (234)
20	0	0	0	0	27,007	Park Development - NERSP Fund (233)
545	0	0	0	0	718,559	Park Development - NRSP Fund (237)
33	0	0	0	0	361,208	Park Development - NRSP II Fund (241)
0	0	0	0	0	147,225	Park Development - NRSP III Fund (242)
7	0	0	0	0	135,638	Park Development - NWRSP Fund (235)
1	0	0	0	0	1,650	Park Development - SERSP Fund (232)
1,130	0	0	0	0	1,555,017	Park Development - SRSP Fund (238)
0	947,000	0	0	0	764,033	Park Development - Westbrook Fund (246)
72	0	0	0	0	19,857	Park Development - Woodcreek East Fund (236)
12,436	115,000	0	0	80,000	7,116,694	Park Development - WRSP Fund (243)
0	461,200	0	0	143,000	221,582	Parks, Recreation & Library Capital Fund (315)
9,923	0	0	0	0	7,551,052	Pleasant Grove Drainage Basin Construction Fund (250)
31	0	0	0	0	22,833	Pooled Unit Park Transfer Fees Fund (240)
0	0	0	0	0	5,824	Project Play Fund (217)
490,944	1,500,000	0	0	443,529	4,959,808	Public Facilities Fund (222)
300,000	0	0	0	0	1,907	SVSP Mitigation Fund (309)
0	0	0	0	0	313,390	Traffic Benefit Fee Fund (214)
51,556	2,186,000	0	0	0	14,728,066	Traffic Mitigation Fund (221)
0	0	0	0	0	610,841	Westpark Drive Fund (321)
						<b>PERMANENT FUNDS</b>
430,500	0	0	0	0	17,612,158	City of Roseville Citizen's Benefit Trust Fund (280)
0	0	0	0	0	23,404	Roseville Aquatics Complex Maintenance Fund (606)
						<b>SPECIAL DISTRICT AGENCY FUNDS</b>
0	0	0	27,371,876	4,796	43,551,663	Agency Funds (700s)
						<b>TRUST FUNDS</b>
0	0	0	0	0	9,203	General Trust Funds
7,412,194	0	0	0	0	90,925,061	OPEB Trust Fund (650)
0	0	0	0	12,096	1,917,156	Private Purpose Trust Funds
244,099	0	1,953,060	0	1,176,284	1,701,769	Successor Agency Roseville RDA Fund (670)
						<b>INTERNAL SERVICE/SELF-INSURANCE FUNDS</b>
3,950,783	0	0	0	0	28,288,383	Automotive Replacement Fund (502)
8,016,457	32,400	0	0	53,245	582,961	Automotive Services Fund (501)
63,635	612,276	0	0	2,753	0	Facility Rehabilitation Fund (511)
4,451,996	2,400	0	0	61,698	0	Facility Services Fund (510)
190,000	0	0	0	0	0	General Equipment Replacement Fund (311)
9,249,809	0	0	0	167,939	4,635	Information Technology Operations Fund (520)
0	421,640	0	0	0	202,007	Information Technology Replacement Fund (521)
1,781,663	0	0	0	0	312,404	Dental Insurance Fund (03115)
2,613,045	0	0	0	33,083	4,584,072	General Liability Fund (03112)
8,353,756	0	0	0	6,675,958	1,343,565	Post-Retirement Insurance/Accrual Fund (03118)
430,358	0	0	0	0	122,610	Section 125 Fund (03117)
190,115	0	0	0	0	1,228,356	Unemployment Insurance Fund (03113)
177,984	0	0	0	0	291,320	Vision Insurance Fund (03114)
3,519,495	0	0	0	45,119	12,036,777	Workers' Compensation Fund (03111)

## SUMMARY OF REVENUES, EXPENDITURES, AND TRANSFERS: THREE-YEAR COMPARISON

	Revenues and Transfers In		
	FY2016-17 Actual	FY2017-18 Amended Budget	FY2018-19 Adopted Budget
<b>GENERAL FUNDS</b>			
General Fund (100)	154,095,399	146,839,397	148,738,779
General Fund Emergency Reserve Fund (125)	14,124,641	0	0
General Fund Contributions by Developers Fund (101)	648,627	573,928	609,322
Strategic Improvement Fund (110)	6,808,770	5,145,152	1,371,826
Litigation Reserve Fund (150)	3,233	3,022	3,982
<b>ENTERPRISE FUNDS</b>			
Electric Fund (490/491/496/213/225/228)	212,263,932	207,929,355	170,254,578
Electric Rate Stabilization Fund (492)	745,743	696,968	5,918,904
Water Operations Fund (480)	35,147,417	32,322,036	30,958,973
Water Rate Stabilization Fund (484)	1,240,290	586,864	627,255
Water Construction Fund (481)	27,018,443	26,721,368	4,615,667
Water Rehabilitation Fund (482/483)	4,885,760	9,229,223	4,089,617
Environmental Utilities Technical Services Fund (485)	2,855,568	2,914,214	8,646
Wastewater Operations Fund (470)	37,232,802	39,823,513	38,423,733
Wastewater Rate Stabilization Fund (475)	1,020,997	1,295,085	1,328,234
Wastewater Rehabilitation Funds (471/474)	34,480,955	35,530,332	16,381,108
Solid Waste Operations Fund (460)	24,730,727	25,695,699	27,270,158
Solid Waste Rate Stabilization Fund (464)	218,550	367,769	128,205
Solid Waste Capital Purchase Fund (462)	1,419,895	1,095,003	887,935
Solid Waste Rehabilitation Fund (463)	546,134	533,466	603,578
Transit Fund (440)	10,602,050	9,124,716	8,998,793
Transit Project Fund (442)	43,932	2,113	0
Transportation Fund (441)	7,987,963	18,833,949	2,090,055
Consolidated Transportation Service Agency Fund (443)	403,878	475,068	454,246
Youth Development Fund (401)	6,018,583	6,272,882	6,780,998
<b>SPECIAL REVENUE FUNDS</b>			
Affordable Housing Fund (290)	767,567	490,192	295,734
Air Quality Mitigation Fund (257)	58,656	685,414	56,486
Begin Fund (263)	36,042	104,348	61,212
Bike Trail Maintenance Fund (218)	123,251	127,395	128,432
Cal/Home Fund (262)	84,741	107,495	103,110
Community Development Block Grant Fund (260)	610,953	1,631,077	1,305,237
Downtown Benefit Fee Fund (258)	20,005	0	135
Downtown Parking Fund (212)	3,505,580	2,239,219	19,518
Fire Facilities Fund (220)	3,539,159	6,932,284	1,388,251
Gas Tax Fund (201)	2,436,867	3,160,363	142,032
Golf Course Improvement Fund (452)	61,665	183,821	20,000
Golf Course Operations Funds (450/451)	1,969,603	2,296,967	4,205,668
Highway Users Tax Fund (252)	2,691,066	6,671,706	3,537,647
Home Improvement Fund (202)	5,783	33,620	328
Home Investment Partnership Program Fund (261)	364,948	719,249	605,491
Housing Trust Fund (291)	599,819	82,932	19,706
Lighting & Landscape and Services Districts Funds (200s)	9,391,892	10,850,320	12,611,795
Low & Moderate Income Housing Fund (296)	6,014,555	568,279	373,209
Miscellaneous Special Revenue Funds (299)	610,331	967,573	1,181,016
Native Oak Tree Propagation Fund (255)	45,871	46,077	46,428
Non-Native Tree Propagation Fund (256)	9,953	12,102	12,267
Open Space Maintenance Fund (219)	562,938	578,904	554,315
Road Maintenance and Rehabilitation Fund (259)	0	757,525	2,256,378
Roadway Fund (253)	6,804,641	14,253,127	0
Stormwater Management Fund (224)	665,166	219,425	102,509
Supplemental Law Enforcement Fund (210)	333,928	104,696	134,967
Technology Fee Replacement Fund (216)	833,386	753,878	572,317
Traffic Safety Fund (206)	318,157	205,000	315,000
Traffic Signal Coordination Fund (226)	91,588	67,140	87,006
Trench Cut Recovery Fund (208)	5,634	6,748	7,364
Utility Exploration Center Fund (227)	731,224	784,512	17,694
Utility Impact Reimbursement Fund (209)	1,777,431	1,741,093	1,759,309

**SUMMARY OF REVENUES, EXPENDITURES, AND TRANSFERS: THREE-YEAR COMPARISON**

<b>Expenditures and Transfers Out</b>			
<b>FY2016-17 Actual</b>	<b>FY2017-18 Amended Budget</b>	<b>FY2018-19 Adopted Budget</b>	
			<b>GENERAL FUNDS</b>
168,089,176	150,789,143	148,738,778	General Fund (100)
0	0	0	General Fund Emergency Reserve Fund (125)
1,000,000	59,360	2,005,668	General Fund Contributions by Developers Fund (101)
5,932,055	6,678,924	394,276	Strategic Improvement Fund (110)
0	250,000	250,000	Litigation Reserve Fund (150)
			<b>ENTERPRISE FUNDS</b>
183,047,716	212,369,997	173,783,199	Electric Fund (490/491/496/213/225/228)
39,765	41,613	44,649	Electric Rate Stabilization Fund (492)
25,962,829	35,812,192	31,945,903	Water Operations Fund (480)
2,721	4,730	5,949	Water Rate Stabilization Fund (484)
9,895,170	27,211,719	8,814,588	Water Construction Fund (481)
2,046,870	7,695,689	6,101,248	Water Rehabilitation Fund (482/483)
2,972,315	2,945,033	(106,512)	Environmental Utilities Technical Services Fund (485)
35,161,195	43,333,251	41,897,602	Wastewater Operations Fund (470)
2,165	2,338	3,213	Wastewater Rate Stabilization Fund (475)
18,437,782	36,214,762	19,954,177	Wastewater Rehabilitation Funds (471/474)
22,893,463	28,220,302	37,921,310	Solid Waste Operations Fund (460)
0	0	0	Solid Waste Rate Stabilization Fund (464)
119,986	960,773	229,325	Solid Waste Capital Purchase Fund (462)
600,186	929,245	734,753	Solid Waste Rehabilitation Fund (463)
11,336,616	12,124,085	8,290,431	Transit Fund (440)
0	260,000	0	Transit Project Fund (442)
2,472,334	11,226,507	1,631,873	Transportation Fund (441)
490,708	602,562	685,015	Consolidated Transportation Service Agency Fund (443)
5,941,837	6,709,826	6,869,964	Youth Development Fund (401)
			<b>SPECIAL REVENUE FUNDS</b>
158,070	66,357	109,881	Affordable Housing Fund (290)
40,439	646,121	4,575	Air Quality Mitigation Fund (257)
81,968	104,382	140,946	Begin Fund (263)
90,942	124,973	130,982	Bike Trail Maintenance Fund (218)
81,460	106,500	279,938	Cal/Home Fund (262)
505,966	1,631,277	1,290,000	Community Development Block Grant Fund (260)
0	0	0	Downtown Benefit Fee Fund (258)
1,468,942	2,198,195	0	Downtown Parking Fund (212)
1,292,899	6,336,041	0	Fire Facilities Fund (220)
2,377,998	3,307,930	24,026	Gas Tax Fund (201)
29,092	183,821	20,000	Golf Course Improvement Fund (452)
2,667,076	2,956,161	2,853,687	Golf Course Operations Funds (450/451)
617,373	4,023,868	945,929	Highway Users Tax Fund (252)
45,166	34,121	290	Home Improvement Fund (202)
192,138	659,249	603,899	Home Investment Partnership Program Fund (261)
500,400	17,032	14,048	Housing Trust Fund (291)
8,464,181	10,031,144	10,627,706	Lighting & Landscape and Services Districts Funds (200s)
6,028,473	333,151	338,721	Low & Moderate Income Housing Fund (296)
348,387	986,578	1,074,200	Miscellaneous Special Revenue Funds (299)
95,055	259,748	222,515	Native Oak Tree Propagation Fund (255)
70,168	255,048	197,647	Non-Native Tree Propagation Fund (256)
641,527	702,431	667,882	Open Space Maintenance Fund (219)
0	757,525	0	Road Maintenance and Rehabilitation Fund (259)
7,976,090	13,397,939	25,344	Roadway Fund (253)
758,393	347,059	171,964	Stormwater Management Fund (224)
300,375	100,375	135,391	Supplemental Law Enforcement Fund (210)
268,769	652,275	461,281	Technology Fee Replacement Fund (216)
0	205,000	315,000	Traffic Safety Fund (206)
3,612	41,643	41,800	Traffic Signal Coordination Fund (226)
108	112	115	Trench Cut Recovery Fund (208)
687,152	758,527	33,600	Utility Exploration Center Fund (227)
1,256,849	2,825,276	1,200,000	Utility Impact Reimbursement Fund (209)

## SUMMARY OF REVENUES, EXPENDITURES, AND TRANSFERS: THREE-YEAR COMPARISON

	Revenues and Transfers In		
	FY2016-17 Actual	FY2017-18 Amended Budget	FY2018-19 Adopted Budget
<b><u>CAPITAL PROJECTS FUNDS</u></b>			
Al Johnson Wildlife Area Fund (251)	74,755	74,049	78,665
Animal Control Shelter Fund (215)	95,125	1,259	0
Blue Oaks Boulevard Fund (320)	622,649	1,062,201	726,513
Building Improvement Fund (301)	276,094	443,418	2,222
City/County Mitigation Fee Fund (254)	1,104,049	620,410	798,098
Citywide Park Development Fund (230)	4,717,188	4,152,796	241,714
Citywide Park Development - SVSP Fund (265)	295,543	343,523	587,591
Citywide Park Development - WRSP Fund (229)	5,486,321	7,046,051	1,309,168
Community Facilities Districts - Construction Funds (300s)	9,002,541	8,321,097	18,515
General CIP Rehabilitation Fund (310)	12,826,646	17,361,294	2,252,476
Park Development - Fiddymont 44/Walaire Fund (245)	3,692	3,451	4,553
Park Development - HRNSP Fund (239)	154	144	190
Park Development - Infill Fund (231)	102,211	238,627	24,515
Park Development - Longmeadow Fund (244)	386	361	476
Park Development - NCRSP Fund (234)	351,391	207,224	37,667
Park Development - NERSP Fund (233)	333	311	410
Park Development - NRSP Fund (237)	671,111	111,103	10,180
Park Development - NRSP II Fund (241)	5,009	4,682	3,450
Park Development - NRSP III Fund (242)	178,078	3,752	2,219
Park Development - NWRSP Fund (235)	53,376	19,232	62,792
Park Development - SERSP Fund (232)	20	19	25
Park Development - SRSP Fund (238)	487,883	2,437,421	21,950
Park Development - Westbrook Fund (246)	372,082	453,932	754,566
Park Development - Woodcreek East Fund (236)	1,425	1,330	0
Park Development - WRSP Fund (243)	4,513,429	5,541,253	2,024,416
Parks, Recreation & Library Capital Fund (315)	0	2,396,000	605,907
Pleasant Grove Drainage Basin Construction Fund (250)	3,513,620	2,640,261	689,315
Pooled Unit Park Transfer Fees Fund (240)	511	478	630
Project Play Fund (217)	0	0	0
Public Facilities Fund (222)	25,328,749	14,198,252	4,423,235
SVSP Mitigation Fund (309)	0	165,000	301,907
Traffic Benefit Fee Fund (214)	3,734	8,491	9,606
Traffic Mitigation Fund (221)	22,161,936	22,327,340	6,236,143
Westpark Drive Fund (321)	133,657	62,721	205,788
<b><u>PERMANENT FUNDS</u></b>			
City of Roseville Citizen's Benefit Trust Fund (280)	437,676	426,385	426,385
Roseville Aquatics Complex Maintenance Fund (606)	0	0	0
<b><u>SPECIAL DISTRICT AGENCY FUNDS</u></b>			
Agency Funds (700s)	37,238,187	32,783,790	27,608,519
<b><u>TRUST FUNDS</u></b>			
General Trust Funds	1,059	104	140
OPEB Trust Fund (650)	18,961,538	13,562,281	18,886,152
Private Purpose Trust Funds	26,166	24,040	28,365
Successor Agency Roseville RDA Fund (670)	16,131,490	7,672,536	3,445,237
<b><u>INTERNAL SERVICE/SELF INSURANCE FUNDS</u></b>			
Automotive Replacement Fund (502)	9,606,278	7,541,950	6,702,209
Automotive Services Fund (501)	7,131,762	7,647,820	8,311,117
Facility Rehabilitation Fund (511)	0	2,244,280	678,664
Facility Services Fund (510)	0	4,180,355	4,506,207
General Equipment Replacement Fund (311)	0	1,029,782	190,000
Information Technology Operations Fund (520)	0	9,144,830	9,422,382
Information Technology Replacement Fund (521)	0	1,753,191	623,637
Dental Insurance Fund (03115)	1,664,954	1,727,560	1,641,796
General Liability Fund (03112)	2,872,781	2,848,115	2,812,448
General Liability - Rent Insurance Fund (03119)	0	0	0
Post-Retirement Insurance/Accrual Fund (03118)	13,207,735	13,520,433	15,109,715
Section 125 Fund (03117)	424,123	407,992	430,891
Unemployment Insurance Fund (03113)	168,750	323,661	333,796
Vision Insurance Fund (03114)	164,597	172,502	177,027
Workers' Compensation Fund (03111)	4,103,730	4,128,296	4,196,651

**SUMMARY OF REVENUES, EXPENDITURES, AND TRANSFERS: THREE-YEAR COMPARISON**

<b>Expenditures and Transfers Out</b>			
<b>FY2016-17 Actual</b>	<b>FY2017-18 Amended Budget</b>	<b>FY2018-19 Adopted Budget</b>	
			<b><u>CAPITAL PROJECTS FUNDS</u></b>
8,279	20,000	70,000	Al Johnson Wildlife Area Fund (251)
29,884	659	0	Animal Control Shelter Fund (215)
0	800,000	100,000	Blue Oaks Boulevard Fund (320)
314,644	443,342	3,729	Building Improvement Fund (301)
0	0	0	City/County Mitigation Fee Fund (254)
476,037	3,744,102	15,619	Citywide Park Development Fund (230)
0	0	0	Citywide Park Development - SVSP Fund (265)
296,075	9,612,764	1,580,000	Citywide Park Development - WRSP Fund (229)
14,440,348	20,343,557	0	Community Facilities Districts - Construction Funds (300s)
3,696,337	18,027,922	2,169,387	General CIP Rehabilitation Fund (310)
0	0	0	Park Development - Fiddymont 44/Walaira Fund (245)
8	9	9	Park Development - HRNSP Fund (239)
909	225,972	700,912	Park Development - Infill Fund (231)
0	0	0	Park Development - Longmeadow Fund (244)
109,969	680,454	1,857	Park Development - NCRSP Fund (234)
18	19	20	Park Development - NERSP Fund (233)
465,651	1,953	545	Park Development - NRSP Fund (237)
33	32	33	Park Development - NRSP II Fund (241)
236,430	0	0	Park Development - NRSP III Fund (242)
2,433	116	7	Park Development - NWRSF Fund (235)
1	1	1	Park Development - SERSP Fund (232)
17,857	2,552,077	1,130	Park Development - SRSP Fund (238)
0	0	947,000	Park Development - Westbrook Fund (246)
67	68	72	Park Development - Woodcreek East Fund (236)
51,992	9,703,603	207,436	Park Development - WRSP Fund (243)
0	2,176,125	604,200	Parks, Recreation & Library Capital Fund (315)
154,844	2,837,762	9,923	Pleasant Grove Drainage Basin Construction Fund (250)
28	18,629	31	Pooled Unit Park Transfer Fees Fund (240)
0	0	0	Project Play Fund (217)
18,340,440	15,717,064	2,434,473	Public Facilities Fund (222)
0	165,000	300,000	SVSP Mitigation Fund (309)
0	0	0	Traffic Benefit Fee Fund (214)
9,698,009	23,287,352	2,237,556	Traffic Mitigation Fund (221)
0	0	0	Westpark Drive Fund (321)
			<b><u>PERMANENT FUNDS</u></b>
409,714	433,409	430,500	City of Roseville Citizen's Benefit Trust Fund (280)
0	0	0	Roseville Aquatics Complex Maintenance Fund (606)
			<b><u>SPECIAL DISTRICT AGENCY FUNDS</u></b>
44,984,990	38,550,310	27,376,672	Agency Funds (700s)
			<b><u>TRUST FUNDS</u></b>
2,131	6	0	General Trust Funds
7,069,984	6,774,804	7,412,194	OPEB Trust Fund (650)
34,495	34,322	12,096	Private Purpose Trust Funds
12,763,845	5,678,943	3,373,443	Successor Agency Roseville RDA Fund (670)
			<b><u>INTERNAL SERVICE/SELF INSURANCE FUNDS</u></b>
10,665,039	8,049,739	3,950,783	Automotive Replacement Fund (502)
6,836,053	7,513,732	8,102,102	Automotive Services Fund (501)
0	2,244,280	678,664	Facility Rehabilitation Fund (511)
0	4,170,468	4,516,094	Facility Services Fund (510)
0	1,029,782	190,000	General Equipment Replacement Fund (311)
0	9,144,829	9,417,748	Information Technology Operations Fund (520)
0	1,753,181	421,640	Information Technology Replacement Fund (521)
1,495,138	1,911,366	1,781,663	Dental Insurance Fund (03115)
1,898,922	2,786,669	2,646,128	General Liability Fund (03112)
0	35,000	0	General Liability - Rent Insurance Fund (03119)
14,249,134	13,439,227	15,029,714	Post-Retirement Insurance/Accrual Fund (03118)
396,280	408,002	430,358	Section 125 Fund (03117)
119,166	158,494	190,115	Unemployment Insurance Fund (03113)
164,925	173,404	177,984	Vision Insurance Fund (03114)
3,298,007	3,434,159	3,564,614	Workers' Compensation Fund (03111)

# General Funds Overview



## General Funds Overview

These funds are used to account for general City operations and activities. They are used to account for all financial resources except those required to be accounted for in another fund.

The General Fund funds are comprised of:

- General Fund
- General Fund Emergency Reserve Fund
- General Fund Contributions by Developers Fund
- Strategic Improvement Fund
- Litigation Reserve Fund

The fund presentations provide an overview of funds including the fund's operating budget (revenues and expenses), non-operating budget (capital, debt, and non-recurring revenues and expenses), and a section summarizing the fund balance, reserves and unrestricted fund balance. This presentation provides a mechanism to gauge the changes in the fund from the beginning of the fiscal year to the end of the fiscal year. For the City's General Fund, this format also demonstrates that the City of Roseville is "living within its means", that is, it is not spending more than the incoming revenue for the year.

## General Fund Details

The General Fund budget provides for the delivery of municipal services to the Roseville community. These services include police, fire, parks and recreation, libraries, public works, economic development, development services, and general

government, which includes the following departments: City Council, City Manager, Public Affairs and Communications, City Attorney, Human Resources, City Clerk, and Finance. The General Fund is the City of Roseville's chief operating fund.

## Major Revenues

The City relies on several major revenue sources to assist the General Fund budget. The primary revenue sources are the following:

### Sales and Use Tax

Sales tax is the largest single source of revenue in the General Fund. The City of Roseville receives a 1 percent share of taxable sales generated within city limits per the Bradley-Burns Local Sales and Use Tax Act. The FY2018-19 sales tax projection of \$55.8 million reflects an increase of 4.1 percent over the current year estimate of \$53.6 million. Sales tax revenue is estimated to grow at a slower pace than seen in the past several years.

### Secured Property Tax

Property tax is the second largest source of revenue in the General Fund. Real property is defined as the land and any improvements made to the land, such as buildings and other permanent structures and taxed at 1 percent of the property's assessed valuation by Placer County. In accordance with Proposition 13, the assessed valuation is determined when a change in ownership occurs, in which the case sales price is used as the value, or as the valuation of new construction. Property tax is increased a maximum of 2 percent annually.

## Major General Fund Revenue Sources

- Sales Tax
- Secured Property Tax
- Property Tax In-Lieu of Vehicle License Fees
- Building Permits and Plan Check Fees
- Hotel/Motel Tax
- Franchise Fees

Property that declines in value may be reassessed (per Proposition 8) for a temporary reduction. Property tax is shared by several taxing entities, mainly school districts, Placer County, and the City of Roseville. The City's share is determined by what tax rate area (TRA) the parcel is located in. The Placer County Auditor-Controller's Office has provided an estimate of property taxes the City of Roseville can expect to receive during the current year. Building upon this estimate, the FY2018-19 secured property tax projection of \$32.5 million reflects a 3.9 percent increase over the current year estimate of \$31.3 million. The projected increase was based on monitoring the local real estate market, new single family homes recently added to the market, economic forecasts, and consulting with the Placer County Assessor regarding current valuations and appeals.

### Property Tax In-Lieu of Vehicle License Fees

Previously the State of California assessed a 2 percent tax known as the Vehicle License Fee (VLF) on car registrants. As part of the 2004 Budget Act negotiations, an agreement was made between the state and local governments where the VLF rate will be permanently reduced from 2 percent to 0.65 percent. The difference will be paid through local property tax from County educational revenue augmentation funds (ERAF), referred to as the "VLF swap". The City of Roseville's projection for FY2018-19 of \$9.7 million reflects a 5.6 percent increase over the current year estimate of \$9.2 million. The projected growth is due to the combined change in assessed valuation of all property.

### Building Permits and Plan Check Fees

Building permit fees are paid when a permit is issued for development of property. The building permit and plan check fees are based on the assessed valuation of the square footage proposed for development and improvements. This revenue is estimated by analyzing probable future development of single family, multi family, commercial and industrial property. Builders and developers are contacted regarding possible

new residential development, while commercial projects are estimated based upon current submittals to the City. Combining these projections along with tenant improvements are what comprise the permit and plan check revenue estimates of \$3.9 million generated by the Building Inspection Program. Approximately 900 new single family homes and several commercial projects are anticipated in FY2018-19. Revenues from tenant improvements are based upon a five-year average.

### Hotel/Motel Tax

Hotel/Motel Tax, also known as Transient Occupancy Tax, is a 6 percent tax assessed on hotel and motel room rentals within the City of Roseville. The City currently has 16 operating hotels and motels with two in the process of being built. The projection of \$3.9 million is 10 percent higher than the current year estimate. This strong growth is projected based upon analysis of monthly tax receipts, regional vacancy rates, and estimates provided by a city consultant that handles collection of the hotel/motel tax.

### Franchise Fees

Franchise fees are considered a form of rent for the privilege of using Roseville public rights-of-way. This includes furnishing users with telephone, cable television and gas services. Franchise fee revenue comes from Comcast, Consolidated Communications, Pacific Gas & Electric, and KinderMorgan. Payments are based on a percentage of gross revenues as stated in the Roseville Municipal Code. The FY2018-19 projection of \$2.4 million reflects a 3 percent decline over the current year estimate of \$2.5 million. The revenues will fluctuate based on gross billings by the companies listed above.

## Other General Fund Revenue Sources

### Licenses and Permits

The major components of this revenue category include animal licenses, building permits (described above), and fire permits.

### Use of Money and Property

This revenue category includes interest on investments and rental/lease revenue.

### Fees for Current Services

This revenue category includes fees for items such as plan checks, franchise fees, assessment district and City administration, police and fire services, park maintenance, and recreation programs. These items are mostly external reimbursements and fee-based payments for services provided by General Fund departments.

# General Funds Overview

## Other Revenue

This revenue category is mainly comprised of reimbursements and third party recoveries. Items such as sales of publications and DUI cost recovery can be found here.

## State and Federal Grants and Revenue from Other Agencies

The state and federal grants are received by many departments including Police and Fire. Both Police and Fire also collect reimbursement revenue. Revenue from other agencies has included the Office of Traffic Safety, Board of Corrections Training Program, and State Homeowners Tax Relief.

## Electric Franchise Fees and Operating Transfers In

The largest two components of these two categories are the Electric Franchise Fee and the Municipal Services District Funds transfer. The Electric Franchise Fee is a result of City Ordinance 9.01, "City-owned utilities may pay an in-lieu of franchise fee not to exceed four percent (4 percent) of total operating and capital expenditures to the City's General Fund. All in lieu of franchise fee revenue received shall be budgeted and appropriated solely for police, fire, parks and recreation or library services." The Municipal Services District Funds transfer is a reimbursement for costs of administration for those funds and associated actions. Other transfers include annual transfers from the Traffic Safety Fund and Supplemental Law Enforcement Fund. These transfers provide funding to cover the cost of staff and/or programs in the General Fund.

## General Fund Expenses

The General Fund includes expenses for operations, debt, capital, transfers out, and interfund loans. The operations expenses are for departments which provide services to the Roseville community including Police, Fire, Public Works, Economic Development, Development Services, Parks, Recreation & Libraries, and the general government departments. Operating expenses also include post-retirement health insurance (aka OPEB), and annexation payments.

## Indirect Cost

The City of Roseville's General Fund includes expenses for all administrative services (e.g., finance, human resources, attorney services, etc.). A good portion of these services support the enterprise funds, including utility funds. The City uses a fair and equitable indirect cost allocation process to allocate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide. The City uses a consulting firm that specializes in indirect cost studies to prepare the cost

allocation plan. The plan is prepared in accordance with generally accepted accounting principles (GAAP) as recognized by the Governmental Accounting Standards Board (GASB). The primary principals used to develop the plan are: 1) The allocated cost is necessary and reasonable for proper performance of a department, division, unit and/or program, 2) the allocated cost is charged to departments, divisions, units and/or programs relative to the benefits received, and 3) costs are consistently treated as direct or indirect. Those costs that cannot reasonably be directly charged are included in the study.

## Capital and Debt Expenditures

The General Fund includes Capital Improvement Projects (CIPs) related to public buildings, general improvements, street improvements, drainage improvements, and park improvements. The detail for each CIP that is requesting new budget approval in the upcoming budget year can be found in the CIPs section of this document. If a General Fund project is fully or partially funded by resources from another City fund, then funds are transferred into the General Fund from the other fund. The amount of those transfers can be found in the "Estimated Capital & Debt Transfers In" line on the General Fund summary.

Debt in the General Fund includes the principal payments on outstanding loans that are the obligation of the General Fund.

## Transfers Out

Funds are transferred out of the General Fund to the Stormwater Management Fund and the General CIP Rehabilitation Fund annually. These transferred funds help to provide stormwater services and set asides for rehabilitation of City infrastructure. The General Fund also transfers funds into other City funds when projects sponsored by those funds benefit the General Fund departments as well.

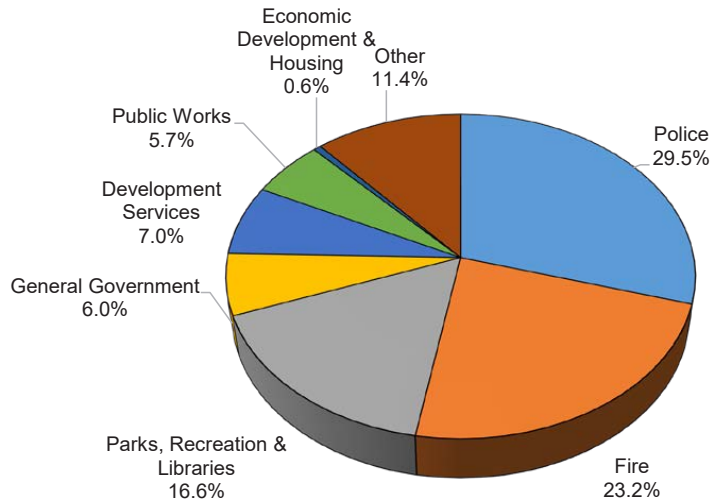
## Non-Recurring Expenditures

These include projects that are related to special studies. For example, full cost projects related to future annexations and engineering projects, such as traffic studies, all of which are pass through expenses that are funded by developer contributions.

## General Fund Emergency Reserve Fund

By policy, the City maintains an operating reserve of at least 10 percent of total estimated General Fund operating expenses. Beginning in FY2016-17, this reserve is held in a separate fund called the General Fund Emergency Reserve Fund.

## General Fund Operating Expenses by Service Area



### General Fund Contribution by Developers Fund

The revenue source for this fund is from non-construction contributions from developers. This fund is used to support General Fund operations as necessary.

### Strategic Improvement Fund

The Strategic Improvement Fund was established to provide support for the General Fund as necessary. The major revenue sources are transfers in from the General Fund and a Community Benefit Fee.

The expenditures in this fund are typically to support Council approved strategies related to land acquisition and usage. This fund is also used to support General Fund operations, as well as strategic CIPs in other funds, that would eventually generate revenue for the General Fund.

### Litigation Reserve Fund

The Litigation Reserve Fund contains funds set aside for legal matters that are unforeseen and/or unusual in nature and, as a result, require reactive measures such as seeking a budget adjustment and funding source. Some examples are contract disputes, municipal code enforcement, and other public safety enforcement matters. The purpose of this fund is to address these situations by allowing for a proactive handling and funding of such matters. The revenue source for this fund is transfers from other City funds.



# General Funds Overview

## Employee Salary & Benefits Summary

The City has a Management/Confidential employee group, as well as five bargaining units: International Brotherhood of Electrical Workers (IBEW), Stationary Engineers, Local 39 (Local 39), Roseville Firefighters, Local 1592 (RFF), Roseville Police Association (RPA), and Roseville Police Officers Association (RPOA). Each unit negotiates a contract which is reflected in a Memorandum of Understanding (MOU) that governs the total compensation for that particular group (e.g. longevity pay, education pay, and certification pay). A Benefit Summary document for each group can be found on the City's website under the Human Resources Department page. **The key compensation components of a typical City employee are listed below:**

Title	Description
<b>Salary</b>	City salary schedules are set on a variety of factors including job duties, relation to other like jobs within the organization, reporting structure, etc. Compensation surveys are conducted to compare like jobs with comparable local government agencies and in some cases private sector industries in Northern California. Survey results ensure Roseville salaries and benefit packages are competitive to other similar jurisdictions, helping us to attract and retain the high level talent we are known to employ.
<b>Retirement</b>	The City and employees contribute to a plan provided by the California Public Employee Retirement System (CalPERS) based on the employee's age, years of service, highest monthly pay rate, and benefit factor. <b>Classic members</b> (hired before 1/1/13): Public Safety 3% @ age 50 Miscellaneous 2.7% @ age 55 <b>New members</b> (hired after 1/1/13): Public Safety 2.7% @ age 57 Miscellaneous 2% @ age 62 <i>Note: City of Roseville employees do not participate in Social Security.</i>
<b>Health, Dental &amp; Vision Insurance</b>	Depending on employee elections, the City may contribute up to a maximum dollar amount of \$1,489 per month towards employee and dependent insurance coverage: <b>Medical</b> provided by California Public Employees Retirement System (CalPERS) <b>Dental</b> provided by Delta Dental <b>Vision</b> provided by Vision Service Plan (VSP)
<b>Other Group Insurance</b>	Long Term Disability (LTD) coverage is offered to employees. City-paid LTD is provided to employees with more than five years of service and who are in one of the following employee groups: Management/Confidential, IBEW, or Local 39. A group term life insurance plan is provided to all regular employees. Optional self-pay short-term disability and supplemental life insurance plans are also available to employees.
<b>Other Post-Employment Benefits (OPEB)</b>	The City offers health care coverage to all employees who retire from the City of Roseville through California Public Employee Retirement System (CalPERS). An employee's date of hire will determine the level of city contributions, if any, toward this benefit.
<b>Sick Leave</b>	12 days or 96 hours per year to all units (except RFF which is 6 shifts or 144 hours) for all regular employees (pro-rated for those on modified schedules).  Effective July 1, 2015, the City provides up to 24 hours of paid sick leave to all employees who qualify as defined by AB 1522.
<b>Vacation Leave</b>	The City provides twelve days of vacation to those with less than five years of service. As tenure increases, the allocation also increases to a maximum of twenty days to employees who have worked twenty years or more. The accruals are pro-rated based on work schedule and vary for those working a 24-hour shift schedule.



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# GENERAL FUND

[Fund 100]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Taxes	\$ 96,616,292	\$ 101,923,325	\$ 106,131,920
Half-Cent Sales and Use Tax - Public Safety	1,075,242	1,071,200	1,151,700
Licenses and Permits	3,267,921	2,514,200	2,791,864
Use of Money and Property	1,063,732	1,352,212	1,383,812
Charges for Current Services	14,195,534	13,467,890	13,630,817
Other Revenues	3,058,025	1,998,521	1,848,249
Grants and Revenue from Other Agencies	475,756	775,100	386,601
Electric Franchise Fees	6,374,514	6,647,583	6,476,371
Municipal Services District Transfer In	2,540,176	2,437,304	3,035,500
Other Operating Transfers In	1,702,131	1,623,600	2,250,000
Indirect Cost	13,433,950	0	0
Prior Year Encumbrance Carryover*	1,346,141	963,728	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>145,149,413</b>	<b>134,774,663</b>	<b>139,086,834</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
City Council	379,203	256,009	229,005
City Manager	1,078,931	624,133	1,287,869
Development & Operations	623,596	477,309	0
Public Affairs & Communications	722,688	505,470	408,145
City Attorney	1,823,904	1,555,310	1,677,484
Human Resources	2,007,699	1,241,150	1,597,738
Information Technology	7,441,609	0	0
City Clerk	999,402	617,491	1,025,177
Central Services	4,914,643	985,780	0
Finance	6,983,191	2,466,783	2,207,492
Economic Development & Housing	869,960	709,935	814,076
Development Services	8,187,740	9,192,624	9,624,423
Public Works	6,359,405	7,152,751	7,871,233
Police	35,731,260	39,883,284	40,870,243
Fire	30,361,258	30,459,413	32,117,397
Parks, Recreation & Libraries	19,580,911	23,461,194	22,911,376
Stormwater	0	571,367	684,176
Annexation Payments	4,734,193	5,450,000	5,950,000
City Special Assessments	131,035	139,581	139,581
Interfund Loan Interest Payment to General Fund Contributions by Developers Fund	0	13,500	10,640
Transfer to Automotive Replacement Fund	143,375	71,842	0
Transfer to Post-Retirement Insurance/Accrual Fund	5,625,906	5,363,884	5,704,624
Transfer to Golf Operations Funds	0	0	700,000
Transfer to Parks, Recreation & Libraries Capital Fund	0	0	580,000
Transfer to Transit Fund	89,271	96,521	70,875
Transfer to Stormwater Management Fund	565,780	0	0
Transfer to Animal Control Shelter Fund	0	600	0
Transfer to General CIP Rehabilitation Fund	0	450,000	0
Transfer to Information Technology Operations Fund	0	75,250	0
General Fund Contingency - Materials, Services, and Supplies	0	1,160,000	1,875,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>139,354,959</b>	<b>132,981,180</b>	<b>138,356,555</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Developer's Contribution (Pass-Through Revenues)	3,038,708	8,532,297	7,235,250
Estimated Capital and Debt Transfers In	3,268,717	1,008,315	1,555,668
Repayment of Interfund Loans and Loans Received	1,744,010	893,173	861,027
Prior Year CIP Carryover*	894,551	1,630,949	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>8,945,986</b>	<b>12,064,734</b>	<b>9,651,945</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Capital Improvement Projects	1,930,738	3,131,471	909,550
Developer's Contribution (Pass-Through Expenses)	3,420,230	8,532,296	7,235,250
Transfer to General CIP Rehabilitation Fund	1,554,240	1,971,161	279,374
Transfer to Golf Operations Funds	0	0	1,505,668
Transfer to Technology Fee Replacement Fund	29,330	35,900	0
Transfer to Wastewater Operations Fund	130,000	0	0
Transfer to Electric Construction Fund	130,000	0	0
Interfund Loan Principal Payment to General Fund Contributions by Developers Fund	0	40,000	80,000
Roseville Finance Authority Debt Service	1,888,904	83,553	372,381
Lease Payments	35,798	0	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>9,119,240</b>	<b>13,794,381</b>	<b>10,382,223</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>\$ 5,621,199</b>	<b>\$ 63,836</b>	<b>\$ 0</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# CHANGE IN GENERAL FUND BALANCE

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>Total Estimated Beginning Fund Balance*</b>	<b>\$ 27,520,524</b>	<b>\$ 11,286,054</b>	<b>\$ 4,741,631</b>
Less Prior Year Encumbrance Carryover**	(1,346,141)	(963,728)	0
Less Prior Year CIP Carryover**	(894,551)	(1,630,949)	0
<b>Total Estimated Adjusted Beginning Fund Balance</b>	<b>25,279,832</b>	<b>8,691,377</b>	<b>4,741,631</b>
Increase (Decrease) from Operations	5,621,199	63,836	0
Less One-Time Transfers/Expenditures for Capital/Rehab Projects from Prior Year Balance	(5,500,000)	(4,013,582)	0
Less Transfer to General Fund Emergency Reserve Fund	(14,114,977)	0	0
<b>Estimated Ending Fund Balance Before Reserves</b>	<b>11,286,054</b>	<b>4,741,631</b>	<b>4,741,631</b>
Less Encumbrance Carryover Reserve	(963,728)	0	0
Less CIP Carryover Reserve	(1,630,949)	0	0
<b>ESTIMATED UNRESTRICTED ENDING FUND BALANCE</b>	<b>\$ 8,691,377</b>	<b>\$ 4,741,631</b>	<b>\$ 4,741,631</b>

\* Includes estimated inventory of \$179,563 for Actual 6/30/2017 and \$373,831 for Amended Budget FY2017-18 and Adopted Budget FY2018-19.

\*\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# How Taxes and Other Revenue Are Used in the General Fund

## Expenses

## Revenue Offsets (\$33.0M)

Category	Amount	Licenses & permits	Use of money & property	Charges for current services	Grants & revenue from other agencies	Other revenues	Electric franchise fees	Operating transfers in district #3	Municipal services in district #3	1/2-cent sales & use tax - public safety	Total revenue offsets	Net Use of Sales, Property and Other Taxes (expenses minus revenue offsets)
Police	\$40,870,243	\$121,000	\$69,615	\$1,141,788	\$124,130	\$888,671	\$2,748,320	\$450,000	\$1,263,464	\$691,000	\$7,497,987	\$33,372,256
Fire	32,117,397	426,564	51,170	1,168,220	71,534	332,776	2,175,867	-	992,878	460,700	5,679,710	26,437,687
Parks, Recreation & Libraries	22,911,376	-	44,894	5,374,259	51,030	255,396	1,552,184	100,000	708,283	-	8,086,046	14,825,330
Development Services	9,624,423	2,216,300	15,334	3,345,075	21,436	16,564	-	-	-	-	5,614,709	4,009,715
Public Works	7,871,233	28,000	1,163,143	217,973	63,031	45,982	-	1,200,000	-	-	2,718,129	5,153,104
Finance	2,207,492	-	3,517	1,728,596	4,917	128,799	-	-	-	-	1,865,829	341,664
General Fund Contingency	1,875,000	-	2,987	47,754	4,176	3,227	-	-	-	-	58,145	1,816,855
City Attorney	1,677,484	-	2,673	55,124	3,736	2,887	-	-	-	-	64,420	1,613,064
Human Resources	1,597,738	-	2,546	40,693	3,559	2,750	-	-	-	-	49,547	1,548,191
City Manager	1,287,869	-	2,052	32,801	2,868	2,217	-	-	-	-	39,938	1,247,931
City Clerk	1,025,177	-	1,633	53,660	2,283	121,864	-	-	-	-	179,441	845,736
Economic Development & Housing	814,076	-	1,297	57,964	1,813	20,321	-	-	-	-	81,395	732,681
Public Affairs & Communications	408,145	-	650	10,395	909	702	-	-	-	-	12,657	395,488
City Council	229,005	-	365	5,833	510	2,394	-	-	-	-	9,102	219,903
<b>Subtotal Discretionary</b>	<b>124,516,659</b>	<b>2,791,864</b>	<b>1,361,875</b>	<b>13,280,134</b>	<b>355,934</b>	<b>1,824,551</b>	<b>6,476,371</b>	<b>1,750,000</b>	<b>2,964,625</b>	<b>1,151,700</b>	<b>31,957,053</b>	<b>92,559,606</b>

Annexation Payments	5,950,000	-	9,480	151,541	13,252	10,240	-	-	-	-	184,513	5,765,487
Post-Retirement Insurance Fund	5,704,624	-	9,089	145,291	12,706	9,818	-	-	-	-	176,904	5,527,720
Golf Operations	700,000	-	1,115	17,828	1,559	1,205	-	500,000	-	-	521,707	178,293
Stormwater	684,176	-	1,090	17,425	1,524	1,178	-	-	-	-	21,217	662,959
Parks, Recreation & Libraries Capital Fund	580,000	-	924	14,772	1,292	998	-	-	-	-	17,986	562,014
City Special Assessments	139,581	-	222	3,555	311	240	-	-	-	-	4,328	135,253
Transit Fund	70,875	-	-	-	-	-	-	-	70,875	-	70,875	-
Interfund Loan Interest Payment	10,640	-	17	271	24	18	-	-	-	-	330	10,310
Other non-departmental	-	-	-	-	-	-	-	-	-	-	-	730,279
<b>Subtotal Non-Discretionary</b>	<b>13,839,896</b>	<b>-</b>	<b>21,937</b>	<b>350,683</b>	<b>30,667</b>	<b>23,698</b>	<b>-</b>	<b>500,000</b>	<b>70,875</b>	<b>-</b>	<b>997,860</b>	<b>13,572,314</b>

<b>Total Operating Expenses</b>	<b>\$138,356,555</b>	<b>\$2,791,864</b>	<b>\$1,383,812</b>	<b>\$13,630,817</b>	<b>\$386,601</b>	<b>\$1,648,249</b>	<b>\$6,476,371</b>	<b>\$2,250,000</b>	<b>\$3,035,500</b>	<b>\$1,151,700</b>	<b>\$32,954,914</b>	<b>\$106,131,920</b>
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This chart compares the total General Fund expenditures with the amount that is funded with sales and property tax revenue. It shows that of the total \$138.4 million in budgeted operating expenses, - \$33.0 million are funded by revenue offsets. <sup>1</sup> - \$106.1 million are funded by sales, property and other tax revenue, - \$730k is the amount of General Fund operating revenue that exceeds operating expenses and is available to spend on non-operational expenses. <sup>2</sup>

After spending \$13.6 million <sup>3</sup> of the sales and property tax revenue on non-discretionary expenses, the City Council has \$92.6 million <sup>4</sup> at its discretion. After funding Police and Fire (with \$59.8 million <sup>5</sup> of sales, property and other tax revenue) there is \$32.7 million remaining for City Council to fund the rest of the City's operations. <sup>6</sup>



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# GENERAL FUND REVENUE COMPARISON BY SOURCE

[Fund 100]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
<b>TAXES:</b>			
Sales and Use Tax	\$ 51,646,625	\$ 53,600,000	\$ 55,796,000
Half-Cent Sales and Use Tax - Public Safety	1,075,242	1,071,200	1,151,700
Secured Property Tax	29,348,696	31,278,000	32,490,000
Supplemental Property Tax	761,391	667,000	650,000
In Lieu of Property Tax	86,728	88,300	90,000
Unsecured Property Tax	777,056	742,000	724,000
Public Utility Property Tax	496,652	546,000	557,000
Secured Tax ABX1 26-AB1484	213,170	550,000	513,170
Property Tax In Lieu of VLF	8,752,935	9,190,500	9,701,750
Motor Vehicle In-Lieu	60,063	52,000	60,000
Hotel/Motel Tax	2,742,381	3,500,000	3,850,000
Property Transfer Tax	1,063,450	875,000	800,000
Business License Tax	667,144	834,500	900,000
Miscellaneous	0	25	0
<b>Total Estimated Taxes</b>	<b>97,691,534</b>	<b>102,994,525</b>	<b>107,283,620</b>
<b>LICENSES AND PERMITS:</b>			
Animal Licenses	67,770	60,000	60,000
Building Permits	2,688,300	1,935,000	2,216,300
Encroachment Permits	(75)	0	0
Fire Permits	422,030	418,200	426,564
Other Permits	89,895	101,000	89,000
<b>Total Estimated Licenses and Permits</b>	<b>3,267,921</b>	<b>2,514,200</b>	<b>2,791,864</b>
<b>USE OF MONEY AND PROPERTY:</b>			
Interest on Investments	301,889	211,702	239,406
Rental/Lease Revenue	761,843	1,140,510	1,144,406
<b>Total Estimated Revenue from Use of Money and Property</b>	<b>1,063,732</b>	<b>1,352,212</b>	<b>1,383,812</b>
<b>CHARGES FOR CURRENT SERVICES:</b>			
Franchise Fees	2,310,192	2,525,300	2,447,000
Inspection Fees	44,987	43,700	50,980
Plan Check	2,277,513	1,707,912	1,757,000
Map Check	14,814	24,500	24,500
Planning Fees	222,814	180,000	200,000
Engineering Inspections	29,417	35,000	100,000
Development Services	16,533	15,600	2,750
General Plan Update Fee	175,218	0	600,000
Development Reimbursement	567,411	728,736	767,736
Assessment District and City Admin Fees	2,634,505	2,472,572	2,280,095
Utility Billing and Services	945,304	753,500	730,000
Police Services	135,500	124,465	20,863
Fire Services	406,647	435,946	349,222
Street Services	126,616	52,000	10,500
Recreation Programs - Libraries	7,679	6,000	6,000
Recreation Programs - Administration	85,253	76,003	58,811
Recreation Programs - General Recreation	1,243,069	1,297,668	1,428,833
Recreation Programs - Facilities	2,075,255	2,157,594	1,898,395
Park Maintenance and Use Fees	616,543	625,194	664,482
Library Fines and Fees	84,070	86,000	84,000
Miscellaneous	176,194	120,200	149,650
<b>Total Estimated Charges for Current Services</b>	<b>14,195,534</b>	<b>13,467,890</b>	<b>13,630,817</b>
<b>GRANTS AND REVENUE FROM OTHER AGENCIES:</b>			
Office of Traffic Safety	\$ 0	\$ 1	\$ 0
Other Police Grants	100,000	39,931	16,098
Other State Grants	30,911	394,303	67,001
Other Federal Grants	91,709	75,865	45,501
POST Reimbursement	0	10,000	1
State Homeowners Tax Relief	253,135	255,000	258,000
<b>Total Estimated Grants and Revenue from Other Agencies</b>	<b>475,756</b>	<b>775,100</b>	<b>386,601</b>

# GENERAL FUND REVENUE COMPARISON BY SOURCE

[Fund 100]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>OTHER REVENUES:</b>			
Sale of Publications	1,473	300	100
Sale of Surplus Property	24,991	0	0
Third Party Recoveries	673,266	351,350	311,250
Revenues from Other Agencies	1,189,562	582,625	520,864
DUI Cost Recovery	43,060	25,000	55,000
Indirect Cost Recovery	229,508	220,000	220,000
Donations and Gifts	89,090	72,600	73,600
Reimbursement	420,622	440,020	464,265
Other	386,451	306,626	203,170
<b>Total Estimated Other Revenues</b>	<b>\$ 3,058,025</b>	<b>\$ 1,998,521</b>	<b>\$ 1,848,249</b>
<b>ELECTRIC FRANCHISE FEES:</b>	<b>6,374,514</b>	<b>6,647,583</b>	<b>6,476,371</b>
<b>OPERATING TRANSFERS IN:</b>			
Municipal Services District Fund (CFD #3)	2,540,176	2,437,304	3,035,500
General Fund Contributions by Developers Fund	0	0	500,000
Strategic Improvement Fund	200,000	100,000	100,000
Utility Impact Reimbursement Franchise Fees	1,200,000	1,200,000	1,200,000
Supplemental Law Enforcement Fund	300,000	100,000	135,000
Traffic Safety Fund	0	205,000	315,000
Pooled Unit Park Transfer Fees Fund	0	18,600	0
Roseville Volunteer Collaborative Fund	2,131	0	0
<b>Total Estimated Operating Transfers In</b>	<b>4,242,307</b>	<b>4,060,904</b>	<b>5,285,500</b>
<b>INDIRECT COST:</b>	<b>13,433,950</b>	<b>0</b>	<b>0</b>
<b>PRIOR YEAR Encumbrance Carryover:*</b>	<b>1,346,141</b>	<b>963,728</b>	<b>0</b>
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>145,149,413</b>	<b>134,774,663</b>	<b>139,086,834</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
<b>DEVELOPER'S CONTRIBUTION - PASS THROUGH REVENUES:</b>	<b>3,038,708</b>	<b>8,532,297</b>	<b>7,235,250</b>
<b>CAPITAL AND DEBT TRANSFERS IN:</b>			
General Fund Contributions by Developers Fund	0	0	1,505,668
Gas Tax Fund	33,554	15,767	0
Highway Users Tax Fund	45,600	21,427	0
Utility Impact Reimbursement Fund	47,577	22,356	0
Traffic Signal Maintenance Fund	14,286	6,713	0
Public Facilities Fund	867,099	0	0
Solid Waste Operations Fund	38,281	35,008	0
Solid Waste Operations Fund - RFA Payment	145,511	0	0
Wastewater Operations Fund	93,209	43,797	0
Wastewater Operations Fund - RFA Payment	39,327	0	0
Wastewater Rehabilitation Fund	118,180	55,530	0
Water Operations Fund	9,408	4,421	0
Water Operations Fund - RFA Payment	362,598	0	0
Water Construction Fund	203,343	95,546	0
Electric Operations Fund	265,912	124,947	0
Electric Operations Fund - RFA Payment	395,989	0	0
Electric Construction Fund	134,385	63,145	0
General CIP Rehabilitation Fund	285,707	493,441	50,000
Automotive Services Fund	5,247	2,466	0
Automotive Replacement Fund	4,189	23,751	0
General Liability Insurance Fund	159,313	0	0
<b>Total Estimated Capital and Debt Transfers In</b>	<b>3,268,717</b>	<b>1,008,315</b>	<b>1,555,668</b>
<b>REPAYMENT OF INTERFUND LOANS AND LOANS RECEIVED:</b>	<b>1,744,010</b>	<b>893,173</b>	<b>861,027</b>
<b>PRIOR YEAR CIP CARRYOVER:*</b>	<b>894,551</b>	<b>1,630,949</b>	<b>0</b>
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>8,945,986</b>	<b>12,064,734</b>	<b>9,651,945</b>
<b>TOTAL ESTIMATED REVENUES, TRANSFERS IN, AND CARRYOVER</b>	<b>\$ 154,095,399</b>	<b>\$ 146,839,397</b>	<b>\$ 148,738,779</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# GENERAL FUND EMERGENCY RESERVE FUND

[Fund 125]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 9,664	\$ 0	\$ 0
Transfer from General Fund	14,114,977	0	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>14,124,641</b>	<b>0</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>14,124,641</b>	<b>0</b>	<b>0</b>
<b>Estimated Beginning Fund Balance</b>	<b>0</b>	<b>14,124,641</b>	<b>14,124,641</b>
<b>Increase (Decrease) from Operations</b>	<b>14,124,641</b>	<b>0</b>	<b>0</b>
<b>Estimated Ending Fund Balance Before Reserves</b>	<b>14,124,641</b>	<b>14,124,641</b>	<b>14,124,641</b>
<b>Less 10% of General Fund Operating Expenditures*</b>	<b>(13,910,236)</b>	<b>(13,298,118)</b>	<b>(13,835,656)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 214,405</b>	<b>\$ 826,523</b>	<b>\$ 288,986</b>

\*Per Section 3.5 of the Annual Budget Ordinance

# GENERAL FUND CONTRIBUTIONS BY DEVELOPERS FUND

[Fund 101]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Non-Construction Contribution by Developer	\$ 628,580	\$ 445,000	\$ 500,000
Contribution in Aid of Construction	0	59,360	0
Interest	20,047	29,568	29,322
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>648,627</b>	<b>533,928</b>	<b>529,322</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General Fund	0	0	500,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
<b>ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN</b>			
Interfund Loan Principal Repayment from General Fund	0	40,000	80,000
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>0</b>	<b>40,000</b>	<b>80,000</b>
<b>ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Interfund Loan to General Fund	1,000,000	0	0
Transfer to Citywide Park Fund - WRSP	0	59,360	0
Transfer to General Fund	0	0	1,505,668
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>1,000,000</b>	<b>59,360</b>	<b>1,505,668</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(351,373)</b>	<b>514,568</b>	<b>(1,396,346)</b>
<b>Estimated Beginning Fund Balance</b>	<b>1,259,462</b>	<b>908,088</b>	<b>1,422,656</b>
<b>Increase (Decrease) from Operations</b>	<b>(351,373)</b>	<b>514,568</b>	<b>(1,396,346)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 908,088</b>	<b>\$ 1,422,656</b>	<b>\$ 26,310</b>

# STRATEGIC IMPROVEMENT FUND

[Fund 110]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Community Benefit Fee	\$ 891,216	\$ 715,680	\$ 783,000
Interest	159,475	145,635	179,784
Prior Year Encumbrance Carryover*	0	64,335	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>1,050,691</b>	<b>925,650</b>	<b>962,784</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Operating Expenses	12,035	144,335	200,000
Indirect Cost	11,356	10,474	13,812
Transfer to General Fund	200,000	100,000	100,000
Transfer to NCRSP Capital Fund	0	1,600,000	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>223,391</b>	<b>1,854,809</b>	<b>313,812</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Animal Control Shelter Fund	29,884	659	0
Transfer from Public Facilities Fund	289,902	2,410,098	0
Interfund Loan Principal Repayment from Public Facilities Fund	0	403,840	409,042
Interfund Loan Principal Repayment from Fire Facilities Fund	0	345,000	0
Prior Year CIP Carryover*	5,438,293	1,059,905	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>5,758,079</b>	<b>4,219,502</b>	<b>409,042</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
East Radio Site Relocation	0	1,421,637	78,363
Regional Animal Control Facility	2,483,664	3,050,662	0
Transfer to General CIP Rehabilitation Fund	0	136	2,101
Transfer to Citywide Park Fund - WRSP	0	151,680	0
Interfund Loan to Downtown Parking Fund	1,500,000	200,000	0
Interfund Loan to Fire Facilities Fund	1,725,000	0	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>5,708,664</b>	<b>4,824,115</b>	<b>80,464</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>876,715</b>	<b>(1,533,772)</b>	<b>977,550</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>7,899,995</b>	<b>7,652,469</b>	<b>6,118,697</b>
<b>Increase (Decrease) from Operations</b>	<b>876,715</b>	<b>(1,533,772)</b>	<b>977,550</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(64,335)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(1,059,905)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 7,652,469</b>	<b>\$ 6,118,697</b>	<b>\$ 7,096,247</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# LITIGATION RESERVE FUND

[Fund 150]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 3,233	\$ 3,022	\$ 3,982
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>3,233</b>	<b>3,022</b>	<b>3,982</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Litigation Reserve	0	250,000	250,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>250,000</b>	<b>250,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>3,233</b>	<b>(246,978)</b>	<b>(246,018)</b>
<b>Estimated Beginning Fund Balance</b>	<b>252,420</b>	<b>255,653</b>	<b>8,675</b>
<b>Increase (Decrease) from Operations</b>	<b>3,233</b>	<b>(246,978)</b>	<b>(246,018)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 255,653</b>	<b>\$ 8,675</b>	<b>\$ (237,343)</b>

*Note: The Litigation Reserve Fund is used for unanticipated outside attorney fees. We anticipate that the expenses budgeted in FY2017-18 will not be spent, which will make that amount available in FY2018-19 and result in a positive fund balance after year end.*



## Electric Funds Overview

Roseville Electric Utility is a rate-based utility that provides reliable electricity to Roseville residents and businesses. The enterprise funds associated with the utility are the Electric Fund and the Electric Rate Stabilization Fund.

### Revenue

The primary source of operating revenue in the electric funds is retail electricity sales to residential and business customers. Capital revenues include the Electric Backbone Mitigation Fee (paid by new development to offset improvement costs to the electric system) and Contribution in Aid of Construction (recovery of the costs of designing, installing and upgrading electric infrastructure required to connect customers to the electric system).

### Operating Expenditures

Operating expenses represent the cost of acquiring and delivering electricity to our customers. Power supply and generation costs are the largest expense. Other expenses include engineering, construction and maintenance, customer services, government relations, administration, traffic signals, and shared City services and technology projects. As provided under the City charter, the utility pays an in-lieu of franchise

fee of 4 percent of total operating and capital expenditures to the City to fund police, fire, parks, and library services. The utility also shares in funding of the Utility Exploration Center with Environmental Utilities.

### Capital Expenditures

Capital Improvement Projects (CIPs) are composed of capital expenditures related to the acquisition, expansion, or rehabilitation of electric utility distribution and generation infrastructure, and technology.

### Debt

Electric debt is the result of bonds originally issued to build the Roseville Energy Park (REP) and portions of the distribution system. Most of the total debt outstanding is attributable to construction of the REP. Opportunities to lower costs by refunding or refinancing debt are monitored, and acted on when advantageous for the utility.

# ELECTRIC FUND

[Funds 490/491/496/213/225/228]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Utility Sales	\$ 160,969,221	\$ 162,004,000	\$ 162,804,000
Interest	855,276	842,437	1,407,826
GHG Auction Proceeds	3,876,037	0	0
Other Revenue	2,313,765	1,135,250	1,042,750
Transfer from Automotive Replacement Fund	5,552,829	0	0
Prior Year Encumbrance Carryover*	1,891,712	2,363,710	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>175,458,839</b>	<b>166,345,397</b>	<b>165,254,576</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Power Supply	71,402,734	74,983,527	73,131,125
Electric Power Plant	9,800,530	10,695,748	12,082,277
Operations	17,686,197	19,260,000	18,155,699
Customer Service	8,182,689	9,545,049	8,421,843
Administration	5,427,991	7,149,916	6,623,702
Vehicle Purchases	142,341	1,970,851	556,462
Rent Payment	395,989	395,989	393,330
Indirect Cost	2,264,430	2,064,520	2,229,404
Transfer to Post-Retirement Insurance/Accrual Fund	1,350,057	851,794	959,853
Information Technology	967,179	0	0
Franchise Fee Transfer	6,374,514	6,647,583	6,476,371
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>123,994,650</b>	<b>133,564,977</b>	<b>129,030,066</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Contribution in Aid of Construction	3,469,534	4,000,000	4,000,001
Electric Backbone Mitigation Fee	2,064,156	1,000,000	1,000,001
Transfer from General Fund	130,000	0	0
Prior Year CIP Carryover*	4,078,802	11,707,173	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>9,742,493</b>	<b>16,707,173</b>	<b>5,000,002</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Debt Service	15,950,128	16,363,456	16,500,124
Capital Improvement Projects	14,588,218	35,328,572	22,652,347
Transfer to Electric Rate Stabilization Fund	0	0	5,000,000
Other Transfers	1,452,119	2,236,207	600,662
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>31,990,466</b>	<b>53,928,235</b>	<b>44,753,133</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>29,216,216</b>	<b>(4,440,643)</b>	<b>(3,528,621)</b>
<b>Estimated Adjusted Beginning Balance Without Inventory*</b>	<b>57,559,610</b>	<b>72,293,091</b>	<b>67,852,448</b>
<b>Plus Estimated Inventory</b>	<b>9,620,452</b>	<b>10,032,304</b>	<b>10,032,304</b>
<b>Total Estimated Beginning Fund Balance</b>	<b>67,180,062</b>	<b>82,325,395</b>	<b>77,884,752</b>
<b>Increase (Decrease) from Operations</b>	<b>29,216,216</b>	<b>(4,440,643)</b>	<b>(3,528,621)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(2,363,710)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(11,707,173)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 82,325,395</b>	<b>\$ 77,884,752</b>	<b>\$ 74,356,131</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# ELECTRIC RATE STABILIZATION FUND

[Fund 492]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 745,743	\$ 696,968	\$ 918,904
Transfer from Electric Operations Fund	0	0	5,000,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>745,743</b>	<b>696,968</b>	<b>5,918,904</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	39,765	41,613	44,649
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>39,765</b>	<b>41,613</b>	<b>44,649</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>705,978</b>	<b>655,355</b>	<b>5,874,255</b>
<b>Estimated Beginning Fund Balance</b>	<b>58,237,090</b>	<b>58,943,068</b>	<b>59,598,423</b>
<b>Increase (Decrease) from Operations</b>	<b>705,978</b>	<b>655,355</b>	<b>5,874,255</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 58,943,068</b>	<b>\$ 59,598,423</b>	<b>\$ 65,472,678</b>

# Environmental Utilities Funds Overview



## Environmental Utilities Funds

Environmental Utilities is a group of rate-based utilities that provide water, wastewater, recycled water, and solid waste services to Roseville residents and businesses. Overviews of the operations funds for each of the services provided by Environmental Utilities are included below. In addition to the four services, Environmental Utilities also includes an Environmental Utilities Technical Services Fund, which provides engineering support for all of the services provided by the department.

## Water Funds

The water utility purchases, treats, and distributes potable water to approximately 42,000 accounts. The rate-based Water Operations Fund provides for the purchase, treatment, and delivery of water to the Roseville community, and accounts for the majority of financial resources in the water utility. Other water funds:

- Water Rate Stabilization Fund
- Water Construction Fund
- Water Rehabilitation Fund

## Revenue

The primary source of revenue in the water funds is water sales and services, or water service rates paid by customers. The water utility is subject to the provisions of Proposition 218, which requires that the water rates cannot exceed the cost to the utility to provide the service.

## Expenses

The utility is also responsible for maintenance of infrastructure and implementation of water efficiency programs. The Water Operations Fund budget includes projected operational costs, continued implementation of metered billing, and new regulatory requirements in addition to planning for continued water service reliability. The budget also includes a set aside for future infrastructure rehabilitation and replacement.

The majority of fund expenses are for operations, water purchase, City-owned water treatment plant and water storage, water distribution, water efficiency programs, rent, and City indirect charges. The water utility also funds a portion of the administrative and technical services that support water, wastewater and solid waste utilities.

# Environmental Utilities Funds Overview

## Debt

The City is obligated to meet debt service coverage related to long-term debt as part of a rate covenant made to bondholders. The rate covenants outlined in the Certificates of Participation (COPs) issued in 2007 and refunded in 2015 for water capital improvement projects requires a minimum debt service coverage ratio of 120 percent. While connection fees are the primary source of payment of debt service, water utility revenue is the ultimate security for repayment of debt.

## Water CIPs

The utility has operating, construction, and rehabilitation capital programs. These projects typically include technology, pipelines, and facilities.

## Wastewater Funds

The Environmental Utilities Department operates the City's Wastewater utility, which collects and treats wastewater for Roseville and its regional partners, South Placer Municipal Utility District and Placer County. The utility has also been designated a regional provider of recycled water for areas in the City and Placer County. The rate-based Wastewater Operations Fund provides for the treatment of water at the City's two wastewater treatment plants, and accounts for the majority of financial resources in the Wastewater utility. Other Wastewater funds are:

- Wastewater Rate Stabilization Fund
- Wastewater Rehabilitation Fund

## Revenue

The primary source of revenue in the Wastewater fund is from utility rates paid by customers. The Wastewater utility is subject to the provisions of Proposition 218, which requires that the wastewater rates cannot exceed the cost to the utility to provide the service.

## Expenses

In addition to operational costs, the budget includes a set aside for future infrastructure rehabilitation and replacement. The majority of fund expenses are operational costs, wastewater treatment at the two City-owned wastewater treatment plants, rent, and City indirect charges.

## Debt

As a partner in the South Placer Wastewater Authority (SPWA) JPA, the City is obligated to meet certain debt service coverage ratios related to long-term debt. The rate covenant outlined

in bond documents where debt was issued for wastewater capital improvement projects requires a minimum debt service coverage ratio of 110 percent. While connection fees are the primary source of payment of debt service, wastewater utility revenue is the ultimate security for repayment of the City's portion of the debt.

## Wastewater CIPs

The utility has operating and rehabilitation capital programs. These projects typically include technology, pipelines, and facilities.

## Solid Waste Funds

The Environmental Utilities Department operates the City's Solid Waste utility. The utility collects, recycles, and disposes of refuse for residential and commercial customers, and oversees the maintenance of the closed Roseville Sanitary Landfill. The rate-based Solid Waste Operations Fund provides for the collection of refuse and transport to the landfill, and accounts for the majority of financial resources in the utility. Other Solid Waste funds are:

- Solid Waste Rate Stabilization Fund
- Solid Waste Capital Purchase Fund
- Solid Waste Rehabilitation Fund

## Revenue

The primary source of revenue in the Solid Waste funds is from utility rates paid by customers. The utility is subject to the provisions of Proposition 218, which requires that the solid waste rates cannot exceed the cost to the utility to provide the service.

## Expense

The Solid Waste Operations Fund budget includes operational costs associated with inflation, regulatory compliance, and the implementation of programs aimed at increasing diversion from the waste stream. In addition, the budget includes a set aside for the rehabilitation and replacement of existing cans and bins that require it. The majority of fund expenses are operating costs to drop waste at the landfill (tipping fees), and City indirect charges.

## Solid Waste CIPs

The utility has operating, capital purchase, and rehabilitation capital programs. These projects typically include technology, cans, bins, and facilities.

# WATER OPERATIONS FUND

[Fund 480]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Water Sales and Services	\$ 26,159,075	\$ 27,710,000	\$ 29,944,000
Plan Check/Inspection Fees	16,944	3,000	3,000
Interest	138,974	129,525	312,166
Reimbursements	0	130,831	3,750
Installation Tap	90,471	85,000	85,000
Backflow Device Repair and Test	88,232	35,000	35,000
New Water Meter Installation	547,226	298,307	298,307
State Bonds and Grants	53,881	0	0
Other Revenue	139,935	10,250	177,750
Contribution from Water Construction Fund	148,576	2,146,099	0
Transfer from Wastewater Operations Fund	34,076	0	0
Transfer from Solid Waste Fund	34,066	0	0
Interfund Loan from Water Construction Fund	5,000,000	0	0
Indirect Cost (from EU Technical Services Fund)	203,210	0	0
Indirect Cost (from Wastewater and Solid Waste Operations)	1,219,272	0	0
Prior Year Encumbrance Carryover*	328,169	437,864	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>34,202,107</b>	<b>30,985,876</b>	<b>30,858,973</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Administration	1,798,220	910,159	2,786,641
Contingency for Water Operations	0	989,661	1,200,000
Asset Management	310,303	157,639	0
Water Treatment and Storage	2,509,755	4,163,629	3,429,732
Purchased Water	1,903,750	835,537	1,752,422
Water Administration	1,281,908	2,271,999	2,776,456
Water Distribution	5,276,388	6,477,119	6,407,659
Water Efficiency	1,515,145	2,072,061	1,698,998
Utility Billing	0	896,094	944,665
Rent Payment	362,598	365,812	359,771
Indirect Cost - UEC Fund	0	176,672	159,906
Indirect Cost - General Fund	2,425,728	700,135	875,678
Indirect Cost - EU Technical Services	1,512,804	1,163,828	2,201,865
Reimbursed Indirect Costs - EU Admin	0	0	(1,856,724)
Interfund Loan Interest Payment to Water Construction Fund	0	0	230,750
Transfer to Automotive Replacement Fund	349,727	0	0
Transfer to Post-Retirement Insurance/Accrual Fund	366,398	323,025	371,002
Transfer to Water Rate Stabilization Fund	1,150,000	500,000	500,000
Transfer to Water Rehabilitation Fund	3,000,000	3,500,000	3,500,000
Transfer to Utility Impact Reimbursement Fund	736,100	736,100	754,503
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>24,628,764</b>	<b>26,239,470</b>	<b>28,093,324</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Wastewater Rehabilitation Funds	0	0	100,000
Prior Year CIP Carryover*	945,310	1,336,160	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>945,310</b>	<b>1,336,160</b>	<b>100,000</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Capital Improvement Projects	276,387	7,222,900	725,000
EU Outreach	244,439	328,591	233,000
Water Technology Replacement	250,000	250,000	250,000
Transfer to Water Construction Fund	68,784	197,987	158,350
Transfer to General Fund - CIP Contribution	9,408	0	0
Transfer to Utility Exploration Center Fund	107	138,412	0
Transfer to Water Rehabilitation Fund - General Fund CIP Rehab	98,402	99,609	101,229
Transfer to Solid Waste Operations Fund	0	0	2,000,000
Transfer to Wastewater Operations Fund	386,539	950,223	0
Interfund Loan Principal Payment to Water Construction Fund	0	385,000	385,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>1,334,065</b>	<b>9,572,722</b>	<b>3,852,579</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>9,184,588</b>	<b>(3,490,156)</b>	<b>(986,930)</b>
<b>Estimated Adjusted Beginning Fund Balance Without Inventory*</b>	<b>10,948,219</b>	<b>18,312,687</b>	<b>14,822,531</b>
<b>Plus Estimated Inventory</b>	<b>427,070</b>	<b>473,167</b>	<b>473,167</b>
<b>Total Estimated Adjusted Beginning Fund Balance</b>	<b>11,375,289</b>	<b>18,785,853</b>	<b>15,295,698</b>
<b>Increase (Decrease) from Operations</b>	<b>9,184,588</b>	<b>(3,490,156)</b>	<b>(986,930)</b>
<b>Estimated Ending Fund Balance Before Economic Reserve</b>	<b>20,559,878</b>	<b>15,295,698</b>	<b>14,308,768</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(437,864)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(1,336,160)</b>	<b>0</b>	<b>0</b>
<b>Less Economic Reserve</b>	<b>(2,462,876)</b>	<b>(2,623,947)</b>	<b>(2,809,332)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 16,322,977</b>	<b>\$ 12,671,751</b>	<b>\$ 11,499,436</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# WATER RATE STABILIZATION FUND

[Fund 484]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 90,290	\$ 86,864	\$ 127,255
Transfer from Water Operations Fund	1,150,000	500,000	500,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>1,240,290</b>	<b>586,864</b>	<b>627,255</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	2,721	4,730	5,949
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>2,721</b>	<b>4,730</b>	<b>5,949</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>1,237,569</b>	<b>582,134</b>	<b>621,306</b>
<b>Estimated Beginning Fund Balance</b>	<b>6,613,623</b>	<b>7,851,192</b>	<b>8,433,326</b>
<b>Increase (Decrease) from Operations</b>	<b>1,237,569</b>	<b>582,134</b>	<b>621,306</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 7,851,192</b>	<b>\$ 8,433,326</b>	<b>\$ 9,054,632</b>

# WATER CONSTRUCTION FUND

[Fund 481]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 471,546	\$ 438,052	\$ 605,017
Interfund Loan Interest Repayment from Water Rehabilitation Fund	91,461	36,200	23,890
Interfund Loan Interest Repayment from Water Operations Fund	0	250,000	230,750
Water Connection Fees	8,610,781	7,000,000	1,270,000
Revenue from Other Agencies	0	250,000	1,587,500
Other Revenue	0	74,993	0
Transfer from Water Operations Fund	68,784	197,987	158,350
Transfer from Wastewater Rehabilitation Fund	0	0	100,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>9,660,932</b>	<b>8,287,232</b>	<b>3,975,507</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	50,615	60,733	52,763
Interfund Loan Interest Payment from Water Operations Fund	0	250,000	0
Transfer to Water Operations Fund	124,675	0	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>175,290</b>	<b>310,733</b>	<b>52,763</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interfund Loan Principal Repayment from Water Operations Fund	0	385,000	385,000
Interfund Loan Principal Repayment from Water Rehabilitation Fund	243,150	249,080	255,160
Prior Year CIP Carryover*	17,114,361	17,800,056	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>17,357,511</b>	<b>18,434,136</b>	<b>640,160</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Westside Tank/Pump Station Project	131,006	13,240,991	0
Intertie-Zone 4 Pump Back Pump Station	22,497	236,105	0
Regional Water Supply Reliability Station	56,000	554,557	0
Woodcreek North Well	0	682,809	0
Groundwater Management Plan	121,734	687,465	225,000
Aquifer Storage/Recovery Program	2,088	437,979	0
Integrated Regional Water Management Proposition 84 Well	29,129	290,587	0
Water Treatment Plant Expansion #3	0	99,377	0
Process Control Standards	801	0	0
Well 9 Pump Station Project	1,610	2,498,390	0
Cook Riolo to Baseline 24 Wtr	0	100,000	0
Well 18 Pump Station	0	1,000,000	1,500,000
Alternative Folsom Diversion	0	0	150,000
SMUD Reassign Water	0	0	300,000
Sites Reservoir Project	0	0	100,000
Interim Renewal Contract	0	0	200,000
Integrated Resources Plan	0	0	200,000
Long-Term Water Contract	0	0	1,950,000
Transfer to General Fund	203,343	95,546	0
Transfer to Solid Waste Operations Fund - CIP Contribution	0	694,009	0
Transfer to Water Operations Fund	23,901	2,146,099	0
Transfer to General CIP Rehabilitation Fund	628	772	0
Transfer to Water Operations Fund - Advance Payment	5,000,000	0	0
Debt Service	4,127,144	4,136,300	4,136,825
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>9,719,880</b>	<b>26,900,986</b>	<b>8,761,825</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>17,123,272</b>	<b>(490,351)</b>	<b>(4,198,921)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>20,364,183</b>	<b>19,687,399</b>	<b>19,197,048</b>
<b>Increase (Decrease) from Operations</b>	<b>17,123,272</b>	<b>(490,351)</b>	<b>(4,198,921)</b>
<b>Less CIP Carryover Reserve</b>	<b>(17,800,056)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 19,687,399</b>	<b>\$ 19,197,048</b>	<b>\$ 14,998,127</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# WATER REHABILITATION FUNDS

[Fund 482 & 483]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Water Meter Installation	\$ 107,509	\$ 0	\$ 0
Interest	142,116	139,403	213,388
Reimbursement	21,345	0	0
Miscellaneous Income	72	0	0
Transfer from Water Operations Fund	3,000,000	3,500,000	3,601,229
Prior Year Encumbrance Carryover*	32,521	1,979	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>3,303,562</b>	<b>3,641,382</b>	<b>3,814,617</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	14,177	20,003	16,136
Interfund Loan Interest Payment to Water Construction Fund	78,330	36,200	23,890
Transfer to Post-Retirement Insurance/Accrual Fund	8,826	1,619	3,226
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>101,333</b>	<b>57,822</b>	<b>43,252</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Water Technology Replacement	250,000	250,000	250,000
EU Engineering Technology Replacement	25,000	25,000	25,000
Transfer from Wastewater Rehabilitation Fund	53,839	143,715	0
Transfer from Water Operations Fund	98,402	99,609	0
Transfer from Highway Users Tax Fund	5,292	14,708	0
Prior Year CIP Carryover*	1,149,664	5,054,809	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>1,582,197</b>	<b>5,587,841</b>	<b>275,000</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Sunrise Ave I-80 21-Inch Water Condition	0	150,000	0
ARC Flash Mitigation-Remote	126,431	338,066	0
Atlantic Street 6/12 Intersection RR Crossing	266	299,734	1,300,000
Water Facilities Condition Assessment	0	300,000	360,000
Sunrise Ave. 24-Inch Water System Rehabilitation	11,889	1,113,111	0
Water Treatment Plant 2MG Tank Rehab	2,187	1,522,813	0
Well Destruction	182	401,617	0
Well 6 Column Pipe Rehabilitation	0	90,000	0
WTP Prog Logic Controllers	0	575,000	2,000,000
Water System Model	0	0	400,000
Wells 67 Chemical Retrofit	0	0	345,000
Stoneridge Tank Site Improvements	0	0	320,000
Industrial Ave. 12-Inch Water Main	0	0	230,000
Meter Replacement	149,325	150,000	150,000
Water Meter Retrofit	0	0	100,000
Water Meter Retrofit - MFD	95,385	180,000	240,000
Water Rehab Program Support	0	75,000	75,000
Water EU Engineering Technology Replacement	13,205	25,000	25,000
Contribution for Facilities Rehabilitation Project	0	0	9,204
Contribution for IT Rehabilitation Project	0	0	17,080
Contribution for City Parking Lot Rehabilitation Project	0	0	10,817
Transfer to IT Replacement Fund	0	62,648	0
Transfer to Facility Rehabilitation Fund	0	2,195	0
Transfer to General CIP Rehabilitation Fund	386,778	562,116	170,735
Transfer to Wastewater Operations Fund	24,586	0	0
Transfer to Wastewater Rehabilitation Fund	878,275	1,489,508	0
Interfund Loan Principal Payment to Water Construction Fund	243,150	249,080	255,160
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>1,945,537</b>	<b>7,637,867</b>	<b>6,057,996</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>2,838,890</b>	<b>1,533,535</b>	<b>(2,011,631)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>9,064,299</b>	<b>6,846,401</b>	<b>8,379,935</b>
<b>Increase (Decrease) from Operations</b>	<b>2,838,890</b>	<b>1,533,535</b>	<b>(2,011,631)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(1,979)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(5,054,809)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 6,846,401</b>	<b>\$ 8,379,935</b>	<b>\$ 6,368,304</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# ENVIRONMENTAL UTILITIES TECHNICAL SERVICES FUND

[Fund 485]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 4,306	\$ 5,449	\$ 8,646
Plan Check and Inspection Fees	0	441,027	0
Recovery of Indirect Cost	84,213	0	0
Miscellaneous Revenue	299,286	18,089	0
Transfer from Solid Waste Operations Fund	105,484	195,972	0
Transfer from Wastewater Operations Fund	840,476	1,089,849	0
Transfer from Water Operations Fund	1,512,804	1,163,828	0
Prior Year Encumbrance Carryover*	9,000	0	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>2,855,568</b>	<b>2,914,214</b>	<b>8,646</b>
Operating Expenses	2,303,718	2,754,838	2,983,773
Reimbursed Costs - Solid Waste Operations Fund	0	0	(154,285)
Reimbursed Costs - Wastewater Operations Fund	0	0	(1,223,537)
Reimbursed Costs - Water Operations Fund	0	0	(2,201,865)
Indirect Cost - EU Admin	172,180	0	265,246
Indirect Cost - General Fund	261,323	153,508	121,938
Transfer to Post-Retirement Insurance/Accrual Fund	127,981	11,687	63,797
Indirect Cost - EU Asset Management	31,030	0	0
Water Rehabilitation Technology Replacement	25,000	25,000	25,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>2,921,232</b>	<b>2,945,033</b>	<b>(119,933)</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Contribution for City Parking Lot Rehabilitation Project	0	0	7,821
Contribution for IT Rehabilitation Project	0	0	5,600
General CIP Rehabilitation Fund	51,083	0	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>51,083</b>	<b>0</b>	<b>13,421</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(116,746)</b>	<b>(30,819)</b>	<b>115,158</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>32,408</b>	<b>(84,339)</b>	<b>(115,158)</b>
<b>Increase (Decrease) from Operations</b>	<b>(116,746)</b>	<b>(30,819)</b>	<b>115,158</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ (84,339)</b>	<b>\$ (115,158)</b>	<b>\$ 0</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: This fund supports the three Environmental Utilities funds (Water, Wastewater, and Solid Waste) and is intended to have a zero fund balance at the end of each fiscal year. When unanticipated expenses or transfers occur at year end, adjustments are made in the following fiscal year.

# WASTEWATER OPERATIONS FUND

[Fund 470]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Wastewater Services	\$ 26,942,067	\$ 28,292,000	\$ 30,289,000
Reimbursed Wastewater Operating Costs	6,306,237	7,427,678	7,667,558
Rental Revenue	21,715	0	0
Inspection and Plan Check Fees	132,385	95,000	95,000
Industrial Wastewater Treatment Charges	243,383	65,000	65,000
Recycled Water Sales	754,675	0	0
Installation Tap	68,117	35,700	40,000
From Other Agencies	0	11,076	0
Interest	224,643	206,536	267,175
Miscellaneous	40,728	0	0
Prior Year Encumbrance Carryover*	195,319	316,188	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>34,929,268</b>	<b>36,449,178</b>	<b>38,423,733</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Wastewater Administration	822,794	1,713,832	1,645,687
Contingency for Wastewater Operations	0	816,000	832,000
Dry Creek Wastewater Treatment Plant	6,714,184	7,376,990	7,544,654
EU Maintenance	1,118,412	1,364,170	1,545,760
Industrial Treatment	146,829	289,378	238,021
Environmental Treatment Lab	438,856	741,426	611,675
Pleasant Grove Wastewater Treatment Plant	6,122,758	7,025,852	6,771,727
Wastewater Collection	4,656,867	5,279,398	5,572,564
Recycled Water	171,399	550,027	555,692
Rent Payment	39,327	39,196	39,021
Indirect Cost - Utility Billing	0	893,344	896,745
Indirect Cost - UEC Fund	0	176,672	159,906
Indirect Cost - General Fund	2,186,211	853,146	893,179
Indirect Cost - EU Asset Management	93,091	157,639	0
Indirect Cost - EU Admin	516,545	800,431	795,739
Indirect Cost - Environmental Utilities Technical Services	840,476	1,089,849	1,223,537
Transfer to Post-Retirement Insurance/Accrual Fund	488,072	436,654	472,171
Transfer to Utility Exploration Center Fund - Operations	122,939	0	0
Transfer to Utility Exploration Center Fund - Program Tours	7,000	0	0
Transfer to Wastewater Rate Stabilization Fund	975,000	1,250,000	1,250,000
Transfer to Wastewater Rehabilitation Fund	6,664,913	7,500,000	7,750,000
Transfer to Utility Impact Reimbursement Fund	669,800	669,800	686,545
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>33,243,194</b>	<b>39,023,804</b>	<b>39,484,623</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from General Fund - CIP Contribution	130,000	0	0
Transfer from Solid Waste Operations Fund	386,539	950,224	0
Transfer from Water Operations Fund	386,539	950,223	0
Transfer from Water Rehabilitation Fund	24,586	0	0
Transfer from Wastewater Rehabilitation Fund - Capital	195,404	430,286	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>2,303,534</b>	<b>3,374,335</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Capital Improvement Projects	1,487,478	3,650,618	0
EU Outreach (Wastewater)	42,458	130,111	90,500
Contribution for EU Outreach	0	80,864	61,500
Transfer to General Fund - CIP Contribution	93,209	43,797	0
Transfer to Wastewater Rehabilitation Fund - General Fund CIP Rehab	10,673	15,645	10,979
Transfer to Wastewater Technology Replacement	250,000	250,000	250,000
Transfer to Water Operations Fund	34,076	0	0
Transfer to Utility Exploration Center Fund	107	138,412	0
Transfer to Solid Waste Operations Fund	0	0	2,000,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>1,918,001</b>	<b>4,309,447</b>	<b>2,412,979</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>2,071,608</b>	<b>(3,509,738)</b>	<b>(3,473,869)</b>
<b>Estimated Adjusted Beginning Fund Balance Without Inventory*</b>	<b>19,099,827</b>	<b>19,757,055</b>	<b>16,247,317</b>
<b>Plus Estimated Inventory</b>	<b>72,989</b>	<b>127,578</b>	<b>127,578</b>
<b>Total Estimated Adjusted Beginning Fund Balance</b>	<b>19,172,815</b>	<b>19,884,633</b>	<b>16,374,895</b>
<b>Increase (Decrease) from Operations</b>	<b>2,071,608</b>	<b>(3,509,738)</b>	<b>(3,473,869)</b>
<b>Estimated Ending Fund Balance Before Reserves</b>	<b>21,244,423</b>	<b>16,374,895</b>	<b>12,901,026</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(316,188)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(1,043,602)</b>	<b>0</b>	<b>0</b>
<b>Less Economic Reserve</b>	<b>(3,324,319)</b>	<b>(3,902,380)</b>	<b>(3,948,462)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 16,560,313</b>	<b>\$ 12,472,515</b>	<b>\$ 8,952,564</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# WASTEWATER RATE STABILIZATION FUND

[Fund 475]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 45,997	\$ 45,085	\$ 78,234
Transfer from Wastewater Operations Fund	975,000	1,250,000	1,250,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>1,020,997</b>	<b>1,295,085</b>	<b>1,328,234</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	2,165	2,338	3,213
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>2,165</b>	<b>2,338</b>	<b>3,213</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>1,018,832</b>	<b>1,292,747</b>	<b>1,325,021</b>
<b>Estimated Beginning Fund Balance</b>	<b>3,221,531</b>	<b>4,240,363</b>	<b>5,533,110</b>
<b>Increase (Decrease) from Operations</b>	<b>1,018,832</b>	<b>1,292,747</b>	<b>1,325,021</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 4,240,363</b>	<b>\$ 5,533,110</b>	<b>\$ 6,858,131</b>

# WASTEWATER REHABILITATION FUNDS

[Funds 471 & 474]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 368,969	\$ 354,307	\$ 565,751
Connection Fees - Local	506,050	350,000	547,000
Connection Fees - Regional	13,190,174	7,000,000	1,200,000
State Grants	0	481,599	0
From Other Agencies	0	1,983,395	6,057,378
Reimbursed Wastewater Operating Costs	2,035,804	0	0
Reimbursement	0	1,927,920	0
Interfund Loan Interest Repayment from Solid Waste Operations Fund	32	0	0
Miscellaneous	47	430,943	0
Prior Year Encumbrance Carryover*	42,602	1,979	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>16,143,677</b>	<b>12,530,143</b>	<b>8,370,129</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Connection Fees to SPWA	12,270,578	7,000,000	1,200,000
Indirect Cost	48,713	39,422	70,523
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>12,319,291</b>	<b>7,039,422</b>	<b>1,270,523</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Wastewater Technology Replacement	250,000	250,000	250,000
Transfer from Water Rehabilitation Fund	878,275	1,489,508	0
Transfer from Wastewater Operations Fund	6,675,586	7,515,645	7,760,979
Prior Year CIP Carryover*	10,533,417	13,745,036	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>18,337,278</b>	<b>23,000,189</b>	<b>8,010,979</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Upgrade Sewer Line	86,661	150,000	150,000
Wastewater Clean Out Installation	44,280	50,000	50,000
Wastewater Sewer Manhole Upgrade	0	250,000	0
Wastewater Sewer Service Upgrade	99,577	100,000	100,000
Wastewater Rehab-Emergency Collect	127,293	500,000	500,000
Wastewater Technology Replacement	17,750	51,979	50,000
Wastewater System Model	231,789	6,804	0
EU-SCADA System Assessment	2,085,702	4,565,273	0
Shadowbrook Lift Station Well Rep	841,419	779,394	0
DCWWTP Plc Rehabilitation Proj	3,265	1,392,964	250,000
Wastewater Collection System Rehabilitation Project	379,423	667,575	0
Wastewater Interceptor Cleaning Project	10,255	244,669	0
Wastewater Inspection/Condition PH2	2,410	312,590	0
WWTP Condition Assessment	269,940	1,066,389	0
Maximo/Granite XP Integrated Database Management	0	150,000	0
DCWWTP Nitrate Reduction	453,958	9,575,145	9,628,931
PG-DCWWTP Second Clarifier Coating	74,799	0	0
Historical Data Repository	111,615	3,688,385	0
Dry Creek WWTP Cogeneration	301,262	1,404,366	6,700,328
Castle Court Lift Station Rehabilitation	0	50,000	0
Wastewater and Recycled Water Reliability	0	90,000	455,729
Sewer Forcemain Condition Assessment	0	0	400,000
CIPP Sewer Rehabilitation 2013	1,234	1,878,971	0
Dry Crk/Pl Gr WWTP Arc Flash	142,431	0	0
Atkinson St at Dry Creek WW Pipe	0	310,791	0
Contribution for Facilities Rehabilitation Project	0	0	4,989
Contribution for IT Rehabilitation Project	0	0	25,200
Contribution for City Parking Lot Rehabilitation Project	0	0	3,790
Transfer to General Fund	118,180	55,530	0
Transfer to General CIP Rehabilitation Fund	466,005	463,572	164,687
Transfer to Solid Waste Operations Fund	0	694,009	0
Transfer to Wastewater Operations Fund - Capital	195,404	430,286	0
Transfer to Water Operations Fund	0	0	100,000
Transfer to Water Construction Fund	0	0	100,000
Transfer to Water Rehabilitation Fund	53,839	143,715	0
Transfer to Facility Rehabilitation Fund	0	10,193	0
Transfer to IT Replacement Fund	0	92,740	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>6,118,491</b>	<b>29,175,340</b>	<b>18,683,654</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>16,043,173</b>	<b>(684,430)</b>	<b>(3,573,069)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>17,134,451</b>	<b>19,430,610</b>	<b>18,746,180</b>
<b>Increase (Decrease) from Operations</b>	<b>16,043,173</b>	<b>(684,430)</b>	<b>(3,573,069)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(1,979)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(13,745,036)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 19,430,610</b>	<b>\$ 18,746,180</b>	<b>\$ 15,173,111</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# SOLID WASTE OPERATIONS FUND

[Fund 460]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Rental Revenue	\$ 2,172	\$ 2,129	\$ 1,873
Refuse Service Charges	22,407,794	22,024,000	22,685,031
Recycling Revenue	353,177	200,000	306,030
State Bonds and Grants	70,876	0	0
From Other Agencies	327,335	0	0
Interest	212,921	197,609	275,774
Miscellaneous	23,191	1,450	1,450
Prior Year Encumbrance Carryover*	352,149	498,775	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>23,749,615</b>	<b>22,923,963</b>	<b>23,270,158</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Solid Waste Administration	783,763	1,536,447	1,366,611
Contingency for Solid Waste Operations	0	0	500,000
Solid Waste Collection and Disposal	6,904,663	7,830,818	7,947,481
Tipping Fee	7,044,822	6,878,132	7,715,000
Recycling	598,814	703,840	621,978
Green Waste Program	1,416,208	1,753,306	1,816,538
Organic Waste Program	264,198	468,953	489,695
Street Sweeping	1,055,341	1,318,704	1,344,813
Rent Payment	145,511	145,027	144,377
Indirect Cost - Utility Billing	0	893,344	896,745
Indirect Cost - UEC Fund	0	176,672	159,906
Indirect Cost - General Fund	1,653,083	500,792	511,929
Indirect Cost - EU Admin	516,545	800,430	795,739
Indirect Cost - Environmental Utilities Technical Services	105,484	195,972	154,285
Indirect Cost - EU Asset Management	93,091	157,639	0
Transfer to Post-Retirement Insurance/Accrual Fund	340,443	241,623	274,637
Transfer to Automotive Replacement Fund	330,349	0	0
Transfer to Utility Exploration Center Fund - Operations	114,980	0	0
Transfer to Utility Exploration Center Fund - Program Tours	7,960	0	0
Transfer to Utility Impact Reimbursement Fund	294,100	294,100	301,453
Transfer to Solid Waste Rehabilitation Fund	200,000	200,000	565,623
Transfer to Solid Waste Rate Stabilization Fund	200,000	350,000	100,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>22,069,354</b>	<b>24,445,799</b>	<b>25,706,810</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Wastewater Operations Fund	0	0	2,000,000
Transfer from Water Operations Fund	0	0	2,000,000
Transfer from Solid Waste Capital Purchase Fund	0	694,009	0
Transfer from Wastewater Rehabilitation Fund - CIP Contribution	0	694,009	0
Transfer from Water Construction Fund - CIP Contribution	0	694,009	0
Prior Year CIP Carryover*	981,112	689,709	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>981,112</b>	<b>2,771,736</b>	<b>4,000,000</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
UEC - Ideascap	0	2,082,027	0
EU Land Acquisition	0	0	12,000,000
EU Outreach (Solid Waste)	93,628	223,586	153,000
Contribution for EU Outreach	0	80,874	61,500
Transfer to General Fund - CIP Contribution	26,672	0	0
Transfer to General Fund	11,608	35,008	0
Transfer to Solid Waste Rehabilitation Fund - General Fund CIP Rehab	39,489	39,973	0
Transfer to Utility Exploration Center Fund	7,106	137,811	0
Transfer to Wastewater Operations Fund	386,539	950,224	0
Transfer to Water Operations Fund	34,066	0	0
Solid Waste Technology Replacement	225,000	225,000	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>824,109</b>	<b>3,774,503</b>	<b>12,214,500</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>1,837,264</b>	<b>(2,524,603)</b>	<b>(10,651,152)</b>
<b>Estimated Adjusted Beginning Fund Balance Without Inventory*</b>	<b>17,175,315</b>	<b>17,841,346</b>	<b>15,316,743</b>
<b>Plus Estimated Inventory</b>	<b>53,424</b>	<b>36,173</b>	<b>36,173</b>
<b>Total Estimated Adjusted Beginning Fund Balance</b>	<b>17,228,738</b>	<b>17,877,518</b>	<b>15,352,916</b>
<b>Increase (Decrease) from Operations</b>	<b>1,837,264</b>	<b>(2,524,603)</b>	<b>(10,651,152)</b>
<b>Estimated Ending Fund Balance Before Reserves</b>	<b>19,066,002</b>	<b>15,352,916</b>	<b>4,701,764</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(498,775)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(689,709)</b>	<b>0</b>	<b>0</b>
<b>Less Economic Reserve</b>	<b>(2,206,935)</b>	<b>(2,444,580)</b>	<b>(2,570,681)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 15,670,583</b>	<b>\$ 12,908,336</b>	<b>\$ 2,131,083</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# SOLID WASTE RATE STABILIZATION FUND

[Fund 464]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 18,550	\$ 17,769	\$ 28,205
Transfer from Solid Waste Operations Fund	200,000	350,000	100,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>218,550</b>	<b>367,769</b>	<b>128,205</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>218,550</b>	<b>367,769</b>	<b>128,205</b>
<b>Estimated Beginning Fund Balance</b>	<b>1,372,275</b>	<b>1,590,825</b>	<b>1,958,594</b>
<b>Increase (Decrease) from Operations</b>	<b>218,550</b>	<b>367,769</b>	<b>128,205</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,590,825</b>	<b>\$ 1,958,594</b>	<b>\$ 2,086,799</b>

# SOLID WASTE CAPITAL PURCHASE FUND

[Fund 462]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 31,731	\$ 29,808	\$ 50,935
Impact Fee	691,473	300,000	837,000
Prior Year Encumbrance Carryover*	0	71,186	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>723,204</b>	<b>400,994</b>	<b>887,935</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Solid Waste Capital Purchases	115,566	198,202	224,000
Transfer to Automotive Replacement Fund	0	62,984	0
Indirect Cost	4,420	5,578	5,325
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>119,986</b>	<b>266,764</b>	<b>229,325</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	696,691	694,009	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>696,691</b>	<b>694,009</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to Solid Waste Operations Fund	0	694,009	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>694,009</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>1,299,909</b>	<b>134,230</b>	<b>658,610</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>1,800,224</b>	<b>2,334,938</b>	<b>2,469,167</b>
<b>Increase (Decrease) from Operations</b>	<b>1,299,909</b>	<b>134,230</b>	<b>658,610</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(71,186)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(694,009)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 2,334,938</b>	<b>\$ 2,469,167</b>	<b>\$ 3,127,777</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# SOLID WASTE REHABILITATION FUND

[Fund 463]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 34,606	\$ 32,952	\$ 37,955
Transfer from Utility Exploration Center Fund	10,000	10,000	0
Transfer from Solid Waste Operations Fund - Technology Replacement	225,000	225,000	225,000
Transfer from Solid Waste Operations Fund	200,000	200,000	340,623
Prior Year Encumbrance Carryover*	31,803	25,541	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>501,409</b>	<b>493,493</b>	<b>603,578</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	6,478	14,661	6,471
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>6,478</b>	<b>14,661</b>	<b>6,471</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	5,236	0	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>44,725</b>	<b>39,973</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Solid Waste Annual Rehabilitation	175,849	103,562	575,000
Solid Waste Technology Replacement	12,979	26,979	25,000
Solid Waste UEC Technology Replacement	10,000	10,000	0
Contribution for City Parking Lot Rehabilitation Project	0	0	6,822
Contribution for Facilities Rehabilitation Project	0	0	6,807
Contribution for IT Rehabilitation Project	0	0	21,280
Transfer to IT Replacement Fund	0	80,062	0
Transfer to Facility Rehabilitation Fund	0	2,195	0
Transfer to General CIP Rehabilitation Fund	394,880	691,786	93,373
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>593,708</b>	<b>914,584</b>	<b>728,282</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(54,052)</b>	<b>(395,779)</b>	<b>(131,175)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>2,553,160</b>	<b>2,473,567</b>	<b>2,077,788</b>
<b>Increase (Decrease) from Operations</b>	<b>(54,052)</b>	<b>(395,779)</b>	<b>(131,175)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(25,541)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 2,473,567</b>	<b>\$ 2,077,788</b>	<b>\$ 1,946,613</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# Transportation Funds Overview



## Transportation Funds Overview

The Transportation Funds are used for Transit, Bikeway and Transportation Systems Management (TSM) programs and projects, and street and road improvements, such as roadway resurfacing. However, funds must be used to meet all transit needs determined to be reasonable before funds can be diverted to bikeway, TSM or roadway improvements. The three enterprise funds that comprise the transportation funds include:

- **Transit Fund** - This fund supports transit operations (including services for the elderly and the handicapped), maintenance and capital improvements, California Transportation Development ACT (TDA) law requires the City maintain at least a 15 percent fare box recovery ratio. This fund also incorporates what in prior years was called the Transit Project Fund.
- **Transportation Fund** - This fund supports bikeway development and maintenance, bicycle education programs, and the TSM Program. This fund also supports roadway resurfacing and pedestrian improvements when funds are available.
- **Consolidated Transportation Service Agency Fund** - This fund supports the South Placer Transit Information Center (the Call Center) and the Transit Ambassador and Mobility Management Programs.

## Revenue

State sales taxes, passenger fares, and federal grants typically account for most of the total revenues for the

Transportation Funds. Two key sources of money allocated to the City's Transportation Funds each year are derived from the Transportation Development Act (TDA). These are revenues from the State Transit Assistance (STA) and Local Transportation Funds (LTF) accounts. The LTF allocation to the City of Roseville is derived from a ¼-cent of the general sales tax collected in Placer County and distributed based upon the City's population. The STA allocation is derived from the statewide sales tax on diesel fuel and is distributed using a formula based upon population and transit fares. Two new transit revenues this year are derived from Senate Bill 1 (SB 1). One of the SB 1 sources augments the STA allocation, and like STA is derived from fuel excise taxes. A program called State of Good Repair (SGR) was also created by SB 1 and is funded by State Transportation Improvement fees on vehicle registrations. Passenger fares, federal and state grants, and bus advertising are other sources of revenue.

## Expense

Eighty-five percent of all operating expenses in the Transportation Funds are for Roseville Transit operations such as contractor expenses, vehicle maintenance, fuel, and administration. The other 15 percent of operating expenses are primarily for administration of bikeway and TSM program activities. A significant share of the Transportation Funds support capital projects for transit, bikeways, and road maintenance. Other administrative activities include maintenance and operations oversight of all bikeways in the City's open space areas, educational activities for bicyclists and pedestrians, and on-going implementation of the City's TSM Ordinance.

# TRANSIT FUND

[Fund 440]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Passenger Fares and Services	\$ 1,016,447	\$ 1,003,000	\$ 1,000,000
SB-325 Allocations	3,799,879	1,000,000	6,418,240
Transportation Assistance Funds	348,287	431,912	812,892
Federal Department of Transportation	1,781,126	2,200,000	0
State Bonds and Grants	1,453,366	722,847	0
Federal Reimbursement/Grants	0	1,638,932	0
California Air Resources Board	0	169,827	147,685
Interest	128,596	129,135	76,111
From Other Agencies	0	132,333	319,790
Reimbursements	171,551	8,200	2,200
Gain (Loss) on Sale of Assets	5,850	0	0
Sale of Surplus Property	0	10,000	5,000
Advertising	79,682	100,000	100,000
Non-Construction Contribution from Developers	6,880	0	9,000
Miscellaneous	69,999	26,500	37,000
Transfer from Transportation Fund	17,013	33,068	0
Transfer from Transit Project Fund	0	260,000	0
Transfer from General Fund	89,271	96,521	70,875
Prior Year Encumbrance Carryover*	1,677	12,780	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>8,969,625</b>	<b>7,975,055</b>	<b>8,998,793</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Operating Expenses	5,023,569	6,227,742	6,305,661
Indirect Cost	219,281	212,850	219,576
Transfer to Post-Retirement Insurance/Accrual Fund	0	0	16,337
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>5,242,850</b>	<b>6,440,592</b>	<b>6,541,574</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Roadway Fund	57,837	185,696	0
Prior Year CIP Carryover*	1,574,588	963,965	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>1,632,425</b>	<b>1,149,661</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Capital Improvement Projects	3,382,174	3,793,773	1,700,000
Contribution for IT Rehabilitation Projects	0	0	5,600
Transfer to General CIP Rehabilitation Fund	6,543	1,033,663	43,257
Transfer to IT Replacement Fund	0	6,057	0
Transfer to Roadway Fund	0	850,000	0
Transfer to Public Facilities Fund	92,295	0	0
Transfer to Transportation Fund	2,500,000	0	0
Transfer to Post-Retirement Insurance/Accrual Fund	112,754	0	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>6,093,767</b>	<b>5,683,493</b>	<b>1,748,857</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(734,566)</b>	<b>(2,999,370)</b>	<b>708,362</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>6,804,664</b>	<b>5,093,354</b>	<b>2,093,984</b>
<b>Increase (Decrease) from Operations</b>	<b>(734,566)</b>	<b>(2,999,370)</b>	<b>708,362</b>
<b>Estimated Ending Fund Balance Before Reserves</b>	<b>6,070,098</b>	<b>2,093,984</b>	<b>2,802,346</b>
<b>Less Operating Reserve</b>	<b>(1,500,000)</b>	<b>(1,500,000)</b>	<b>(1,500,000)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(12,780)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(963,965)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 3,593,353</b>	<b>\$ 593,984</b>	<b>\$ 1,302,346</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# TRANSPORTATION FUND

[Fund 441]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
SB-325 Allocations	\$ 2,370,240	\$ 6,000,000	\$ 1,533,761
Federal Department of Transportation	0	120,000	0
Federal Reimbursement Grant	0	2,086,289	0
State Bonds and Grants	1,041	84,000	0
CMAQ Grant	43,882	1,926,531	0
Pedestrian Bikeway Funds	0	137,291	500,000
Interest	41,922	35,179	48,294
Donations/Gifts	4,750	7,000	7,000
Non-Construction Contribution from Developers	4,847	0	1,000
Miscellaneous	1,080	464,442	0
Transfer from Transit Fund	2,500,000	0	0
Prior Year Encumbrance Carryover*	5,434	4,714	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>4,973,195</b>	<b>10,865,446</b>	<b>2,090,055</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Operating Expenses	868,322	1,210,044	1,259,256
Indirect Cost	121,759	106,583	128,405
Transfer to Post-Retirement Insurance/Accrual Fund	15,643	14,760	14,571
Transfer to Transit Fund	17,013	33,068	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>1,022,738</b>	<b>1,364,455</b>	<b>1,402,232</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	3,014,768	7,968,503	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>3,014,768</b>	<b>7,968,503</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Capital Improvement Projects	630,271	4,596,650	175,000
Contribution for Streets Resurfacing	0	0	40,320
Transfer to General CIP Rehabilitation Fund	0	22,028	14,321
Transfer to Roadway Fund	818,845	4,867,154	0
Transfer to Fire Facilities Fund	0	325,000	0
Transfer to Traffic Mitigation Fund	480	51,220	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>1,449,597</b>	<b>9,862,052</b>	<b>229,641</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>5,515,629</b>	<b>7,607,442</b>	<b>458,182</b>
Estimated Adjusted Beginning Fund Balance*	9,887,404	7,429,817	15,037,258
Increase (Decrease) from Operations	5,515,629	7,607,442	458,182
Estimated Ending Fund Balance Before Reserves	15,403,033	15,037,258	15,495,440
Less Operating Reserve	(1,500,000)	(1,500,000)	(1,500,000)
Less Encumbrance Carryover Reserve	(4,714)	0	0
Less CIP Carryover Reserve	(7,968,503)	0	0
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 5,929,816</b>	<b>\$ 13,537,258</b>	<b>\$ 13,995,440</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# CONSOLIDATED TRANSPORTATION SERVICE AGENCY FUND

[Fund 443]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 10,025	\$ 8,735	\$ 12,546
SB-325 Allocations	349,729	330,000	330,000
Federal Department of Transportation	0	111,700	111,700
Federal Grants	44,125	0	0
Prior Year Encumbrance Carryover*	0	24,633	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>403,878</b>	<b>475,068</b>	<b>454,246</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Operating Expenses	482,315	588,524	668,009
Indirect Cost	8,393	9,933	12,657
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>490,708</b>	<b>598,457</b>	<b>680,666</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	4,105	4,349
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>4,105</b>	<b>4,349</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(86,829)</b>	<b>(127,494)</b>	<b>(230,769)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>859,210</b>	<b>747,748</b>	<b>620,253</b>
<b>Increase (Decrease) from Operations</b>	<b>(86,829)</b>	<b>(127,494)</b>	<b>(230,769)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(24,633)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 747,748</b>	<b>\$ 620,253</b>	<b>\$ 389,484</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# Youth Development Fund Overview



## Youth Development Fund Overview

The Parks, Recreation & Libraries Department operates Adventure Club and Preschool programs, which are accounted for within the Youth Development Fund. The Youth Development Fund currently has the largest fund balance since 2001. The fund performed well during the last fiscal year and with continued positive enrollment trends, the fund should continue to see positive growth in the coming years.

Youth Development programs provide safe, engaging and memorable experiences for Roseville children and families. The Adventure Club & Preschool programs operate in partnership with both the Roseville and Dry Creek School Districts to provide before and after school licensed child care at 18 elementary school sites serving over 2,700 families. Subsidized care programs are offered for qualifying families at locations eligible for grant funding.

### Revenue

The most significant sources of revenue include fees for providing before and after school child care and preschool tuition. The ability to generate these fees depends on families' demand for care and desire to participate in Adventure Club and Preschool. Subsidized care options are available through a state grant to provide services for qualifying families at four locations. Additionally, through a Memorandum of Understanding (MOU) with the Roseville City School District, the District reimburses the City for direct costs to provide the

After School Education & Safety (ASES) after school program at Cirby and Woodbridge Schools. These subsidized care programs are funded within the Youth Development Fund and provide a significant benefit for participating families.

### Expenses

Operationally, program revenues continue to offset all direct and indirect/fund level expense. Direct expense include staff salaries, facility maintenance, material and supplies. Indirect fund expenses include post-retirement insurance, City indirect contributions, Internal Service Fund expense, Enterprise Resource Planning (ERP) system share of cost, and loan payments.

### Debt

Two loans currently exist within the Youth Development Fund. An accounts receivable balance payoff loan was necessary in FY2014 and in FY2015 the fund needed a loan to purchase the Fiddyment Farm facility. Loans are scheduled for payoff in 2026.

### CIPs

All CIP expense for facility maintenance including HVAC repair, flooring replacements, exterior paint, Americans with Disabilities Act (ADA) ramp repair/resurface, etc. are funded within the Youth Development Fund. As new schools open, the fund incurs the expense to purchase new facilities at approximately \$300,000 per site.

# YOUTH DEVELOPMENT FUND

[Fund 401]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Adventure Club Program Fees	\$ 4,312,343	\$ 4,420,000	\$ 4,830,000
Preschool Education Program Fees	489,224	582,400	685,715
After School Education - Safety Program (Subsidized Care)	220,000	210,000	235,700
Child Development Program Fees (Subsidized Care)	652,768	780,000	700,000
Lease Revenue	2,500	2,500	0
Child Development Grant - State	182,238	146,000	182,000
Federal Grants	142,175	125,000	142,000
Interest	7,263	6,509	5,583
Miscellaneous	5,903	0	0
Prior Year Encumbrance Carryover*	4,170	473	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>6,018,583</b>	<b>6,272,882</b>	<b>6,780,998</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Adventure Club Program	3,884,310	4,209,286	4,299,050
Preschool Education Program	397,888	480,230	527,471
After School Education - Safety Program (Subsidized Care)	391,206	445,515	430,480
Child Development Program (Subsidized Care)	801,667	929,106	980,856
Interfund Loan Interest Payment to Automotive Replacement Fund	3,864	3,900	3,225
Indirect Cost	219,964	294,639	293,417
Transfer to Post-Retirement Insurance/Accrual Fund	222,938	166,149	173,900
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>5,921,837</b>	<b>6,528,825</b>	<b>6,708,399</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Contribution for Facilities Rehabilitation Project	0	0	3,883
Adventure Club Rehabilitation	0	40,000	40,000
Transfer to General CIP Rehabilitation Fund	0	90,388	67,682
Transfer to Facility Rehabilitation Fund	0	613	0
Interfund Loan Principal Payment to Automotive Replacement Fund	20,000	50,000	50,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>20,000</b>	<b>181,001</b>	<b>161,565</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>76,746</b>	<b>(436,944)</b>	<b>(88,966)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>495,823</b>	<b>572,097</b>	<b>135,153</b>
<b>Increase (Decrease) from Operations</b>	<b>76,746</b>	<b>(436,944)</b>	<b>(88,966)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(473)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 572,097</b>	<b>\$ 135,153</b>	<b>\$ 46,187</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.



## Special Revenue Funds Overview

These funds are established to collect money that must be used for a specific purpose. Special Revenue Funds provide an extra level of accountability and transparency to taxpayers that their tax dollars will go toward an intended purpose. Special Revenue Funds are:

- Affordable Housing Fund
- Air Quality Mitigation Fund
- Begin Fund
- Bike Trail Maintenance Fund
- Cal/Home Fund
- Community Development Block Grant Fund
- Downtown Benefit Fee Fund
- Downtown Parking Fund
- Fire Facilities Fund
- Gas Tax Fund
- Golf Course Improvement Fund
- Golf Course Operations Funds
- Highway Users Tax (HUT) Fund
- Home Improvement Fund
- Home Investment Partnership Program Fund
- Housing Trust Fund
- Landscape & Lighting and Services District Funds
- Low and Moderate Income Housing Fund
- Miscellaneous Special Revenue Funds
- Native Oak Tree Propagation Fund
- Non-Native Tree Propagation Fund
- Open Space Maintenance Fund
- Road Maintenance and Rehabilitation Fund
- Roadway Fund
- Road Maintenance and Rehabilitation (RMRA) Fund
- Stormwater Management Fund
- Supplemental Law Enforcement Fund
- Technology Fee Replacement Fund
- Traffic Safety Fund
- Traffic Signal Coordination Fund
- Trench Cut Recovery Fund
- Utility Exploration Center Fund
- Utility Impact Reimbursement Fund

Special Revenue Funds are funds that are established to collect money that must be used for a specific purpose.

# Special Revenue Funds Overview

Following are details for six of the larger Special Revenue Funds presented in this section (Fire Facilities Fund, Golf Course Operations Funds, Golf Course Improvement Fund, Highway Users Tax Fund, Roadway Fund, and Stormwater Management Fund).

## Fire Facilities Fund

The Fire Facilities Fund was originally created in 1984 through the fire service construction tax for the purpose of requiring new construction within the City to contribute to the cost of providing the new fire service facilities and equipment for which it creates a need. On December 31, 2009 the tax ended; however, the terms of the tax continue to survive in various development agreements.

### Revenue

The majority of revenue comes from the surviving Fire Service Construction Tax which is calculated by multiplying 0.005 by the valuation of the structure for which the permit application is made. It is due at the time of the permit application and is a condition for obtaining a building permit. Another source of revenue in this fund is fire-related development agreement fees.

### Expenses

The fund expenditures can only be used for the funding of construction, reconstruction or repair of fire facilities, or the acquisition, repair, or maintenance of fire equipment. Historically, the fund has been the primary source of funding for fire station construction projects. In addition, annual inter-fund loan payments are being made for the purchase of fire apparatus.

## Highway Users Tax (HUT) Fund and Roadway Fund

The HUT Fund, along with the Roadway Fund, are the City's source of funding for our street maintenance program which includes maintenance of pavements, curb and gutter, sidewalks, and roadway drainage systems.

### Revenue

The source of annual revenue for the HUT Fund comes from the State Excise Tax paid at the pump. The Roadway Fund derives its annual revenue from Utility Impact Reimbursement (UIR) funds paid by Environmental Utilities for their impact to the City's roadway network, Transportation Development Act funds remaining after funding the City's Transit needs, and Federal RSTP (Regional Surface Transportation Program) funds from the Federal Excise Tax paid at the pump. The amount of HUT Fund revenue the City receives is a function of Roseville's population and roadway miles. As the City grows, the HUT Fund revenues

will increase accordingly. Roadway Fund revenues are a function of the actual cost of the previous year's resurfacing work (UIR portion) and the cost of meeting the City's transit needs (TDA portion).

### Expenses

These funds include costs for staff, materials, and equipment. Also included are the roadway resurfacing contracts that are put out to bid each year. For roadway resurfacing, it is most cost effective for the City crews to perform the prep work (crack filling, pothole repair, etc.) and then contract out the application of the resurfacing material.

The investment in our street infrastructure represents over \$1 billion, so it is critical to protect that investment. The City's goal is to maintain our arterial and collector streets at a Pavement Quality Index (PQI) of 72 or better, and 65 or better for residential streets. PQI is a measure from 1 to 100, with 100 representing a brand new street. Having high quality street pavement is a key element in maintaining the high quality of life Roseville citizens and business owners have come to expect. In order to achieve this goal for all streets in Roseville, approximately \$5 million per year of additional revenue would be required for the next 8 to 10 years. The recent approval of Senate Bill 1 should provide about half of the shortfall once it is fully implemented within the next couple of years.

## Stormwater Management Fund

The Stormwater Management Fund is a program developed by the City to improve water quality within our local creeks. Under this program, the City educates and involves the community in stormwater pollution prevention, requires water quality facilities in development projects, regulates stormwater run-off from construction sites, investigates non-stormwater discharges and reduces non-stormwater run-off from municipal operations.

### Revenue

The main funding sources come from a General Fund reimbursement and transfers from community facilities districts.

### Expenses

Approximately half of the fund expenses are dedicated to staff working in the program. The remaining budget is comprised of material, services, and supplies. This includes professional services, advertising, printing, software, tools, training and travel, as well as other internal charges.



## Golf Course Funds

The City owns two municipal golf courses, operated and maintained by contracts and managed by the Parks, Recreation & Libraries Department. Woodcreek Golf Club is an 18-hole championship course with a lighted driving range and full service restaurant and banquet facility designed to provide the public with a country club like experience. Diamond Oaks Golf Course is an 18-hole traditional municipal course designed to ensure recreational golf is available to the public. Both courses provide a variety of golf opportunities for our residents and neighbors. The special revenue funds associated with the golf courses are:

- Golf Course Operations Funds
- Golf Course Improvement Fund

### Revenue

The most significant sources of revenue include user fees for course play and driving range use. Additional revenue is derived from food and beverage services. Revenue generation related to golf industry economics is highly dependent upon customer's desire to expend their disposable income in recreational golf. Regionally, annual rounds played continue to decline, impacting golf revenue trends. This trend has left the Golf Course Fund in a negative position as golf rounds were down 9 percent at Woodcreek and 12 percent at Diamond Oaks.

### Expense

The major fund expenses are course maintenance, bond payments and utilities. Although City staff is involved in the management of course contracts, no staff are employed directly at the courses. The Woodcreek Golf Course is currently operating at a deficit which is expected to continue through at least 2024. This is due primarily to the annual bond payment of \$490,000 per year. Based on current revenue and expense trends, this fund requires a subsidy from the General Fund, however, it is expected that the fund will be in a better position after 2024 once the final bond payment is made.

### Debt

The construction of Woodcreek Golf Club was financed through municipal bonds. The construction of the Woodcreek clubhouse was financed through an interfund loan.

### CIPs

Minor course repairs and improvements are handled through the operations accounts while more significant repairs and renovations are handled through the Golf Course Improvement Fund and CIPs. This is funded with transfers from the Golf Operations Fund.

# AFFORDABLE HOUSING FUND

[Fund 290]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 92,289	\$ 85,192	\$ 108,734
Program Income	0	140,000	67,000
Proceeds from Sleeping Seconds	492,678	100,000	120,000
In Lieu Affordable Housing Fee	182,600	165,000	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>767,567</b>	<b>490,192</b>	<b>295,734</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Program Administration - Salaries	104,313	0	0
Deferred Loans	50,708	60,000	105,148
Indirect Cost	3,049	5,723	4,308
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>158,070</b>	<b>65,723</b>	<b>109,456</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	634	425
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>634</b>	<b>425</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>609,497</b>	<b>423,835</b>	<b>185,853</b>
<b>Estimated Beginning Fund Balance</b>	<b>4,317,614</b>	<b>4,927,111</b>	<b>5,350,946</b>
<b>Increase (Decrease) from Operations</b>	<b>609,497</b>	<b>423,835</b>	<b>185,853</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 4,927,111</b>	<b>\$ 5,350,946</b>	<b>\$ 5,536,799</b>

# AIR QUALITY MITIGATION FUND

[Fund 257]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 4,774	\$ 4,554	\$ 6,486
Mitigation Fee	53,883	35,000	50,000
State Grants	0	600,000	0
Prior Year Encumbrance Carryover*	0	45,860	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>58,656</b>	<b>685,414</b>	<b>56,486</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	217	259	4,575
Transfer to Automotive Replacement Fund	36,822	0	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>37,039</b>	<b>259</b>	<b>4,575</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Air Quality Mitigation	3,400	45,860	0
Transfer to General CIP Rehabilitation Fund	0	2	0
Transfer to Roadway Fund	0	600,000	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>3,400</b>	<b>645,862</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>18,217</b>	<b>39,293</b>	<b>51,911</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>370,952</b>	<b>343,309</b>	<b>382,602</b>
<b>Increase (Decrease) from Operations</b>	<b>18,217</b>	<b>39,293</b>	<b>51,911</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(45,860)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 343,309</b>	<b>\$ 382,602</b>	<b>\$ 434,513</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# BEGIN FUND

[Fund 263]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 6,342	\$ 848	\$ 1,212
Program Income	29,700	103,500	60,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>36,042</b>	<b>104,348</b>	<b>61,212</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Program Expenses	81,968	103,500	140,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>81,968</b>	<b>103,500</b>	<b>140,000</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	882	946
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>882</b>	<b>946</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(45,926)</b>	<b>(34)</b>	<b>(79,734)</b>
<b>Estimated Beginning Fund Balance</b>	<b>91,772</b>	<b>45,845</b>	<b>45,811</b>
<b>Increase (Decrease) from Operations</b>	<b>(45,926)</b>	<b>(34)</b>	<b>(79,734)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 45,845</b>	<b>\$ 45,811</b>	<b>\$ (33,923)</b>

Note: The negative fund balance shown for the Adopted Budget will be corrected in FY2018-19 with a reduction to planned program expenses.

# BIKE TRAIL MAINTENANCE FUND

[Fund 218]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 3,161	\$ 2,738	\$ 3,776
Transfer from Johnson Ranch LLD Zone B Fund	3,000	3,000	3,000
Transfer from Johnson Ranch LLD Zone C Fund	2,500	2,500	2,500
Transfer from Johnson Ranch LLD Zone E Fund	1,136	1,136	1,136
Transfer from North Central Roseville LLD Zone B Fund	515.00	515	515
Transfer from North Central Roseville LLD Zone F Fund	3,477	3,477	3,477
Transfer from North Central Roseville LLD Zone G Fund	2,364	2,364	2,364
Transfer from North Roseville CFD #2 Services District Zone A Fund	3,125	3,250	3,250
Transfer from North Roseville CFD #2 Services District Zone B Fund	2,887	3,003	3,003
Transfer from North Roseville CFD #2 Services District Zone C Fund	7,246	7,536	7,535
Transfer from North Roseville CFD #2 Services District Zone E Fund	205	213	213
Transfer from Stone Point CFD #2 Services District Fund	4,191	4,359	4,359
Transfer from Stone Point CFD #4 Services District Fund	2,590	2,694	2,694
Transfer from Stoneridge CFD #1 Services District Fund	32,835	34,149	34,149
Transfer from Stoneridge Parcel 1 CFD #2 Services District Fund	893	930	930
Transfer from Woodcreek East CFD #2 Services District Fund	7,298	7,590	7,590
Transfer from Woodcreek West CFD #2 Services District Fund	10,825	11,259	11,259
Transfer from Crocker Ranch CFD #2 Services District Fund	4,818	5,012	5,012
Transfer from Westpark CFD #2 Services District Fund	12,315	13,546	13,546
Transfer from Fiddymment Ranch CFD #2 Services District Fund	9,637	10,601	10,601
Transfer from Longmeadow CFD #2 Services District Fund	1,687	1,755	1,755
Transfer from Infill Services District CFD Fund	5,545	5,768	5,768
Prior Year Encumbrance Carryover*	1,000	0	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>123,251</b>	<b>127,395</b>	<b>128,432</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	5,062	5,546	1,194
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>5,062</b>	<b>5,546</b>	<b>1,194</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Bike Trail Maintenance	85,880	119,112	128,000
Transfer to General CIP Rehabilitation Fund	0	315	1,788
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>85,880</b>	<b>119,427</b>	<b>129,788</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>32,309</b>	<b>2,422</b>	<b>(2,550)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>239,392</b>	<b>271,701</b>	<b>274,123</b>
<b>Increase (Decrease) from Operations</b>	<b>32,309</b>	<b>2,422</b>	<b>(2,550)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 271,701</b>	<b>\$ 274,123</b>	<b>\$ 271,573</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# CAL/HOME FUND

[Fund 262]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 1,407	\$ 995	\$ 3,110
Program Income	83,188	106,500	100,000
Gain (Loss) on Disposal of Assets	146	0	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>84,741</b>	<b>107,495</b>	<b>103,110</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Cal/Home Programs	81,460	106,500	278,058
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>81,460</b>	<b>106,500</b>	<b>278,058</b>
<b>ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	0	1,880
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>0</b>	<b>1,880</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>3,281</b>	<b>995</b>	<b>(176,828)</b>
<b>Estimated Beginning Fund Balance</b>	<b>172,552</b>	<b>175,834</b>	<b>176,829</b>
<b>Increase (Decrease) from Operations</b>	<b>3,281</b>	<b>995</b>	<b>(176,828)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 175,834</b>	<b>\$ 176,829</b>	<b>\$ 1</b>

# COMMUNITY DEVELOPMENT BLOCK GRANT FUND

[Fund 260]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Community Development Block Grant	\$ 463,773	\$ 1,283,158	\$ 1,290,000
Housing Program Income	0	27,811	15,237
State Grants	0	305,200	0
Interest	71	0	0
Prior Year Encumbrance Carryover*	1,653	14,908	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>465,498</b>	<b>1,631,077</b>	<b>1,305,237</b>
Other Operating Expenditures	9,550	4,795	0
CDBG Programs	258,458	1,089,017	1,174,697
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>343,537</b>	<b>1,184,512</b>	<b>1,290,000</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	145,455	0	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>145,455</b>	<b>0</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
2016 Roseville Heights Curb/Ramp	162,429	0	0
Johnson Pool Upgrades	0	446,765	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>162,429</b>	<b>446,765</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>104,986</b>	<b>(200)</b>	<b>15,237</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>(105,115)</b>	<b>(15,037)</b>	<b>(15,237)</b>
<b>Increase (Decrease) from Operations</b>	<b>104,986</b>	<b>(200)</b>	<b>15,237</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(14,908)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ (15,037)</b>	<b>\$ (15,237)</b>	<b>\$ 0</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: This fund shows a negative balance at the end of FY2016-17 due to reserving funds for projects. The projected negative balance for FY2017-18 is due to budgeting for projects that have since been delayed. This should be corrected by the end of the fiscal year.

# DOWNTOWN BENEFIT FEE FUND

[Fund 258]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Mitigation Fee	\$ 20,000	\$ 0	\$ 0
Interest	5	0	135
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>20,005</b>	<b>0</b>	<b>135</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>20,005</b>	<b>0</b>	<b>135</b>
<b>Estimated Beginning Fund Balance</b>	<b>0</b>	<b>20,005</b>	<b>20,005</b>
<b>Increase (Decrease) from Operations</b>	<b>20,005</b>	<b>0</b>	<b>135</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 20,005</b>	<b>\$ 20,005</b>	<b>\$ 20,140</b>

# DOWNTOWN PARKING FUND

[Fund 212]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 38,443	\$ 41,024	\$ 19,518
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>38,443</b>	<b>41,024</b>	<b>19,518</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interfund Loan from Strategic Improvement Fund	1,500,000	200,000	0
Prior Year CIP Carryover*	1,967,137	1,998,195	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>3,467,137</b>	<b>2,198,195</b>	<b>0</b>
<b>ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to Public Facilities Fund for Oak Street Parking Garage Project	1,468,942	2,198,195	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>1,468,942</b>	<b>2,198,195</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>2,036,638</b>	<b>41,024</b>	<b>19,518</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>11,873</b>	<b>50,317</b>	<b>91,340</b>
<b>Increase (Decrease) from Operations</b>	<b>2,036,638</b>	<b>41,024</b>	<b>19,518</b>
<b>Less CIP Carryover Reserve</b>	<b>(1,998,195)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 50,316</b>	<b>\$ 91,340</b>	<b>\$ 110,858</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# FIRE FACILITIES FUND

[Fund 220]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Fire Facilities Fee	\$ 1,561,102	\$ 900,000	\$ 1,300,000
Interest	68,263	60,626	88,251
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>1,629,365</b>	<b>960,626</b>	<b>1,388,251</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Interfund Loan Interest Payment to Automotive Replacement Fund	8,332	8,677	0
Indirect Cost	3,683	10,694	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>12,015</b>	<b>19,371</b>	<b>0</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Transportation Fund	0	325,000	0
Transfer from General Fund	0	614	0
Interfund Loan from Strategic Improvement Fund	1,725,000	0	0
Prior Year CIP Carryover*	184,794	5,646,044	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>1,909,794</b>	<b>5,971,658</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Fire Station 1 Relocation	1,263,750	5,971,044	0
Transfer to General CIP Rehabilitation Fund	0	626	0
Interfund Loan Principal Payment to Automotive Replacement Fund	17,134	0	0
Interfund Loan Principal Payment to Strategic Improvement Fund	0	345,000	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>1,280,884</b>	<b>6,316,670</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>2,246,260</b>	<b>596,243</b>	<b>1,388,251</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>4,764,355</b>	<b>1,364,571</b>	<b>1,960,814</b>
<b>Increase (Decrease) from Operations</b>	<b>2,246,260</b>	<b>596,243</b>	<b>1,388,251</b>
<b>Less CIP Carryover Reserve</b>	<b>(5,646,044)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,364,571</b>	<b>\$ 1,960,814</b>	<b>\$ 3,349,065</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# GAS TAX FUND

[Fund 201]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 70,785	\$ 60,039	\$ 62,032
Prior Year Encumbrance Carryover*	0	82,584	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>70,785</b>	<b>142,623</b>	<b>62,032</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Gas Tax Operating Expenses	2,940	20,000	20,000
Indirect Cost	6,643	7,605	4,026
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>9,583</b>	<b>27,605</b>	<b>24,026</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Highway Users Tax Fund	3,357	13,899	0
Repayment of Interfund Loan to Successor Agency	80,000	80,000	80,000
Prior Year CIP Carryover*	2,282,725	2,923,841	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>2,366,082</b>	<b>3,017,740</b>	<b>80,000</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Storm Drain Project	310,427	1,285,382	0
2018 Curb, Gutter, Sidewalk	0	260,000	0
Street Resurfacing	1,384,844	82,584	0
Transfer to General Fund	33,554	15,767	0
Transfer to Traffic Mitigation Fund	3,961	422,221	0
Transfer to General CIP Rehabilitation Fund	0	0	0
Transfer to Roadway Fund	633,555	416,445	0
Transfer to Highway Users Tax Fund	2,074	797,926	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>2,368,415</b>	<b>3,280,325</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>58,869</b>	<b>(147,567)</b>	<b>118,006</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>4,067,287</b>	<b>1,119,731</b>	<b>972,164</b>
<b>Increase (Decrease) from Operations</b>	<b>58,869</b>	<b>(147,567)</b>	<b>118,006</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(82,584)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(2,923,841)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,119,731</b>	<b>\$ 972,164</b>	<b>\$ 1,090,170</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# GOLF COURSE IMPROVEMENT FUND

[Fund 452]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 109	\$ 0	\$ 0
Miscellaneous	6,000	0	0
Prior Year Encumbrance Carryover*	4,448	0	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>10,557</b>	<b>0</b>	<b>0</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Golf Course Operations Funds	17,883	154,746	20,000
Prior Year CIP Carryover*	33,225	29,075	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>51,108</b>	<b>183,821</b>	<b>20,000</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Diamond Oaks Golf Course Renovations	5,839	75,414	10,000
Woodcreek Golf Course Renovations	16,194	108,407	10,000
Transfer to General CIP Rehabilitation Fund	7,059	0	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>29,092</b>	<b>183,821</b>	<b>20,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>32,573</b>	<b>(0)</b>	<b>0</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>(64,991)</b>	<b>(61,493)</b>	<b>(61,493)</b>
<b>Increase (Decrease) from Operations</b>	<b>32,573</b>	<b>(0)</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(29,075)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ (61,493)</b>	<b>\$ (61,493)</b>	<b>\$ (61,493)</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: The Golf Course Improvement Fund pays for capital improvements at both golf courses and is funded via the Golf Course Operations Funds. The Golf Course Operations Funds face financial challenges in the current economy and market, which also impact the ability to fund golf course improvements. To address these funding challenges, actual expenses are being monitored closely and staff is working to have current projects come in under budget. Projects planned for FY2018-19 are dependent upon the health of the Golf Course Operations Funds and may not move forward.

# GOLF COURSE OPERATIONS FUNDS

[Fund 450 & 451]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Golf Operating Revenue	\$ 1,925,549	\$ 2,100,000	\$ 2,000,000
Interest	(3,719)	77,221	0
Transfer from General Fund	0	0	700,000
Prior Year Encumbrance Carryover*	144	0	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>1,921,974</b>	<b>2,177,221</b>	<b>2,700,000</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Golf Operating Cost	1,950,750	2,049,942	2,061,072
Indirect Cost	82,560	56,548	74,636
Transfer to Post-Retirement Insurance/Accrual Fund	3,770	3,689	3,860
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>2,037,080</b>	<b>2,110,179</b>	<b>2,139,568</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from General Fund	0	0	1,505,668
Prior Year CIP Carryover*	47,629	119,746	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>47,629</b>	<b>119,746</b>	<b>1,505,668</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Bond Refunding - 03 Golf Course COPs	485,112	488,859	488,111
Contribution for Facilities Rehabilitation Project	0	0	66,519
Interfund Loan Principal Payments to Automotive Replacement Fund	127,000	127,000	127,000
Transfer to Golf Course Improvement Fund	17,883	154,746	20,000
Transfer to General CIP Rehabilitation Fund	0	11,877	12,489
Transfer to Facility Rehabilitation Fund	0	63,500	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>629,996</b>	<b>845,982</b>	<b>714,119</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(697,472)</b>	<b>(659,194)</b>	<b>1,351,981</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>124,431</b>	<b>(692,787)</b>	<b>(1,351,981)</b>
<b>Increase (Decrease) from Operations</b>	<b>(697,472)</b>	<b>(659,194)</b>	<b>1,351,981</b>
<b>Less CIP Carryover Reserve</b>	<b>(119,746)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ (692,787)</b>	<b>\$ (1,351,981)</b>	<b>\$ 0</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: The Golf Operations Funds face financial challenges in the current economy and market. Both golf courses are experiencing increased competition and costs. Regionally, annual rounds played continue to decline, impacting revenue trends. Several factors, including indirect charges and debt expenditures, have affected the funds' ability to maintain a positive balance over the past several years. Historically, the City has financed a large portion of golf course capital improvements through the issuance of bonds. The debt related to this financing strategy is scheduled for final payoff in FY2023-24.

# HIGHWAY USERS TAX FUND

[Fund 252]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 31,734	\$ 32,409	\$ 75,485
Highway Users Tax	2,571,665	3,744,458	3,462,162
Prior Year Encumbrance Carryover*	13,125	2,195	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>2,616,524</b>	<b>3,779,062</b>	<b>3,537,647</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Highway Users Tax Operations	3,695	20,355	20,000
Indirect Cost	6,824	11,805	10,554
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>10,519</b>	<b>32,160</b>	<b>30,554</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Gas Tax Fund	2,074	797,926	0
Prior Year CIP Carryover*	72,468	2,094,718	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>74,542</b>	<b>2,892,644</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Streets Resurfacing - Highway Users	545,215	1,091,808	909,285
2017 Arterial Resurfacing	7,390	2,842,610	0
Transfer to General Fund	45,600	21,427	0
Transfer to Water Rehabilitation Fund	5,292	14,708	0
Transfer to Gas Tax Fund	3,357	13,899	0
Transfer to General CIP Rehabilitation Fund	0	7,256	6,090
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>606,854</b>	<b>3,991,708</b>	<b>915,375</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>2,073,694</b>	<b>2,647,838</b>	<b>2,591,718</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>1,899,577</b>	<b>1,876,358</b>	<b>4,524,196</b>
<b>Increase (Decrease) from Operations</b>	<b>2,073,694</b>	<b>2,647,838</b>	<b>2,591,718</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(2,195)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(2,094,718)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,876,358</b>	<b>\$ 4,524,196</b>	<b>\$ 7,115,914</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# HOME IMPROVEMENT FUND

[Fund 202]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 783	\$ 620	\$ 328
Housing Program Income	5,000	33,000	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>5,783</b>	<b>33,620</b>	<b>328</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Loan Program	44,549	33,000	0
Indirect Cost	617	538	290
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>45,166</b>	<b>33,538</b>	<b>290</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	583	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>583</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(39,383)</b>	<b>(501)</b>	<b>38</b>
<b>Estimated Beginning Fund Balance</b>	<b>68,705</b>	<b>29,322</b>	<b>28,821</b>
<b>Increase (Decrease) from Operations</b>	<b>(39,383)</b>	<b>(501)</b>	<b>38</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 29,322</b>	<b>\$ 28,821</b>	<b>\$ 28,859</b>

# HOME INVESTMENT PARTNERSHIP PROGRAM FUND

[Fund 261]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Home Program Revenue	\$ 41,820	\$ 719,249	\$ 0
Housing Program Income	323,084	0	604,000
Interest	45	0	1,491
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>364,948</b>	<b>719,249</b>	<b>605,491</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Administrative Costs	25,468	19,249	12,899
Home Investment Programs	166,670	640,000	591,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>192,138</b>	<b>659,249</b>	<b>603,899</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>172,811</b>	<b>60,000</b>	<b>1,592</b>
<b>Estimated Beginning Fund Balance</b>	<b>(2,188)</b>	<b>170,623</b>	<b>230,623</b>
<b>Increase (Decrease) from Operations</b>	<b>172,811</b>	<b>60,000</b>	<b>1,592</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 170,623</b>	<b>\$ 230,623</b>	<b>\$ 232,215</b>

# HOUSING TRUST FUND

[Fund 291]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 26,862	\$ 12,932	\$ 19,706
Grant from Non-Government Entity	500,000	0	0
Program Income	0	70,000	0
Other Revenue	72,957	0	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>599,819</b>	<b>82,932</b>	<b>19,706</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Deferred Loans	500,400	15,833	12,899
Indirect Cost	0	919	1,149
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>500,400</b>	<b>16,752</b>	<b>14,048</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	280	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>280</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>99,419</b>	<b>65,900</b>	<b>5,658</b>
<b>Estimated Beginning Fund Balance</b>	<b>1,166,574</b>	<b>1,265,993</b>	<b>1,331,893</b>
<b>Increase (Decrease) from Operations</b>	<b>99,419</b>	<b>65,900</b>	<b>5,658</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,265,993</b>	<b>\$ 1,331,893</b>	<b>\$ 1,337,551</b>

# LANDSCAPE & LIGHTING AND SERVICES DISTRICT FUNDS

[Fund 200]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Historic District LLD Fund	\$ 40,923	\$ 54,525	\$ 79,502
Riverside District LLD Fund	39,875	129,843	43,554
Stone Point CFD #4 Services District Fund	27,875	66,702	115,662
Infill CFD #4 Woodcreek Oaks Preserve Fund	63,414	61,214	97,393
Sierra Vista Services District CFD #2 Fund	306	275	140
Westbrook Services District CFD #2 Fund	158,096	378,170	194,860
HP Campus Oaks CFD #2 Fund	46	86,231	120,292
Olympus Point LLD Fund	210,417	352,700	289,882
Northeast Wetlands Fund	974	910	1,201
NWRSP LLD Fund	489,585	528,439	640,196
SERSP LLD Fund	48,042	49,475	51,720
NCRSP LLD Fund	618,410	666,499	680,578
Infill LLD Fund	38,135	31,578	40,998
North Roseville Services District Fund	430,449	452,732	718,278
Stoneridge CFD #1 Services District Fund	628,822	700,509	1,053,120
Stoneridge Parcel 1 CFD #2 Services District Fund	22,717	33,139	33,562
Woodcreek West Services District Fund	430,779	443,882	630,114
Crocker Ranch Services District Fund	297,319	335,682	515,829
Highland Reserve North Services District Fund	619,798	675,653	1,028,935
Vernon Street LLD Fund	35,880	75,525	57,007
Woodcreek East Services District Fund	178,320	194,634	306,018
Stone Point CFD #2 Services District Fund	77,137	88,188	134,858
Westpark CFD #2 Services District Fund	951,934	1,001,460	1,040,892
Fiddymant Ranch CFD #2 Services District Fund	1,019,977	1,206,458	1,232,006
Municipal Services CFD #3 Fund	2,758,387	2,975,452	3,213,476
Longmeadow CFD #2 Services District Fund	128,003	143,543	148,914
Infill Services CFD Fund	74,428	101,485	142,808
Prior Year Encumbrance Carryover*	1,846	359	0
Prior Year CIP Carryover*	0	15,058	0
<b>Total Estimated Revenues, Transfers In, and Carryover</b>	<b>9,391,892</b>	<b>10,850,320</b>	<b>12,611,795</b>
<b>LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT</b>			
Historic District LLD Fund	33,996	50,326	77,773
Riverside District LLD Fund	33,296	125,344	41,396
Stone Point CFD #4 Services District Fund	10,548	46,979	56,448
Infill CFD #4 Woodcreek Oaks Preserve Fund	11,299	11,749	12,487
Westbrook Services District CFD #2 Fund	62,338	375,056	122,225
HP Campus Oaks CFD #2 Fund	0	76,293	69,719
Olympus Point LLD Fund	194,048	342,389	283,941
NWRSP LLD Fund	495,799	513,544	928,283
SERSP LLD Fund	9,953	11,482	12,119
NCRSP LLD Fund	555,750	646,720	659,644
Infill LLD Fund	38,061	33,644	38,503
North Roseville Services District Fund	253,037	360,083	309,882
Stoneridge CFD #1 Services District Fund	438,986	560,268	511,289
Stoneridge Parcel 1 CFD #2 Services District Fund	23,409	28,115	31,056
Woodcreek West Services District Fund	312,087	362,388	343,358
Crocker Ranch Services District Fund	247,235	258,175	268,089
Highland Reserve North Services District Fund	462,175	534,885	518,708
Vernon Street LLD Fund	29,725	71,619	55,798
Woodcreek East Services District Fund	107,716	136,834	150,938
Stone Point CFD #2 Services District Fund	40,532	43,769	44,933
Westpark CFD #2 Services District Fund	763,502	851,177	884,978
Fiddymant Ranch CFD #2 Services District Fund	765,764	1,031,019	1,071,995
Municipal Services CFD #3 Fund	130,209	149,696	165,023
Longmeadow CFD #2 Services District Fund	91,378	123,192	128,514
Infill Services CFD Fund	27,347	55,342	49,212
Transfer to General Fund from Municipal Services District #3	2,540,176	2,437,304	3,035,500
Transfer to Stormwater Management Fund	91,687	95,307	95,375
Transfer to Traffic Mitigation Fund	141	15,058	0
Transfer to Bike Trail Maintenance Fund	119,089	124,657	124,656
Transfer to Open Space Maintenance Fund	511,007	536,131	535,864
Transfer to General CIP Rehabilitation Fund	63,893	22,599	0
<b>Total Estimated Expenditures and Transfers Out</b>	<b>8,464,181</b>	<b>10,031,144</b>	<b>10,627,706</b>
<b>Estimated Adjusted Combined Beginning Fund Balance*</b>	<b>10,494,816</b>	<b>11,407,110</b>	<b>12,226,285</b>
<b>Net Increase (Decrease) in Combined Fund Balance</b>	<b>927,711</b>	<b>819,175</b>	<b>1,984,089</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>15,058</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 11,437,584</b>	<b>\$ 12,226,285</b>	<b>\$ 14,210,374</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# LOW & MODERATE INCOME HOUSING FUND

[Fund 296]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 13,427	\$ 14,261	\$ 22,433
Program Income	0	282,800	38,801
Proceeds from Sleeping Seconds	5,500	0	56,394
Other Revenue	29,626	27,925	20,324
Transfer from Successor Agency Roseville RDA Fund	5,760,000	243,293	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>5,808,553</b>	<b>568,279</b>	<b>137,952</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Low and Moderate Income Successor Agency	6,028,473	332,443	327,572
Indirect Cost	0	0	5,987
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>6,028,473</b>	<b>332,443</b>	<b>333,559</b>
<b>ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN</b>			
Interfund Loan Principal Repayment from Redevelopment Successor Agency Fund	206,002	0	235,257
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>206,002</b>	<b>0</b>	<b>235,257</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	708	5,162
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>708</b>	<b>5,162</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(13,918)</b>	<b>235,128</b>	<b>34,488</b>
<b>Estimated Beginning Fund Balance</b>	<b>882,774</b>	<b>868,857</b>	<b>1,103,985</b>
<b>Increase (Decrease) from Operations</b>	<b>(13,918)</b>	<b>235,128</b>	<b>34,488</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 868,857</b>	<b>\$ 1,103,985</b>	<b>\$ 1,138,473</b>

# MISCELLANEOUS SPECIAL REVENUE FUNDS

[Fund 299]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Parks & Recreation Fee Fund	\$ 15,239	\$ 110,615	\$ 102,732
Parks & Recreation Donation Fund	51,525	47,507	5,752
Roseville Youth Sports Coalition Fund	47,349	47,502	54,590
Buckle Up Baby Fund	806	826	412
Harrigan Trust Adult Literacy Fund	3,180	2,981	3,922
Rehabilitation Account Fund	0	400,000	700,000
Cable TV PEG Funds	244,241	226,363	251,401
Forfeited Property Fund	63,668	31,940	32,101
Federal Asset Seizure Fund	111,694	1,590	2,095
Police Evidence Funds	13,061	16,999	28,011
Prior Year Encumbrance Carryover*	59,567	81,250	0
<b>Total Estimated Revenues, Transfers In, and Carryover</b>	<b>610,331</b>	<b>967,573</b>	<b>1,181,016</b>
Roseville Youth Sports Coalition Fund	0	111,713	66,000
Buckle Up Baby Fund	1,609	27,419	0
Harrigan Trust Adult Literacy Fund	0	22,400	20,000
Rehabilitation Account Fund	0	400,000	700,000
Cable TV PEG Funds	272,722	285,046	164,000
Forfeited Property Fund	66,467	50,000	50,000
Federal Asset Seizure Fund	0	50,000	50,000
Transfer to Parks, Recreation & Library Capital Fund from Parks & Recreation Fee Fund	0	40,000	24,200
Transfer to Citywide Park Dev. Fund from Roseville Youth Sports Coalition Fund	7,588	0	0
<b>Total Estimated Expenditures and Transfers Out</b>	<b>348,387</b>	<b>986,578</b>	<b>1,074,200</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>1,996,029</b>	<b>2,176,723</b>	<b>2,157,718</b>
<b>Net Increase (Decrease) in Combined Fund Balance</b>	<b>261,944</b>	<b>(19,005)</b>	<b>106,816</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(35,537)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Combined Ending Fund Balance</b>	<b>\$ 2,222,436</b>	<b>\$ 2,157,718</b>	<b>\$ 2,264,534</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# NATIVE OAK TREE PROPAGATION FUND

[Fund 255]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 11,979	\$ 11,077	\$ 14,428
Miscellaneous Revenue	560	0	0
Tree Mitigation Fee	32,332	35,000	32,000
Prior Year Encumbrance Carryover*	1,000	0	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>45,871</b>	<b>46,077</b>	<b>46,428</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	3,951	3,402	4,146
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>3,951</b>	<b>3,402</b>	<b>4,146</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
General Projects	91,104	256,346	218,369
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>91,104</b>	<b>256,346</b>	<b>218,369</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(49,184)</b>	<b>(213,671)</b>	<b>(176,087)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>935,844</b>	<b>886,660</b>	<b>672,989</b>
<b>Increase (Decrease) from Operations</b>	<b>(49,184)</b>	<b>(213,671)</b>	<b>(176,087)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 886,660</b>	<b>\$ 672,989</b>	<b>\$ 496,903</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# NON-NATIVE TREE PROPAGATION FUND

[Fund 256]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 9,953	\$ 9,102	\$ 12,267
Tree Mitigation Fee	0	3,000	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>9,953</b>	<b>12,102</b>	<b>12,267</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	2,258	3,452	2,678
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>2,258</b>	<b>3,452</b>	<b>2,678</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
General Projects	67,910	251,596	194,969
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>67,910</b>	<b>251,596</b>	<b>194,969</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(60,215)</b>	<b>(242,946)</b>	<b>(185,380)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>793,228</b>	<b>733,013</b>	<b>490,067</b>
<b>Increase (Decrease) from Operations</b>	<b>(60,215)</b>	<b>(242,946)</b>	<b>(185,380)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 733,013</b>	<b>\$ 490,067</b>	<b>\$ 304,688</b>

# OPEN SPACE MAINTENANCE FUND

[Fund 219]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 8,290	\$ 5,580	\$ 6,355
Transfer from Woodcreek West Endowment Fund	5,385	5,367	1,633
Transfer from Woodcreek North (Sares) Fund	1,279	1,280	1,274
Transfer from North Central Wetlands Endowment Fund	4,166	4,151	1,044
Transfer from Highland Reserve North Endowment Fund	3,138	3,141	3,127
Transfer from Commerce Center 65 Preserve Area Fund	1,173	1,174	1,169
Transfer from Woodcreek East Longmeadow/Roseville Tech Park Fund	2,736	2,739	2,727
Transfer from Reason Farms Environmental Preserve Fund	15,492	15,332	0
Transfer from Silverado Oaks Urban Reserve Fund	765	766	763
Transfer from Open Space Endowments Fund	361	361	359
Transfer from Johnson Ranch LLD Zone A Fund	12,500	12,500	12,500
Transfer from Johnson Ranch LLD Zone B Fund	8,000	8,000	8,000
Transfer from Johnson Ranch LLD Zone C Fund	4,500	4,500	4,500
Transfer from Johnson Ranch LLD Zone D Fund	213	213	213
Transfer from Johnson Ranch LLD Zone E Fund	5,683	5,683	5,683
Transfer from North Central Roseville LLD Zone F Fund	2,320	2,320	2,320
Transfer from North Central Roseville LLD Zone G Fund	2,364	2,364	2,364
Transfer from North Roseville CFD #2 Services District Zone A Fund	13,385	13,920	13,920
Transfer from North Roseville CFD #2 Services District Zone B Fund	5,872	6,107	6,107
Transfer from North Roseville CFD #2 Services District Zone C Fund	14,737	15,327	15,326
Transfer from North Roseville CFD #2 Services District Zone E Fund	416	433	433
Transfer from Stone Point CFD #4 Services District Fund	1,370	1,425	1,425
Transfer from Infill CFD #4 Woodcreek Oaks Preserve Fund	46,841	48,715	48,715
Transfer from Stoneridge CFD #1 Services District Fund	107,505	111,805	111,805
Transfer from Woodcreek West CFD #2 Services District Fund	28,580	29,724	29,724
Transfer from Crocker Ranch CFD #2 Services District Fund	14,361	14,936	14,936
Transfer from Highland Reserve North CFD #2 Services District Fund	74,628	77,614	77,348
Transfer from Woodcreek East CFD #2 Services District Fund	11,620	12,086	12,086
Transfer from Stone Point CFD #2 Services District Fund	26,265	27,317	27,317
Transfer from Westpark CFD #2 Services District Fund	32,272	35,499	35,499
Transfer from Fiddymont Ranch CFD #2 Services District Fund	69,397	76,337	76,337
Transfer from Longmeadow CFD #2 Services District Fund	2,530	2,632	2,632
Transfer from Infill Services District CFD Fund	25,647	26,674	26,674
Prior Year Encumbrance Carryover*	9,146	2,882	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>562,938</b>	<b>578,904</b>	<b>554,315</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	12,377	11,404	9,766
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>12,377</b>	<b>11,404</b>	<b>9,766</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Open Space Maintenance	629,150	689,414	652,861
Transfer to General CIP Rehabilitation Fund	0	1,613	5,255
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>629,150</b>	<b>691,027</b>	<b>658,116</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(78,589)</b>	<b>(123,527)</b>	<b>(113,567)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>678,269</b>	<b>596,798</b>	<b>473,271</b>
<b>Increase (Decrease) from Operations</b>	<b>(78,589)</b>	<b>(123,527)</b>	<b>(113,567)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(2,882)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 596,798</b>	<b>\$ 473,271</b>	<b>\$ 359,704</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# ROAD MAINTENANCE AND REHABILITATION FUND

[Fund 259]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
State Grants	\$ 0	\$ 757,525	\$ 0
Highway Users Tax	0	0	2,256,231
Interest	0	0	147
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>0</b>	<b>757,525</b>	<b>2,256,378</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to Roadway Fund	0	757,525	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>757,525</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>0</b>	<b>0</b>	<b>2,256,378</b>
<b>Estimated Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Increase (Decrease) from Operations</b>	<b>0</b>	<b>0</b>	<b>2,256,378</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,256,378</b>

# ROADWAY FUND

[Fund 253]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
State and Federal Grants	\$ 3,949,161	\$ 716,861	\$ 0
Interest	5,066	0	0
Other Revenue	0	2,553,480	0
Prior Year Encumbrance Carryover*	296,527	82,412	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>4,250,754</b>	<b>3,352,753</b>	<b>0</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Roadway Operations	0	20,000	20,000
Indirect Cost	23,740	12,472	5,344
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>23,740</b>	<b>32,472</b>	<b>25,344</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Transit Fund	0	850,000	0
Transfer from Transportation Fund	818,845	4,867,154	0
Transfer from Road Maintenance and Rehabilitation Fund	0	757,525	0
Transfer from Air Quality Mitigation Fund	0	600,000	0
Transfer from Gas Tax Fund	633,555	416,445	0
Transfer from Transfer Mitigation Fund	37,321	1,462,679	0
Transfer from Pleasant Grove Drainage Basin Fund	42,297	1,657,703	0
Transfer from Utility Impact Reimbursement Fund	9,272	1,602,920	0
Prior Year CIP Carryover*	1,012,596	(1,314,052)	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>2,553,887</b>	<b>10,900,374</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Streets Resurfacing	144,522	118,412	0
Roller Compacted Concrete PLT	237,694	8,212,306	0
2017 Arterial ADA Ramps	111,830	2,012,588	0
Bridge Preventative Maintenance Project	5,238	890,482	0
2015 RSTP Arterial Micro Surface Project	7,383,927	888,100	0
2016 ADA/Monument Project	1,502	855,377	0
2019 Arterial Resurfacing Project	0	100,000	0
2019 Residential Resurfacing	0	100,000	0
Transfer to Traffic Mitigation Fund	9,799	1,247	0
Transfer to Transit Fund	57,837	185,696	0
Transfer to General CIP Rehabilitation Fund	0	1,259	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>7,952,350</b>	<b>13,365,467</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(1,171,450)</b>	<b>855,188</b>	<b>(25,344)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>(714,504)</b>	<b>(654,313)</b>	<b>200,874</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(82,412)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>1,314,052</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ (654,314)</b>	<b>\$ 200,874</b>	<b>\$ 175,530</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: This fund shows a negative balance at the end of FY2016-17 due to the timing of transfers from the Transportation Fund.

# STORMWATER MANAGEMENT FUND

[Fund 224]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 3,351	\$ 2,859	\$ 2,338
State and Federal Bonds/Grants/Reimbursement	0	94,500	0
Fines/Fees/Penalties	600	0	0
Stormwater Management Fee	800	0	0
Transfer from General Fund	565,780	0	0
Transfer from Westpark CFD #2 Services District Fund	52,126	54,212	54,246
Transfer from Stone Point CFD #4 Services District Fund	7,030	7,312	7,312
Transfer from Northwest Roseville LLD Zone B Fund	1,278	1,278	1,278
Transfer from Diamond Creek CFD #1 Fund	2,947	3,200	4,796
Transfer from Highland Reserve North CFD #2 Services District Fund	9,836	10,230	10,230
Transfer from Fiddymet CFD #2 Fund	18,131	18,858	18,892
Transfer from Infill Services District CFD Fund	3,285	3,417	3,417
Prior Year Encumbrance Carryover*	1	23,559	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>665,166</b>	<b>219,425</b>	<b>102,509</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Operating Expenses	692,877	304,398	125,885
Indirect Cost	65,516	36,496	33,435
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>758,393</b>	<b>340,894</b>	<b>159,320</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	6,165	12,644
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>6,165</b>	<b>12,644</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(93,227)</b>	<b>(127,634)</b>	<b>(69,455)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>313,875</b>	<b>197,090</b>	<b>69,455</b>
<b>Increase (Decrease) from Operations</b>	<b>(93,227)</b>	<b>(127,634)</b>	<b>(69,455)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(23,559)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 197,090</b>	<b>\$ 69,455</b>	<b>\$ 0</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# SUPPLEMENTAL LAW ENFORCEMENT FUND

[Fund 210]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Citizen's Option for Public Safety (COPS) Grant	\$ 328,553	\$ 100,000	\$ 125,000
Interest	5,375	4,696	9,967
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>333,928</b>	<b>104,696</b>	<b>134,967</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	375	375	391
General Fund	300,000	100,000	135,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>300,375</b>	<b>100,375</b>	<b>135,391</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>33,553</b>	<b>4,321</b>	<b>(424)</b>
<b>Estimated Beginning Fund Balance</b>	<b>248,380</b>	<b>281,932</b>	<b>286,253</b>
<b>Increase (Decrease) from Operations</b>	<b>33,553</b>	<b>4,321</b>	<b>(424)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 281,932</b>	<b>\$ 286,253</b>	<b>\$ 285,829</b>

# TECHNOLOGY FEE REPLACEMENT FUND

[Fund 216]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Technology Fee - Permit System	\$ 262,560	\$ 200,000	\$ 200,000
Technology Investment Fee	332,874	365,000	365,000
Interest	3,987	3,554	7,317
Prior Year Encumbrance Carryover*	0	36,800	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>599,421</b>	<b>605,354</b>	<b>572,317</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Development Services - Technology Investment Account	44,915	401,800	365,000
Interfund Loan Interest Payment to Public Facilities Fund	2,512	1,951	1,227
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>47,427</b>	<b>403,751</b>	<b>366,227</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
General Fund	29,330	35,900	0
Prior Year CIP Carryover*	204,636	112,624	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>233,966</b>	<b>148,524</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Permit System Replacement	121,342	148,524	0
Interfund Loan Principal Payment to Public Facilities Fund	100,000	100,000	95,054
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>221,342</b>	<b>248,524</b>	<b>95,054</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>564,618</b>	<b>101,603</b>	<b>111,036</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>335,182</b>	<b>750,376</b>	<b>851,979</b>
<b>Increase (Decrease) from Operations</b>	<b>564,618</b>	<b>101,603</b>	<b>111,036</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(36,800)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(112,624)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 750,376</b>	<b>\$ 851,979</b>	<b>\$ 963,015</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# TRAFFIC SAFETY FUND

[Fund 206]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Vehicle Code Fines	\$ 104,677	\$ 75,000	\$ 75,000
Parking Violations	64,309	60,000	60,000
Other Court Fines	149,171	70,000	180,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>318,157</b>	<b>205,000</b>	<b>315,000</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General Fund	0	205,000	315,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>205,000</b>	<b>315,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>318,157</b>	<b>0</b>	<b>0</b>
<b>Estimated Beginning Fund Balance</b>	<b>115,418</b>	<b>433,575</b>	<b>433,575</b>
<b>Increase (Decrease) from Operations</b>	<b>318,157</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 433,575</b>	<b>\$ 433,575</b>	<b>\$ 433,575</b>

# TRAFFIC SIGNAL COORDINATION FUND

[Fund 226]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Non-Construction Contribution from Developers	\$ 60,047	\$ 40,000	\$ 50,000
Engineering Fees	2,570	0	0
Interest	28,971	27,140	37,006
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>91,588</b>	<b>67,140</b>	<b>87,006</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	2,471	1,643	1,800
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>2,471</b>	<b>1,643</b>	<b>1,800</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Traffic Signal Coordination	1,141	40,000	40,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>1,141</b>	<b>40,000</b>	<b>40,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>87,976</b>	<b>25,497</b>	<b>45,206</b>
<b>Estimated Beginning Fund Balance</b>	<b>2,261,502</b>	<b>2,349,478</b>	<b>2,374,975</b>
<b>Increase (Decrease) from Operations</b>	<b>87,976</b>	<b>25,497</b>	<b>45,206</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 2,349,478</b>	<b>\$ 2,374,975</b>	<b>\$ 2,420,181</b>

# TRENCH CUT RECOVERY FUND

[Fund 208]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Trench Cut Recovery Fee	\$ 3,758	\$ 5,000	\$ 5,000
Interest	1,876	1,748	2,364
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>5,634</b>	<b>6,748</b>	<b>7,364</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	108	111	115
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>108</b>	<b>111</b>	<b>115</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General Fund CIP Rehabilitation Fund	0	1	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>5,526</b>	<b>6,636</b>	<b>7,249</b>
<b>Estimated Beginning Fund Balance</b>	<b>146,103</b>	<b>151,629</b>	<b>158,265</b>
<b>Increase (Decrease) from Operations</b>	<b>5,526</b>	<b>6,636</b>	<b>7,249</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 151,629</b>	<b>\$ 158,265</b>	<b>\$ 165,514</b>

# UTILITY EXPLORATION CENTER FUND

[Fund 227]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Recreation Program Revenues	\$ 14,735	\$ 14,000	\$ 10,490
Rental Revenue	2,250	3,750	0
Concession Revenue	7,582	7,500	5,800
From Other Agencies	3,000	3,000	0
Donations	9,120	7,500	0
Interest	751	683	1,404
Transfer from Solid Waste Operations Fund	122,940	0	0
Transfer from Wastewater Operations Fund	122,940	0	0
Transfer from Water Operations Fund	122,940	0	0
Transfer from Electric Operations Fund	303,343	0	0
Prior Year Encumbrance Carryover*	0	(66,339)	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>709,599</b>	<b>(29,906)</b>	<b>17,694</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Utility Exploration Center Program	597,653	755,989	949,200
Reimbursed Costs - Electric Fund	0	(426,773)	(479,719)
Reimbursed Costs - Solid Waste Operations Fund	0	(144,740)	(159,906)
Reimbursed Costs - Wastewater Operations Fund	0	(144,740)	(159,906)
Reimbursed Costs - Water Operations Fund	0	(144,740)	(159,906)
Indirect Cost	57,874	32,889	30,398
Transfer to Solid Waste Rehabilitation Fund	10,000	10,000	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>665,527</b>	<b>(62,115)</b>	<b>20,161</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Solid Waste Operations Fund	7,106	137,811	0
Transfer from Wastewater Operations Fund	7,107	138,412	0
Transfer from Water Operations Fund	7,107	138,412	0
Transfer from Electric Operations Fund	262	299,827	0
Transfer to Electric Construction Fund	44	99,956	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>21,625</b>	<b>814,418</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
UEC - Capital Replacement	625	814,418	0
RUEC School Tour	21,000	0	0
Transfer to General Fund CIP Rehabilitation Fund	0	6,224	13,439
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>21,625</b>	<b>820,642</b>	<b>13,439</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>44,073</b>	<b>25,985</b>	<b>(15,906)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>95,945</b>	<b>206,356</b>	<b>232,342</b>
<b>Increase (Decrease) from Operations</b>	<b>44,073</b>	<b>25,985</b>	<b>(15,906)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>66,339</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 206,356</b>	<b>\$ 232,342</b>	<b>\$ 216,436</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# UTILITY IMPACT REIMBURSEMENT FUND

[Fund 209]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 18,998	\$ 18,737	\$ 16,808
Utility Impact Reimbursement - Water Operations Fund	736,100	736,100	754,503
Utility Impact Reimbursement - Wastewater Operations Fund	669,800	669,800	686,545
Utility Impact Reimbursement - Solid Waste Operations Fund	294,100	294,100	301,453
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>1,718,998</b>	<b>1,718,737</b>	<b>1,759,309</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General Fund	1,200,000	1,200,000	1,200,000
Transfer to Roadway Fund	9,272	1,602,920	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>1,209,272</b>	<b>2,802,920</b>	<b>1,200,000</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	58,433	22,356	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>58,433</b>	<b>22,356</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General Fund	47,577	22,356	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>47,577</b>	<b>22,356</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>520,582</b>	<b>(1,084,183)</b>	<b>559,309</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>1,249,305</b>	<b>1,747,531</b>	<b>663,348</b>
<b>Increase (Decrease) from Operations</b>	<b>520,582</b>	<b>(1,084,183)</b>	<b>559,309</b>
<b>Less CIP Carryover Reserve</b>	<b>(22,356)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,747,531</b>	<b>\$ 663,348</b>	<b>\$ 1,222,657</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

## Capital Project Funds Overview

These funds are used to account for financial resources to be used for the construction or maintenance of major city facilities. Capital Project Funds are:

- Al Johnson Wildlife Area Fund
- Blue Oaks Boulevard Fund
- Building Improvement Fund
- City/County Mitigation Fee Fund
- Citywide Park Development Fund
- Citywide Park Development - SVSP Fund
- Citywide Park Development - WRSP Fund
- Community Facility Districts - Construction Funds
- General CIP Rehabilitation Fund
- Park Development Funds (All)
- Parks, Recreation & Library Capital Fund
- Pleasant Grove Drainage Basin Construction Fund
- Pooled Unit Park Transfer Fees Fund
- Project Play Fund
- Public Facilities Fund
- SVSP Mitigation Fund
- Traffic Benefit Fee Fund
- Traffic Mitigation Fund
- Westpark Drive Fund

The following are details for two of the larger Capital Project funds presented in this section (Park Development Funds and Traffic Mitigation Fund).

## Park Development Funds

The City of Roseville specific plans require each plan area to provide for the development costs of citywide/regional parks, neighborhood parks, and bike trails. The specific plan development agreements and accompanying financing plans set the parameters for the future collection of park development fees and to ensure the amount and types of park facilities are constructed as outlined for each plan area. Different funds are used to segregate and account for the fees, which cannot be used for any other purpose.

The main sources of revenue are development fees which are assessed at building permit issuance, citywide park development fees, neighborhood park development fees, and bike trail fees. Other revenues include paseo fees, in-lieu fees (in-lieu of land dedication) and interest.

The major fund expenses are capital improvement projects for citywide park, neighborhood park or bike trail development. Typical costs include design, grading, construction, permits, and inspections. City indirect charges account for less than 2 percent of expenses.

Inter-fund loans are sometimes used to bridge the timing gap between collection of fees and CIP construction.

## Traffic Mitigation Fund

The Traffic Mitigation Fund is the City's primary source of funds for capacity improvements to our roadway network. The source of revenue for the Traffic Mitigation Fund is traffic impact fees paid by developers when they are issued building permits. The fee is based on the amount of traffic generated by land development and the cost of the roadway projects contained in the roadway related CIPs. This method complies with Assembly Bill 1600 which requires a nexus between the impact fee and the impact caused by land development. Although traffic impact fees paid by developers comprise the majority of revenues for capacity improvements to the City's roadway network, the City also participates in federal and state grant programs when available.

The City's roadway capital improvement program is comprised of just over \$500 million in roadway improvements that have been identified as being needed to handle the volume of traffic once Roseville is completely built out and areas surrounding Roseville are developed to market levels at some future horizon year (typically around 20 years into the future). Traffic modeling software is used to forecast those future traffic volumes. In determining the projects for the CIP, the City targets the threshold for traffic congestion as adopted by the City Council, which is to maintain Level of Service C or better during the p.m. peak hour at 70 percent or more of our signalized intersections.

The citywide roadway capital improvement and traffic impact fee program were adopted by the City Council in 1989. Since then, the City has constructed over \$200 million in roadway improvements. Examples of some of the major roadway CIPs that have been constructed are:

- Harding Boulevard Overcrossing (over Atlantic Street)
- Old Auburn Road Realignment
- Pleasant Grove Overcrossing (over the Union Pacific railroad tracks)
- Atlantic Street Widening
- Roseville Parkway/I-80 Overcrossing
- Douglas/I-80 Tunnel and Flyover
- Fiddymont Road Widening
- Eureka/I-80/Taylor Improvements
- Blue Oaks Widening (from four to six lanes)
- Intelligent Transportation System (ITS) and Traffic Operations Center (TOC)

Since traffic impact fees are paid when building permits are pulled, the Traffic Mitigation revenue stream varies each year based on the rate of land development. When land development is booming, Traffic Mitigation revenues can range from \$10 million to \$11 million per year. When land development is slow, Traffic Mitigation revenues hover around \$1 million to \$1.5 million per year. During a down economy, it takes longer to save up enough money to construct roadway projects. But by the same token, a lower rate of land development means traffic volumes are not growing as rapidly.

# AL JOHNSON WILDLIFE AREA FUND

[Fund 251]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 12,535	\$ 11,829	\$ 16,445
Agricultural Lease	62,220	62,220	62,220
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>74,755</b>	<b>74,049</b>	<b>78,665</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Al Johnson Wildlife Area (Reason Farms)	8,279	20,000	70,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>8,279</b>	<b>20,000</b>	<b>70,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>66,476</b>	<b>54,049</b>	<b>8,665</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>969,292</b>	<b>1,035,768</b>	<b>1,089,817</b>
<b>Increase (Decrease) from Operations</b>	<b>66,476</b>	<b>54,049</b>	<b>8,665</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,035,768</b>	<b>\$ 1,089,817</b>	<b>\$ 1,098,482</b>

# BLUE OAKS BOULEVARD FUND

[Fund 320]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 12,222	\$ 12,201	\$ 26,513
Contribution in Aid of Construction	610,428	350,000	700,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>622,649</b>	<b>362,201</b>	<b>726,513</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	0	700,000	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>0</b>	<b>700,000</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Blue Oaks Boulevard Project	0	800,000	100,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>800,000</b>	<b>100,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>622,649</b>	<b>262,201</b>	<b>626,513</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>897,701</b>	<b>820,350</b>	<b>1,082,551</b>
<b>Increase (Decrease) from Operations</b>	<b>622,649</b>	<b>262,201</b>	<b>626,513</b>
<b>Less CIP Carryover Reserve</b>	<b>(700,000)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 820,350</b>	<b>\$ 1,082,551</b>	<b>\$ 1,709,064</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# BUILDING IMPROVEMENT FUND

[Fund 301]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 2,285	\$ 2,149	\$ 2,222
Prior Year Encumbrance Carryover*	0	10,500	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>2,285</b>	<b>12,649</b>	<b>2,222</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Professional Services	0	10,500	0
Indirect Cost	6,555	2,073	3,729
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>6,555 0</b>	<b>12,573 0</b>	<b>3,729</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from General CIP Rehabilitation Fund	273,809	411,643	0
Prior Year CIP Carryover*	0	19,126	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>273,809</b>	<b>430,769</b>	<b>0</b>
Main Library Remodel - First Floor	273,809	0	0
401 Oak Improvements	34,281	19,126	0
Libraries Remodel	0	411,643	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>308,089</b>	<b>430,769</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(38,550)</b>	<b>76</b>	<b>(1,507)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>187,299</b>	<b>119,123</b>	<b>119,199</b>
<b>Increase (Decrease) from Operations</b>	<b>(38,550)</b>	<b>76</b>	<b>(1,507)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(10,500)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(19,126)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 119,123</b>	<b>\$ 119,199</b>	<b>\$ 117,692</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# CITY/COUNTY MITIGATION FEE FUND

[Fund 254]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Mitigation Fee	\$ 1,082,990	\$ 600,000	\$ 750,000
Interest	21,059	20,410	48,098
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>1,104,049</b>	<b>620,410</b>	<b>798,098</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>1,104,049</b>	<b>620,410</b>	<b>798,098</b>
<b>Estimated Beginning Fund Balance</b>	<b>1,481,974</b>	<b>2,586,023</b>	<b>3,206,433</b>
<b>Increase (Decrease) from Operations</b>	<b>1,104,049</b>	<b>620,410</b>	<b>798,098</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 2,586,023</b>	<b>\$ 3,206,433</b>	<b>\$ 4,004,531</b>

# CITYWIDE PARK DEVELOPMENT FUND

[Fund 230]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 73,981	\$ 68,883	\$ 92,825
Park Construction Fee	569,539	230,792	100,853
In Lieu Park Fee	20,120	267,959	48,036
Other Revenue	5,000	0	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>668,640</b>	<b>567,634</b>	<b>241,714</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSERS OUT</b>			
Indirect Cost	12,650	8,940	15,619
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>12,650</b>	<b>8,940</b>	<b>15,619</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Roseville Youth Sports Coalition Fund	7,588	0	0
Prior Year CIP Carryover*	4,040,959	3,585,162	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>4,048,547</b>	<b>3,585,162</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Park Site 56 - Gibson Park	0	100,000	0
Storage Units	3,518	77,287	0
Youth Sports Coalition Annual Projects	7,588	0	0
Maidu Interpretive Center Permanent Building Exhibits	18,281	0	0
Transfer to Parks, Recreation & Library Capital Fund	0	50,000	0
Transfer to Park Development - SRSP Fund	16,384	2,164,914	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>463,387</b>	<b>3,735,162</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>4,241,151</b>	<b>408,694</b>	<b>226,095</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>1,875,959</b>	<b>2,531,948</b>	<b>2,940,642</b>
<b>Increase (Decrease) from Operations</b>	<b>4,241,151</b>	<b>408,694</b>	<b>226,095</b>
<b>Less CIP Carryover Reserve</b>	<b>(3,585,162)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 2,531,948</b>	<b>\$ 2,940,642</b>	<b>\$ 3,166,737</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# CITYWIDE PARK DEVELOPMENT - SVSP FUND

[Fund 265]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Park Construction Fee	\$ 74,428	\$ 341,677	\$ 578,045
In Lieu Fee	219,210	0	0
Interest	1,905	1,846	9,546
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>295,543</b>	<b>343,523</b>	<b>587,591</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>295,543</b>	<b>343,523</b>	<b>587,591</b>
<b>Estimated Beginning Fund Balance</b>	<b>187,639</b>	<b>483,182</b>	<b>826,705</b>
<b>Increase (Decrease) from Operations</b>	<b>295,543</b>	<b>343,523</b>	<b>587,591</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 483,182</b>	<b>\$ 826,705</b>	<b>\$ 1,414,296</b>

# CITYWIDE PARK DEVELOPMENT - WRSP FUND

[Fund 229]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Park Construction Fee	\$ 1,398,945	\$ 1,507,702	\$ 1,051,514
Interest	118,791	112,313	177,654
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>1,517,736</b>	<b>1,620,015</b>	<b>1,229,168</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Public Facilities Fund	77,960	120,789	0
Transfer from Park Development - WRSP Fund	0	802,232	80,000
Transfer from Strategic Improvement Fund	0	151,680	0
Transfer from General Fund Contributions from Developers Fund	0	59,360	0
Prior Year CIP Carryover*	3,890,626	4,291,975	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>3,968,586</b>	<b>5,426,036</b>	<b>80,000</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Sports Park Complex	129,332	3,950,008	0
Fiddymment Houses	105,712	163,787	80,000
Fiddymment Parcel 54	0	1,080,000	0
WRSP Three-Plex Baseball	0	80,000	0
Village Center Park	0	2,200,000	0
Transfer to Public Facilities Fund	61,031	2,138,969	1,500,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>296,075</b>	<b>9,612,764</b>	<b>1,580,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>5,190,247</b>	<b>(2,566,713)</b>	<b>(270,832)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>5,388,795</b>	<b>6,287,066</b>	<b>3,720,353</b>
<b>Increase (Decrease) from Operations</b>	<b>5,190,247</b>	<b>(2,566,713)</b>	<b>(270,832)</b>
<b>Less CIP Carryover Reserve</b>	<b>(4,291,975)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 6,287,066</b>	<b>\$ 3,720,353</b>	<b>\$ 3,449,521</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# COMMUNITY FACILITIES DISTRICT FUNDS - CONSTRUCTION FUNDS

[Fund 300]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Northwest Roseville CFD #1 Construction Fund	\$ 611	\$ 571	\$ 753
North Central Roseville CFD #1 Subcontractor Improvements Fund	5,958	3,819	4,950
Crocker Ranch CFD #1 Construction Fund	9	13	16
Stoneridge West CFD #1 Construction Fund	23	34	45
Westpark CFD #1 Improvement Fund	518	747	1,542
Fiddymment Ranch CFD #1 Improvement Fund	6,313	6,032	7,941
Stone Point CFD #5 Improvement Fund	14,406	7,106	3,260
Fountains CFD #1 Improvement Fund	2	2	2
Automall CFD #1 Improvement Fund	3	5	6
HP Campus Oaks CFD #1 Construction Fund	51,954	0	0
Fiddymment Overlay CFD #5 Construction Fund	6,000,000	0	0
Transfer to North Central Roseville CFD #1 Subcontractor Improvements Fund	0	7,887,279	0
Transfer to Westpark CFD #1 Special Tax Fund	2,886,995	8,788	0
Transfer to Fiddymment Ranch CFD #1 Improvement Fund	0	404,556	0
Transfer to Westbrook CFD #1 Improvement Fund	0	2,145	0
Transfer from HP Campus Oaks CFD #1 Special Tax Fund	35,749	0	0
<b>Total Estimated Revenues, Transfers In, and Carryover</b>	<b>9,002,541</b>	<b>8,321,097</b>	<b>18,515</b>
<b>LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT</b>			
North Central Roseville CFD #1 Subcontractor Improvements Fund	9,807	5,828,031	0
Westpark CFD #1 Improvement Fund	576,649	0	0
Interfund Loan Interest Payment From Westpark CFD#1 Fund	77,265	0	0
Fiddymment Ranch CFD #1 Improvement Fund	0	400,000	0
Stone Point CFD #5 Improvement Fund	1,224,287	400,000	0
HP Campus Oaks CFD #1 Construction Fund	10,309,618	7,800,000	0
Fiddymment Overlay CFD #5 Construction Fund	9,639	5,900,000	0
Interfund Loan Principal Payment From Westpark CFD #1 Fund to Water Construction, Water Rehabilitation Fund, and Pleasant Grove Drainage Basin Construction Funds	2,233,082	2,700	0
Transfer to General CIP Rehabilitation Fund	0	2,059	0
Transfer to Automall CFD #1 Special Tax	0	1,000	0
Transfer to North Roseville CFD #1 Fund	0	3,266	0
Transfer to CRCFD #1 - Special Tax	0	2,500	0
Transfer to Stoneridge West CFD #1	0	4,000	0
Transfer to Longmeadow CFD #1	0	1	0
Local Transportation Fund			
<b>Total Estimated Expenditures and Transfers Out</b>	<b>14,440,348</b>	<b>20,343,557</b>	<b>0</b>
<b>Estimated Combined Beginning Fund Balance</b>	<b>20,773,105</b>	<b>15,335,298</b>	<b>3,312,838</b>
<b>Net Increase (Decrease) in Combined Fund Balance</b>	<b>(5,437,806)</b>	<b>(12,022,460)</b>	<b>18,515</b>
<b>Estimated Unrestricted Combined Ending Fund Balance</b>	<b>\$ 15,335,298</b>	<b>\$ 3,312,838</b>	<b>\$ 3,331,353</b>

# GENERAL CIP REHABILITATION FUND

[Fund 310]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 147,910	\$ 129,233	\$ 243,839
Other Revenue	10,000	10,000	0
Transfer from General Fund	5,500,000	759,000	0
Prior Year Encumbrance Carryover*	715,901	67,631	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>6,373,811</b>	<b>965,864</b>	<b>243,839</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to Parks, Recreation & Library Capital Fund	0	450,000	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>450,000</b>	<b>0</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from General Fund	1,554,240	628,042	0
Transfer from Electric Operations Fund	90,263	0	0
Transfer from Electric Construction Fund	446,966	1,331,780	0
Transfer from Water Construction Fund	628	772	0
Transfer from Water Rehabilitation Fund	211,778	500,350	0
Transfer from Wastewater Rehabilitation Fund	291,005	404,781	0
Transfer from Solid Waste Rehabilitation Fund	219,880	689,302	0
Transfer from Environmental Utilities Engineering Fund	51,083	0	0
Transfer from Automotive Services Fund	4,766	0	0
Transfer from Golf Course Improvement Fund	7,059	0	0
Transfer from Parks, Recreation & Libraries Capital Fund	0	0	143,000
Transfers in for ERP Project	1,149,480	1,867,171	1,865,637
Prior Year CIP Carryover*	2,419,143	9,984,276	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>6,452,835</b>	<b>16,395,430</b>	<b>2,008,637</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Contribution for Soundwall/Fence Repairs	0	15,000	15,000
Contribution for ADA Compliance Annual Projects	0	75,000	75,000
Enterprise Resource Planning	499,135	7,448,081	1,865,637
800 MHz Radio System Replacement	31,390	7,196,804	0
Facilities Rehabilitation Project	711,425	0	0
Parks Rehabilitation Project	115,391	0	0
IT Rehab Project	1,080,632	0	0
Police Rehabilitation Project	253,494	0	0
City Parking Lot Rehabilitation Project	48,127	150,000	20,750
Fire Equipment Rehabilitation Project	54,623	67,631	0
Community Pipeline Safety Initiative	2,907	7,093	0
Children's Art Center	21,634	31,151	0
Buljan School Student Union	45,009	879	0
Sports Court	27,640	73,360	0
Recreation Software	52,739	147,261	0
Rube Nelson Park Improvements	139,541	0	0
Maidu Trail Improvements	0	28,786	143,000
ADA Modification for Senior Center	0	12,000	0
Transfer to General Fund	285,707	493,441	50,000
Transfer to Facility Rehabilitation Fund	0	407,000	0
Transfer to IT Replacement Fund	0	162,059	0
Transfer to Parks, Recreation & Library Capital Fund	0	712,000	0
Transfer to Building Improvement Fund	273,809	411,643	0
Transfer to Public Facilities Fund	0	88,733	0
Transfer to Park Development - Infill Fund	53,133	50,000	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>3,696,337</b>	<b>17,577,922</b>	<b>2,169,387</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>9,130,309</b>	<b>(666,628)</b>	<b>83,089</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>7,360,057</b>	<b>6,438,459</b>	<b>5,771,831</b>
<b>Increase (Decrease) from Operations</b>	<b>9,130,309</b>	<b>(666,628)</b>	<b>83,089</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(67,631)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(9,984,276)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 6,438,459</b>	<b>\$ 5,771,831</b>	<b>\$ 5,854,920</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# PARK DEVELOPMENT - FIDDYMENT44/WALAIRE FUND

[Fund 245]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 3,692	\$ 3,451	\$ 4,553
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>3,692</b>	<b>3,451</b>	<b>4,553</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>3,692</b>	<b>3,451</b>	<b>4,553</b>
<b>Estimated Beginning Fund Balance</b>	<b>288,233</b>	<b>291,925</b>	<b>295,376</b>
<b>Increase (Decrease) from Operations</b>	<b>3,692</b>	<b>3,451</b>	<b>4,553</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 291,925</b>	<b>\$ 295,376</b>	<b>\$ 299,929</b>

# PARK DEVELOPMENT - HRNSP FUND

[Fund 239]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 154	\$ 144	\$ 190
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>154</b>	<b>144</b>	<b>190</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	8	9	9
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>8</b>	<b>9</b>	<b>9</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>146</b>	<b>135</b>	<b>181</b>
<b>Estimated Beginning Fund Balance</b>	<b>12,041</b>	<b>12,187</b>	<b>12,322</b>
<b>Increase (Decrease) from Operations</b>	<b>146</b>	<b>135</b>	<b>181</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 12,187</b>	<b>\$ 12,322</b>	<b>\$ 12,503</b>

# PARK DEVELOPMENT - INFILL FUND

[Fund 231]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 14,363	\$ 13,627	\$ 24,515
Neighborhood Park Fee	87,848	0	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>102,211</b>	<b>13,627</b>	<b>24,515</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	909	972	912
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>909</b>	<b>972</b>	<b>912</b>
<b>ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN</b>			
Transfer from General CIP Rehabilitation Fund	0	50,000	0
Prior Year CIP Carryover*	0	175,000	0
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>0</b>	<b>225,000</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Saugstad Skate Track	0	150,000	0
Civic Plaza at Royer Park	0	75,000	700,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>225,000</b>	<b>700,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>101,302</b>	<b>12,655</b>	<b>(676,397)</b>
<b>Estimated Adjusted Beginning Fund Balance</b>	<b>1,126,262</b>	<b>1,052,564</b>	<b>1,065,219</b>
<b>Increase (Decrease) from Operations</b>	<b>101,302</b>	<b>12,655</b>	<b>(676,397)</b>
<b>Less CIP Carryover Reserve</b>	<b>(175,000)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,052,564</b>	<b>\$ 1,065,219</b>	<b>\$ 388,822</b>

# PARK DEVELOPMENT - LONGMEADOW FUND

[Fund 244]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 386	\$ 361	\$ 476
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>386</b>	<b>361</b>	<b>476</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>386</b>	<b>361</b>	<b>476</b>
<b>Estimated Beginning Fund Balance</b>	<b>30,113</b>	<b>30,499</b>	<b>30,860</b>
<b>Increase (Decrease) from Operations</b>	<b>386</b>	<b>361</b>	<b>476</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 30,499</b>	<b>\$ 30,860</b>	<b>\$ 31,336</b>

# PARK DEVELOPMENT - NCRSP FUND

[Fund 234]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 31,658	\$ 29,220	\$ 37,667
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>31,658</b>	<b>29,220</b>	<b>37,667</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	1,446	2,450	1,857
Transfer from North Central Roseville CFD #1 Subcontractor Improvements Fund	0	500,000	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>1,446</b>	<b>502,450</b>	<b>1,857</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	319,733	178,004	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>319,733</b>	<b>178,004</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
NC 55B Park Site	87,009	0	0
NC 57 Neighborhood Park	21,513	178,004	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>108,523</b>	<b>178,004</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>241,422</b>	<b>(473,230)</b>	<b>35,810</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>2,175,214</b>	<b>2,238,632</b>	<b>1,765,402</b>
<b>Increase (Decrease) from Operations</b>	<b>241,422</b>	<b>(473,230)</b>	<b>35,810</b>
<b>Less CIP Carryover Reserve</b>	<b>(178,004)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 2,238,632</b>	<b>\$ 1,765,402</b>	<b>\$ 1,801,212</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# PARK DEVELOPMENT - NERSP FUND

[Fund 233]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 333	\$ 311	\$ 410
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>333</b>	<b>311</b>	<b>410</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	18	19	20
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>18</b>	<b>19</b>	<b>20</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>315</b>	<b>292</b>	<b>390</b>
<b>Estimated Beginning Fund Balance</b>	<b>26,010</b>	<b>26,325</b>	<b>26,617</b>
<b>Increase (Decrease) from Operations</b>	<b>315</b>	<b>292</b>	<b>390</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 26,325</b>	<b>\$ 26,617</b>	<b>\$ 27,007</b>

# PARK DEVELOPMENT - NRSP FUND

[Fund 237]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 7,291	\$ 5,586	\$ 10,180
Neighborhood Park Fee	97,911	93,528	0
Bike Trail Fee	12,599	11,989	0
State Bonds/Grants/Reimbursements	175,000	0	0
Prior Year Encumbrance Carryover*	50,725	0	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>343,526</b>	<b>111,103</b>	<b>10,180</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	553	1,953	545
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>553</b>	<b>1,953</b>	<b>545</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	327,585	0	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>327,585</b>	<b>0</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
William "Bill" Hughes Park	465,098	0	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>465,098</b>	<b>0</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>205,460</b>	<b>109,150</b>	<b>9,635</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>394,313</b>	<b>599,774</b>	<b>708,924</b>
<b>Increase (Decrease) from Operations</b>	<b>205,460</b>	<b>109,150</b>	<b>9,635</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 599,774</b>	<b>\$ 708,924</b>	<b>\$ 718,559</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# PARK DEVELOPMENT - NRSP II FUND

[Fund 241]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 5,009	\$ 4,682	\$ 3,450
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>5,009</b>	<b>4,682</b>	<b>3,450</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	33	31	33
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>33</b>	<b>31</b>	<b>33</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	1	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>4,976</b>	<b>4,651</b>	<b>3,417</b>
Estimated Beginning Fund Balance	348,164	353,140	357,791
Increase (Decrease) from Operations	4,976	4,651	3,417
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 353,140</b>	<b>\$ 357,791</b>	<b>\$ 361,208</b>

# PARK DEVELOPMENT - NRSP III FUND

[Fund 242]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 4,348	\$ 3,752	\$ 2,219
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>4,348</b>	<b>3,752</b>	<b>2,219</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	173,730	0	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>173,730</b>	<b>0</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Hamel Park Expansion	236,430	0	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>236,430</b>	<b>0</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(58,352)</b>	<b>3,752</b>	<b>2,219</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>199,606</b>	<b>141,254</b>	<b>145,006</b>
<b>Increase (Decrease) from Operations</b>	<b>(58,352)</b>	<b>3,752</b>	<b>2,219</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 141,254</b>	<b>\$ 145,006</b>	<b>\$ 147,225</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# PARK DEVELOPMENT - NWRSP FUND

[Fund 235]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 24	\$ 17	\$ 627
Neighborhood Park Fee	53,352	19,215	62,165
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>53,376</b>	<b>19,232</b>	<b>62,792</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	2,433	113	7
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>2,433</b>	<b>113</b>	<b>7</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	3	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>3</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>50,943</b>	<b>19,116</b>	<b>62,785</b>
<b>Estimated Beginning Fund Balance</b>	<b>2,794</b>	<b>53,737</b>	<b>72,853</b>
<b>Increase (Decrease) from Operations</b>	<b>50,943</b>	<b>19,116</b>	<b>62,785</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 53,737</b>	<b>\$ 72,853</b>	<b>\$ 135,638</b>

# PARK DEVELOPMENT - SERSP FUND

[Fund 232]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 20	\$ 19	\$ 25
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>20</b>	<b>19</b>	<b>25</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	1	1	1
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>19</b>	<b>18</b>	<b>24</b>
<b>Estimated Beginning Fund Balance</b>	<b>1,589</b>	<b>1,608</b>	<b>1,626</b>
<b>Increase (Decrease) from Operations</b>	<b>19</b>	<b>18</b>	<b>24</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,608</b>	<b>\$ 1,626</b>	<b>\$ 1,650</b>

# PARK DEVELOPMENT - SRSP FUND

[Fund 238]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 17,790	\$ 16,817	\$ 21,950
Neighborhood Park Fee	226,630	159,815	0
Bike Trail Fee	25,283	17,829	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>269,703</b>	<b>194,461</b>	<b>21,950</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	882	967	1,130
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>882</b>	<b>967</b>	<b>1,130</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Citywide Park Development Fund	16,384	2,164,914	0
Prior Year CIP Carryover*	201,796	78,046	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>218,180</b>	<b>2,242,960</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Harry Crabb Park	16,975	2,242,960	0
Stoneridge - Waltrip Jr. Park	0	308,150	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>16,975</b>	<b>2,551,110</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>470,026</b>	<b>(114,656)</b>	<b>20,820</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>1,256,873</b>	<b>1,648,853</b>	<b>1,534,197</b>
<b>Increase (Decrease) from Operations</b>	<b>470,026</b>	<b>(114,656)</b>	<b>20,820</b>
<b>Less CIP Carryover Reserve</b>	<b>(78,046)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,648,853</b>	<b>\$ 1,534,197</b>	<b>\$ 1,555,017</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# PARK DEVELOPMENT - WESTBROOK FUND

[Fund 246]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Neighborhood Park Fee	\$ 335,921	\$ 410,519	\$ 675,345
In Lieu Park Fee	23,234	28,473	46,677
Bike Trail Fee	10,583	12,676	20,982
Interest	2,344	2,264	11,562
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>372,082</b>	<b>453,932</b>	<b>754,566</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
WB-51 Neighborhood Park Site	0	0	947,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>0</b>	<b>947,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>372,082</b>	<b>453,932</b>	<b>(192,434)</b>
<b>Estimated Beginning Fund Balance</b>	<b>130,453</b>	<b>502,535</b>	<b>956,467</b>
<b>Increase (Decrease) from Operations</b>	<b>372,082</b>	<b>453,932</b>	<b>(192,434)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 502,535</b>	<b>\$ 956,467</b>	<b>\$ 764,033</b>

# PARK DEVELOPMENT - WOODCREEK EAST FUND

[Fund 236]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 1,425	\$ 1,330	\$ 0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>1,425</b>	<b>1,330</b>	<b>0</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	67	67	72
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>67</b>	<b>67</b>	<b>72</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	1	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>1</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>1,358</b>	<b>1,262</b>	<b>(72)</b>
Estimated Beginning Fund Balance	17,308	18,667	19,929
Increase (Decrease) from Operations	1,358	1,262	(72)
Estimated Unrestricted Ending Fund Balance	\$ 18,667	\$ 19,929	\$ 19,857

# PARK DEVELOPMENT - WRSP FUND

[Fund 243]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Neighborhood Park Fee	\$ 1,720,085	\$ 1,670,347	\$ 1,292,692
Bike Trail Fee	441,590	387,176	331,996
Paseo Fee	278,160	304,414	203,291
Interest	129,142	123,602	196,437
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>2,568,977</b>	<b>2,485,539</b>	<b>2,024,416</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	4,658	6,567	12,436
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>4,658</b>	<b>6,567</b>	<b>12,436</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	1,944,452	3,055,714	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>1,944,452</b>	<b>3,055,714</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Stizzo F-50 Park	18,552	1,976,329	0
Sierra Crossing Park (W-50A)	28,783	1,551,217	0
Astill Neighborhood Improvements	0	848,620	0
WRSP Parcel W-81 Bike Trail, 1	0	531,547	0
W-51 Neighborhood Park Site	0	2,200,000	0
F-52 Neighborhood Park Site	0	1,600,000	0
WRSP Parcel W-81 Bike Trail, 2	0	187,091	0
Fiddymnt Open Space F84 Trail	0	0	115,000
Transfer to Citywide Park Development - WRSP Fund	0	802,232	80,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>47,334</b>	<b>9,697,036</b>	<b>195,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>4,461,437</b>	<b>(4,162,350)</b>	<b>1,816,980</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>8,056,341</b>	<b>9,462,064</b>	<b>5,299,714</b>
<b>Increase (Decrease) from Operations</b>	<b>4,461,437</b>	<b>(4,162,350)</b>	<b>1,816,980</b>
<b>Less CIP Carryover Reserve</b>	<b>(3,055,714)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 9,462,064</b>	<b>\$ 5,299,714</b>	<b>\$ 7,116,694</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# PARKS, RECREATION & LIBRARY CAPITAL FUND

[Fund 315]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 0	\$ 0	\$ 1,707
Other Revenue	0	500,000	0
Transfer from General CIP Rehabilitation Fund	0	1,094,000	0
Transfer from General Fund	0	0	580,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>0</b>	<b>1,594,000</b>	<b>581,707</b>
<b>ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN</b>			
Transfer from Parks & Recreation Fee Fund	0	40,000	24,200
Transfer from Citywide Parks Fund	0	50,000	0
Transfer from General CIP Rehabilitation Fund	0	712,000	0
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>0</b>	<b>802,000</b>	<b>24,200</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Parks, Recreation & Library Capital Annual Expenses	0	680,000	437,000
RAC Pool Replaster	0	1,366,000	0
Recreation Capital Replacement	0	40,000	24,200
Transfer to General CIP Rehabilitation Fund	0	0	143,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>2,176,125</b>	<b>604,200</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>0</b>	<b>219,875</b>	<b>1,707</b>
<b>Estimated Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>219,875</b>
<b>Increase (Decrease) from Operations</b>	<b>0</b>	<b>219,875</b>	<b>1,707</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 219,875</b>	<b>\$ 221,582</b>

# PLEASANT GROVE DRAINAGE BASIN CONSTRUCTION FUND

[Fund 250]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 107,244	\$ 78,545	\$ 139,315
Mitigation Fee	647,156	330,000	550,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>754,400</b>	<b>408,545</b>	<b>689,315</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Operating Expenses	0	601,397	0
Indirect Cost	3,730	4,649	9,923
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>3,730</b>	<b>606,046</b>	<b>9,923</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interfund Loan Repayment from Westpark CFD #1 Improvement Fund	2,233,082	0	0
Prior Year CIP Carryover*	526,138	2,231,716	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>2,759,220</b>	<b>2,231,716</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Pleasant Grove Retention Basin	6,704	476,126	0
2016 Fee Update	102,113	97,887	0
Transfer to General CIP Rehabilitation Fund	42,297	0	0
Transfer to Roadway Fund	0	1,657,703	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>151,114</b>	<b>2,231,716</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>3,358,776</b>	<b>(197,501)</b>	<b>679,392</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>5,942,100</b>	<b>7,069,161</b>	<b>6,871,660</b>
<b>Increase (Decrease) from Operations</b>	<b>3,358,776</b>	<b>(197,501)</b>	<b>679,392</b>
<b>Less CIP Carryover Reserve</b>	<b>(2,231,716)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 7,069,161</b>	<b>\$ 6,871,660</b>	<b>\$ 7,551,052</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# POOLED UNIT PARK TRANSFER FEES FUND

[Fund 240]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 511	\$ 478	\$ 630
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>511</b>	<b>478</b>	<b>630</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Indirect Cost	28	29	31
Transfer to General Fund	0	18,600	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>28</b>	<b>18,629</b>	<b>31</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>483</b>	<b>(18,151)</b>	<b>599</b>
<b>Estimated Beginning Fund Balance</b>	<b>39,902</b>	<b>40,385</b>	<b>22,234</b>
<b>Increase (Decrease) from Operations</b>	<b>483</b>	<b>(18,151)</b>	<b>599</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 40,385</b>	<b>\$ 22,234</b>	<b>\$ 22,833</b>

# PROJECT PLAY FUND

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[Fund 217]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Estimated Beginning Fund Balance</b>	<b>5,824</b>	<b>5,824</b>	<b>5,824</b>
<b>Increase (Decrease) from Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 5,824</b>	<b>\$ 5,824</b>	<b>\$ 5,824</b>

# PUBLIC FACILITIES FUND

[Fund 222]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 194,012	\$ 158,781	\$ 128,181
Public Facilities Fee	3,503,202	1,800,000	2,700,000
Transfer from Transit Fund	92,295	0	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>3,789,508</b>	<b>1,958,781</b>	<b>2,828,181</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Interfund Loan Interest - Strategic Improvement Fund & Auto Replacement Fund	10,732	8,404	57,637
316 Vernon Street	0	0	400,000
Indirect Cost	14,595	34,794	33,307
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>25,327</b>	<b>43,198</b>	<b>490,944</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Downtown Parking Fund	1,468,942	2,198,195	0
Transfer from General CIP Rehab Fund	53,133	88,733	0
Transfer from Citywide Park Development - WRSP Fund	61,031	2,138,969	1,500,000
Transfer from RFA Capital Projects Fund	612,759	43,261	0
Transfer from Successor Agency Roseville RDA Fund	3,053,418	2,308,089	0
Interfund Loan Repayment from the Technology Fee Replacement Fund	100,000	100,000	95,054
Prior Year CIP Carryover*	16,189,958	5,362,224	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>21,539,241</b>	<b>12,239,471</b>	<b>1,595,054</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Downtown Building - 316 Vernon Street	11,488,963	811,132	0
Oak Street Parking Garage	5,472,195	8,506,665	0
Downtown Pedestrian Bridge	57,963	176,233	0
WRSP Community Center	61,031	2,319,191	1,500,000
316 Vernon Street Debt Service	0	892,138	0
Transfer to General Fund	867,099	0	0
Transfer to Strategic Improvement Fund	289,902	2,410,098	0
Transfer to Citywide Park Fund - WRSP	77,960	120,789	0
Transfer to General CIP Rehabilitation Fund	0	434	1,141
Interfund Loan Principal Payment to Strategic Improvement Fund	0	403,840	409,042
Interfund Loan Principal Payment to Automotive Replacement Fund	0	33,346	33,346
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>18,315,113</b>	<b>15,673,866</b>	<b>1,943,529</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>6,988,309</b>	<b>(1,518,812)</b>	<b>1,988,762</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>2,863,773</b>	<b>4,489,859</b>	<b>2,971,046</b>
<b>Increase (Decrease) from Operations</b>	<b>6,988,309</b>	<b>(1,518,812)</b>	<b>1,988,762</b>
<b>Less CIP Carryover Reserve</b>	<b>(5,362,224)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 4,489,858</b>	<b>\$ 2,971,046</b>	<b>\$ 4,959,808</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# SVSP MITIGATION FUND

[Fund 309]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Administrative Fee	\$ 0	\$ 165,000	\$ 300,000
Interest	0	0	1,907
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>0</b>	<b>165,000</b>	<b>301,907</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Operating Expenses		165,000	300,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>165,000</b>	<b>300,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>0</b>	<b>0</b>	<b>1,907</b>
Estimated Beginning Fund Balance	0	0	0
Increase (Decrease) from Operations	0	0	1,907
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,907</b>

# TRAFFIC BENEFIT FEE FUND

[Fund 214]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Traffic Benefit Fee	\$ 0	\$ 5,000	\$ 5,000
Interest	3,734	3,491	4,606
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>3,734</b>	<b>8,491</b>	<b>9,606</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>3,734</b>	<b>8,491</b>	<b>9,606</b>
<b>Estimated Beginning Fund Balance</b>	<b>291,559</b>	<b>295,293</b>	<b>303,784</b>
<b>Increase (Decrease) from Operations</b>	<b>3,734</b>	<b>8,491</b>	<b>9,606</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 295,293</b>	<b>\$ 303,784</b>	<b>\$ 313,390</b>

# TRAFFIC MITIGATION FUND

[Fund 221]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Federal and State Bonds and Grants	\$ 4,226,032	\$ 3,900,902	\$ 0
Interest	281,559	252,400	436,143
Mitigation Fee	5,383,166	2,750,000	5,800,000
From Other Agencies	2,569,604	0	0
Other Revenues	606	108,377	0
Prior Year Encumbrance Carryover*	222,037	36,955	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>12,683,004</b>	<b>7,048,634</b>	<b>6,236,143</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Traffic Mitigation Operating Expenses	16	27,000	20,000
Indirect Cost	41,230	51,699	31,556
Transfer to NCRSP Capital Fund	0	1,108,444	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>41,246</b>	<b>1,187,143</b>	<b>51,556</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Transfer from Gas Tax Fund	3,961	422,221	0
Transfer from NRCFD 2 SD Zone A	0	2,116	0
Transfer from NRCFD 2 SD Zone B	0	1,955	0
Transfer from NRCFD 2 SD Zone C	0	5,043	0
Transfer from NWRLLD ZONE A	0	5,944	0
Transfer from Roadway Fund	9,799	1,247	0
Transfer from Traffic Signal Coordination Fund	141	0	0
Transfer from Transportation	480	51,220	0
Prior Year CIP Carryover*	9,464,550	14,788,960	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>9,478,932</b>	<b>15,278,706</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Industrial Avenue Bridge Replacement	3,526,472	448,625	0
Cirby/Roseville Road Intersection	2,622,779	843,704	0
Washington Boulevard/Andora Widening	1,204,573	2,685,628	0
Developer Reimbursement - TMF	358,031	3,179,580	1,500,000
Blue Oaks Widening	(1,628)	0	0
Atlantic/Eureka I-80 Westbound On-Ramp	248,012	230,744	0
Oakridge Bridge Replacement	85,130	3,281,499	0
City Traffic Model Update	272,508	243,958	125,000
Blue Oaks - Pleasant Grove CMS Project	4,360	148,153	0
Woodcreek Oaks Widening	882,017	8,996,649	0
Streets - Traffic Signals	417,187	576,955	561,000
Transfer to General CIP Rehabilitation Fund	0	2,035	0
Transfer to Roadway Fund	37,321	1,462,679	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>9,656,763</b>	<b>22,100,209</b>	<b>2,186,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>12,463,926</b>	<b>(960,011)</b>	<b>3,998,587</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>14,051,480</b>	<b>11,689,491</b>	<b>10,729,479</b>
<b>Increase (Decrease) from Operations</b>	<b>12,463,926</b>	<b>(960,011)</b>	<b>3,998,587</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(36,955)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(14,788,960)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 11,689,491</b>	<b>\$ 10,729,479</b>	<b>\$ 14,728,066</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# WESTPARK DRIVE FUND

[Fund 321]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 2,755	\$ 2,721	\$ 5,788
Contribution in Aid of Construction	130,902	60,000	200,000
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>133,657</b>	<b>62,721</b>	<b>205,788</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>133,657</b>	<b>62,721</b>	<b>205,788</b>
<b>Estimated Beginning Fund Balance</b>	<b>208,675</b>	<b>342,332</b>	<b>405,053</b>
<b>Increase (Decrease) from Operations</b>	<b>133,657</b>	<b>62,721</b>	<b>205,788</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 342,332</b>	<b>\$ 405,053</b>	<b>\$ 610,841</b>

## Permanent Funds

These funds are used to account for resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the City's programs, to remain intact in perpetuity or until a specific future date or event. Permanent Funds are:

- **City of Roseville Citizen's Benefit Trust Fund** – provides community and Roseville Employees Charitable Hearts (REACH) grants to non-profit organizations throughout the City. The primary source of annual revenue comes from interest and City of Roseville employee donations.
- **Roseville Aquatics Complex (RAC) Maintenance Fund** – offsets costs of maintaining the RAC. The Roseville High School District provided the initial contribution and the interest is spent annually towards maintenance.

## Special District Agency Funds

These funds account for assets held by the City as an agent for individuals, governmental entities, and non-public organizations. Special District Agency Funds are funds used for public infrastructure improvements and maintenance financed by special levies against property holders. They are secured by special taxes assessed on the property owners within the district to pay the principal and interest on the bonds.

## Trust Funds

These funds are earmarked for specific programs and purposes in accordance with a statute that designates the fund as a trust. Its statutory designation distinguishes the fund as a trust rather than a special fund. Trust Funds are:

- **General Trust Funds** – used to account for assets held by the City as an agent for individuals, private organizations, and other governments.
- **OPEB Trust Fund** – used to account for assets held by the City as a trustee agent for the members and beneficiaries of other post-employment benefit plans (retiree medical).
- **Private Purpose Trust Funds** – a collection of trust funds including the Library Endowment Fund and various urban reserve funds.
- **Successor Agency Roseville RDA Fund** - is responsible for unwinding the affairs of the former Redevelopment Agency (RDA). The Successor Agency will continue to oversee completion of redevelopment projects, dispose of assets and properties of the former RDA and meet its enforceable obligations. A seven-member Oversight Board approves the semi-annual Recognized Obligation Payment Schedules (ROPS) that determine the amount of property tax increment the Successor Agency receives to pay its annual debt service and other enforceable obligations.

## Internal Service Funds and Self-Insurance Funds

These funds are used to account for financing of goods and services provided by one City department to other City departments on a cost-reimbursement basis. Internal Service Funds are:

- **Automotive Replacement Fund** – provides automotive replacement services for the City's fleet.
- **Automotive Services Fund** - provides maintenance and supplies to the City's fleet.
- **Facility Rehabilitation Fund** - provides rehabilitation for City's facilities.
- **Facilities Services Fund** – provides building maintenance and custodial services to all departments citywide.
- **General Equipment Replacement Fund** - provides for the replacement of equipment for General Fund departments.
- **IT Operations Fund** - provides information technology support and services for digital communication, database and cloud, network infrastructure, business solutions, GIS, client services, and enterprise solutions to all departments citywide.
- **IT Replacement Fund** - provides rehabilitation for City's information technology infrastructure.

Self-insurance funds are:

- Dental Insurance Fund
- General Liability Fund
- Post-Retirement Insurance/Accrual Fund
- Section 125 Fund
- Unemployment Insurance Fund
- Vision Insurance Fund
- Workers' Compensation Fund

These self-insurance funds provide services and benefits to the City and its employees on a cost reimbursement basis. The primary source of revenue is a premium charged to funds that include city salaries.



# CITY OF ROSEVILLE CITIZEN'S BENEFIT TRUST FUND

[Fund 280]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 424,853	\$ 426,385	\$ 426,385
Donations	12,823	0	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>437,676</b>	<b>426,385</b>	<b>426,385</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Community Grants	398,234	425,909	425,000
REACH Grants	11,480	7,500	5,500
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>409,714</b>	<b>433,409</b>	<b>430,500</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>27,962</b>	<b>(7,024)</b>	<b>(4,115)</b>
<b>Estimated Beginning Fund Balance</b>	<b>17,595,335</b>	<b>17,623,297</b>	<b>17,616,273</b>
<b>Increase (Decrease) from Operations</b>	<b>27,962</b>	<b>(7,024)</b>	<b>(4,115)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 17,623,297</b>	<b>\$ 17,616,273</b>	<b>\$ 17,612,158</b>

*Note: Per Ordinance 3388, Section 4.06.040, the City Council may annually appropriate up to 90 percent of the annual interest earnings. To smooth out the monies available for grants, a higher percentage can be awarded when not all available interest was awarded in previous years. This allows for a higher award amount in a given fiscal year, while meeting the requirements of the ordinance.*

# ROSEVILLE AQUATICS COMPLEX MAINTENANCE FUND

[Fund 606]

	<u>Actual 6/30/2017</u>	<u>Amended Budget FY2017-18</u>	<u>Adopted Budget FY2018-19</u>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Estimated Beginning Fund Balance</b>	<b>23,404</b>	<b>23,404</b>	<b>23,404</b>
<b>Increase (Decrease) from Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 23,404</b>	<b>\$ 23,404</b>	<b>\$ 23,404</b>

# AGENCY FUNDS

[Fund 700]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED REVENUES AND TRANSFERS IN</b>			
Downtown Roseville Prop - Business Improvement	\$ 240,086	\$ 256,395	\$ 264,085
Automall CFD#1 Special Tax Fund	581,926	552,220	1,953
Westbrook CFD#1 Special Tax Fund	869,695	847,394	838,804
HP Campus Oaks CFD #1 Special Tax Fund	18,223	1,194,174	1,449,189
Fiddymment Overlay #5 Special Tax Fund	2,792,865	871,474	1,279,443
Westpark Federico #1 Special Tax Fund	15	35	41
Villages at Sierra Vista CFD #1	1	0	135
Northeast Roseville CFD #1 Special Tax Fund	171	251	331
Northeast Roseville CFD #2 Special Tax Fund	882,186	862,194	864,105
Northwest Roseville CFD #1 Special Tax Fund	2,358,335	2,320,073	2,323,490
Northcentral Roseville CFD #1 Special Tax Fund	3,893,505	3,728,499	36,950
North Roseville CFD #1 Special Tax Fund	1,486,967	1,546,370	1,552,287
Stoneridge Parcel 1 CFD #1 Special Tax Fund	158,428	157,872	151,883
Woodcreek West CFD #1 Special Tax Fund	1,195,169	1,238,870	1,238,953
Crocker Ranch CFD #1 Special Tax Fund	1,496,659	1,509,035	1,520,418
Woodcreek East CFD #1 Special Tax Fund	425,877	507,500	512,020
Stoneridge East CFD #1 Special Tax Fund	1,265,918	1,253,081	1,255,226
Stoneridge West CFD #1 Special Tax Fund	796,768	976,494	984,401
Stone Point CFD #1 Special Tax Fund	792,377	795,050	655,277
Westpark CFD #1 Special Tax Fund	6,442,010	3,651,957	4,623,285
Fiddymment Ranch CFD #1 Special Tax Fund	5,803,982	5,514,855	3,134,019
Longmeadow CFD #1 Special Tax Fund	612,230	614,254	613,537
Stone Point CFD #5 Special Tax Fund	347,878	376,121	361,703
Diamond Creek CFD #1 Special Tax Fund	1,616,101	475,049	428,660
Fountains CFD #1 Special Tax Fund	875,616	855,943	818,557
Transfer in to NRCFD #1 Special Tax Fund	0	7,501	0
<b>Total Estimated Revenues and Transfers In</b>	<b>37,238,187</b>	<b>32,783,790</b>	<b>27,608,519</b>
<b>LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT</b>			
Downtown Roseville Prop - Business Improvement	123,535	256,395	264,085
Automall CFD#1 Special Tax Fund	569,364	548,175	0
Westbrook CFD#1 Special Tax Fund	805,350	838,913	832,799
HP Campus Oaks CFD #1 Special Tax Fund	1,096,197	1,190,987	1,444,043
Fiddymment Overlay #5 Special Tax Fund	713,289	874,067	1,269,214
Northeast Roseville CFD#2 Special Tax Fund	855,489	854,374	857,384
Northwest Roseville CFD#1 Special Tax Fund	2,301,602	2,304,058	2,306,100
North Central Roseville CFD#1 Special Tax Fund	3,941,307	3,708,660	0
North Roseville CFD#1 Special Tax Fund	1,511,636	1,535,285	1,539,957
Stoneridge Parcel 1 CFD#1 Special Tax Fund	158,321	176,078	150,962
Highland Reserve North CFD#1 Special Tax Fund	5,251,413	2,659,427	2,679,534
Woodcreek West CFD#1 Special Tax Fund	1,187,216	1,228,394	1,229,292
Crocker Ranch CFD#1 Special Tax Fund	1,503,762	1,727,202	1,512,383
Woodcreek East CFD#1 Special Tax Fund	981,644	502,745	507,755
Stoneridge East CFD#1 Special Tax Fund	1,244,447	1,426,740	1,248,446
Stoneridge West CFD#1 Special Tax Fund	968,840	1,108,489	976,677
Stone Point CFD#1 Special Tax Fund	782,796	941,263	650,964
Westpark CFD#1 Special Tax Fund	3,623,335	3,639,244	4,588,647
Fiddymment Ranch CFD#1 Special Tax Fund	11,128,913	5,490,943	3,109,218
Longmeadow CFD#1 Special Tax Fund	607,503	608,106	609,057
Stone Point CFD#5 Special Tax Fund	358,256	496,392	359,038
Diamond Creek CFD#1 Special Tax Fund	1,144,000	466,751	422,685
Fountains CFD#1 Special Tax Fund	1,140,458	851,042	813,636
Transfer to General CIP Rehabilitation Fund for Enterprise Resource Planning	60,587	19,056	0
Transfer to HP Campus Oaks CFD #1 Construction Fund from HP Campus Oaks CFD #1 Special Tax Fund	35,749	0	0
Transfer to NRCRFCD #1 Construction Fund from NRCRFCD #1 Special Tax Fund	0	4,678,835	0
Transfer to Stormwater Management Fund from Diamond Creek CFD #1 Improvement Fund	2,947	3,200	4,796
Transfer to Westpark CFD #1 Improvement Fund from Westpark CFD #1 Special Tax Fund	2,886,995	8,788	0
Transfer to RFA Debt Service Fund from Highland Reserve North CFD #1 Fund	39	0	0
Transfer to Westbrook Construction Fund from Westbrook CFD #1 Special Tax Fund	0	2,145	0
Transfer to Fiddymment Ranch CFD #1 Improvement Fund from Fiddymment Ranch CFD #1 Special Tax Fund	0	404,556	0
<b>Total Estimated Expenditures and Transfers Out</b>	<b>44,984,990</b>	<b>38,550,310</b>	<b>27,376,672</b>
<b>Estimated Combined Beginning Fund Balance</b>	<b>56,833,139</b>	<b>49,086,336</b>	<b>43,319,816</b>
<b>Net Increase (Decrease) in Combined Fund Balance</b>	<b>(7,746,803)</b>	<b>(5,766,520)</b>	<b>231,847</b>
<b>Estimated Unrestricted Combined Ending Fund Balance</b>	<b>\$ 49,086,336</b>	<b>\$ 43,319,816</b>	<b>\$ 43,551,663</b>

# GENERAL TRUST FUNDS

[Funds 604, 608, 609, 630]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Merchant Parking Program Fund Revenue	\$ 351	\$ 104	\$ 140
Miscellaneous Revenue	709	0	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>1,059</b>	<b>104</b>	<b>140</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer from Roseville Volunteer Collaborative Fund to General Fund	2,131	0	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>2,131</b>	<b>0</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer from Merchant Parking Program Fund to General CIP Rehabilitation Fund	0	6	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>6</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(1,071)</b>	<b>98</b>	<b>140</b>
<b>Estimated Beginning Fund Balance</b>	<b>10,036</b>	<b>8,965</b>	<b>9,063</b>
<b>Increase (Decrease) from Operations</b>	<b>(1,071)</b>	<b>98</b>	<b>140</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 8,965</b>	<b>\$ 9,063</b>	<b>\$ 9,203</b>

# OPEB TRUST FUND

[Fund 650]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Investment Income	\$ 6,832,238	\$ 1,200,000	\$ 5,000,000
Contribution in OPEB	6,886,960	6,597,804	7,210,194
Transfer from Post-Retirement Insurance/Accrual Fund	5,242,340	5,764,477	6,675,958
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>18,961,538</b>	<b>13,562,281</b>	<b>18,886,152</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
OPEB Expenses	7,069,984	6,774,804	7,412,194
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>7,069,984</b>	<b>6,774,804</b>	<b>7,412,194</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>11,891,553</b>	<b>6,787,477</b>	<b>11,473,958</b>
<b>Estimated Beginning Fund Balance</b>	<b>60,772,073</b>	<b>72,663,626</b>	<b>79,451,103</b>
<b>Increase (Decrease) from Operations</b>	<b>11,891,553</b>	<b>6,787,477</b>	<b>11,473,958</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 72,663,626</b>	<b>\$ 79,451,103</b>	<b>\$ 90,925,061</b>

Note: Investment income is based on a long-term portfolio average of 6.5 percent and may include income earned, realized, and unrealized gains/losses.

# PRIVATE PURPOSE TRUST FUNDS

[Funds 611 - 659]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Schoolhouse Park - Jackson Monument Fund	\$ 41	\$ 38	\$ 50
Woodcreek West Endowment Fund	7,774	7,013	7,635
Woodcreek North (Sares) Fund	1,629	1,524	1,991
North Central Wetlands Endowment Fund	6,059	5,462	5,863
Highland Reserve North Endowment Fund	3,996	3,740	4,885
Commercial Center 65 Preserve Area Fund	1,494	1,398	1,826
Woodcreek East Longmeadow/Roseville Tech Park Fund	3,485	3,261	4,260
Reason Farms Environmental Preserve Fund	256	262	103
Silverado Oaks Urban Reserve Fund	975	912	1,191
Open Space Endowments - Miscellaneous	459	430	561
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>26,166</b>	<b>24,040</b>	<b>28,365</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to Open Space Maintenance Fund from:			
Woodcreek West Endowment Fund	5,385	5,367	1,633
Woodcreek North (Sares) Fund	1,279	1,280	1,274
North Central Wetlands Endowment Fund	4,166	4,151	1,044
Highland Reserve North Endowment Fund	3,138	3,141	3,127
Commercial Center 65 Preserve Area Fund	1,173	1,174	1,169
Woodcreek East Longmeadow/Roseville Tech Park Fund	2,736	2,739	2,727
Reason Farms Environmental Preserve Fund	15,492	15,332	0
Silverado Oaks Urban Reserve Fund	765	766	763
Open Space Endowments - Misc Fund	361	361	359
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>34,495</b>	<b>34,311</b>	<b>12,096</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund from:			
Silverado Oaks Urban Reserve Fund	0	7	0
Open Space Endowment - Miscellaneous Fund	0	4	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>11</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(8,329)</b>	<b>(10,282)</b>	<b>16,269</b>
<b>Estimated Beginning Fund Balance</b>	<b>1,919,497</b>	<b>1,911,169</b>	<b>1,900,887</b>
<b>Increase (Decrease) from Operations</b>	<b>(8,329)</b>	<b>(10,282)</b>	<b>16,269</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,911,169</b>	<b>\$ 1,900,887</b>	<b>\$ 1,917,156</b>

# SUCCESSOR AGENCY ROSEVILLE RDA FUND

[Fund 670]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Secured Taxes	\$ 4,849,853	\$ 3,434,951	\$ 3,401,708
Interest	104,128	111,650	43,529
Prior Year Encumbrance Carryover*	0	709	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>4,953,981</b>	<b>3,547,310</b>	<b>3,445,237</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Successor Agency - RDA/RORF	739,351	0	0
Successor Agency - RDA Administration	240,795	253,881	213,690
Indirect Cost	0	0	30,409
Transfer to Low & Moderate Income Housing Fund	5,760,000	243,293	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>6,740,146</b>	<b>497,174</b>	<b>244,099</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Prior Year CIP Carryover*	5,211,507	4,125,226	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>5,211,507</b>	<b>4,125,226</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
2006A RDA Project Tax Exempt Tax Allocation Bond	110,476	0	0
2006AT RDA Project Taxable Tax Allocation Bond	148,139	0	0
2006HT Housing Taxable Tax Allocation Bond	163,271	0	0
2014 RDA Refunding Project Tax Allocation	814,481	817,213	818,913
2016-T RDA Taxable Refunding	703,902	1,083,294	1,134,147
Interfund Loan Principal Payment to Low & Moderate Income Housing Fund	206,002	0	235,257
Interfund Loan Principal Payment to General Fund	744,010	893,173	861,027
Interfund Loan Principal Payment to Gas Tax Fund	80,000	80,000	80,000
Transfer to Public Facilities Fund	3,053,418	2,308,089	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>6,023,699</b>	<b>5,181,769</b>	<b>3,129,344</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(2,598,357)</b>	<b>1,993,593</b>	<b>71,794</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>394,672</b>	<b>(363,618)</b>	<b>1,629,975</b>
<b>Plus Cash Previously Restricted</b>	<b>5,966,002</b>	<b>0</b>	<b>0</b>
<b>Increase (Decrease) from Operations</b>	<b>(2,598,357)</b>	<b>1,993,593</b>	<b>71,794</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(709)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(4,125,226)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ (363,618)</b>	<b>\$ 1,629,975</b>	<b>\$ 1,701,769</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

Note: This fund shows a negative balance in FY2016-17 due to the timing of cash flow receipts.

# AUTOMOTIVE REPLACEMENT FUND

[Fund 502]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Automotive Replacement	\$ 5,323,843	\$ 6,138,828	\$ 6,057,157
Interest	373,066	319,528	434,706
Miscellaneous	234,821	0	0
Prior Year Encumbrance Carryover*	2,196,262	736,453	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>8,127,993</b>	<b>7,194,809</b>	<b>6,491,863</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Vehicle Replacement	4,954,040	7,899,600	3,841,262
<i>Less Operating Transfers In:</i>			
General Fund	143,375	71,842	0
Water Operations Fund	349,727	0	0
Wastewater Operations Fund	447,720	0	0
Solid Waste Operations Fund	252,364	0	0
Air Quality Mitigation Fund	36,822	0	0
Solid Waste Capital Purchase Fund	77,985	62,984	0
<i>Subtotal Operating Transfers In:</i>	1,307,993	134,826	0
Indirect Cost	137,281	98,020	93,181
Transfer to Post-Retirement Insurance/Accrual Fund	16,700	15,915	16,340
Transfer to Traffic Signal Construction Fund	801,819	0	0
Transfer to Electric Construction Fund	4,751,010	0	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>9,352,856</b>	<b>7,878,709</b>	<b>3,950,783</b>
<b>ESTIMATED NON-OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interfund Loan Principal Repayment from Fire Facilities Fund	17,134	0	0
Interfund Loan Principal Repayment from Golf Operations Funds	127,000	127,000	127,000
Prior Year CIP Carryover*	6,158	1,969	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>170,292</b>	<b>212,315</b>	<b>210,346</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General Fund	4,189	23,751	0
Transfer to General CIP Rehabilitation Fund	0	12,453	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>4,189</b>	<b>36,204</b>	<b>0</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(1,058,761)</b>	<b>(507,790)</b>	<b>2,751,426</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>27,841,929</b>	<b>26,044,746</b>	<b>25,536,957</b>
<b>Increase (Decrease) from Operations</b>	<b>(1,058,761)</b>	<b>(507,790)</b>	<b>2,751,426</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(736,453)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(1,969)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 26,044,746</b>	<b>\$ 25,536,957</b>	<b>\$ 28,288,383</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# AUTOMOTIVE SERVICES FUND

[Fund 501]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Vehicle Usage Charge	\$ 7,021,013	\$ 7,571,321	\$ 8,255,717
Interest	6,041	0	0
Administrative Fee	2,400	2,400	2,400
From Other Agencies	85,275	40,000	40,000
Reimbursement	45	13,000	13,000
Other Revenue	4,422	0	0
Prior Year Encumbrance Carryover*	4,854	18,633	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>7,124,049</b>	<b>7,645,354</b>	<b>8,311,117</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Mechanical Maintenance	6,031,740	6,811,406	7,413,297
Indirect Cost	584,255	410,802	401,624
Transfer to Post-Retirement Insurance/Accrual Fund	210,044	200,473	201,536
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>6,826,039</b>	<b>7,422,681</b>	<b>8,016,457</b>
Prior Year CIP Carryover*	7,713	2,466	0
<b>Total Estimated Non-Operating Revenues, Transfers In, and Carryover</b>	<b>7,713</b>	<b>2,466</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Contribution for Facilities Rehabilitation Project	0	0	30,000
Contribution for IT Rehabilitation Project	0	0	2,400
Transfer to General Fund	5,247	2,466	0
Transfer to General CIP Rehabilitation Fund	4,766	68,585	53,245
Transfer to Facility Rehabilitation Fund	0	20,000	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>10,014</b>	<b>91,051</b>	<b>85,645</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>295,709</b>	<b>134,087</b>	<b>209,015</b>
<b>Estimated Adjusted Beginning Fund Balance Without Inventory*</b>	<b>(808,100)</b>	<b>(494,432)</b>	<b>(360,345)</b>
<b>Plus Estimated Inventory</b>	<b>773,348</b>	<b>734,291</b>	<b>734,291</b>
<b>Total Estimated Adjusted Beginning Fund Balance</b>	<b>(34,752)</b>	<b>239,859</b>	<b>373,946</b>
<b>Increase (Decrease) from Operations</b>	<b>295,709</b>	<b>134,087</b>	<b>209,015</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(18,633)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover Reserve</b>	<b>(2,466)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 239,859</b>	<b>\$ 373,946</b>	<b>\$ 582,961</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# FACILITY REHABILITATION FUND

[Fund 511]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Current Services	\$ 0	\$ 450,000	\$ 645,000
Demand Services	0	0	30,967
Interest	0	0	2,697
Transfer from General Fund	0	1,117,000	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>0</b>	<b>1,567,000</b>	<b>678,664</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Facility Rehabilitation Operations	0	780	19,978
Indirect Cost	0	0	43,657
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>780</b>	<b>63,635</b>
<b>ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN</b>			
Transfer from General CIP Rehabilitation Fund	0	407,000	0
Transfer from Electric Rehabilitation Fund	0	171,584	0
Transfer from Water Rehabilitation Fund	0	2,195	0
Transfer from Wastewater Rehabilitation Fund	0	10,193	0
Transfer from Solid Waste Rehabilitation Fund	0	2,195	0
Transfer from Youth Development Fund	0	613	0
Transfer from Golf Improvement Fund	0	63,500	0
Transfer from Automotive Services Fund	0	20,000	0
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>0</b>	<b>677,280</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Facilities Rehabilitation Project	0	2,243,500	612,276
Transfer to General CIP Rehabilitation Fund	0	0	2,753
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>2,243,500</b>	<b>615,029</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Estimated Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Increase (Decrease) from Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

# FACILITY SERVICES FUND

[Fund 510]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Current Services	\$ 0	\$ 3,862,407	\$ 4,053,371
Demand Services	0	317,948	442,948
Interest	0	0	9,888
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>0</b>	<b>4,180,355</b>	<b>4,506,207</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Building Maintenance	0	2,483,717	2,693,766
Custodial Services	0	1,205,544	1,108,877
Indirect Cost	0	481,207	633,013
Transfer to Post-Retirement Insurance/Accrual Fund	0	0	16,340
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>4,170,468</b>	<b>4,451,996</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Contribution for IT Rehabilitation Projects	0	0	2,400
Transfer to General CIP Rehabilitation Fund	0	0	61,698
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>0</b>	<b>64,098</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>0</b>	<b>9,887</b>	<b>(9,887)</b>
<b>Estimated Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>9,887</b>
<b>Increase (Decrease) from Operations</b>	<b>0</b>	<b>9,887</b>	<b>(9,887)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 9,887</b>	<b>\$ 0</b>

# GENERAL EQUIPMENT REPLACEMENT FUND

[Fund 311]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Current Services	\$ 0	\$ 150,000	\$ 190,000
Transfer from General Fund	0	879,782	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>0</b>	<b>1,029,782</b>	<b>190,000</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
General Equipment Replacement	0	1,029,782	190,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>1,029,782</b>	<b>190,000</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Estimated Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Increase (Decrease) from Operations</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

# INFORMATION TECHNOLOGY OPERATIONS FUND

[Fund 520]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Current Services	\$ 0	\$ 9,069,580	\$ 9,409,648
Interest	0	0	12,734
Transfer from General Fund	0	75,250	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>0</b>	<b>9,144,830</b>	<b>9,422,382</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
IT Strategic Plan/Digital Communication	0	1,962,561	2,062,417
IT Database and Cloud	0	617,658	884,325
IT Network Infrastructure	0	1,753,648	1,751,578
IT Business Solutions	0	1,213,259	1,233,607
IT GIS Analytics	0	720,416	739,386
IT Client Services	0	1,259,558	1,052,722
IT Enterprise Solutions	0	1,077,747	953,739
Indirect Cost	0	539,982	558,035
Transfer to Post-Retirement Insurance/Accrual Fund	0	0	14,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>9,144,829</b>	<b>9,249,809</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	0	167,939
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>0</b>	<b>167,939</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>0</b>	<b>1</b>	<b>4,634</b>
<b>Estimated Beginning Fund Balance</b>	<b>0</b>	<b>0</b>	<b>1</b>
<b>Increase (Decrease) from Operations</b>	<b>0</b>	<b>1</b>	<b>4,634</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 1</b>	<b>\$ 4,635</b>

# INFORMATION TECHNOLOGY REPLACEMENT FUND

[Fund 521]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Current Services	\$ 0	\$ 507,625	\$ 622,000
Interest	0	0	1,637
Transfer from General Fund	0	728,800	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>0</b>	<b>1,236,425</b>	<b>623,637</b>
<b>ESTIMATED NON-OPERATING REVENUES AND TRANSFERS IN</b>			
Transfer from Electric Rehabilitation Fund	0	101,181	0
Transfer from Water Rehabilitation Fund	0	56,036	0
Transfer from Solid Waste Rehabilitation Fund	0	71,607	0
Transfer from Wastewater Rehabilitation Fund	0	83,093	0
Transfer from Transit Fund	0	5,393	0
Transfer from General CIP Rehabilitation Fund	0	199,456	0
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>0</b>	<b>516,766</b>	<b>0</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
IT Rehabilitation Project		1,753,181	421,640
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>1,753,181</b>	<b>421,640</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>0</b>	<b>10</b>	<b>201,997</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>0</b>	<b>0</b>	<b>10</b>
<b>Increase (Decrease) from Operations</b>	<b>0</b>	<b>10</b>	<b>201,997</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 0</b>	<b>\$ 10</b>	<b>\$ 202,007</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# DENTAL INSURANCE FUND

[Fund 03115]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Insurance Premium	\$ 1,495,429	\$ 1,566,977	\$ 1,630,415
Interest	8,810	7,980	11,381
Prior Year Encumbrance Carryover*	160,715	152,603	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>1,664,954</b>	<b>1,727,560</b>	<b>1,641,796</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Dental Claims and Services	1,492,520	1,906,952	1,777,415
Indirect Cost	2,618	4,414	4,248
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>1,495,138</b>	<b>1,911,366</b>	<b>1,781,663</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>169,816</b>	<b>(183,806)</b>	<b>(139,867)</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>618,864</b>	<b>636,077</b>	<b>452,271</b>
<b>Increase (Decrease) from Operations</b>	<b>169,816</b>	<b>(183,806)</b>	<b>(139,867)</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(152,603)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 636,077</b>	<b>\$ 452,271</b>	<b>\$ 312,404</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# GENERAL LIABILITY FUND

[Fund 03112]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 56,641	\$ 49,637	\$ 67,687
Accident Expense Recovery	141,137	0	0
Self-Insurance Premium	2,675,003	2,763,478	2,744,761
Transfer from General Liability Rent Insurance Fund	0	35,000	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>2,872,781</b>	<b>2,848,115</b>	<b>2,812,448</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Self-Insurance Claims and Services	1,721,992	2,730,142	2,579,967
Indirect Cost	17,617	28,728	33,078
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>1,739,609</b>	<b>2,758,870</b>	<b>2,613,045</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General Fund	159,313	0	0
Transfer to General CIP Rehabilitation Fund	0	27,799	33,083
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>159,313</b>	<b>27,799</b>	<b>33,083</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>973,859</b>	<b>61,446</b>	<b>166,320</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>3,382,448</b>	<b>4,356,306</b>	<b>4,417,752</b>
<b>Increase (Decrease) from Operations</b>	<b>973,859</b>	<b>61,446</b>	<b>166,320</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 4,356,306</b>	<b>\$ 4,417,752</b>	<b>\$ 4,584,072</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# POST-RETIREMENT INSURANCE/ACCRUAL FUND

[Fund 03118]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 11,684	\$ 4,921	\$ 4,920
Self-Insurance Premium	4,190,175	5,820,178	6,675,958
HSA Fire OPEB	65,323	60,000	122,643
Transfer from General Liability Fund	42,632	0	0
Transfer from General Fund	5,625,906	5,363,884	5,704,624
Transfer from Electric Operations Fund	1,204,616	814,363	922,605
Transfer from Traffic Signals Maintenance Fund	145,441	37,431	37,248
Transfer from Youth Development Fund	196,678	166,149	173,900
Transfer from Transit Fund	112,754	0	16,337
Transfer from Transportation Fund	41,902	14,760	14,571
Transfer from Golf Course Operations Fund	3,770	3,689	3,860
Transfer from Water Operations Fund	366,398	323,025	371,002
Transfer from Wastewater Operations Fund	488,072	436,654	472,171
Transfer from Solid Waste Operations Fund	340,443	241,623	274,637
Transfer from Water Meter Retrofit Fund	8,826	1,619	3,226
Transfer from Water EU Technical Services Fund	127,981	11,687	63,797
Transfer from Automotive Services Fund	212,621	200,473	201,536
Transfer from Automotive Replacement Fund	14,123	15,915	16,340
Transfer from Facilities Services Fund	0	0	16,340
Transfer from IT Operations Fund	0	0	14,000
Prior Year Encumbrance Carryover*	8,388	4,062	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>13,207,735</b>	<b>13,520,433</b>	<b>15,109,715</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Retirement Settlements/Insurance	8,932,227	7,631,273	8,306,194
Professional Services	38,678	29,063	25,000
Indirect Cost	35,890	14,414	22,562
Transfer to OPEB Trust Fund	5,242,340	5,764,477	6,675,958
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>14,249,134</b>	<b>13,439,227</b>	<b>15,029,714</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(1,041,400)</b>	<b>81,207</b>	<b>80,001</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>2,227,819</b>	<b>1,182,358</b>	<b>1,263,564</b>
<b>Increase (Decrease) from Operations</b>	<b>(1,041,400)</b>	<b>81,207</b>	<b>80,001</b>
<b>Less Encumbrance Carryover Reserve</b>	<b>(4,062)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 1,182,358</b>	<b>\$ 1,263,564</b>	<b>\$ 1,343,565</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.

# SECTION 125 FUND

[Fund 03117]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Self-Insurance Premium	\$ 423,439	\$ 407,278	\$ 429,433
Interest	684	714	1,458
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>424,123</b>	<b>407,992</b>	<b>430,891</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Cafeteria Plan Claims and Services	395,647	407,278	429,433
Indirect Cost	633	724	925
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>396,280</b>	<b>408,002</b>	<b>430,358</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>27,843</b>	<b>(10)</b>	<b>533</b>
<b>Estimated Beginning Fund Balance</b>	<b>94,243</b>	<b>122,087</b>	<b>122,077</b>
<b>Increase (Decrease) from Operations</b>	<b>27,843</b>	<b>(10)</b>	<b>533</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 122,087</b>	<b>\$ 122,077</b>	<b>\$ 122,610</b>

# UNEMPLOYMENT INSURANCE FUND

[Fund 03113]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Interest	\$ 11,633	\$ 10,996	\$ 14,249
Self-Insurance Premium	157,117	312,665	319,547
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>168,750</b>	<b>323,661</b>	<b>333,796</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Unemployment Claims	111,758	150,000	180,000
Indirect Cost	7,408	8,494	10,115
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>119,166</b>	<b>158,494</b>	<b>190,115</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>49,584</b>	<b>165,167</b>	<b>143,681</b>
<b>Estimated Beginning Fund Balance</b>	<b>869,924</b>	<b>919,508</b>	<b>1,084,675</b>
<b>Increase (Decrease) from Operations</b>	<b>49,584</b>	<b>165,167</b>	<b>143,681</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 919,508</b>	<b>\$ 1,084,675</b>	<b>\$ 1,228,356</b>

# VISION INSURANCE FUND

[Fund 03114]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES AND TRANSFERS IN</b>			
Insurance Premium	\$ 160,921	\$ 169,109	\$ 172,576
Interest	3,676	3,393	4,451
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>164,597</b>	<b>172,502</b>	<b>177,027</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Vision Claims and Services	163,293	171,242	175,000
Indirect Cost	1,632	2,162	2,984
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>164,925</b>	<b>173,404</b>	<b>177,984</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>(328)</b>	<b>(902)</b>	<b>(957)</b>
<b>Estimated Beginning Fund Balance</b>	<b>293,507</b>	<b>293,179</b>	<b>292,277</b>
<b>Increase (Decrease) from Operations</b>	<b>(328)</b>	<b>(902)</b>	<b>(957)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 293,179</b>	<b>\$ 292,277</b>	<b>\$ 291,320</b>

# WORKERS' COMPENSATION FUND

[Fund 03111]

	Actual 6/30/2017	Amended Budget FY2017-18	Adopted Budget FY2018-19
<b>ESTIMATED OPERATING REVENUES, TRANSFERS IN, AND CARRYOVER</b>			
Interest	\$ 149,870	\$ 134,933	\$ 203,291
Workers' Compensation Premium	3,915,609	3,993,363	3,993,360
Miscellaneous Revenue	49	0	0
Workers' Compensation Refund - Emp	19,846	0	0
Reimbursement	18,356	0	0
<b>Total Estimated Operating Revenues, Transfers In, and Carryover</b>	<b>4,103,730</b>	<b>4,128,296</b>	<b>4,196,651</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Workers' Compensation Claims and Services	3,153,197	3,305,997	3,405,217
Indirect Cost	102,178	112,399	114,278
Transfer from General Fund	42,632	0	0
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>3,298,007</b>	<b>3,418,396</b>	<b>3,519,495</b>
<b>LESS ESTIMATED NON-OPERATING EXPENDITURES AND TRANSFERS OUT</b>			
Transfer to General CIP Rehabilitation Fund	0	15,763	45,119
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>0</b>	<b>15,763</b>	<b>45,119</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>805,723</b>	<b>694,137</b>	<b>632,037</b>
<b>Estimated Adjusted Beginning Fund Balance*</b>	<b>9,904,879</b>	<b>10,710,603</b>	<b>11,404,740</b>
<b>Increase (Decrease) from Operations</b>	<b>805,723</b>	<b>694,137</b>	<b>632,037</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 10,710,603</b>	<b>\$ 11,404,740</b>	<b>\$ 12,036,777</b>

\* Prior Year Carryovers are included as revenue since they represent the reserve set aside to cover the carryover expenditures from the prior year. The beginning fund balance has been adjusted down by the amount of these reserves.



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# Department Operating Budgets - Alphabetical Order

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## Department Operating Budgets Overview

The Department Operating Budgets contain the operational costs by department and their programs. The section begins with an “Organization Budget Summary” that outlines all departments and their operational programs. The summary contains two years of data: the current year amended budget along with the new budget year. The full-time equivalent (FTE) employees for both years are presented as a comparison. Following the Organizational Budget Summary is the detail for each department, their programs, and the costs required to fund their programs.

Each department contains an organizational chart and a departmental narrative. The organizational chart displays the overall structure of the department. The departmental narrative describes the services provided by each department including key issues currently faced and goals for the upcoming fiscal year. Following each narrative is the Department Budget Summary and associated Program Budgets.

The Department Budget Summary shows the various programs (also known as divisions) and their expenditures over a three-year period: prior year actuals, current year budget, and the new budget year. The expenditures are segregated into four categories:

- Salaries, wages, and benefits
- Materials, supplies, and services
- Capital outlays
- Reimbursed expenditures

The salaries, wages, and benefits category includes compensation and benefits paid to employees of the City. Materials, supplies, and services contain costs that are consumed during the course of the fiscal year and are not of a capital nature. Capital outlays are expenditures which result in acquisitions or additions to fixed assets and represent a betterment or improvement. These expenditures typically have a life of more than two years and cost \$5,000 or more. Reimbursed expenditures serve to reduce the total expenditures of a program. The reimbursements generally result from expenses charged to other programs.

The funding summary for each department shows the funding sources allocated to pay for the programs. This may include more than one fund as well as expenses charged elsewhere via reimbursed expenditures.

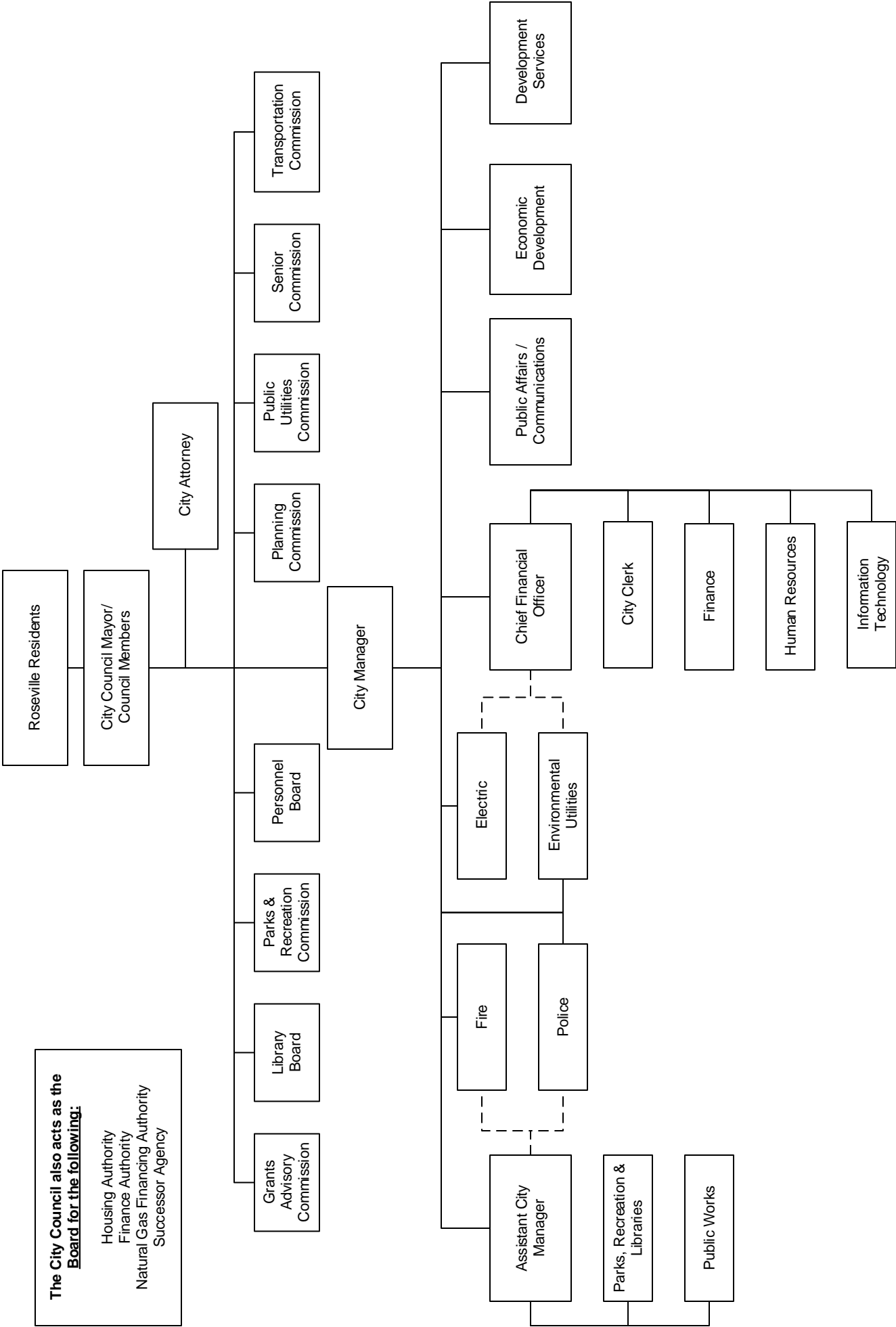
Following the Department Budget Summaries are individual Program Performance Budgets for each program within the department. The program budget contains specific and measurable objectives and specifies work volumes to be accomplished and efficiency and effectiveness levels to be achieved. These are compared on a year-to-year basis. Any new positions added in the new budget year or a change in positions (FTE) that has occurred since adoption of the current year budget is noted.

# ORGANIZATION BUDGET SUMMARY

	FY2017-18		FY2018-19	
	FTE POSITIONS	AMENDED BUDGET	FTE POSITIONS	BUDGET EXPENDITURES
<b>CITY COUNCIL</b>				
CITY COUNCIL	0.00	420,056	0.00	428,769
LESS: REIMBURSED EXPENDITURES		(204,047)		(222,264)
SUBTOTAL	0.00	216,009	0.00	206,505
<b>CITY MANAGER</b>				
CITY MANAGEMENT	7.00	1,742,562	6.00	1,915,103
PUBLIC AFFAIRS & COMMUNICATIONS DEPARTMENT	4.00	896,648	2.00	738,805
LESS: REIMBURSED EXPENDITURES		(1,032,298)		(957,894)
SUBTOTAL	11.00	1,606,912	8.00	1,696,014
<b>CITY ATTORNEY</b>				
LEGAL SERVICES	9.00	1,974,997	9.00	2,130,063
LESS: REIMBURSED EXPENDITURES		(419,687)		(452,579)
SUBTOTAL	9.00	1,555,310	9.00	1,677,484
<b>FINANCE</b>				
DEPARTMENT ADMINISTRATION	4.00	1,115,317	4.00	1,211,026
BUDGET	3.75	777,839	3.75	749,851
CASH MANAGEMENT & LICENSING	2.50	350,055	2.50	564,747
UTILITY BILLING & SERVICES	32.25	5,339,641	29.75	5,443,304
GENERAL ACCOUNTING / PAYROLL	16.23	2,490,624	16.23	2,382,739
PURCHASING	6.00	699,955	6.00	834,208
CENTRAL STORES	3.00	486,327	3.00	548,562
LESS: REIMBURSED EXPENDITURES		(5,181,281)		(4,083,641)
SUBTOTAL	67.73	6,078,477	65.23	7,650,796
<b>HUMAN RESOURCES</b>				
HUMAN RESOURCES	11.65	2,083,586	11.75	2,470,051
RISK MANAGEMENT	3.35	363,976	3.25	304,046
LESS: REIMBURSED EXPENDITURES		(1,206,412)		(1,176,359)
SUBTOTAL	15.00	1,241,150	15.00	1,597,738
<b>INFORMATION TECHNOLOGY</b>				
STRATEGIC PLANNING	7.00	1,962,561	7.00	2,062,417
INFRASTRUCTURE	16.00	3,153,722	16.00	3,631,561
CUSTOMER SERVICE	17.00	3,682,564	18.00	3,425,434
LESS: IT OPERATIONS I/S FUND		(9,144,829)		(9,235,809)
LESS: REIMBURSED EXPENDITURES		345,982		116,397
SUBTOTAL	40.00	0	41.00	0
<b>CITY CLERK</b>				
CLERK SUPPORT SERVICES	7.50	1,039,615	7.50	1,261,879
LESS: REIMBURSED EXPENDITURES		(422,124)		(236,702)
SUBTOTAL	7.50	617,491	7.50	1,025,177
<b>POLICE</b>				
ADMINISTRATION, SUPPORT & COMMUNITY SERVICES	68.50	12,143,980	72.00	13,310,076
POLICE OPERATIONS	125.00	26,534,755	122.00	26,366,433
ANIMAL CONTROL	3.00	1,209,548	3.00	1,198,734
LESS: REIMBURSED EXPENDITURES		(5,000)		(5,000)
SUBTOTAL	196.50	39,883,283	197.00	40,870,243
<b>FIRE</b>				
ADMINISTRATION & GRANTS	3.00	962,320	3.00	742,661
FIRE & LIFE SAFETY	10.00	1,901,690	10.00	1,960,730
FIRE OPERATIONS	103.00	26,794,958	103.00	28,560,680
FIRE TRAINING	3.00	857,988	3.00	912,676
EMERGENCY PREPAREDNESS	0.00	23,067	0.00	16,202
LESS: REIMBURSED EXPENDITURES		(80,611)		(75,552)
SUBTOTAL	119.00	30,459,412	119.00	32,117,397
<b>ECONOMIC DEVELOPMENT</b>				
HOUSING	10.00	2,519,890	10.00	2,723,493
COMMUNITY DEVELOPMENT BLOCK GRANT	0.00	1,184,512	0.00	1,290,000
ECONOMIC DEVELOPMENT	4.00	1,027,164	4.00	1,063,125
LESS: REIMBURSED EXPENDITURES		(1,519,414)		(1,493,232)
SUBTOTAL	14.00	3,212,152	14.00	3,583,386
<b>PARKS, RECREATION &amp; LIBRARIES</b>				
PARKS & RECREATION ADMINISTRATION	6.00	3,654,794	6.00	3,647,787
PARKS	45.00	9,601,716	46.00	9,404,205
RECREATION	20.00	5,817,590	20.00	5,657,352
YOUTH DEVELOPMENT	25.00	6,068,037	25.00	6,241,082
GOLF	0.00	2,049,942	0.00	2,061,072
LIBRARIES AND MMHS	26.50	5,351,536	25.50	5,222,066
LESS: REIMBURSED EXPENDITURES		(613,257)		(651,981)
SUBTOTAL	122.50	31,930,358	122.50	31,581,583

# ORGANIZATION BUDGET SUMMARY

	FY2017-18		FY2018-19	
	FTE POSITIONS	AMENDED BUDGET	FTE POSITIONS	BUDGET EXPENDITURES
<b>PUBLIC WORKS</b>				
DEPARTMENT ADMINISTRATION	5.00	2,021,727	4.00	1,102,408
ENGINEERING / FLOOD ALERT	15.00	2,824,457	15.00	2,942,451
TRAFFIC SIGNALS	8.00	2,074,007	8.00	2,139,323
STREET MAINTENANCE	34.00	6,410,722	34.00	6,363,477
LOCAL TRANSPORTATION	12.00	8,026,310	12.00	8,232,926
AUTOMOTIVE SERVICES	21.00	6,812,406	21.00	7,381,897
BUILDING / CUSTODIAL MAINTENANCE	15.75	4,497,459	14.75	4,827,616
LESS: GENERAL EQUIPMENT REPLACEMENT I/S FUND		(1,029,782)		(190,000)
LESS: AUTOMOTIVE SERVICES I/S FUND		(7,222,208)		(7,814,921)
LESS: FACILITY SERVICES I/S FUND		(4,170,468)		(4,435,656)
LESS: FACILITY REHABILITATION I/S FUND		(780)		(63,635)
LESS: REIMBURSED EXPENDITURES		(217,379)		(340,646)
SUBTOTAL	110.75	20,026,471	108.75	20,145,240
<b>ENVIRONMENTAL UTILITIES</b>				
DEPARTMENT ADMINISTRATION	10.00	3,778,491	11.00	4,218,391
EU - TECHNICAL SERVICES	23.00	3,948,613	16.00	3,021,423
SOLID WASTE COLLECTION	45.00	16,458,599	45.00	17,753,092
SOLID WASTE RECYCLING & GREEN WASTE	10.00	2,926,099	10.00	2,928,211
WASTEWATER ADMINISTRATION	3.00	2,544,832	3.00	2,492,687
WATER TREATMENT & STORAGE	6.00	4,999,166	6.00	5,182,154
DRY CREEK WASTEWATER TREATMENT PLANT	8.00	7,376,990	8.00	7,544,654
ENVIRONMENTAL UTILITIES MAINTENANCE	26.00	5,027,984	26.00	5,213,955
W/WW ANALYSIS	9.00	1,852,904	9.00	1,745,008
PLEASANT GROVE WASTEWATER TREATMENT PLANT	6.00	7,025,852	6.00	6,771,727
WATER ADMINISTRATION	1.00	2,308,199	3.00	2,800,346
WATER DISTRIBUTION	32.00	6,513,170	32.00	6,443,709
WASTEWATER COLLECTION	31.00	5,374,398	31.00	5,656,564
WATER EFFICIENCY	8.75	2,072,060	8.75	1,698,998
RECYCLED WATER	1.00	550,027	1.00	555,692
STORMWATER MANAGEMENT	4.00	875,765	4.00	810,061
UTILITY EXPLORATION CENTER	4.00	901,836	4.00	949,200
LESS: REIMBURSED EXPENDITURES		(1,775,353)		(2,730,996)
SUBTOTAL	227.75	72,759,632	223.75	73,054,876
<b>ELECTRIC</b>				
ADMINISTRATION	21.00	9,830,768	22.00	7,846,702
ENGINEERING, NEW SERVICES & DISTRIBUTION	81.00	21,023,993	82.00	20,689,281
ELECTRIC POWER PLANT	25.00	11,463,748	25.00	12,555,277
POWER SUPPLY	11.00	74,983,527	11.00	73,131,125
PUBLIC BENEFITS	11.00	6,402,366	11.00	5,236,975
LESS: REIMBURSED EXPENDITURES		(2,353,769)		(2,728,368)
SUBTOTAL	149.00	121,350,633	151.00	116,730,992
<b>DEVELOPMENT SERVICES</b>				
ADMINISTRATION	4.00	1,528,462	2.00	888,442
BUSINESS SERVICES	10.00	1,454,386	10.00	1,564,148
BUILDING INSPECTION & PLAN CHECK	15.00	2,717,740	19.00	3,382,017
CODE ENFORCEMENT	5.00	660,993	5.00	703,574
DS - ENGINEERING	16.00	2,736,069	22.00	3,658,603
PLANNING	11.00	1,699,224	9.00	1,625,994
LESS: REIMBURSED EXPENDITURES		(1,200,500)		(1,832,128)
SUBTOTAL	61.00	9,596,374	67.00	9,990,650
<b>OTHER</b>				
COMMUNITY GRANTS		473,409		453,000
OPEB TRUST FUND		6,774,804		7,412,194
POST RETIREMENT OPERATING TRANSFERS		7,414,884		8,057,978
MISCELLANEOUS SPECIAL REVENUE FUNDS		834,865		984,000
AUTOMOTIVE REPLACEMENT OPERATING TRANSFERS		134,826		0
ANNEXATION PAYMENTS		5,450,000		5,950,000
STORMWATER PAYMENT		571,367		684,176
OTHER (INTEREST, VERNON, SIF, LRF)		557,890		614,033
INDIRECT/REIMBURSED EXPENDITURES (NON-OPT FUNDS)		873,484		860,134
GENERAL FUND CONTINGENCY		1,160,000		1,875,000
SUCCESSOR AGENCY ROSEVILLE RDA FUND		253,881		244,099
SUBTOTAL		24,499,410		27,134,614
<b>TOTAL OPERATING EXPENDITURES</b>	<b>1,150.73</b>	<b>365,033,074</b>	<b>1,148.73</b>	<b>369,062,695</b>



**The City Council also acts as the Board for the following:**  
 Housing Authority  
 Finance Authority  
 Natural Gas Financing Authority  
 Successor Agency

# ROSEVILLE CITY COUNCIL

Fiscal Year 2018-19

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## ROSEVILLE CITY COUNCIL AND COUNCIL-MANAGER FORM OF GOVERNMENT

The City of Roseville operates under the council-manager form of municipal government. Council members are elected at large to four-year terms of office. Two and three Council members will be elected alternately at the general municipal election in November of even-numbered years. The Council member receiving the highest number of votes in the latest election is seated as Vice Mayor for the first two years of his or her four-year term, and as Mayor for the final two years.

## OVERVIEW OF SERVICES

The City Council, as the elected body, adopts legislation, sets policy, adjudicates issues, and establishes the budget. As the administrative head of the City government, the City Manager implements City Council policy and laws. The City Council obtains direct citizen input from 13 Council-appointed Boards and Commissions. The Mayor and Council members are accountable to the electorate and must balance the views of individuals and groups with the needs of the entire community. Council members will achieve success with public policy issues facing the region by leading and collaborating with residents, businesses, and regional partners on issues of mutual interest.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

The City Council will continue to ensure long-term fiscal and resource stability through effective management, visionary long-term planning, community engagement, and opportunities to further community goals with innovative ideas and new efficiencies. The City of Roseville is not immune from slowing revenue growth and increasing expenses faced by cities throughout California. A key focus will be helping the community understand our budget challenges and what we've done to address them, and what options lie ahead. In addition, City Council members' collaboration on regional issues and leadership in regional committees and organizations is essential to ensuring a healthy socio-economic ecosystem in Northern California.

## KEY ISSUES

As the governing body for the City of Roseville the City Council sets policy, diligently working toward common solutions, building a sustainable future, providing perspective on critical issues, seeking community input, and working with the community to enhance understanding of City processes. The City Council has identified the following key priorities for the FY2018-19 budget:

- Public safety
- Fiscal responsibility
- Economic development
- Sound and stable utilities
- A great downtown
- Infrastructure
- Legislative advocacy
- Civic engagement
- Core neighborhoods
- Regional engagement
- Culturally rich community

## SUMMARY

Council policies and leadership are critical in determining the quality of life and economic success the City enjoys today. As we enter our 111<sup>th</sup> year of cityhood, we have recently emerged from the most challenging economic time in the past 80 years, and we must face the fiscal realities of slowing growth and rising expenses. Policies the Council has implemented in the past few years position the City well to meet its financial commitments and live within its means, ensuring expenses don't outpace revenue in any given year. We continue to engage our community for input about service priorities and standards in order to align them with budget realities. We will continue to set the stage for new economic development opportunities while renewing our commitment to maintain our fiscal health, grow responsibly, and offer high-quality services that meet our residents' and businesses' needs.

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# DEPARTMENT BUDGET SUMMARY

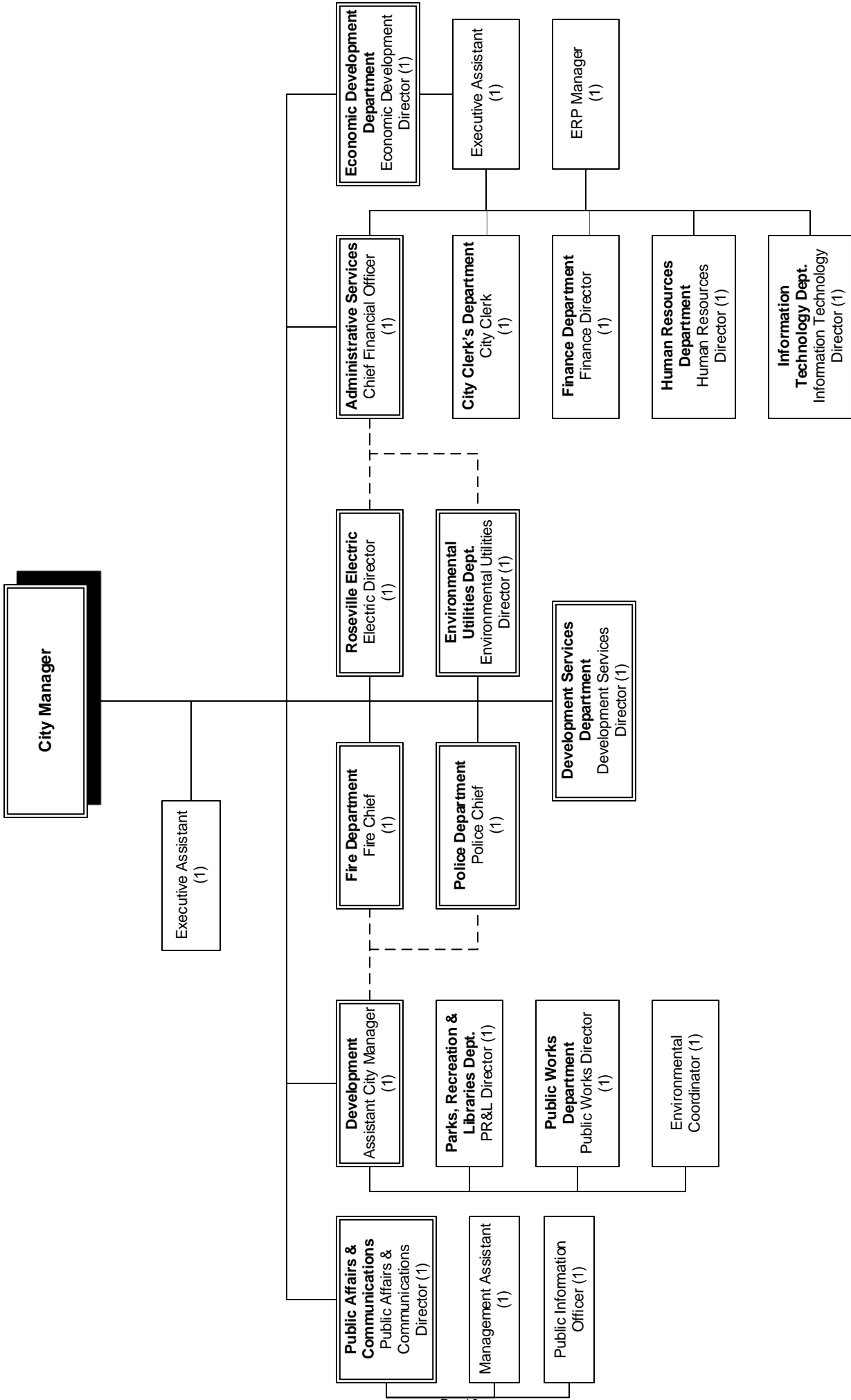
Fiscal Year 2018-19

<b>CITY COUNCIL</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(01000) CITY COUNCIL	\$ 341,535	\$ 418,732	\$ 420,056	\$ 428,769
REIMBURSED EXPENDITURES	0	0	(204,047)	(222,264)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 341,535</b>	<b>\$ 418,732</b>	<b>\$ 216,009</b>	<b>\$ 206,505</b>
<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 38,823	\$ 38,152	\$ 38,152	\$ 38,200
MATERIALS, SUPPLIES, SERVICES	302,712	380,580	381,904	390,569
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	(204,047)	(222,264)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 341,535</b>	<b>\$ 418,732</b>	<b>\$ 216,009</b>	<b>\$ 206,505</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 204,047	\$ 222,264
NET GENERAL FUND	341,535	418,732	216,009	206,505
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 341,535</b>	<b>\$ 418,732</b>	<b>\$ 420,056</b>	<b>\$ 428,769</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CITY COUNCIL	CITY COUNCIL	CITY COUNCIL (01000)		
<b>PROGRAM</b>				
To serve as the legislative and policy-making body of the City of Roseville.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To annually support and implement the City of Roseville Mission, Vision, and Values through projects, programs and services outlined in the organizational goals</li> <li>- To determine strategies, priorities and resource allocations necessary to achieve the community objectives</li> <li>- To provide for the effective and efficient implementation of city policy</li> <li>- To provide an opportunity for the public to participate in city government through public meetings, workshops, on-line surveys, board and commission meetings, and city sponsored neighborhood forums</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
<b>WORK VOLUME:</b>	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
- Not Applicable				
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Not Applicable				
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 38,823	\$ 38,152	\$ 38,152	\$ 38,200
MATERIALS, SUPPLIES, SERVICES	302,712	380,580	381,904	390,569
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	(204,047)	(222,264)
<b>TOTAL RESOURCES</b>	<b>\$ 341,535</b>	<b>\$ 418,732</b>	<b>\$ 216,009</b>	<b>\$ 206,505</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	0.00	0.00	0.00	0.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 204,047	\$ 222,264
NET GENERAL FUND	341,535	418,732	216,009	206,505
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 341,535</b>	<b>\$ 418,732</b>	<b>\$ 420,056</b>	<b>\$ 428,769</b>
<b>ANALYSIS</b>				
The increase in reimbursed expenditures is due to recovery of indirect costs at the operating program level. Indirect costs were previously reported at the fund level.				



**City Manager's Office (8 FTE)**  
(includes positions funded in the CM budget)

# CITY MANAGER'S OFFICE

Fiscal Year 2018-19

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## OVERVIEW OF SERVICES

The City Manager's Office implements the City Council's vision by administering City projects, programs, and services. The City Manager makes policy recommendations to the City Council and oversees all City departments except the City Attorney's Office. In addition, the City Manager's Office focuses on internal and external communications; engagement with employees, the business community, neighborhood associations, residents, and regional governments; internal collaboration between departments; public/private partnerships; and higher-education opportunities.

The City Manager's Office also oversees environmental review and permitting for City projects and programs, and coordination and processing of capital improvement projects (CIPs) and citywide specific plans. The City Manager's Office also manages special programs and projects, including the Citywide Organizational Culture and Leadership effort.

Citywide Organizational Culture and Leadership (OC&L): The OC&L Team is a citywide cross-functional team committed to valuing employees, improving internal communication, and creating meaningful policies and processes to improve the efficiency and effectiveness of citywide operations. The OC&L Team continues to complete goals and objectives outlined in the five-year OC&L Plan.

Environmental Coordination: Staff will continue to coordinate the preparation and processing of environmental documents for CIPs, programs, and activities and assist with state and federal permitting. This includes City review and comment on environmental documents prepared for adjacent jurisdictions. Staff also serves as the City's liaison to various resource conservation groups and state and federal resource agencies, oversee related Memoranda of Understanding (MOUs), and represent the City's interests in the Placer County Conservation Plan (PCCP) and on proposed environmental regulations that affect the City.

### Public Affairs & Communications

The Public Affairs & Communications (PA&C) Department leads the City's legislative advocacy, media relations, community relations, social media, broadcast, internal communications, neighborhood services, and public information initiatives. The department manages the staff work related to the City Council's Law & Regulation Committee. PA&C also has a leadership role in citywide teams including Communications, Government Relations, Marketing, Emergency Services, E-Government, and Open Data. In FY2017-18, due to an expiring franchise agreement with Comcast, the City's community-access television station was closed at the Riley Library complex. Under an agreement that expired December 31, 2017, Comcast funded two full-time employees to run the station. A combination of the absence of funding and the prevalence of ways to film, produce, and broadcast community-generated shows—ways which didn't exist when the franchise agreement was reached in 2007—caused demand for the station's services to decline sharply.

In FY2017-18, the City began using an online polling platform called FlashVote to gather statistically valid community input on service-level priorities. The popularity of this public engagement tool means it will likely be used to gather input in FY2018-19 as well.

Following are descriptions of the department's key citywide teams:

Communications Team: This team exchanges information on current messages and topics; media relations; and City programs, events, and initiatives to strengthen the City's "one voice." It ensures communications are comprehensive and provides opportunities for training, partnering, and cross-promoting among departments. Outreach is done through our City website, our numerous City social media outlets, traditional media outlets such as television stations and newspapers, e-newsletters, and a government-access television station. The department also manages community outreach and develops speeches and presentations for business and community groups. In emergency situations, vital information needed to ensure public safety is coordinated and disseminated through our public information channels. In all cases, the goal is to deliver timely, accurate, consistent, and transparent information.

Legislative Advocacy Team: This team develops, recommends, and manages the annual state and federal legislative agenda and strategy for the City in accordance with Council policy through advocacy, coalition-building, and public education. The department is also staffing the Council's Law & Regulation Committee created in 2012 to facilitate analysis, public education, and engagement. Legislative staff develops and maintains the City's relationship with its contract lobbyists and serves as the City's primary, day-to-day liaison for the City's legislative strategy.

E-Government Team: This team assists in shaping the City's 24/7 virtual presence, services, interaction, information, engagement, and transparency with our internal and external communities online. This team helps evaluate and prioritize external, public-facing services through the governance process and helps guide the work done by the Web and Marketing teams. In FY2017-18, this included the redesign of the website and launch of a new content management system (CMS), the City's most important vehicle for communicating with its stakeholders. In FY2018-19, this team will

launch a new intranet site for employees, called The Hub. The Hub was previously a separate employee-news site with a printed companion newsletter for staff who didn't have regular computer access. The new intranet site allows for all employees to have access anytime from any device, so a separate printed newsletter is no longer needed.

Marketing Team: This team collaborates on all marketing, public and neighborhood outreach, and graphic design and social media efforts to ensure brand standards are consistent and upheld, campaigns and key messages are vetted, cross-channel opportunities are facilitated, and resources are shared.

Community Relations: This team serves as liaison between the City and various community groups, including the Roseville Coalition of Neighborhood Associations, the Sun City Government Affairs Committee, and the Roseville Area Chamber of Commerce. It assists in two-way communication regarding initiatives, policies, operations, and events; resolution of issues; and outreach regarding proposed Council action or City policy or operational changes.

## **BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19**

Roseville has a tradition of leadership in making innovative, bold decisions in the best interest of the community. The City will continue to promote fiscal responsibility, economic vitality, community engagement, and legislative advocacy. While the economy has been improving, growth is slowing.

### **KEY ISSUES**

This year the City Manager's Office will continue to implement the City's goals.

- Track economic indicators to inform fiscal decisions
- Engage community in service level discussions to align expenses with revenues
- Direct ongoing advocacy strategies to support City's federal transportation, public safety, and water projects
- Monitor federal funding notices and coordinate with departments to maximize opportunities for the City to submit competitive applications
- Track state and federal emission-reduction requirements and sustainability initiatives to protect local authority and assess the effects on utility operations and rates
- Work with state advocate, league and other interested parties to monitor key state legislation
- Position the City as leader in fiscal responsibility, regional issues, and community outreach through regional and national news media
- Speak with one voice so information from and about the City is coordinated and consistent
- Enhance access to and availability of City information to improve efficiencies and service by enhancing ability for residents to conduct online transactions with the City, obtain relevant information online, and provide input and feedback
- Produce strategic counsel on messaging and implementation
- Update the City of Roseville Open Space Preserve Overarching Management Plan
- Implement the new CDFW Routine Maintenance Agreement for Stream Channels and Drainage Facilities

### **SUMMARY**

The City remains committed to making wise compromises that allow it to fulfill its mission to create and maintain a vibrant community environment and enhance the quality of life for our residents, businesses, customers, and partners by providing exceptional facilities, programs, and services in a fiscally responsible manner.

The City Manager's Office will continue to provide the best possible service to Roseville's citizens, businesses, and City Council. The City will continue to involve stakeholders in determining the best course of action to address pressing issues and to plan for the future.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b>CITY MANAGER</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(01500) CITY MANAGEMENT	\$ 1,759,540	\$ 1,666,824	\$ 1,742,562	\$ 1,915,103
(01520) PUBLIC AFFAIRS & COMMUNICATIONS DEPT	772,730	885,771	896,648	738,805
REIMBURSED EXPENDITURES	(107,055)	(134,871)	(1,032,298)	(957,894)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 2,425,215</b>	<b>\$ 2,417,724</b>	<b>\$ 1,606,912</b>	<b>\$ 1,696,014</b>
<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 2,309,684	\$ 2,143,208	\$ 2,158,805	\$ 2,125,276
MATERIALS, SUPPLIES, SERVICES	222,586	409,387	480,405	528,632
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(107,055)	(134,871)	(1,032,298)	(957,894)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 2,425,215</b>	<b>\$ 2,417,724</b>	<b>\$ 1,606,912</b>	<b>\$ 1,696,014</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>11.00</b>	<b>10.00</b>	<b>11.00</b>	<b>8.00</b>
<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 107,055	\$ 134,871	\$ 1,032,298	\$ 957,894
NET GENERAL FUND	2,425,215	2,417,724	1,606,912	1,696,014
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 2,532,270</b>	<b>\$ 2,552,595</b>	<b>\$ 2,639,210</b>	<b>\$ 2,653,908</b>

# PROGRAM PERFORMANCE BUDGET

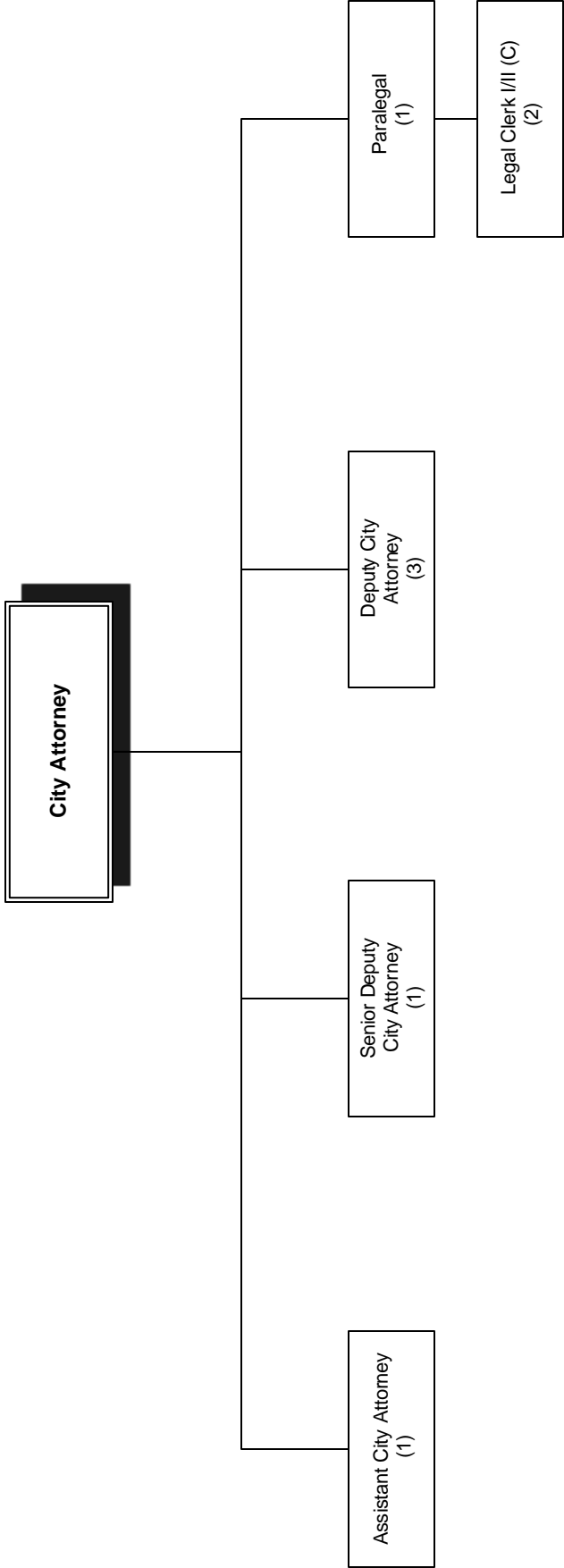
Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
CITY MANAGER	CITY MANAGER	CITY MANAGEMENT (01500, 08100)			
<b>PROGRAM</b>					
To provide overall direction, coordination and management of all city functions.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To respond to citizen inquiries and council requests in a timely and productive manner</li> <li>- To implement the City's Mission, Vision, and Values through projects, programs and services</li> <li>- To provide and promote effective leadership for all employees in order to accomplish the City's organizational goals and effectively respond to policy decisions from the city council</li> <li>- To work with neighboring jurisdictions, districts and agencies to creatively address regional issues</li> <li>- To lobby state and federal representatives regarding legislation and policy actions critical to the City of Roseville and local government</li> <li>- To align city resources to create the ultimate quality of life</li> <li>- Maintain the City's implementing procedures for California Environmental Quality Act (CEQA) compliance; coordinate environmental review for City projects; coordinate State and Federal permitting for Specific Plans and CIP projects</li> <li>- Increase the number of Organizational Cultural and Leadership (OC&amp;L) initiatives implemented citywide.</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Total authorized regular employees (FTE)		1,149	1,147	1,151	1,149
- City population		134,650	138,150	137,213	139,200
- Complete environmental documentation for City projects		25	26	28	28
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of departmental objectives achieved		98%	98%	98%	98%
- Number of city regular positions per 1,000 population served (FTE)		8.5	8.3	8.4	8.3
- Total City Manager Department cost per capita		\$18.01	\$17.50	\$11.71	\$12.18
- Total General Fund cost per capita		\$948.69	\$898.31	\$869.69	\$879.40
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 1,615,105	\$ 1,403,647	\$ 1,414,235	\$ 1,537,243
MATERIALS, SUPPLIES, SERVICES		144,435	263,177	328,327	377,860
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(57,013)	(28,800)	(641,120)	(627,234)
<b>TOTAL RESOURCES</b>		<b>\$ 1,702,527</b>	<b>\$ 1,638,024</b>	<b>\$ 1,101,442</b>	<b>\$ 1,287,869</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		7.00	6.00	7.00	6.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 57,013	\$ 28,800	\$ 641,120	\$ 627,234
NET GENERAL FUND		<u>1,702,527</u>	<u>1,638,024</u>	<u>1,101,442</u>	<u>1,287,869</u>
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 1,759,540</b>	<b>\$ 1,666,824</b>	<b>\$ 1,742,562</b>	<b>\$ 1,915,103</b>
<b>ANALYSIS</b>					
The Development and Operations program has been combined with City Management effective FY2018-19.					
The increase in FTE for FY2017-18 was due to a missed allocation for an Executive Assistant. The allocation is eliminated in FY2018-19.					
The increase in reimbursed expenditures is due to the recovery of indirect costs at the operating program level. Indirect costs were previously reported at the fund level.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PUBLIC AFFAIRS & COMMUNICATIONS	PUBLIC AFFAIRS & COMMUNICATIONS	PUBLIC AFFAIRS AND COMMUNICATIONS (01520)		
<b>PROGRAM</b>				
To promote and strengthen Roseville's identity by ensuring the City speaks with one voice in all communications - online, on COR-TV, in the news media, in newsletters, in speeches and social media. To promote Roseville's advocacy efforts in government relations at the state and federal level.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Provide accurate, consistent, timely information to news media as City's primary spokesperson and through new City news bureau</li> <li>- Promote city services and initiatives through Web site, COR-TV, media relations, advertising, COR e-newsletter, social media and presentations</li> <li>- Lead communications during citywide emergencies and EOC activation</li> <li>- Consult with departments and work teams on communications strategy for sensitive issues, special initiatives, and high-visibility projects promoted via website, COR-TV, e-newsletters and social media</li> <li>- Create multi-media productions for broadcast on COR-TV, video streaming live on website as well as archived on the City's website</li> <li>- Write newsletters, columns, speeches, news releases, brochure copy, Web content and social media content (COMM)</li> <li>- Develop, recommend, manage annual State and federal legislative agenda for the City in accordance with Council policy</li> <li>- Develop and recommend specific legislative strategies to the City Manager, Council and City staff</li> <li>- Establish and maintain effective working relationships with the City's State and federal delegations and staff and interest groups</li> <li>- Direct contact with federal, state, local elected officials and administrative agencies on legislation, state and regional issues, and regulatory matters</li> <li>- Develop, plan and facilitate meetings between City officials, regional, State and national elected officials and organizations</li> <li>- Develop and maintain the City's relationship with its contract lobbyists and serve as the City's primary, day-to-day liaison</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of meeting/hrs of live meeting coverage on COR-TV	90	90	90	90
- Hours per day of meetings replayed on COR-TV during weekday	10	10	10	10
- Number of media issues handled weekly	25	27	20	20
- Track pertinent State/federal legislation and monitor legislative developments	999	1,500	2,146	2,398
- Number of City meetings to review and discuss legislation and regulations	58	95	110	115
- Participate in chamber, Roseville Coalition of Neighborhood Associations (RCONA), Sun City and other community meetings	42	45	45	45
- Number of printed employee newsletters	18	12	10	10
- Number of electronic employee newsletters	24	24	24	24
- Produce bi-weekly city eNews letters for the public	24	24	24	24
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of timely responses to media and public inquires	100%	100%	100%	100%
- Number of legislative bills tracked and monitored	500	600	2,146	2,398
- Number of meetings with City departments	70	80	80	80
- Visits with City staff and elected officials	60	70	82	93
- Cost per capita for services	\$5.37	\$5.64	\$3.68	\$2.93
- Respond to requests for assistance by neighborhood associations and RCONA	100%	100%	100%	100%
- Percentage of assistance with City departments and/or neighborhood associations and RCONA with projects, programs and services as requested	100%	100%	100%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 694,579	\$ 739,561	\$ 744,570	\$ 588,033
MATERIALS, SUPPLIES, SERVICES	78,151	146,210	152,078	150,772
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(50,042)	(106,071)	(391,178)	(330,660)
<b>TOTAL RESOURCES</b>	<b>\$ 722,688</b>	<b>\$ 779,700</b>	<b>\$ 505,470</b>	<b>\$ 408,145</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	4.00	4.00	2.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 50,042	\$ 106,071	\$ 391,178	\$ 330,660
NET GENERAL FUND	722,688	779,700	505,470	408,145
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 772,730</b>	<b>\$ 885,771</b>	<b>\$ 896,648</b>	<b>\$ 738,805</b>
<b>ANALYSIS</b>				
The change in FTE for FY2018-19 is due to moving out one Government Relation Administrator to Environmental Utilities Administration, and moving out one Public Affairs Administrator to the Water Administration program.				
The increase in reimbursed expenditures is due to the recovery of indirect costs at the operating program level. Indirect costs were previously reported at the fund level.				



**City Attorney (9 FTE)**

# **CITY ATTORNEY'S OFFICE**

**Fiscal Year 2018-19**

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## **OVERVIEW OF SERVICES**

The City Attorney's Office provides comprehensive legal services consisting chiefly of staffing City Council meetings, boards, and commissions; preparation and review of ordinances, resolutions, contracts, and other documents; advice and strategic assistance to City departments; and civil litigation management and code enforcement.

## **BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19**

The City Attorney's Office will continue to provide legal support for proposed annexations, the specific plan process, development projects, infill and rezoning projects, economic development, Central Roseville revitalization efforts, and regional development issues.

Regional and statewide water supply issues will require special attention, adding to the growing volume and complexity of legal services required for the City's utilities. Major projects such as downtown development and improvement require considerable attention, as do increasingly complex state and federal mandates regarding energy and conservation. Ordinances will be introduced or updated to reduce the City's exposure to liability and to comply with statutory and regulatory mandates. Legal assistance will continue to be provided for the legislatively-mandated dissolution of the redevelopment agency, the enforcement of affordable housing agreements, economic development, programs serving local businesses and residents, matters pertaining to marijuana legislation and homelessness, and the entire spectrum of City functions and services.

We will increase our provision of training for staff, commissioners, and other City officials on legal issues related to their roles. We will promote efficient use of resources with a proactive approach to serving City departments with training and education on legal issues and early involvement of attorneys in proposed projects.

## **SUMMARY**

Our attention to litigated matters will continue the aggressive defense of liability claims, the intensive management of outside legal counsel on pending cases, and self-handling of hearings on law enforcement and certain law and motion and liability matters. We will proactively and strategically provide transactional and advisory legal support for all City services and functions, adding value to all City programs through avoidance of liability and efficient use of resources.

# DEPARTMENT BUDGET SUMMARY

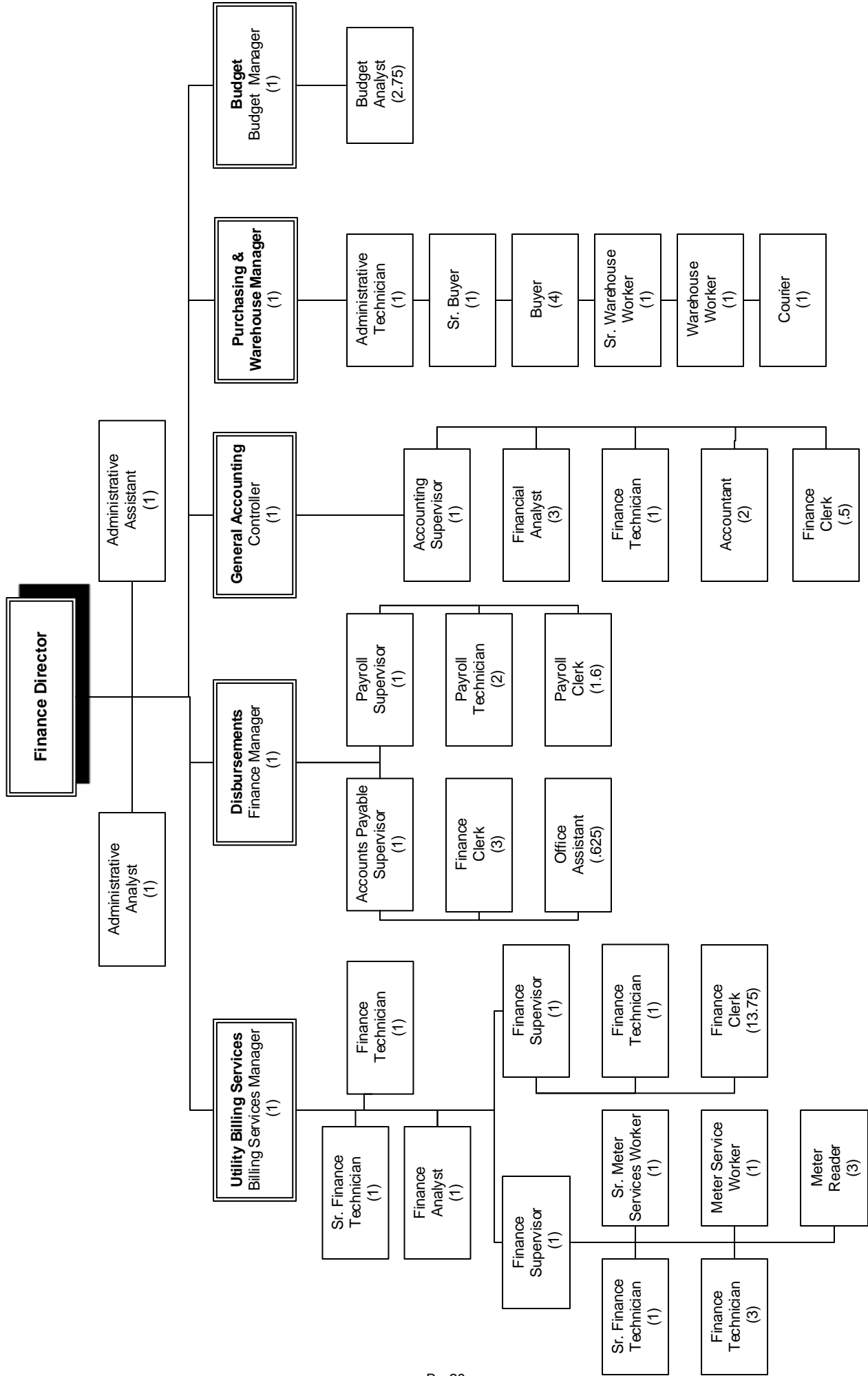
Fiscal Year 2018-19

<b>CITY ATTORNEY</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(02000) LEGAL SERVICES	\$ 1,823,904	\$ 1,961,931	\$ 1,974,997	\$ 2,130,063
REIMBURSED EXPENDITURES	0	0	(419,687)	(452,579)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 1,823,904</b>	<b>\$ 1,961,931</b>	<b>\$ 1,555,310</b>	<b>\$ 1,677,484</b>
<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,676,577	\$ 1,707,355	\$ 1,720,421	\$ 1,867,064
MATERIALS, SUPPLIES, SERVICES	147,327	254,576	254,576	262,999
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	(419,687)	(452,579)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 1,823,904</b>	<b>\$ 1,961,931</b>	<b>\$ 1,555,310</b>	<b>\$ 1,677,484</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 419,687	\$ 452,579
NET GENERAL FUND	1,823,904	1,961,931	1,555,310	1,677,484
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 1,823,904</b>	<b>\$ 1,961,931</b>	<b>\$ 1,974,997</b>	<b>\$ 2,130,063</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CITY ATTORNEY	CITY ATTORNEY	LEGAL SERVICES (02000)		
<b>PROGRAM</b>				
To act as legal counsel to the City Council, Housing Authority, Finance Authority, Redevelopment Successor Agency, Roseville Natural Gas Authority, and all boards and commissions, to provide high quality legal services to the various city departments, and manage litigation.				
<b>PROGRAM OBJECTIVES</b>				
- To complete 80% of all requests for legal service within 15 days; 90% within 45 days; and 100% within 90 days				
<b>PERFORMANCE MEASURES</b>				
<b>WORK VOLUME:</b>	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
- Requests for legal service ("Greenies" ) completed	1,217	1,300	840	882
- Written legal opinions	6,601	5,500	7,990	8,390
- Informal legal opinions	8,077	6,000	8,534	8,961
- Council Communication review	743	700	772	810
- Ordinance / resolutions prepared	138 / 501	150 / 400	150 / 488	157 / 512
- Citations and code enforcement complaints filed	265	350	238	250
- Public meeting	187	150	228	236
- Litigation: Representation (Pitchess Motions, Code Enforcement, etc.)	6	10	10	10
- Litigation: Management - major cases resolved and on-going	9	14	14	14
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of requests for service completed within 15 days	89%	80%	80%	80%
- Percent of requests for service completed within 45 days	96%	90%	91%	90%
- Percent of requests for service completed within 90 days	98%	100%	97%	100%
- Cost per capita	\$13.55	\$14.20	\$11.34	\$12.05
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,676,577	\$ 1,707,355	\$ 1,720,421	\$ 1,867,064
MATERIALS, SUPPLIES, SERVICES	147,327	254,576	254,576	262,999
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	(419,687)	(452,579)
<b>TOTAL RESOURCES</b>	<b>\$ 1,823,904</b>	<b>\$ 1,961,931</b>	<b>\$ 1,555,310</b>	<b>\$ 1,677,484</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	9.00	9.00	9.00	9.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 419,687	\$ 452,579
NET GENERAL FUND	1,823,904	1,961,931	1,555,310	1,677,484
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,823,904</b>	<b>\$ 1,961,931</b>	<b>\$ 1,974,997</b>	<b>\$ 2,130,063</b>
<b>ANALYSIS</b>				
A decrease in the number of "Greenies" is merely due to a modernization of workflow intake, while the significant rise in both written and informal legal opinions reflects an overall increased workload demand from other departments.				
The increase in reimbursed expenditures is due to reporting the recovery of indirect costs at the program operating level. Previously indirect costs were reported at the fund level.				



**Finance (65.23 FTE)**

# FINANCE DEPARTMENT

Fiscal Year 2018-19

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## OVERVIEW OF SERVICES

The Finance Department provides services in budget, cash management, general accounting, disbursements, purchasing, central stores, and utility billing.

The Budget Division is responsible for the preparation, development, and publication of the Annual Adopted Budget as well as the Quarterly Financial Reports. This division also processes budget amendments, including the carry-forward of approved budgets for unspent encumbrances and capital improvement projects (CIPs). The budget team works with all City departments to ensure that actual spending does not exceed City Council-approved budget appropriations.

The Cash Management Division is responsible for managing the revenue operations of the City and monitoring the City's debt and investment portfolio. It is also responsible for the City's billed receivables including the collection of citywide delinquent accounts.

The General Accounting Division is responsible for the development, implementation, and maintenance of effective financial accounting systems and internal controls. The division provides for management control over the City's financial activity by ensuring the ability to present a fairly-stated financial position of the City in a timely basis. This division is also responsible for grants, special assessments, capital assets, and financial reporting.

The Disbursements Division is responsible for the timely calculation and payment of payroll, payments to vendors, PERS administration and reporting, and retiree health administration and payment. The division is also responsible for all federal and state reporting requirements.

The Purchasing/Central Stores Division is responsible for procurement and acquisition services, central warehousing, mail handling and courier services.

The Utility Billing Services Division is responsible for the billing and collection of utility services to the City of Roseville residents for electric, water, wastewater, and refuse service. This includes the processing of new service, transfers, payments, delinquency cutoffs, and meter reading.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

During FY2018-19, the department will continue in its critical role in the deployment of the new Enterprise Resource Planning (ERP) system. Other highlights include:

### Budget Division

- Prepare and maintain balanced annual operating and CIP budgets that meet the California Society of Municipal Finance Officers (CSMFO) award program guidelines for excellence in budgeting
- Anticipate potential budget impacts from changing economic conditions and state and federal legislation, and recommend and/or take measures to mitigate those impacts
- Administer quarterly budget monitoring meetings with City departments

### Cash Management Division

- Administer and control the investment of all monies for the purpose of maximizing interest income while preserving the safety, liquidity, and yield of principal

### General Accounting Division

- Issue the 6/30/2018 Comprehensive Annual Financial Report (CAFR) that meets the guidelines for the Government Finance Officers Association's (GFOA) certificate of achievement for excellence in financial reporting
- Complete month-end closings of all financial modules in a timely manner

### Disbursements Division

- Deliver excellent customer service while paying vendors and employees timely and accurately
- Administer retiree health payments
- Enhance the payroll and time and attendance system to allow more streamlined configuration for any legislative, memorandum of understanding (MOU), or report changes

### Purchasing/Central Stores Division

- Provide an open, fair, and competitive central purchasing system while continuing to leverage multi-year, citywide commodity-based strategies

#### Utility Billing Services Division

- Deliver superior service to internal and external customers in a fiscally responsible manner
- Participate in the Advanced Metering Infrastructure (AMI) project

#### **KEY ISSUES**

- Complete implementation of the Enterprise Resource Planning (ERP) project
- Update and augment City financial policies
- Expand internal customer outreach and training programs

#### **SUMMARY**

By implementing and completing our priorities for FY2018-19, the Finance Department will continue to fulfill its mission of promoting a sustainable community by providing sound financial expertise and outstanding customer service.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b>FINANCE</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(05000) DEPARTMENT ADMINISTRATION	\$ 743,452	\$ 1,085,035	\$ 1,115,317	\$ 1,211,026
(05010) BUDGET	664,214	722,823	777,839	749,851
(05030) CASH MANAGEMENT & LICENSING	314,794	345,220	350,055	564,747
(05040) UTILITY BILLING & SERVICES	4,126,070	5,339,641	5,339,641	5,443,304
(05050) GENERAL ACCOUNTING / PAYROLL	1,961,089	2,244,087	2,490,624	2,382,739
(03311) PURCHASING	600,187	692,616	699,955	834,208
(03312) CENTRAL STORES	370,187	484,590	486,327	548,562
REIMBURSED EXPENDITURES	(838,641)	(7,500)	(5,181,281)	(4,083,641)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 7,941,352</b>	<b>\$ 10,906,512</b>	<b>\$ 6,078,477</b>	<b>\$ 7,650,796</b>
<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 7,008,809	\$ 8,223,024	\$ 8,254,860	\$ 8,606,087
MATERIALS, SUPPLIES, SERVICES	1,771,184	2,690,988	3,004,898	3,128,350
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(838,641)	(7,500)	(5,181,281)	(4,083,641)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 7,941,352</b>	<b>\$ 10,906,512</b>	<b>\$ 6,078,477</b>	<b>\$ 7,650,796</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>65.73</b>	<b>67.73</b>	<b>67.73</b>	<b>65.23</b>
<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 838,641	\$ 7,500	\$ 5,181,281	\$ 4,083,641
NET WATER FUND	0	2,682,782	896,094	2,738,155
NET ELECTRIC FUND	0	2,656,859	2,656,859	2,705,149
NET GENERAL FUND	7,941,352	5,566,871	2,525,524	2,207,492
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 8,779,993</b>	<b>\$ 10,914,012</b>	<b>\$ 11,259,758</b>	<b>\$ 11,734,437</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FINANCE	FINANCE	ADMINISTRATION (05000)		
<b>PROGRAM</b>				
To provide general administrative direction to the department and to execute various mandated responsibilities including protection of the City's assets and provision of timely, accurate and usable financial and program information.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide direction and guidance to other divisions of the Finance Department so they may achieve their goals and objectives</li> <li>- To assist other departments in a variety of financial projects and reports</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of department positions (FTE) *	65.73	58.73	67.73	65.23
- Total number of funds monitored	209	220	222	219
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Finance departmental General Fund cost per capita	\$58.98	\$31.77	\$18.41	\$15.86
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 556,755	\$ 700,500	\$ 705,807	\$ 809,193
MATERIALS, SUPPLIES, SERVICES	186,697	384,535	409,510	401,833
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(106,599)	0	(264,528)	(309,825)
<b>TOTAL RESOURCES</b>	<b>\$ 636,853</b>	<b>\$ 1,085,035</b>	<b>\$ 850,789</b>	<b>\$ 901,201</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	4.00	4.00	4.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 106,599	\$ 0	\$ 264,528	\$ 309,825
NET GENERAL FUND	636,853	1,085,035	850,789	901,201
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 743,452</b>	<b>\$ 1,085,035</b>	<b>\$ 1,115,317</b>	<b>\$ 1,211,026</b>
<b>ANALYSIS</b>				
* Authorized positions increased during FY2017-18 due to the transfer of Purchasing and Central Stores from the Central Services Department to the Finance Department.				
The increase in reimbursed expenditures includes recovery of indirect costs at the program operating level. Indirect costs previously were reported at the fund level.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FINANCE	FINANCE	BUDGET (05010)		
<b>PROGRAM</b>				
To coordinate the preparation of City budget; provide revenue and expenditure monitoring and forecasting.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To prepare budget documents and present to City Council by the first June meeting</li> <li>- To prepare the quarterly performance reports within thirty days after printing of the latest monthly financial reports</li> <li>- To apply and receive the California Society Municipal Finance Officers (CSMFO) Certificate of Award in Budgeting</li> <li>- To project significant General Fund taxes within 5% of actual</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total number of funds monitored	209	220	222	219
- Number of program performance reports monitored	63	65	65	63
- Number of city employees attending annual budget training class	55	50	55	50
- Number of budget adjustments processed	1,558	1,500	1,500	1,500
- Number of active projects budgeted	253	193	193	193
- Number of hours spent managing budget blocks	n/a*	350	572	350
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Receive the CSMFO Certificate of Award in Budgeting.	Yes	Yes	Yes	Yes
- Variance of significant General Fund taxes - budget to actual	-0.27%	5%	5%	5%
- Deliver on time and balanced budget by second meeting in June	Yes	Yes	Yes	Yes
- Number of divisions exceeding their budget	0	0	0	0
- Cost of budget program per capita	\$4.93	\$5.23	\$2.39	\$1.18
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 605,637	\$ 597,721	\$ 602,137	\$ 600,063
MATERIALS, SUPPLIES, SERVICES	58,577	125,102	175,702	149,788
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(953)	0	(449,893)	(585,080)
<b>TOTAL RESOURCES</b>	<b>\$ 663,261</b>	<b>\$ 722,823</b>	<b>\$ 327,946</b>	<b>\$ 164,771</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.75	3.75	3.75	3.75
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 953	\$ 0	\$ 449,893	\$ 585,080
NET GENERAL FUND	663,261	722,823	327,946	164,771
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 664,214</b>	<b>\$ 722,823</b>	<b>\$ 777,839</b>	<b>\$ 749,851</b>
<b>ANALYSIS</b>				
* Data not tracked because staff was diverted to other projects.				
The increase in reimbursed expenditures is due to recovery of indirect costs at the program operating level. Previously indirect costs were reported at the fund level.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FINANCE	FINANCE	CASH MANAGEMENT & LICENSING (05020, 05030)		
<b>PROGRAM</b>				
To administer and control the investment of all moneys in custody that are not required for payment of current obligations, for the purpose of preserving the safety, liquidity, and yield of principal. To ensure timely and efficient processing of business licenses.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide continuing cash flow analysis in order to maintain an appropriate balance between the funds required to meet current obligations and the maintenance of an investment portfolio which will approximate a 100% invested position</li> <li>- To provide an annual yield that meets or exceeds the benchmark set by the Treasurer, on all funds invested by and under the control of the Treasurer. The benchmark is based on the 2-Yr US Treasury's 12-Month Moving Average.</li> <li>- To provide exceptional customer service through knowledgeable employees, quick service, and quality products</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Average funds invested per month (in millions)	\$557.4	\$525.0	\$559.2	\$570.0
- Number of funds budgeted interest income	228	236	236	200
- Number of business licenses issued	9,606	9,800	9,600	9,600
- Number of home - based businesses	1,956	1,700	2,000	2,000
- Number of closed business licenses	500	550	500	500
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Rate of return to benchmark pooled funds	1.343%	> 0.9869%	1.50%	1.55%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 256,448	\$ 276,315	\$ 278,266	\$ 362,641
MATERIALS, SUPPLIES, SERVICES	58,346	68,905	71,789	202,106
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	(330,395)	(373,316)
<b>TOTAL RESOURCES</b>	<b>\$ 314,794</b>	<b>\$ 345,220</b>	<b>\$ 19,660</b>	<b>\$ 191,431</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	2.50	2.50	2.50	2.50
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 330,395	\$ 373,316
NET GENERAL FUND	314,794	345,220	19,660	191,431
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 314,794</b>	<b>\$ 345,220</b>	<b>\$ 350,055</b>	<b>\$ 564,747</b>
<b>ANALYSIS</b>				
The increase in reimbursed expenditures is due to recovery of indirect costs at the program operating level. Previously indirect costs were reported at the fund level.				

## PROGRAM PERFORMANCE BUDGET

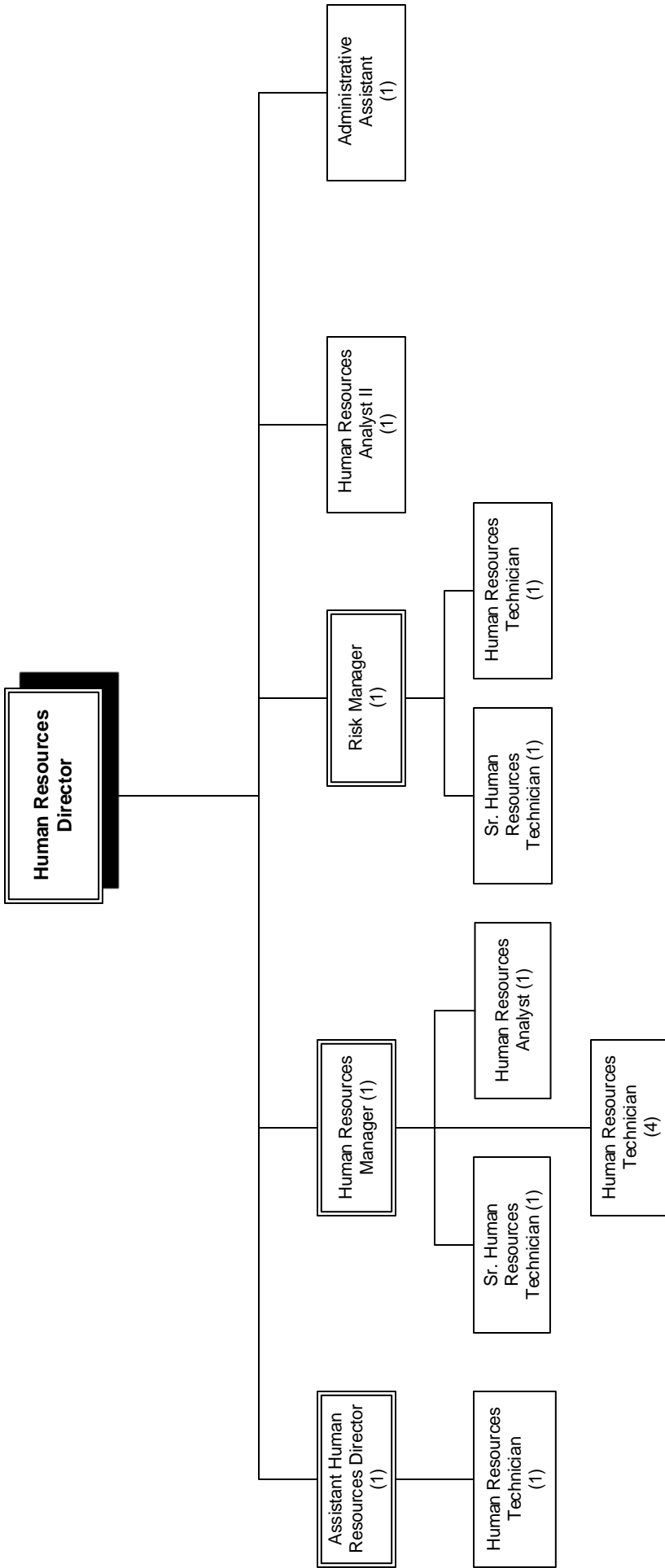
Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES & ELECTRIC	FINANCE	UTILITY BILLING AND SERVICES (05040-05043, 08480-08483, 08680-08683)		
<b>PROGRAM</b>				
Deliver superior service to our internal and external customers in a fiscally responsible manner. Minimize complaints from the public.				
<b>PROGRAM OBJECTIVES</b>				
To provide:				
<ul style="list-style-type: none"> <li>- Accurate meter reading</li> <li>- Timely and accurate billing services</li> <li>- Quality customer service</li> <li>- Revenue protection</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of customer service orders processed per year	29,467	30,000	30,000	30,000
- Number of utility bills produced per year	815,902	800,000	800,000	800,000
- Number of meters read per year	1,212,214	1,205,000	1,205,000	1,205,000
- Number of customer service calls per year answered by customer service staff	97,289	105,000	105,000	105,000
- Number of utility payments processed each year	767,602	800,000	800,000	805,000
- Number of walk-in customers assisted by customer service staff each year	25,748	31,000	31,000	31,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Accuracy rate - meters read	99.98%	99.90%	99.90%	99.90%
- Accuracy rate - dollar amount of billing adjustments	99.92%	99.90%	99.90%	99.90%
- Cost per utility bill (total costs/total number of bills)	\$4.21	\$6.67	\$4.44	\$6.80
- Percent change in cost per utility bill	4.5%	23.4%	5.6%	53.2%
- Bad debt as a percentage of amount billed	0.17%	0.21%	0.21%	0.20%
- Average call wait time (seconds)	41	60	60	45
- Accuracy rate - utility bills issued on time	100%	100%	100%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 3,017,779	\$ 3,796,934	\$ 3,796,934	\$ 3,650,663
MATERIALS, SUPPLIES, SERVICES	1,108,291	1,542,707	1,542,707	1,792,641
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(693,806)	0	(1,786,688)	0
<b>TOTAL RESOURCES</b>	<b>\$ 3,432,264</b>	<b>\$ 5,339,641</b>	<b>\$ 3,552,953</b>	<b>\$ 5,443,304</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	30.25	32.25	32.25	29.75
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 693,806	\$ 0	\$ 1,786,688	\$ 0
NET WATER FUND	0	2,682,782	896,094	2,738,155
NET ELECTRIC FUND	0	2,656,859	2,656,859	2,705,149
NET GENERAL FUND	3,432,264	0	0	0
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 4,126,070</b>	<b>\$ 5,339,641</b>	<b>\$ 5,339,641</b>	<b>\$ 5,443,304</b>
<b>ANALYSIS</b>				
The drop in FTE for FY2018-19 is due to removing allocations for 1.50 Utility Meter Readers and one Meter Service Worker.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FINANCE	FINANCE	GENERAL ACCOUNTING / PAYROLL (05011, 05012, 05050, 05051, 05053)		
<b>PROGRAM</b>				
To provide comprehensive, accurate and timely financial service and data to all City departments and to ensure that the departments comply with all legal provisions governing revenue and expenditures.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide interim financial reports to the departments not later than ten working days after the end of the month</li> <li>- To pay all invoices, excluding incomplete purchase order, within thirty calendar days of receipt by the city</li> <li>- To prepare June 30 closing reports for the annual audit by October 1</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Purchase orders/payment requests/housing payments processed	17,469	21,000	18,000	19,000
- Number of accounts payable transactions	81,243	60,000	82,000	82,000
- Payroll checks	44,505	44,000	45,109	46,000
- Number of employees processed - Regular	1,333	1,150	1,315	1,330
- Number of employees processed - Total	1,904	1,900	1,878	1,900
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Average number of workdays required to issue financial reports	9.0	10.0	10.0	10.0
- Number of weeks required to prepare closing reports for auditors	12.0	12.0	12.0	12.0
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,735,641	\$ 1,958,517	\$ 1,972,521	\$ 2,151,276
MATERIALS, SUPPLIES, SERVICES	225,448	285,570	518,103	231,463
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(25,074)	(7,500)	(1,222,236)	(1,721,013)
<b>TOTAL RESOURCES</b>	<b>\$ 1,936,015</b>	<b>\$ 2,236,587</b>	<b>\$ 1,268,388</b>	<b>\$ 661,726</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	16.23	16.23	16.23	16.23
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 25,074	\$ 7,500	\$ 1,222,236	\$ 1,721,013
NET GENERAL FUND	1,936,015	2,236,587	1,268,388	661,726
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,961,089</b>	<b>\$ 2,244,087</b>	<b>\$ 2,490,624</b>	<b>\$ 2,382,739</b>
<b>ANALYSIS</b>				
The increase in reimbursed expenditures includes recovery of indirect costs at the program operating level. Indirect costs previously were reported at the fund level.				



**Human Resources Department (15 FTE)**

# HUMAN RESOURCES DEPARTMENT

Fiscal Year 2018-19

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## OVERVIEW OF SERVICES

The Human Resources Department provides services to both internal departments and employees, as well as to the community. Our focus is attracting, developing, and retaining a diverse, well-qualified, and professional workforce that reflects the high standards of the community we serve, as well as ensuring the safety and security of our employees and the community. We accomplish our goals through teamwork, collaboration, and dedication to providing excellence in public service.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

The Human Resources Department will continue to focus on continuous improvement of processes and providing quality and responsive services to its customers. A major goal for the year will be responsive recruitment services to replace a potential 34% of our workforce who have begun retiring over the past few years. Additional goals for the year continue from last year with support for the City's succession planning initiative, dedication of resources to a new enterprise resource planning (ERP) system, completion of diversity training for the workforce, and the implementation of a formal and centralized Safety Program.

## KEY ISSUES

- Recruitment and Hiring – Continue to focus on streamlining the hiring process to bring efficiencies and incorporate additional outreach strategies to ensure that the City has the best candidate pool available.
- Employee/Employer Relations – Support the labor relations process to ensure timely successor labor agreements, support operational changes in departments through the meet and confer process, as well as updating the Personnel Rules and Regulations in response to recent legislation.
- Human Resources Systems – Continue support of the multi-year process of replacing the ERP system (which includes HR/Payroll) through the dedication of two full-time staff. Staff will continue to participate with the Steering Committee as well as dedicate the necessary time to ensure that the replacement of the system is successful.
- Risk Management – Continue to focus on citywide safety through a centralized organizational safety structure and updating of the City's Illness and Injury Prevention Program (IIPP).
- Inclusion/Diversity Training – Complete inclusion/diversity training for all City employees during this year.

## SUMMARY

FY2018-19 will continue to be a year of ongoing change as many of the City's longtime employees retire and departments continue to reorganize. With 34% of the workforce eligible to retire over the next few years, recruitment and selection as well as continued succession planning efforts become a key part in planning for the success of the City in the future. The Human Resources staff looks forward to the challenges of the new year.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b>HUMAN RESOURCES</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(03100) HUMAN RESOURCES	\$ 1,835,819	\$ 2,072,208	\$ 2,083,586	\$ 2,470,051
(03110) RISK MANAGEMENT	256,635	328,171	363,976	304,046
REIMBURSED EXPENDITURES	(84,755)	(116,384)	(1,206,412)	(1,176,359)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 2,007,699</b>	<b>\$ 2,283,995</b>	<b>\$ 1,241,150</b>	<b>\$ 1,597,738</b>
<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,441,464	\$ 1,444,924	\$ 1,455,641	\$ 1,585,648
MATERIALS, SUPPLIES, SERVICES	650,990	955,455	991,921	1,188,449
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(84,755)	(116,384)	(1,206,412)	(1,176,359)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 2,007,699</b>	<b>\$ 2,283,995</b>	<b>\$ 1,241,150</b>	<b>\$ 1,597,738</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>
<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 84,755	\$ 116,384	\$ 1,206,412	\$ 1,176,359
NET GENERAL FUND	2,007,699	2,283,995	1,241,150	1,597,738
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 2,092,454</b>	<b>\$ 2,400,379</b>	<b>\$ 2,447,562</b>	<b>\$ 2,774,097</b>

## PROGRAM PERFORMANCE BUDGET

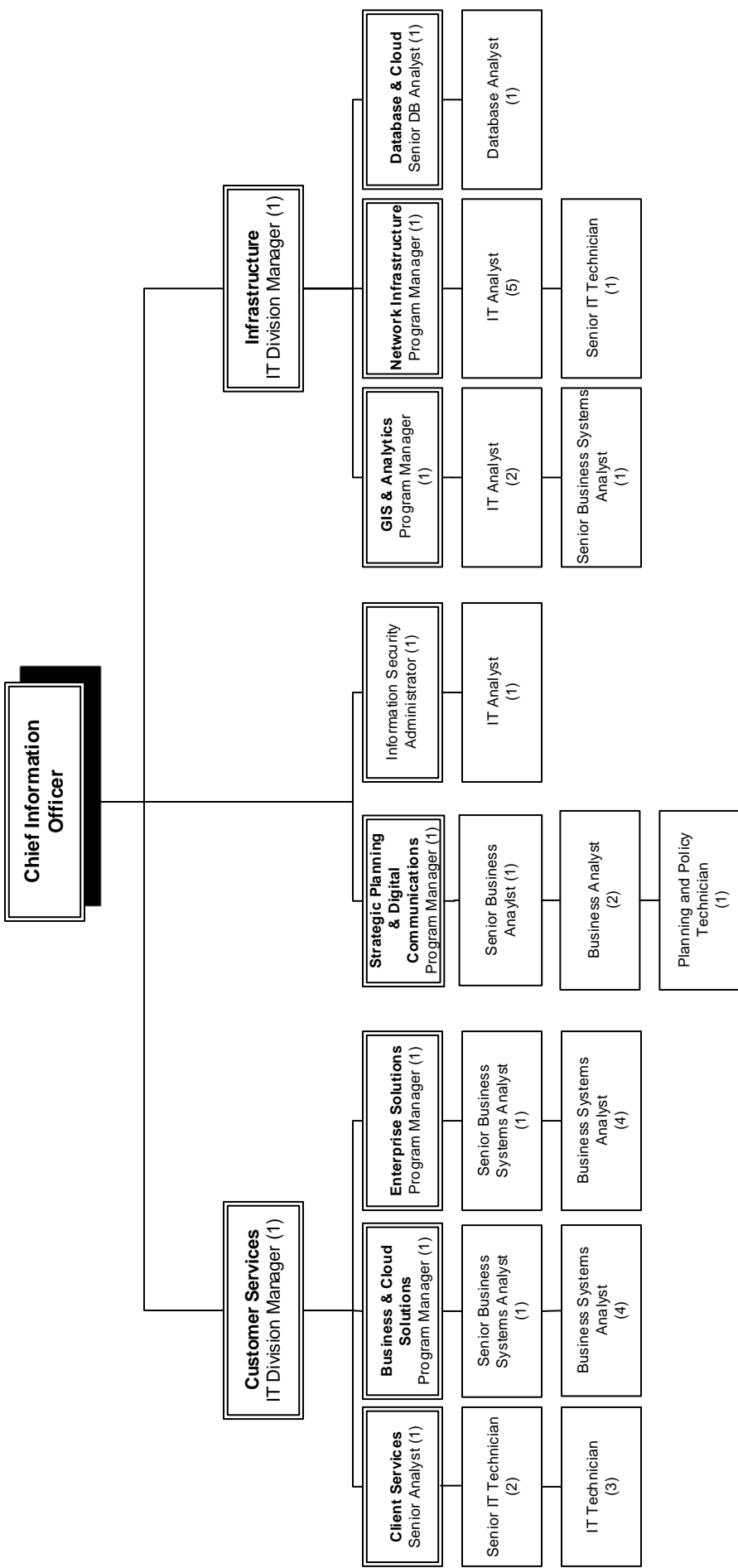
Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
HUMAN RESOURCES	HUMAN RESOURCES	HUMAN RESOURCES (03100)		
<b>PROGRAM</b>				
To provide departments the best applicants for city employment; and to make available opportunities for employee development through training, performance evaluation, and strategic succession planning efforts, thereby enhancing efficiency, and productivity, and employee retention.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Perform recruitments to provide an inclusive, diverse, quality pool of candidates to fill various departments' hiring needs</li> <li>- Maintain an effective classification and compensation plan</li> <li>- Evaluate and implement workforce development strategies that will result in effective retention of a high quality workforce</li> <li>- Offer job-related training, volunteer, internship and career development opportunities City-wide</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total authorized regular employees	1,149	1,147	1,151	1,149
- Number of general / management recruitments	107	100	225	250
- Number of temporary recruitments	56	75	75	75
- Number of training hours citywide - General	17,114	20,000	18,500	20,000
- Number of training hours citywide - Safety	13,122	15,000	14,500	15,000
- Number of new hires onboarded - Regular	99	90	111	120
- Number of new hires onboarded - Temporary	149	450	426	450
- Number of job specification changes	n/a	n/a	64	65
- Number of performance evaluations processed	n/a	n/a	877	900
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,382,465	\$ 1,444,924	\$ 1,455,641	\$ 1,585,648
MATERIALS, SUPPLIES, SERVICES	453,354	627,284	627,945	884,403
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(84,755)	(116,384)	(973,294)	(996,435)
<b>TOTAL RESOURCES</b>	<b>\$ 1,751,064</b>	<b>\$ 1,955,824</b>	<b>\$ 1,110,292</b>	<b>\$ 1,473,616</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	10.65	11.65	11.65	11.75
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 84,755	\$ 116,384	\$ 973,294	\$ 996,435
NET GENERAL FUND	1,751,064	1,955,824	1,110,292	1,473,616
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,835,819</b>	<b>\$ 2,072,208</b>	<b>\$ 2,083,586</b>	<b>\$ 2,470,051</b>
<b>ANALYSIS</b>				
The increase in FTE for FY2018-19 is due to redistributing allocations from the Risk Management program.				
The increase in reimbursed expenditures is due to recovery of indirect costs reported at the program operating level. Indirect costs were previously reported at the fund level.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
HUMAN RESOURCES	HUMAN RESOURCES	RISK MANAGEMENT (03110, 03111, 03112)		
<b>PROGRAM</b>				
To minimize adverse effects of accidental loss by 1) identification of exposure; 2) examining feasible alternatives; 3) selecting and implementing the best alternatives; and 4) monitoring the results of the chosen alternatives.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To produce safety and liability training programs designed to reduce the potential for accidents</li> <li>- Manage risk and demonstrate our commitment to the safety of employees and the public</li> <li>- Manage City's financial resources</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of subrogation (cost recovery) claims	57	80	40	40
- Number of workers' compensation claims filed	102	140	120	115
- Number of government claims filed	107	110	110	100
- Number of loss days	887	710	700	680
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of medical vs. indemnity	59%	72%	85%	83%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 58,999	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES	197,636	328,171	363,976	304,046
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	(233,118)	(179,924)
<b>TOTAL RESOURCES</b>	<b>\$ 256,635</b>	<b>\$ 328,171</b>	<b>\$ 130,858</b>	<b>\$ 124,122</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.35	3.35	3.35	3.25
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 233,118	\$ 179,924
NET GENERAL FUND	256,635	328,171	130,858	124,122
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 256,635</b>	<b>\$ 328,171</b>	<b>\$ 363,976</b>	<b>\$ 304,046</b>
<b>ANALYSIS</b>				
The drop in FTE for FY2018-19 is due to redistributing allocations to the Human Resource program.				
Reimbursed expenditures are due to recovery of indirect costs reported at the program operating level. Indirect costs were previously reported at the fund level.				



# INFORMATION TECHNOLOGY (IT)

Fiscal Year 2018-19

## OVERVIEW OF SERVICES

The Information Technology (IT) Department is comprised of three major business units – Strategic Planning & Digital Communication, Client & Innovation Services (spanning Client Services, Enterprise Solutions and Business & Cloud Solutions), and the Infrastructure team (comprised of Geographic Information System (GIS) & Analytics, Database & Cloud, and Network Infrastructure Solutions). The department has the responsibility of administering and maintaining innovative technology for the City of Roseville.

***IT Vision: Leadership, Innovation, Partnership, Performance***

### Department Strategic Goals:

- Provide secure, cost effective and innovative solutions, and technology leadership for Roseville
- Customer-focused collaborative partnerships working towards the City's success
- Achieve results by meeting business needs through flexible and agile services
- Develop a trusted, cooperative, and collaborative work environment

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

Information technology has become pervasive in every department and program. Departmental spending on technology grows every year with the goal of improving services and reducing operational costs. This growth in information technology usage has required a shift in the way we approach technology usage throughout the city. The role of the IT Department must change from technical support, to technical business consultant and partner.

Over the past year, the IT Department has worked diligently to transition to an internal service fund and create a service based business model. This new model allows for:

1. **Collaboration** between departments and IT in regards to technology needs and innovative ideas that keep us, as a city, moving forward.
2. **Visibility** of the City's current technology resources which gives us the ability to more effectively manage and utilize those resources.
3. **Consolidation** of shareable technology resources for improved leverage during contract negotiations for current and new programs.

The Strategic Technology Replacement Plan is an approach to the renewal and modernization of aging IT systems in the City. This plan has helped lay the ground work that will allow the City to leverage opportunities to implement innovative programs and technologies. However, as we move to embrace smart technologies, we must be mindful of their fiscal impact and strike a balance between innovation, cost and cyber security.

Through cooperative partnerships, a focus forward perspective, and clear understanding of where we're going, we can ensure our technology solutions are business efficient and cost effective for the entire City.

## KEY ISSUES

<b>Vision 2020</b>		
<b>Digital &amp; Smart Cities</b>	<b>Risk &amp; Constraints</b>	<b>Strategic Transformation</b>
<p><b>Connection through Innovation –</b> With the advent of the Internet of things (IOT) and Smart Cities, Roseville continues to take advantage of opportunities to introduce innovative technologies and programs into the City for cost savings and business effectiveness. Here are few examples of Smart City initiatives in Roseville:</p> <ul style="list-style-type: none"> <li>• <b>Intelligent City</b> – Transit Passenger / Route Smart System</li> <li>• <b>IOT City</b> – Advanced &amp; Smart Metering Program</li> <li>• <b>Innovative City</b> – Urban Development &amp; 5G Small Cell</li> </ul>	<p><b>Balancing Security vs. Flexibility –</b> No organization can be 100% secure. As our City grows, we must continually reassess how much risk is appropriate for our organization.</p> <p>Larger business equates to more complexity in operation. This complexity comes with constraints on not only financial resources and personnel resources, but also on legislative commitments, and business practices.</p> <p>Our goal is to build a sustainable program that balances the need to protect against the needs to run our business.</p>	<p><b>Optimization &amp; Transformation –</b> Over the last 10 years, the City has made significant progress in IT Governance, IT Project Management and the building of a Federated model of operational service delivery. The IT Department embraces this collaborative model that encourages participation and ownership of technology initiatives by sponsoring departments.</p> <p>Continued partnership with other City departments and evolution of the IT team's role in these partnerships allow the City to optimize its current resources and prepare the City for the future.</p>

<ul style="list-style-type: none"> <li>• <b>Informed City</b> – Engaged Roseville &amp; Open Data</li> <li>• <b>Information City</b> – GIS Geographic Information &amp; Analytical System</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Safe &amp; Secure City</b> – Regional CAD Dispatching System</li> <li>• <b>Digital City</b> – Broadband Network &amp; Redundant Data Center</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Knowledge City</b> – ERP Enterprise Resource System</li> <li>• <b>Virtual City</b> – Internet &amp; Intranet Websites</li> </ul>
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**SUMMARY**

Through our leadership, expertise and strategic partnerships, the City of Roseville Information Technology Department will deliver innovative, cost effective technology solutions to support citywide operations and provide excellent service to the community.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b>INFORMATION TECHNOLOGY</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(03130) STRATEGIC PLANNING	\$ 1,613,119	\$ 1,962,561	\$ 1,962,561	\$ 2,062,417
(03131) INFRASTRUCTURE	3,121,287	3,153,722	3,153,722	3,631,561
(03133) CUSTOMER SERVICE	3,072,244	3,607,314	3,682,564	3,425,434
TO BE FUNDED BY IT OPERATIONS I/S FUND *	0	(8,529,597)	(9,144,829)	(9,235,809)
REIMBURSED EXPENDITURES	(329,244)	(194,000)	345,982	116,397
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 7,477,406</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 5,730,937	\$ 6,174,056	\$ 6,174,056	\$ 6,554,769
MATERIALS, SUPPLIES, SERVICES	2,039,916	2,549,541	2,624,791	2,564,643
CAPITAL OUTLAYS	35,797	0	0	0
REIMBURSED EXPENDITURES	(329,244)	(194,000)	345,982	116,397
NET IT OPERATIONS I/S FUND *	0	(8,529,597)	(9,144,829)	(9,235,809)
<b>TOTAL NET RESOURCES REQUIRED *</b>	<b>\$ 7,477,406</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>40.00</b>	<b>40.00</b>	<b>40.00</b>	<b>41.00</b>
<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 329,244	\$ 194,000	\$ (345,982)	\$ (116,397)
NET GENERAL FUND	7,477,406	0	0	0
NET IT OPERATIONS I/S FUND	0	8,529,597	9,144,829	9,235,809
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 7,806,650</b>	<b>\$ 8,723,597</b>	<b>\$ 8,798,847</b>	<b>\$ 9,119,412</b>

\* The Information Technology department has been established as an Internal Service fund. Charges are reimbursed via their internal service rate beginning in FY2017-18.

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

<b>MAJOR SERVICE AREA</b>	<b>DEPARTMENT</b>	<b>PROGRAM</b>			
INFORMATION TECHNOLOGY OPERATIONS	INFORMATION TECHNOLOGY	STRATEGIC PLANNING & DIGITAL COMMUNICATIONS (03120, 03130, 00520)			
<b>PROGRAM</b>					
The IT Strategic Planning and Digital communications team focuses on the management and governance of technology related projects, IT policies and procedures, re-investment in IT staff, IT budget and office administration, as well as strategic training and planning for the department's future and vision.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Provide secure, cost effective and innovative solution, and technology leadership for Roseville</li> <li>- Customer focused, collaborative partnerships, working towards the City's success</li> <li>- Achieve results by meeting business needs through flexible and agile services</li> <li>- Develop a trusted, cooperative, collaborative work environment</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of innovative projects submitted (annual)		20	25	40	25
- Amount of revenue transacted via technology annually (millions)		n/a	\$216	\$220	\$216
- Number of innovative projects completed (annual)		5	15	10	10
- Number of change requests submitted (annual)		298	300	500	500
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of budget reinvested in staff (annual)		3.0%	1.0%	1.0%	1.0%
- Percentage of IT staff hours spent on innovation/projects (annual)		20%	40%	25%	30%
- Number of hours utilizing multisourcing staffing options (annual)		0	10,000	4,000	4,000
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 990,967	\$ 1,110,108	\$ 1,110,108	\$ 1,152,049
MATERIALS, SUPPLIES, SERVICES		622,152	852,453	852,453	910,368
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(31)	0	539,982	558,035
TOTAL RESOURCES		\$ 1,613,088	\$ 1,962,561	\$ 2,502,543	\$ 2,620,452
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		7.00	7.00	7.00	7.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 31	\$ 0	\$ (539,982)	\$ (558,035)
NET GENERAL FUND		1,613,088	0	0	0
NET IT OPERATIONS I/S FUND		0	1,962,561	2,502,543	2,620,452
TOTAL FUNDING REQUIRED		\$ 1,613,119	\$ 1,962,561	\$ 1,962,561	\$ 2,062,417
<b>ANALYSIS</b>					
The increase in reimbursed expenditures is due to recovery of indirect costs at the program operating level. Indirect costs were previously reported at the fund level.					

## PROGRAM PERFORMANCE BUDGET

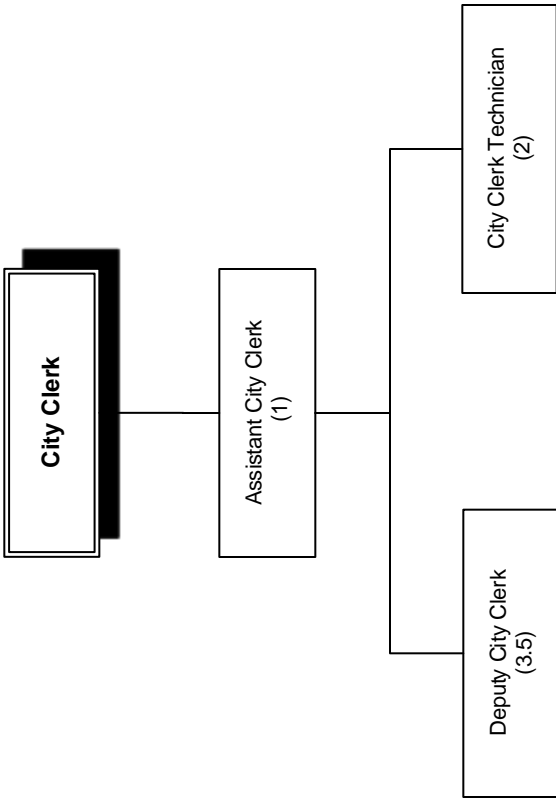
Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
INFORMATION TECHNOLOGY OPERATIONS	INFORMATION TECHNOLOGY	INFRASTRUCTURE (03121, 03122, 03124, 03131, 03132, 03134)			
<b>PROGRAM</b>					
The IT Infrastructure team consists of three divisions: Database and Cloud, Network Infrastructure, and Geographical Information Systems/Analytic. They are dedicated to the quality supply of the City's network, security (both physical and informational), radio and telephony, data center maintenance, database administration, server administration and security, web infrastructure and development, and all geographic information systems.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Provide secure, cost effective and innovative solution, and technology leadership for Roseville</li> <li>- Customer focused, collaborative partnerships, working towards the City's success</li> <li>- Achieve results by meeting business needs through flexible and agile services</li> <li>- Develop a trusted, cooperative, collaborative work environment</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of web conferences conducted (quarterly)		700	600	400	400
- Number of landline/telephone calls with external customers (quarterly)		1,757,683	3,230,000	1.8M	1.8M
- Number of production databases supported (quarterly)		n/a	85	157	150
- Number of production servers installed and operational (quarterly)		n/a	385	403	385
- Number of radio subscribers (quarterly)		1,400	1,400	1,400	1,400
- Number of radio transmissions without busy signal (quarterly)		2,080,928	2,260,000	2,260,000	2,260,000
- Number of SharePoint sites supported (annual)		n/a	190	151	151
- Number of telephones set supported (quarterly)		1,875	1,900	1,875	1,900
- Number of total disk space (quarterly)		244.5 TB	256.1 TB	244.5 TB	256.1 TB
- Number of page views on City website (quarterly)		13.9M	25M	5.1M	5M
- Number of unique page views to City website (quarterly)		2.4M	5M	4.5M	5M
- Number of views for online GIS applications (quarterly)		n/a	50,000	44,000	45,000
- Number of GIS application online (annual)		n/a	30	25	25
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of security incidents mitigated (quarterly)		100%	100%	100%	100%
- Percentage of network uptime during business hours (quarterly)		100%	100%	99%	99%
- Percentage of radio availability (annual)		100%	100%	100%	100%
- Percentage of servers that are virtualized (annual)		95%	95%	95%	95%
- Percentage of technology solutions in the Cloud (annual)		35%	40%	42%	45%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 2,297,150	\$ 2,404,350	\$ 2,404,350	\$ 2,849,597
MATERIALS, SUPPLIES, SERVICES		788,340	749,372	749,372	781,964
CAPITAL OUTLAYS		35,797	0	0	0
REIMBURSED EXPENDITURES		(14,206)	(62,000)	(62,000)	(256,272)
<b>TOTAL RESOURCES</b>		<b>\$ 3,107,081</b>	<b>\$ 3,091,722</b>	<b>\$ 3,091,722</b>	<b>\$ 3,375,289</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		15.00	15.00	16.00	16.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 14,206	\$ 62,000	\$ 62,000	\$ 256,272
NET GENERAL FUND		3,107,081	0	0	0
NET IT OPERATIONS I/S FUND		0	3,091,722	3,091,722	3,375,289
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 3,121,287</b>	<b>\$ 3,153,722</b>	<b>\$ 3,153,722</b>	<b>\$ 3,631,561</b>
<b>ANALYSIS</b>					
The increase in FTE during FY2017-18 is due to moving in one Division Manager from the IT Customer Service program.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

<b>MAJOR SERVICE AREA</b>	<b>DEPARTMENT</b>	<b>PROGRAM</b>			
INFORMATION TECHNOLOGY OPERATIONS	INFORMATION TECHNOLOGY	CUSTOMER SERVICE (03123, 03125, 03126, 03133, 03135, 03136)			
<b>PROGRAM</b>					
The IT Customer Service team comprises of three divisions: Client Services, Business/Cloud and Enterprise Solutions. They are dedicated to providing superior customer service to the City, incident management, asset management, business and public safety applications support, technology solutions implementation, report development and business solutions analysis.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Provide secure, cost effective and innovation solution, and technology leadership for Roseville</li> <li>- Customer focused, collaborative partnerships, working towards the City's success</li> <li>- Achieve results by meeting business needs through flexible and agile services</li> <li>- Develop a trusted, cooperative, collaborative work environment</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of technology incidents resolved (quarterly)		n/a	3,000	4,000	4,000
- Number of service requests resolved (annual)		8,749	4,000	4,000	4,000
- Number of general government business systems and solutions supported (annual)		52	60	60	60
- Number of public safety systems and solutions supported (annual)		85	90	90	90
- Number of utility systems and solutions supported (annual)		16	15	15	15
- Number of computing devices supported (annual)		1,209	2,200	1,750	1,700
- Number of personal devices supported - mobile and tablet (annual)		539	350	600	600
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Number of application uptime during business hours (annual)		99%	99%	99%	99%
- Percentage of service requests fulfilled or incidents resolved within established Service Level Agreements (SLAs) (quarterly)		74%	95%	95%	95%
- Percentage increase of portable devices from prior year (annual)		10%	10%	10%	10%
- Percentage of overall customer satisfaction (annual)		n/a	95%	95%	95%
- Number of open data sets established on internet (annual)		8	17	17	17
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 2,442,820	\$ 2,659,598	\$ 2,659,598	\$ 2,553,123
MATERIALS, SUPPLIES, SERVICES		629,424	947,716	1,022,966	872,311
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(315,007)	(132,000)	(132,000)	(185,366)
<b>TOTAL RESOURCES</b>		<b>\$ 2,757,237</b>	<b>\$ 3,475,314</b>	<b>\$ 3,550,564</b>	<b>\$ 3,240,068</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		18.00	18.00	17.00	18.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 315,007	\$ 132,000	\$ 132,000	\$ 185,366
NET GENERAL FUND		2,757,237	0	0	0
NET IT OPERATIONS I/S FUND		0	3,475,314	3,550,564	3,240,068
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 3,072,244</b>	<b>\$ 3,607,314</b>	<b>\$ 3,682,564</b>	<b>\$ 3,425,434</b>
<b>ANALYSIS</b>					
The drop in FTE during FY2017-18 is due to moving out one Division Manager to the IT Infrastructure program.					
The increase in FTE for FY2018-19 is due to adding one Business Systems Analyst.					



**City Clerk (7.5 FTE)**

# CITY CLERK DEPARTMENT

## Fiscal Year 2018-19

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### OVERVIEW OF SERVICES

The City Clerk Department's multi-faceted functions have evolved in response to the needs of the legislative body and its constituents. The department is the link between the public, the City Council, and other City departments. The department is committed to providing support services and access to government in an accurate, efficient, and timely manner with a focus on customer service. Support services include:

- City Council and staff support: legal posting, agenda preparation, legislative meeting follow-up, minutes preparation, and video streaming for the City Council, Roseville Housing Authority, Roseville Natural Gas Authority, Roseville Finance Authority and the Law and Regulation Committee
- Board and commission member recruitment and training
- Passport processing and notary public services
- Records management
- Elections administration and campaign finance reform
- Fair Political Practices Commission Filing requirements
- Bids/contracts management
- City switchboard
- Bond and security processing
- Public records requests

### BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

The City Clerk Department remains committed to efficiently supporting the City Manager, City Council, city staff, and the citizens of Roseville with a high level of customer service. Key programs for the department during the next budget year include:

- **Administration:** In order to accurately maintain the legal record of the actions of the City Council and all permanent records, staff will continue to provide information and assistance in an efficient and service-oriented manner. Staff will complete administrative functions and comply with regulations regarding the filing of Statements of Economic Interests (Form 700), ethics training tracking, board and commission recruitment, and bid openings. The Department will continue to monitor and track changes to federal and state law and alter procedures to ensure compliance. The City Clerk Department work plan includes moving forward in automating councilmember and candidate campaign statements as well as transitioning all boards and commissions to the Novus electronic platform. Transition to the electronic platform includes a tremendous amount of configuration and training for the eleven advisory board and commission groups comprised of 70 volunteer members plus staff.
- **Records Management:** The City Clerk Department will continue to conduct a comprehensive review and develop plans to replace the City's current electronic document management storage system (SIRE/Hyland Company) with a replacement system. SIRE replacement is critical as the company is no longer offering maintenance and upgrade services for the 16 City departments currently using SIRE. The Department has also seen a 60% increase in public records requests and will research technology to implement in order assist staff who are required to comply with the Public Records Act.
- **Regional Passport Acceptance Center:** The City Clerk Department is designated by the U.S. Department of State as an authorized Passport Acceptance Facility. For the fourteenth consecutive year, the facility will continue to offer a convenient location for members of the community and surrounding region to submit passport applications. Plans are in place to open an expanded facility to serve the ever increasing demands for proper identification.
- **Elections:** A general municipal election is scheduled for November 6, 2018. Two seats will be vacant due to term limits. Candidate filings and reporting will be a priority function in 2018. The City Clerk Department will partner with Placer County to implement similar procedures to ensure a uniform voter experience.

### KEY ISSUES

Key issues for the City Clerk Department include continuing current service levels while facing newly-imposed unfunded mandates regarding public records, campaign filing, and notification procedures.

## **SUMMARY**

The City Clerk Department will continue to be responsive, credible, and innovative in serving the citizens of Roseville and our internal service partners. The department is fully committed to safeguarding public trust by providing information and access to government.

## DEPARTMENT BUDGET SUMMARY

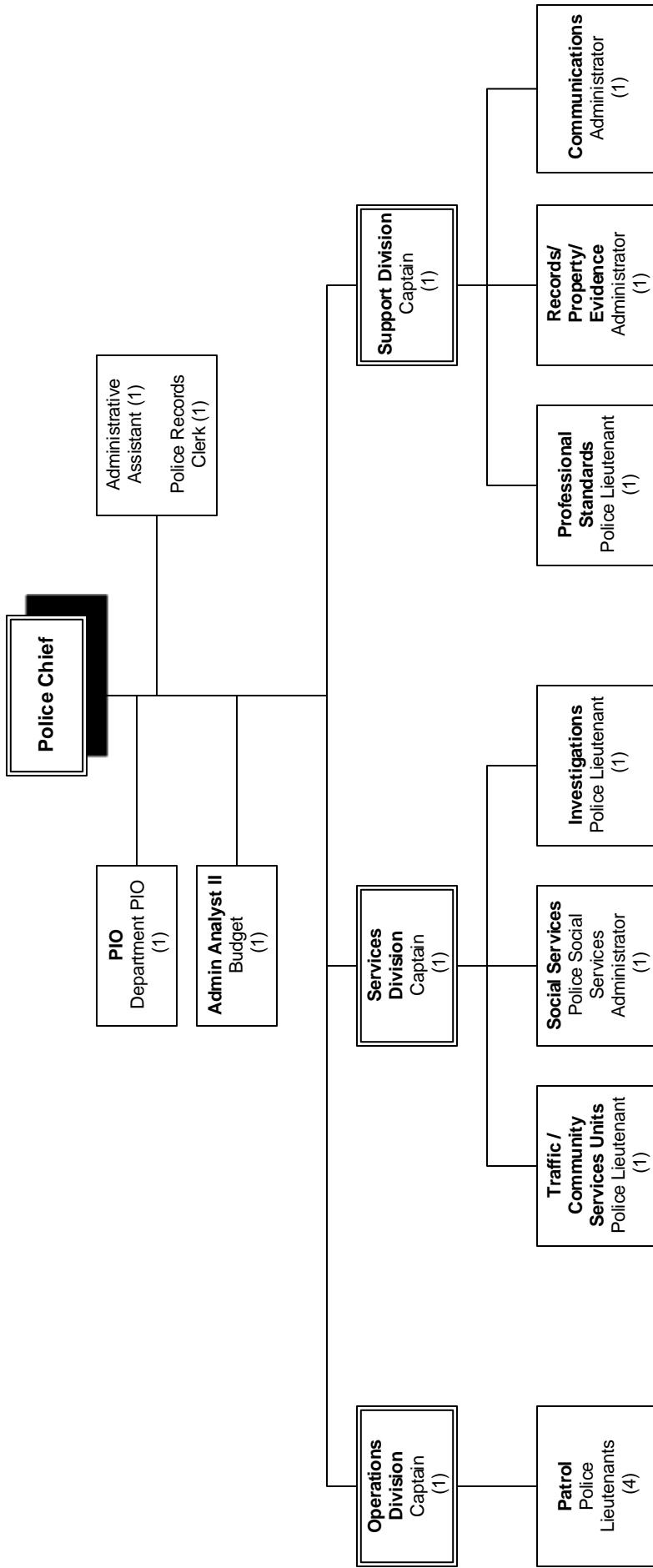
Fiscal Year 2018-19

<b>CITY CLERK</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(03200) CLERK SUPPORT SERVICES	\$ 999,402	\$ 1,017,465	\$ 1,039,615	\$ 1,261,879
REIMBURSED EXPENDITURES	0	0	(422,124)	(236,702)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 999,402</b>	<b>\$ 1,017,465</b>	<b>\$ 617,491</b>	<b>\$ 1,025,177</b>
<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 797,381	\$ 831,608	\$ 837,701	\$ 838,198
MATERIALS, SUPPLIES, SERVICES	202,021	185,857	201,914	423,681
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	(422,124)	(236,702)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 999,402</b>	<b>\$ 1,017,465</b>	<b>\$ 617,491</b>	<b>\$ 1,025,177</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>
<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 422,124	\$ 236,702
NET GENERAL FUND	999,402	1,017,465	617,491	1,025,177
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 999,402</b>	<b>\$ 1,017,465</b>	<b>\$ 1,039,615</b>	<b>\$ 1,261,879</b>

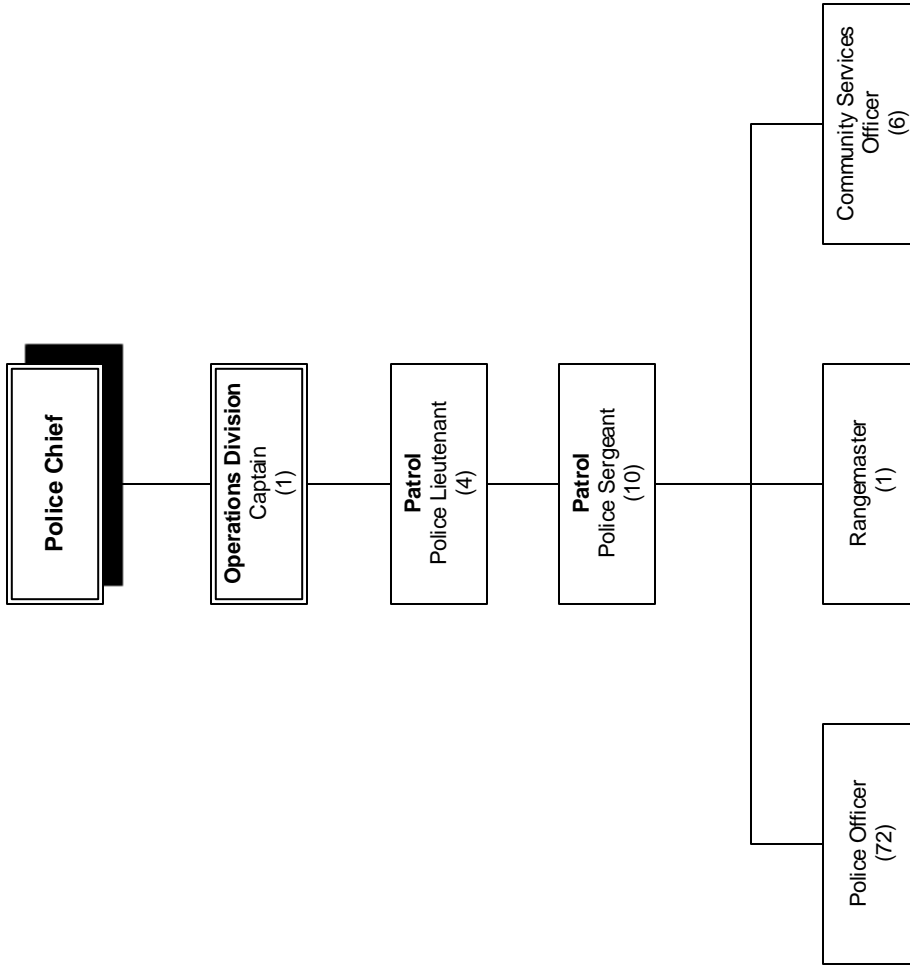
# PROGRAM PERFORMANCE BUDGET

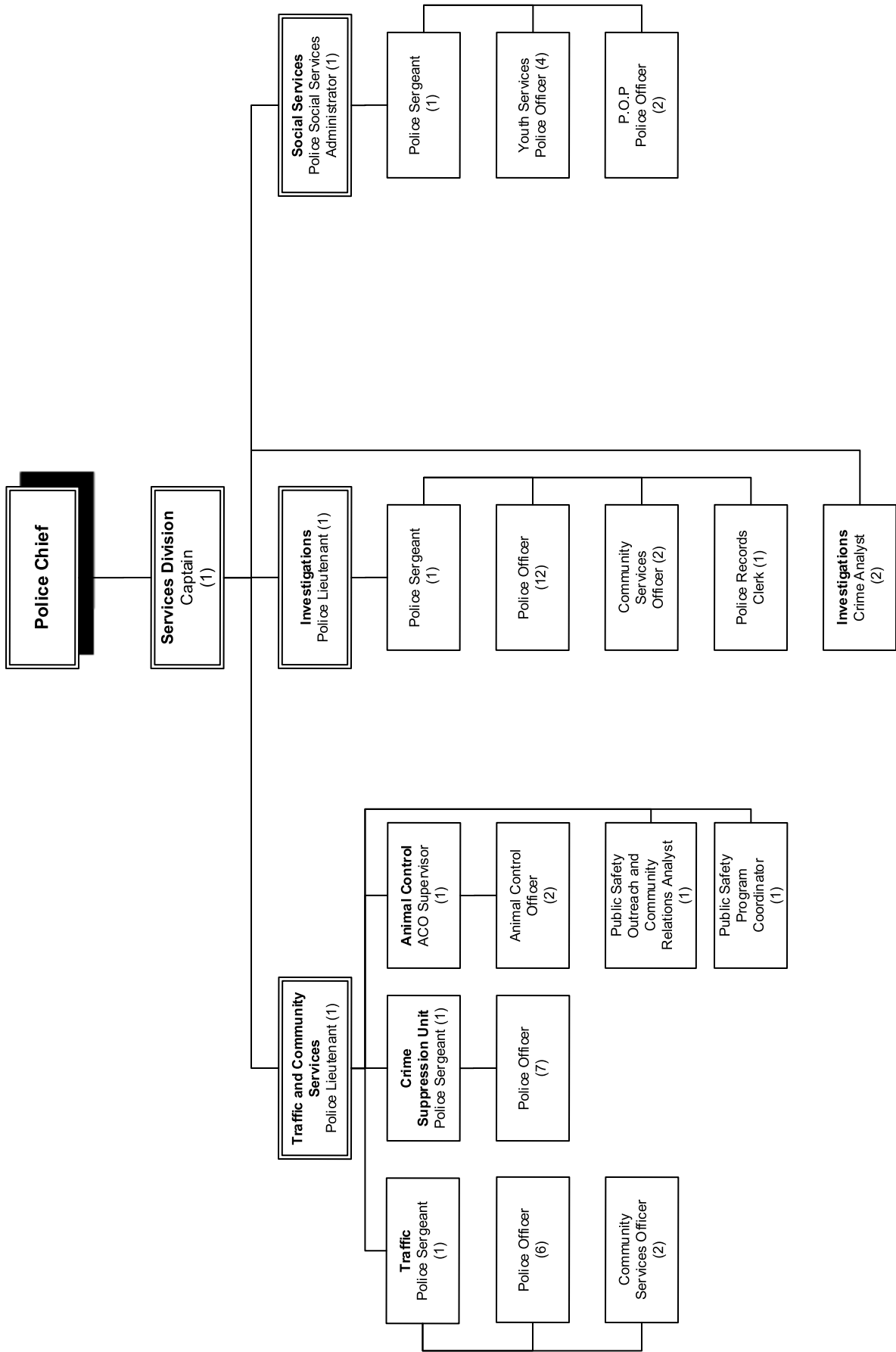
Fiscal Year 2018-19

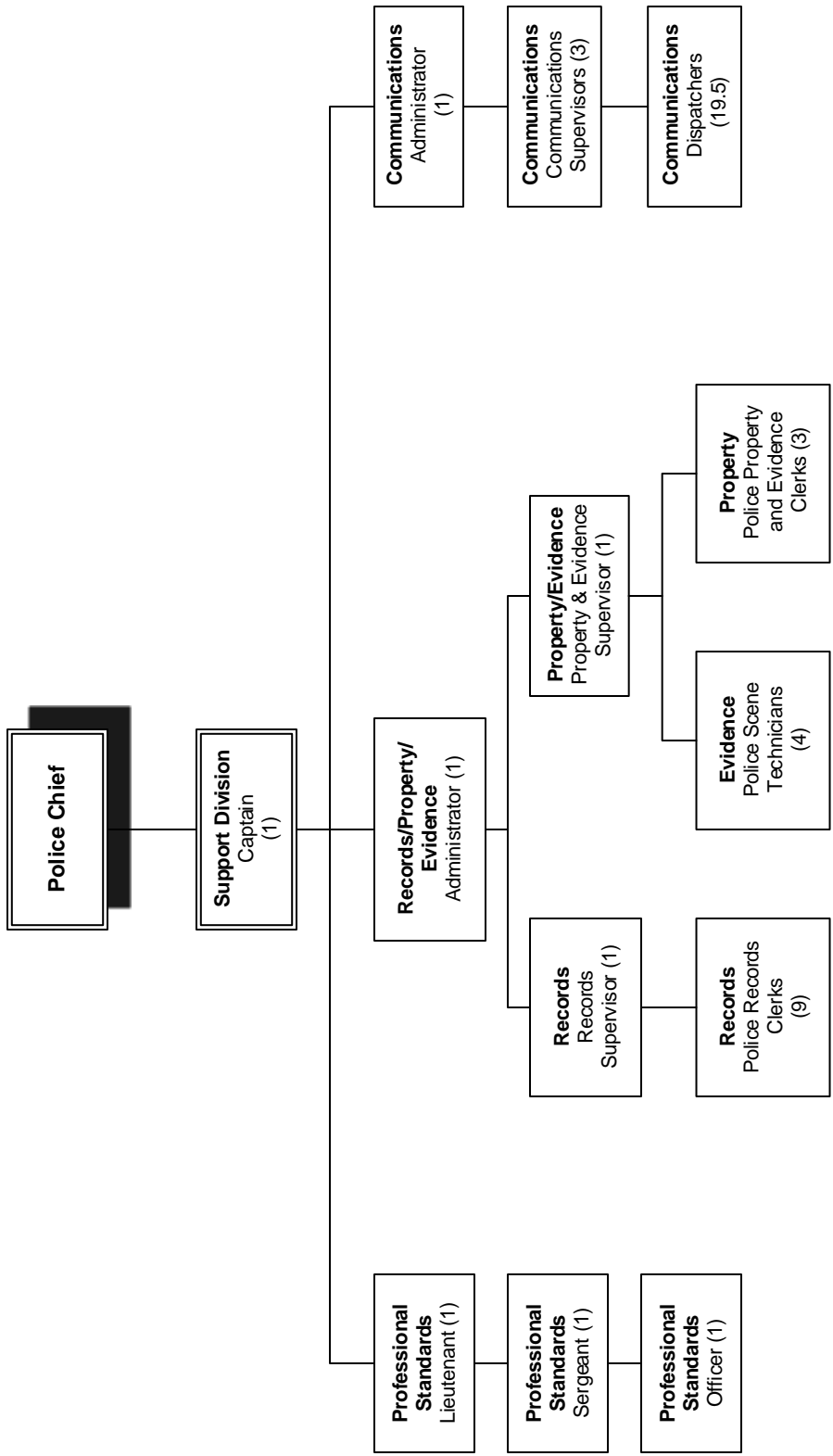
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CITY CLERK	CITY CLERK	CLERK SUPPORT SERVICES (03200, 03201)		
<b>PROGRAM</b>				
To provide information on City Council, Housing Authority and Roseville Finance Authority meetings; elections; city records; and follow-up action to city departments, applicants and the general public in an accurate, efficient and timely manner.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Respond to requests for information and public records requests within 10 days</li> <li>- Provide specialized services such as notarization of documents and passport processing</li> <li>- 100% compliance with Brown Act, Public Records Act, Elections Code and Fair Political Practices Commission (FPPC)</li> <li>- Prepare City Council/Housing Authority agendas and minutes in a manner that meets City Council goals</li> <li>- Provide specialized services such as notarization of documents and passport processing within consistent time-lines</li> <li>- Prepare and process City Council items in an effective and efficient manner</li> <li>- Prepare ceremonial documents on behalf of the City Council for presentation and special events</li> <li>- Recruit Board and Commission applicants on behalf of the City Council</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Resolutions acted upon by City Council	508	445	455	450
- Ordinances acted upon by City Council	146	125	105	100
- Agenda items processed	751	765	800	795
- Housing and Roseville Financing Authority (RFA) meetings/minutes	15	10	10	10
- Legal notices published and/or mailed	51	30	31	30
- Requests for research/public record requests completed	412	340	400	450
- Number of calls answered on City switchboard	30,514	22,500	29,000	30,000
- Passport applications processed	5,914	3,000	5,950	6,000
- Agenda and minutes created	--	--	45	50
- Board and Commission recruitments/# of applicants	--	--	50	70
- Ceremonial documents created	--	--	38	45
- Number of Form 700 documents processed	--	--	285	315
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of time council minutes provided within 30 days	71%	80%	80%	80%
- Percent of time legislative history documented within 4 days after meetings	79%	80%	80%	80%
- Per capita costs of City Clerk department (excluding elections)	\$6.61	\$7.36	\$4.38	\$6.00
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 797,381	\$ 831,608	\$ 837,701	\$ 838,198
MATERIALS, SUPPLIES, SERVICES	202,021	185,857	201,914	423,681
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	(422,124)	(236,702)
<b>TOTAL RESOURCES</b>	<b>\$ 999,402</b>	<b>\$ 1,017,465</b>	<b>\$ 617,491</b>	<b>\$ 1,025,177</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	7.50	7.50	7.50	7.50
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 422,124	\$ 236,702
NET GENERAL FUND	999,402	1,017,465	617,491	1,025,177
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 999,402</b>	<b>\$ 1,017,465</b>	<b>\$ 1,039,615</b>	<b>\$ 1,261,879</b>
<b>ANALYSIS</b>				
New work volume measurements will be tracked in FY2018-19. Data is not available for FY2016-17.				
The increase in reimbursed expenditures is due to reporting recovery of indirect costs at the program operating level. Indirect costs were previously reported at the fund level.				



**Police Department (FTE 197)**







**Police – Support Division**

# POLICE DEPARTMENT

## Fiscal Year 2018-19

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### OVERVIEW OF SERVICES

The Roseville Police Department provides all law enforcement services within the City. Our primary mission is the safety of the public and the protection of their property. To meet our City's goal of a safe and healthy community, we provide the following services:

- **Police Administration** sets goals and provides leadership to the department. Police Administration includes the Professional Standards Unit, training and personnel, payroll, and budget/finance.
- **Police Records Unit** processes thousands of police reports, citations, and other documents annually, and provides for the security and legal release of police record information. It also ensures compliance with local, state and federal mandated reporting. This unit also manages the department's false alarm reduction program.
- **The Communications Unit** answers 911 and routine calls for police, fire, and advanced emergency medical dispatch, and dispatches the appropriate assistance. The unit also conducts public outreach through "911 for Kids," and "911 Community Outreach."
- **Police Community Services** includes public safety outreach, public information and police volunteers. This unit coordinates neighborhood-policing services, helps organize neighborhood watch groups and other crime prevention efforts. This division also includes the Crime Suppression Unit, which targets gangs, known offenders, and emerging crime problems.
- **Police Social Services** provides a comprehensive Social Service model to reduce recidivism and maintain a collaborative multidisciplinary team with City departments, state, county and local agencies. Social Services officers address mental health, substance abuse, and homelessness, and are assigned to schools and parks.
- **Police Patrol** provides uniformed police officers and other staff who respond to emergencies and routine calls for service. Patrol also includes Regional Special Operations Units which include SWAT, CINT, and EOD teams.
- **Police Investigation** investigates major crimes, with the goal of identifying and arresting the perpetrators. The investigation division also includes Investigators assigned to the Placer County Narcotics Task Force and the Placer County Vehicle Theft Task Force.
- **Animal Control** enforces animal control laws, responds to animal-related emergency and routine calls, and takes dead, stray, and abandoned animals to the shelter. The City's contract with the Placer County SPCA for shelter and disposal service is included in the Animal Control budget.
- **Police Traffic** enforces traffic laws, DUI (driving under the influence) laws, and investigates traffic collisions.

### BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

The Police department is looking to send 12 new recruits through the police academy to assist in filling current police officer vacancies. In addition, we are planning on retiring out another faithful police K9, and will be replacing him with a new K9 and K9 officer.

Although crime does occur in Roseville, Roseville's 2017 total crime rate fell 2% from 2016 levels, and is still far lower on a per-capita basis than it was 20 years ago. The City's violent crime rate remains one of the lowest in the Sacramento region. The City's rate of property crime runs higher than the state average due to its large retail sector, and the City's position as a more affluent community.

We will add an additional dispatcher to assist Communications with the many 911 emergency and non-emergency calls, and allow for the Administrative Supervisor to complete daily tasks without the additional duty of answering calls.

In FY2018-19, the Police department will have an upgraded License Plate Recognition (LPR) system. This new system will allow us to coordinate with outside agencies using shared access programs and a facial recognition image gallery, and allow us access to a national network of detections. In addition, this new system will allow for both mobile and stationary cameras throughout the City.

## KEY ISSUES

- The Police Department continues to face vacancies through attrition due to retirements or resignations; however, we are maintaining authorized staffing levels through targeted recruiting and efficient hiring programs. We're striving to hire the best entry-level and experienced new employees, in both the sworn officer and professional staff ranks. The department continually strives to maintain high standards and quality service by carefully selecting qualified candidates, training them well, and providing the best possible continuing professional development for all employees.
- The SPCA contract for animal care and shelter continues to be the largest portion of the Animal Control budget, as well as the largest contracted amount in the Police Department's budget. In FY2017-18 the SPCA contract increased a total of 4% due to consecutive CPI contract increases, and the SPCA contract will see another 2% CPI increase in FY2018-19; thereby increasing the intake cost per animal to \$318.36.
- In FY2018-19, the Police Department will also see another K9 retire from service. With its retirement, the Police department will need to purchase a new K9, train the K9 and the new handler, provide equipment, food, and a new kennel, in addition to providing medical maintenance services. The purchase, training and equipping of the new K9 will not come from the General Fund, but rather the Police Department's asset forfeiture account.

## SUMMARY

The Roseville Police Department is dedicated to providing the best quality of life possible through the highest level of service to the citizens of Roseville. We are focused on continuing to build trust in our community. The department hosts a variety of community events throughout the year, and representatives regularly attend neighborhood association meetings and other community events. Another way the department strives to build trust is through accountability and transparency. The department maintains a Professional Standards Unit that regularly updates policies, conducts internal audits of critical procedures, oversees professional standards, oversees professional training standards, and investigates citizen complaints and other matters of concern. The department responds to inquiries from the public in a timely manner, and endeavors to provide as much information as circumstances and the law allow. The department strives to maintain an organizational culture that values public trust, inclusion, professional competence and service. The Police Department will continue to work together with our neighborhoods and businesses to identify and resolve community problems, and take necessary and effective action to ensure a safe City.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b><i>POLICE DEPARTMENT</i></b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(05500) ADMINISTRATION, SUPPORT & COMM. SERVICES	\$ 10,410,719	\$ 13,491,635	\$ 13,572,757	\$ 14,743,070
(05531) POLICE OPERATIONS	24,188,896	24,941,945	25,105,978	24,933,439
(05533) ANIMAL CONTROL	1,133,071	1,137,023	1,209,548	1,198,734
REIMBURSED EXPENDITURES	(1,426)	(5,000)	(5,000)	(5,000)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 35,731,260</b>	<b>\$ 39,565,603</b>	<b>\$ 39,883,283</b>	<b>\$ 40,870,243</b>
<b><i>RESOURCES</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 29,789,527	\$ 31,027,844	\$ 31,229,452	\$ 31,888,904
MATERIALS, SUPPLIES, SERVICES	5,937,159	8,495,976	8,600,895	8,980,339
CAPITAL OUTLAYS	6,000	46,783	57,936	6,000
REIMBURSED EXPENDITURES	(1,426)	(5,000)	(5,000)	(5,000)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 35,731,260</b>	<b>\$ 39,565,603</b>	<b>\$ 39,883,283</b>	<b>\$ 40,870,243</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>197.50</b>	<b>196.50</b>	<b>196.50</b>	<b>197.00</b>
<b><i>FUNDING SUMMARY</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 1,426	\$ 5,000	\$ 5,000	\$ 5,000
NET GENERAL FUND	35,731,260	39,565,603	39,883,283	40,870,243
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 35,732,686</b>	<b>\$ 39,570,603</b>	<b>\$ 39,888,283</b>	<b>\$ 40,875,243</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
POLICE	POLICE	ADMINISTRATION, SUPPORT, COMMUNITY & SOCIAL SERVICES (05500, 05511, 05513, 05514, 05515)			
<b>PROGRAM</b>					
To serve the community with outstanding emergency communication services, records, property and other police support services. To provide outstanding prevention programs for the community, schools, youth and families. To uphold the highest professional standards of the police profession through leadership, recruitment, hiring and training.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>-To meet or exceed POST training standards for applicable employees</li> <li>-To maintain timely entry of police reports into the automated police records system</li> <li>-To review 6 Emergency Medical Dispatch calls per dispatcher per quarter</li> <li>-To provide a safe learning environment at our schools by building relationships with youth and giving them alternatives to delinquent behavior</li> </ul>					
<b>PERFORMANCE MEASURES</b>		2016-17 ACTUAL	2017-18 TARGET	2017-18 DEPT EST	2018-19 BUDGET
<b>WORK VOLUME:</b>					
- Phone calls received by communication center		154,052	120,000	140,000	150,000
- Jail bookings at Placer County		537	500	567	600
- Police reports processed		11,096	14,000	12,000	14,000
- Training hours completed, department wide		18,775	10,000	20,000	20,000
- Volunteers hired		4	10	6	10
- Volunteer hours provided		11,820	15,000	13,000	15,000
- Counseling intern hours provided		1,852	1,200	1,500	1,500
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of EMD quality assurance reports receiving a rating between 17-20 (excellent)		85%	100%	92%	100%
- Average time lapse in days between report approval to merge		3	3	4	3
- Do employees meet POST in-service training requirements as determined by quarterly training (Y/N)		Yes	Yes	Yes	Yes
<b>RESOURCES REQUIRED</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS		\$ 9,157,267	\$ 9,801,585	\$ 9,868,007	\$ 10,663,125
MATERIALS, SUPPLIES, SERVICES		1,247,452	3,684,050	3,698,750	4,073,945
CAPITAL OUTLAYS		6,000	6,000	6,000	6,000
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 10,410,719</b>	<b>\$ 13,491,635</b>	<b>\$ 13,572,757</b>	<b>\$ 14,743,070</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		63.50	68.50	68.50	72.00
<b>FUNDING SUMMARY</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		10,410,719	13,491,635	13,572,757	14,743,070
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 10,410,719</b>	<b>\$ 13,491,635</b>	<b>\$ 13,572,757</b>	<b>\$ 14,743,070</b>
<b>ANALYSIS</b>					
The increase in FTE for FY2018-19 is due to adding a 0.5 allocation for a Dispatcher, and moving in three Police Officers from the Operations - Investigations division.					

## PROGRAM PERFORMANCE BUDGET

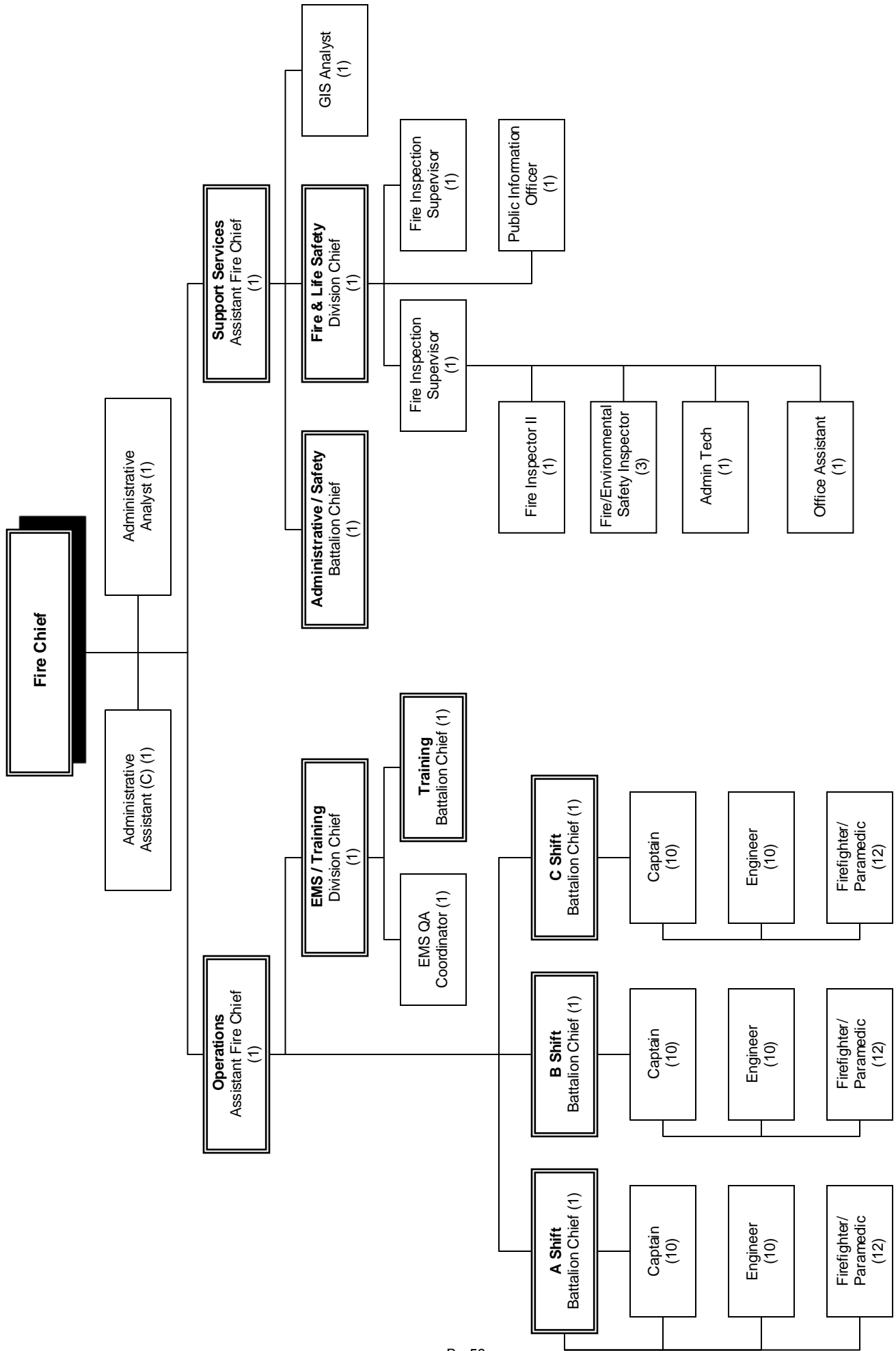
Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
POLICE	POLICE	OPERATIONS - PATROL, INVESTIGATIONS, TRAFFIC AND POLICE VEHICLES (05531, 05532, 05535, 05540)			
<b>PROGRAM</b> To increase the safety of the public and the protection of their property through criminal and traffic law enforcement, prevention, community/neighborhood partnerships, and effective investigations.					
<b>PROGRAM OBJECTIVES</b> - To maintain or reduce the Part 1 crime rate - To maintain or reduce the number of DUI related collisions through enforcement, education and checkpoints - To maintain or reduce injury and fatal traffic collisions through enforcement.					
<b>PERFORMANCE MEASURES</b>		2016-17 ACTUAL	2017-18 TARGET	2017-18 DEPT EST	2018-19 BUDGET
<b>WORK VOLUME:</b>					
- Police dispatched calls for service (officer or citizen initiated, unit responded)		101,241	50,000	98,000	100,000
- Arrests and misdemeanor citations		3,796	5,000	4,000	5,000
- Investigation cases assigned		1,068	900	1,000	1,000
- Injury and fatal traffic collisions		627	500	550	500
- DUI-related collisions		115	100	100	100
<u>Calendar Year</u>		<u>CY 2017</u>	<u>CY 2018</u>	<u>CY 2018</u>	<u>CY 2019</u>
- Part 1 violent crimes reported (by calendar year)		199	300	300	300
- Part 1 property crimes reported (by calendar year)		3,326	4,000	4,000	4,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<u>Calendar Year</u>		<u>CY 2017</u>	<u>CY 2018</u>	<u>CY 2018</u>	<u>CY 2019</u>
- Part 1 Crimes per 100,000 population (crime rate)		2,634	3,000	3,000	3,000
- Percentage violent crimes cleared		35%	55%	55%	55%
- Percentage property crimes cleared		14%	20%	20%	20%
<b>RESOURCES REQUIRED</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS		\$ 20,317,636	\$ 20,911,069	\$ 21,043,935	\$ 20,897,524
MATERIALS, SUPPLIES, SERVICES		3,871,260	3,990,093	4,010,107	4,035,915
CAPITAL OUTLAYS		0	40,783	51,936	0
REIMBURSED EXPENDITURES		(1,426)	(5,000)	(5,000)	(5,000)
TOTAL RESOURCES		\$ 24,187,470	\$ 24,936,945	\$ 25,100,978	\$ 24,928,439
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		131.00	125.00	125.00	122.00
<b>FUNDING SUMMARY</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES		\$ 1,426	\$ 5,000	\$ 5,000	\$ 5,000
NET GENERAL FUND		24,187,470	24,936,945	25,100,978	24,928,439
TOTAL FUNDING REQUIRED		\$ 24,188,896	\$ 24,941,945	\$ 25,105,978	\$ 24,933,439
<b>ANALYSIS</b> The drop in FTE for FY2018-19 is due to moving three Police Officers to the Community Services program.					

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
POLICE	POLICE	ANIMAL CONTROL (05533)			
<b>PROGRAM</b>					
To enforce municipal ordinances and state humane laws relating to domestic and wild animals.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To maintain or increase the number of animal licenses each fiscal year.</li> <li>- To increase the number of animal control calls for service handled annually.</li> <li>- To provide humane education to Roseville elementary schools.</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of animal licenses issued / active in the system		4,232 / 5,296	4,600 / 8,300	3,800 / 5,310	4,600 / 8,300
- Number of animal control calls for service		5,940	7,000	5,750	7,000
- Number of education classes taught		0*	4	0*	4
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent change of animal licenses issued		-4%	5%	-11%	±5%
- Percent change of animal control calls for service handled		-2%	5%	-3%	±5%
- Are humane classes being taught to elementary school - Yes/No		No*	Yes	No*	Yes
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 314,624	\$ 315,190	\$ 317,510	\$ 328,255
MATERIALS, SUPPLIES, SERVICES		818,447	821,833	892,038	870,479
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 1,133,071</b>	<b>\$ 1,137,023</b>	<b>\$ 1,209,548</b>	<b>\$ 1,198,734</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		3.00	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		1,133,071	1,137,023	1,209,548	1,198,734
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 1,133,071</b>	<b>\$ 1,137,023</b>	<b>\$ 1,209,548</b>	<b>\$ 1,198,734</b>
<b>ANALYSIS</b>					
<p>* Classes are not currently being taught due to staffing.</p> <p>The SPCA contract makes up 97% of the program costs for the materials, supplies, and services budget in FY2019. The remaining costs cover license tags, emergency veterinarian care, rabies testing fees, and miscellaneous equipment for staff.</p>					



**Roseville Fire Department (119 FTE)**

# FIRE DEPARTMENT

## Fiscal Year 2018-19

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### OVERVIEW OF SERVICES

The Roseville Fire Department is a full-service agency that strives to provide the highest level of public safety services for the community. The department's goal is to protect lives and property through fire suppression, emergency medical services, disaster management, fire prevention and public education. In fulfilling our mission, the following services are provided:

- **Fire Administration** implements City policies and programs including the management of the various programs, including budget, within the Fire Department to provide the highest level of fire and emergency management services in a responsible way.
- **Fire and Life Safety** is the focal point of the Fire Department's efforts to minimize fire losses in our community. This division's key role is improving the safety and quality of life of the citizens of Roseville. Its primary activities are fire code enforcement, a comprehensive fire safety inspection program, plan review services, hazardous materials enforcement, hazard abatement, and public education activities. The division also manages the public information and education programs.
- **Fire Operations** responds as an all hazards response agency to meet the routine and catastrophic needs of our community including medical calls, fires, technical rescue, hazardous materials, major causality incidents, and other types of emergency calls. Our firefighters respond to requests for service from the public when those services are not assigned to another public agency. The division also participates in the California Fire Assistance Agreement, Sacramento Regional Homeland Security Initiative, and the FEMA Urban Search and Rescue California Task Force 7. Fire Operations supports public education and information programs designed to educate citizens to better prepare for, respond during and recover after a wide range of emergencies.
- **Fire Training** provides training at our training center for all firefighters within the department, other city departments and for regional cooperators. Effective training is the single most important ingredient to the readiness of our firefighters and emergency responders to fulfill their assigned mission. The training center is utilized by other fire departments on a daily fee-for-use basis. In addition, it provides quality training, service agreements, and contracts on a cost-recovery basis for the use of our facilities, equipment, and personnel. The department contract for the Sierra College Regional Fire Academy is included.
- **Fire Support Services** provides all the logistical, purchasing, and management support for the business support side of the Fire Department. This includes the maintenance of all stations, personal protective equipment, administration of information technology and Geographic Information System (GIS) activities, purchasing of supplies, and management of fleet.
- **Emergency Preparedness** is a citywide program managed by the Fire Department which includes the maintenance of the Emergency Operations Center, emergency operations and mitigation plans, and other technology related to disaster planning and preparedness. This program also provides ongoing emergency management training to all City employees and the general public.

### BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

The department will adjust as needed to any operational changes to maintain response times to the community.

### KEY ISSUES

Working within budgetary limitations, the key issues facing the Fire Department will be in providing the safe and effective delivery of fire emergency services (facilities, equipment, and personnel) to staff, constituents, and visitors.

- Maintaining minimum training standards as required by state and federal agencies.
- The department will work to replace key equipment such as personal protective equipment that are currently out of compliance with OSHA, do not meet current NFPA 1971 requirements and are beyond the manufacturer life span. It will support a Telestaff upgrade to improve reporting and integrations with the ERP.
- The department will continue to explore new revenue streams.
- Maintain basic citywide Emergency Preparedness capabilities.

- Maintain acceptable response times as the population and geography of Roseville continues to grow. Additionally, with the continued increase in residential and commercial development, the department will be monitoring efficiencies and turnaround times on inspections and plan reviews.
- Managing the loss of experienced senior personnel and training their successors.
- Evaluate the current staffing and service delivery model.
- Continue to explore ways to enhance existing regional partnerships.

## **SUMMARY**

The FY2018-19 budget reflects the department's continuing commitment to provide fire and emergency services in a well-planned, cost effective, and professional manner to our citizens.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b><i>FIRE DEPARTMENT</i></b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(06000) ADMINISTRATION & GRANTS	\$ 630,895	\$ 849,732	\$ 962,320	\$ 742,661
(06011) FIRE & LIFE SAFETY	1,788,676	1,824,778	1,901,690	1,960,730
(06021) FIRE OPERATIONS	27,015,540	25,791,524	26,794,958	28,560,680
(06022) FIRE TRAINING	655,059	852,277	857,988	912,676
(06040) EMERGENCY PREPAREDNESS	296,244	16,340	23,067	16,202
REIMBURSED EXPENDITURES	(25,155)	(20,000)	(80,611)	(75,552)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 30,361,259</b>	<b>\$ 29,314,651</b>	<b>\$ 30,459,412</b>	<b>\$ 32,117,397</b>

<b><i>RESOURCES</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 27,248,577	\$ 24,664,880	\$ 25,614,015	\$ 27,129,579
MATERIALS, SUPPLIES, SERVICES	3,131,991	4,669,771	4,869,326	5,063,370
CAPITAL OUTLAYS	5,846	0	56,682	0
REIMBURSED EXPENDITURES	(25,155)	(20,000)	(80,611)	(75,552)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 30,361,259</b>	<b>\$ 29,314,651</b>	<b>\$ 30,459,412</b>	<b>\$ 32,117,397</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>119.50</b>	<b>119.00</b>	<b>119.00</b>	<b>119.00</b>

<b><i>FUNDING SUMMARY</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 25,155	\$ 20,000	\$ 80,611	\$ 75,552
NET GENERAL FUND	30,361,259	29,314,651	30,459,412	32,117,397
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 30,386,414</b>	<b>\$ 29,334,651</b>	<b>\$ 30,540,023</b>	<b>\$ 32,192,949</b>

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FIRE	FIRE	ADMINISTRATION & GRANTS (06000, 06026)		
<b>PROGRAM</b>				
To coordinate and plan the overall operation and resources of the department for the protection and enhancement of the safety and well being of residents, businesses, customers, and partners.				
<b>PROGRAM OBJECTIVES</b>				
<u>COORDINATION</u>				
To provide program direction and planning for all divisions:				
<ul style="list-style-type: none"> <li>- Implement and support Fire Department mission, vision, and values</li> <li>- Support and facilitate program managers in accomplishing their goals</li> <li>- Facilitate team-building programs for all members of the management team</li> <li>- Promote increased communication and participation at all levels within the department</li> </ul>				
<u>PLANNING</u>				
Provide a planning interface with other City Departments and regional agencies to facilitate improved fire services:				
<ul style="list-style-type: none"> <li>- Monitor City development and 'Standards of Response Coverage' as it relates to staffing and construction of fire stations</li> <li>- Provide systems analysis and computerization of existing business processes and operations</li> <li>- Participate in regional planning activities, including cooperation and coordination of personnel, training, equipment and facilities</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total number of department positions	119.50	119.00	119.00	119.00
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Insurance Services Office (ISO) Rating	2	2	2	2
- General Fund cost per capita	\$225.48	\$212.19	\$221.99	\$230.73
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 557,161	\$ 580,919	\$ 584,917	\$ 586,954
MATERIALS, SUPPLIES, SERVICES	73,735	268,813	320,721	155,707
CAPITAL OUTLAYS	0	0	56,682	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 630,895</b>	<b>\$ 849,732</b>	<b>\$ 962,320</b>	<b>\$ 742,661</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.50	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	630,895	849,732	962,320	742,661
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 630,895</b>	<b>\$ 849,732</b>	<b>\$ 962,320</b>	<b>\$ 742,661</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE	FIRE & LIFE SAFETY (06011)			
<b>PROGRAM</b>					
To protect life, the environment and property through the development and application of sound fire and hazardous materials education engineering and enforcement policies.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Perform 100% of all State mandated inspections</li> <li>- To have all inspection staff certified by the International Code Council</li> <li>- Maintain CalEPA Certified Unified Program Requirements</li> <li>- Provide a professional assessment regarding firesetting behavior for all juveniles referred to the Department</li> <li>- Provide a fire safety education program that reaches the majority of K-5th grade students attending Roseville schools</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of Assembly (A) occupancy		518	615	510	615
- Number of Educational (E) occupancy inspections		127	145	125	145
- Number of Institutional (I) Occupancy inspections		39	55	42	55
- Number of Hotel / Motel / Apartment (R-1/R-2) occupancy inspections		277	275	265	275
- Number of Large Family Daycare (R-3) occupancy inspections		67	65	68	65
- Number of Residential Care (R-3.1) occupancy inspections		151	125	150	125
- Number of Hazardous Materials/Certified Unified Program Agency (CUPA) inspections		681	815	665	765
- Number of fireworks booth, public display and special effects inspections		22	20	20	20
- Number of juvenile firesetting assesments performed		14	15	12	15
- Number of Roseville K-5th grade students receiving fire safety education		9,000	8,000	9,000	8,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
-Percent of Assembly (A) occupancy inspections		109%	100%	83%	100%
-Percent of Educational (E) occupancy inspections		110%	100%	86%	100%
-Percent of Institutional (I) occupancy inspections		325%	100%	76%	100%
-Percent of Hotel/Motel/Apartment (R-1/R-2) occupancy inspections		73%	100%	96%	100%
-Percent of Large Family Daycare (R-3) occupancy inspections		112%	100%	105%	100%
-Percent of Residential Care (R-3.1) occupancy inspections		58%	100%	120%	100%
-Percent of Hazardous Materials/CUPA inspections		100%	100%	82%	100%
-Percent of fireworks booth, public display and special effects inspections		28%	100%	100%	100%
-Percent of juvenile firesetting assesments performed		23%	100%	80%	100%
-Percent of Roseville K-5th grade students receiving fire safety education		28%	100%	113%	100%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 1,579,532	\$ 1,664,470	\$ 1,675,925	\$ 1,733,065
MATERIALS, SUPPLIES, SERVICES		209,144	160,308	225,765	227,665
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(25,155)	(20,000)	(20,000)	(20,000)
<b>TOTAL RESOURCES</b>		<b>\$ 1,763,521</b>	<b>\$ 1,804,778</b>	<b>\$ 1,881,690</b>	<b>\$ 1,940,730</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		8.00	10.00	10.00	10.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 25,155	\$ 20,000	\$ 20,000	\$ 20,000
NET GENERAL FUND		1,763,521	1,804,778	1,881,690	1,940,730
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 1,788,676</b>	<b>\$ 1,824,778</b>	<b>\$ 1,901,690</b>	<b>\$ 1,960,730</b>
<b>ANALYSIS</b>					
Increased number of hazardous materials/CUPA inpections due to increased reinspections.					

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE	FIRE OPERATIONS (06021, 06025, 06030)			
<b>PROGRAM</b>					
Protect and enhance the safety and well being of residents, business customers and partners by delivering exceptional service and compassionate solutions as a cohesive team with dedication, pride and vigilance.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To save as many lives as possible by ensuring that an adequate numbers of properly trained personnel arrive as quickly as possible to all emergency medical incidents</li> <li>- To keep fires and chemical spills as small as possible by ensuring that an adequate numbers of properly trained personnel arrive as quickly as possible to all fire and explosion incidents</li> <li>-To reduce property damage as much as possible by ensuring that an adequate number of responders arrive as quickly as possible on all service calls</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of fires, ruptures, explosions		347	400	375	400
- Number of hazardous conditions		230	230	260	270
- Number of medical incidents, rescues		10,545	11,000	11,000	11,000
- Number of service calls		1,679	1,650	2,000	2,000
- Number of good intent, false calls, weather related and other		3,961	2,400	3,200	3,000
- Total calls for service		16,756	15,680	16,835	16,670
- GIS map updates		0	4	4	6
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
Total call processing (call to dispatch) for 90% of all incidents		1:39	1:43	1:45	1:00
Total turnout time (dispatch to enroute) for 90% of all incidents		2:06	2:04	2:03	2:00
Total travel time (enroute to arrival) for 90% of all incidents		5:35	5:27	5:25	5:12
Total response time (call to arrival) for 90% of total incidents		8:17	8:10	8:06	8:12
Total response time (call to arrival) for 90% of fire incidents		8:16	9:28	7:58	7:55
Total response time (call to arrival) for 90% of medical incidents		8:02	7:54	7:48	7:12
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 24,400,260	\$ 21,731,483	\$ 22,660,608	\$ 24,073,157
MATERIALS, SUPPLIES, SERVICES		2,609,434	4,060,041	4,134,350	4,487,523
CAPITAL OUTLAYS		5,846	0	0	0
REIMBURSED EXPENDITURES		0	0	(60,611)	(55,552)
TOTAL RESOURCES		\$ 27,015,540	\$ 25,791,524	\$ 26,734,347	\$ 28,505,128
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		104.00	103.00	103.00	103.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 60,611	\$ 55,552
NET GENERAL FUND		27,015,540	25,791,524	26,734,347	28,505,128
TOTAL FUNDING REQUIRED		\$ 27,015,540	\$ 25,791,524	\$ 26,794,958	\$ 28,560,680
<b>ANALYSIS</b>					

## PROGRAM PERFORMANCE BUDGET

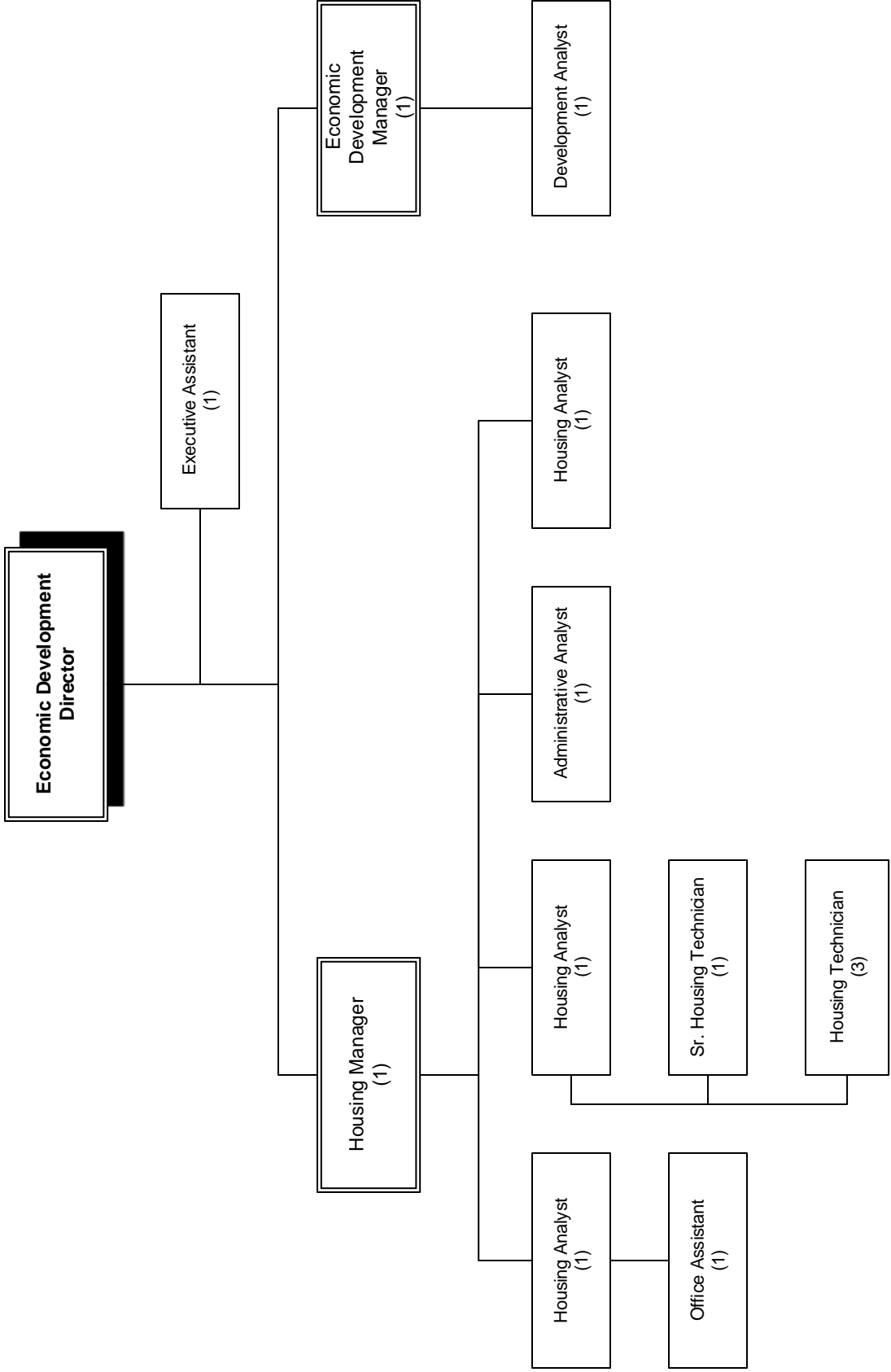
Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE	FIRE TRAINING (06022)			
<b>PROGRAM</b>					
To provide a comprehensive training program to Fire Operations personnel that will allow employees to deliver effective and safe service to the public.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To meet Occupational Safety and Health Administration (OSHA) mandated training requirements</li> <li>- To meet State and local Emergency Medical Services (EMS) agency requirements</li> <li>- To meet Insurance Services Office (ISO) fire training requirements</li> <li>- To provide professional development to meet organizational needs</li> <li>- To provide revenue to the City for the use of Fire Training Center</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Total hours training per person		288	240	240	240
- Days Fire Training Center contracted out on a fee basis		520	160	160	160
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Hours safety training per person		24	24	24	24
- Hours EMS training per person		24	24	24	24
- Hours Hazard Materials (Hazmat) training per person		20	6	6	6
- Hours company training per person		128	192	192	192
- Hours continuing education per Fire officer		8	12	12	12
- Hours driver/operator training per Engineer		12	12	12	12
- Hours training with automatic-aid fire companies		8	12	12	12
- Hours company drills at Fire Training Center per person		48	18	18	18
- Hours recruit training per new employee		320	240	240	240
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 471,592	\$ 688,008	\$ 692,565	\$ 736,403
MATERIALS, SUPPLIES, SERVICES		183,467	164,269	165,423	176,273
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 655,059</b>	<b>\$ 852,277</b>	<b>\$ 857,988</b>	<b>\$ 912,676</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		2.00	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		655,059	852,277	857,988	912,676
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 655,059</b>	<b>\$ 852,277</b>	<b>\$ 857,988</b>	<b>\$ 912,676</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE	EMERGENCY PREPAREDNESS (06040)			
<b>PROGRAM</b>					
Develop and manage emergency preparedness and hazard mitigation programs that reduce the impact of natural and human caused disasters.					
<b>PROGRAM OBJECTIVES</b>					
<u>TRAINING AND EDUCATION</u>					
Conduct classroom and simulation training for all key City staff members.					
Conduct training and exercises with City Emergency Operations staff on emergency plan elements.					
Provide basic emergency response and National Incident Management System (NIMS) training to City employees.					
<u>PLANNING</u>					
Review and modify the City's Emergency Response Plan to improve Citywide emergency preparedness.					
Review and modify the City's Multi-Hazard Mitigation Plan					
<u>INTER-AGENCY COORDINATION</u>					
Represent the interests of the City on county, state, and federal emergency preparedness planning.					
<b>PERFORMANCE MEASURES</b>		2016-17 ACTUAL	2017-18 TARGET	2017-18 DEPT EST	2018-19 BUDGET
<b>WORK VOLUME:</b>					
- Number of classes held on emergency plan elements and NIMS		8	8	12	8
- Number of siren (HAR) drills conducted (monthly siren test)		2	12	4	4
- Number of Emergency Operations Center (EOC) readiness drills completed (setup drills, GIS drills)		2	4	4	4
- Emergency plans updated/All types		5	4	1	4
- Number of meetings attended with County/State Office of Emergency Services		25	10	10	10
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Number of disaster simulations conducted (annual table top exercise)		2	2	2	2
- Cost per capita		\$2.20	\$0.12	\$0.17	\$0.12
<b>RESOURCES REQUIRED</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS		\$ 240,033	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES		56,211	16,340	23,067	16,202
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 296,244</b>	<b>\$ 16,340</b>	<b>\$ 23,067</b>	<b>\$ 16,202</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		1.00	0.00	0.00	0.00
<b>FUNDING SUMMARY</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		296,244	16,340	23,067	16,202
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 296,244</b>	<b>\$ 16,340</b>	<b>\$ 23,067</b>	<b>\$ 16,202</b>
<b>ANALYSIS</b>					



**Economic Development Department (14 FTE)**

# ECONOMIC DEVELOPMENT DEPARTMENT

Fiscal Year 2018-19

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## OVERVIEW OF SERVICES

### **Economic Development**

The Economic Development Department is responsible for creating an attractive environment that attracts and expands businesses and business investments that support the community's values. Economic Development focuses on leveraging partnerships, sharing resources, building on Roseville's competitive advantages, and strengthening Roseville's position as the region's community of choice for business, investment and the community. The Department uses affordable housing, social services, and infrastructure programs to further enhance the City's attractiveness to businesses, which benefit from a broader, more stable employee base, and reduced blight and deterioration in older parts of the city through program reinvestment.

Promotion and marketing efforts are accomplished through Advantage Roseville, a public/private partnership operated under the auspices of the Roseville Community Development Corporation (RCDC). Advantage Roseville delivers on business attraction and retention programs through marketing and business-support events, and has assumed a leadership role in the region for job creation.

The Department also enhances the quality of life for residents, visitors, and businesses by supporting tourism and City programs and services that make the Roseville community more healthy, livable, and enjoyable. The Department does this through the administration of programs like the Community Development Block Grant (CDBG) Program, which is used to provide resident services and reinvest into the core neighborhoods and public facilities of the City. As an entitlement jurisdiction under CDBG, the City receives a direct allocation from the U.S. Department of Housing and Urban Development (HUD).

The Department provides staffing for the Economic Development Advisory Committee, the Roseville Housing Authority, the Roseville Grants Advisory Commission, Housing Programs and the Roseville Homeless Response Team, the Oversight Board of the Successor Agency and Housing Successor of the Agency, the RCDC Board, and Advantage Roseville members.

### **Economic Development Advisory Committee**

The Economic Development Advisory Committee advises the City Council on creating a community environment conducive to existing businesses, attracting desirable businesses to Roseville, and promoting tourism as a key element of the local economy. The committee reviews the Roseville Economic Development Strategy on a regular basis to ensure its relevance and effectiveness in achieving the City's goals for economic development.

### **Housing Authority**

The Housing Authority is funded by the federal department of Housing and Urban Development (HUD) and administers the Housing Choice Voucher (HCV) Rental Assistance Program (formerly Section 8), which assists elderly, disabled, and very-low income individuals and families by providing affordable housing opportunities in a safe environment. The Housing Authority also administers: (1) the Family-Self-Sufficiency (FSS) Program that enables families assisted through the Housing Choice Voucher (HCV) Program to increase participants' education, training, and earned income and reduce their dependency on welfare assistance and rental subsidies, (2) the Non-elderly Disabled (NED) Voucher Program to assist very-low income households with disabilities through rental assistance, and (3) the Veterans Affairs Supportive Housing (VASH) Program, which provides HCV rental assistance to homeless and unstably-housed very-low income veterans and their families.

### **Roseville Grants Advisory Commission**

The Department staffs the Roseville Grants Advisory Commission that recommends grant awards from the Citizens' Benefit Trust Fund, and the Roseville Employees Annual Charitable Hearts (REACH) Fund, a special fund in the City employee-giving campaign designated for community grants. The Grants Advisory Commission has recommended approval of grant awards totaling over \$16 million in its 23-year history.

### **Housing Programs (First-Time Homebuyer, Rehabilitation, and Affordable Purchase and Rental Programs)**

The Department's Housing Division coordinates and administers the First-Time Homebuyer, Housing Rehabilitation, and Affordable Purchase and Rental programs, which are funded from several federal and state grants, as well as developer fees and other sources. These programs support affordable homeownership, ongoing reinvestment into existing housing, and affordable rental opportunities that work to recruit and retain members of the local workforce, as well as addressing other local community needs.

### **Roseville Homeless Response Team**

The Department provides leadership and coordination with both the internal Homeless Coordination Team that enhances interdepartmental communication across the City on actions related to homelessness and for the

multidisciplinary Homeless Response Team. The City's internal team includes Parks, Communications, City Attorney, Police Department – Social Services Unit, Economic Development and Housing staff in coordination and problem-solving around issues related to homelessness. The Roseville Homeless Response Team includes these same city departments and collaboration with County Probation, County Housing Coordinators, The Gathering Inn, AMIH, Salvation Army, St. Vincent's, Stand Up Placer, the City's Housing Authority, and many service providers and housing organizations in Roseville. The Roseville Homeless Response Team has been awarded for its collaborative approach, which has proven successful in reducing local homelessness by 12%. The Team will continue this work in the upcoming year.

### **Successor Agency and Housing Successor**

The Department provides staff support for the Oversight Board of the Successor Agency of the former Redevelopment Agency. The Oversight Board will continue to be managed until such time that there are no longer any remaining payment obligations for enforceable agreements entered into by the former Redevelopment Agency. To date, the City, with its former Redevelopment Agency, has facilitated the investment of over \$80 million in improvements and projects in the Downtown. In the upcoming year, city staff is shifting some of this role to the Countywide Oversight Board, consistent with state law, but staff will remain closely involved with this work and will continue to prepare information for consideration by the Board.

The City also acts as the Housing Successor of the former Redevelopment Agency. In its role as the Housing Successor, the City has assumed and administers former Agency affordable housing properties and funds. Through these resources, the City is working on the development of affordable rental housing, including completion of the construction of Mercy's affordable rental housing site on Vernon Street (planning to open Fall 2018) and predevelopment work on the Main Street Plaza and Junction Station affordable housing projects in Historic Old Town. This year the City is also in its second year of the Homeless Prevention and Rapid Rehousing program that provides funds from the Housing Successor to local service providers in programs that end and prevent homelessness for individuals and families in Roseville. This program has been key to the success of the Roseville Homeless Response Team.

### **Roseville Community Development Corporation (RCDC)**

The RCDC is a 501(c)3 non-profit corporation that was formed for the express purpose of providing physical, economic, and educational development and revitalization efforts. Its charge is to expand employment, economic prosperity, business and housing opportunities, and to provide related charitable services. The RCDC is managed by a board of directors appointed by the Roseville City Council as the Corporation's sole member. The role of the RCDC is consistent with that of the former Redevelopment Agency in that it is focused on promoting economic, educational, and physical development within the Downtown. Through mutual agreement, the RCDC contracts with the City for staff support. In February 2018, the City Council directed that the RCDC pursue a "strategic pause" of its activities and work to liquidate assets in order to satisfy loan obligations to the City and Successor Agency.

### **Advantage Roseville**

The RCDC currently administers a public-private partnership called Advantage Roseville. The goal of Advantage Roseville is to grow Roseville's economy by bringing in new businesses and retaining and expanding existing businesses. Advantage Roseville is in its sixth year of operation with five partners, and has an anticipated \$100,000 operating budget for FY2018-19. Economic Development Department staff supports Advantage Roseville efforts and represents the City as a partner. While the Council provided direction for the RCDC to pursue a strategic pause and liquidate its assets, it also directed staff to explore and recommend options for Advantage Roseville to continue operating in its current form. Staff plans to bring recommendations forward in FY2018-19.

## **BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19**

The Department is focused on implementation of the Economic Development Strategy during this fiscal year. Implementation of the strategy will be monitored by the Economic Development Advisory Committee (EDAC). The Department will continue to work with Advantage Roseville on business attraction, retention and growth; project assistance; outreach to higher education; and tourism and marketing of Roseville's business-friendly programs and services.

Each year, staff continues to support the revitalization of Downtown Roseville. Focus includes the implementation of Downtown Specific Plan goals; development of strong public/private partnerships; interactions with the entire downtown community; and the identification, financing, and construction of new downtown projects.

The Department will continue to work to ensure the success of downtown investments and citywide projects including the pending construction of the three downtown pedestrian bridges, sale of 401 Oak Street to the University Development Foundation, release of Request for Proposals "RFP's" for 417 Vernon Street (aka Tower Theater), 330 Vernon Street (aka Post Office), and 505 Royer Street (old Courthouse) properties; and facilitate permitting of planned reinvestment at Westfield Galleria at Roseville.

The Housing Authority will continue to fully expend its funds allocated by HUD for the Housing Choice Voucher Rental Assistance Program, will utilize its newly-awarded VASH vouchers, and will apply for additional funding when available.

Staff will continue to refine and streamline the work of Grants Advisory Commission activities, with the focus towards fewer grants with greater impact in support of the non-profit community serving Roseville.

The Housing Division will continue implementation of the City's 10-percent Affordable Housing Goal (rental and purchase programs), as well as the First-Time Homebuyer Down Payment Assistance Program when funding is available. Housing staff will continue to administer Homeless Prevention and Rapid Rehousing funding within the community, with continued requests for matching funds from Sutter Health's *Getting to Zero* campaign, as well as efforts in the predevelopment work of affordable rental housing developments with Housing Successor assistance. Staff will also continue with the administration of local Community Development Block Grants that support local services and infrastructure projects that are investing into the older core neighborhoods of the City, including Main Street Plaza Apartments, Owner-Occupied Rehabilitation loans to low-income homeowners, and rehabilitation of the Johnson Pool with health, safety, and accessibility upgrades.

## KEY ISSUES

- Fill vacant position(s) due to retirements
- Expand the City's brand recognition and position the City as a leader in job growth and business attraction
- Track economic indicators to form fiscal decisions
- Pursue a strategic pause of RCDC operations consistent with Council direction, including the sale of real property assets
- Support reinvestment into core neighborhoods through the rehabilitation of the Johnson Pool, affordable ownership programs, and affordable housing development
- Build on the success of the Roseville Homeless Response Team and the Homeless Prevention & Rapid Rehousing funding through continued collaboration and ongoing outcome performance measures

## SUMMARY

The Economic Development Department will focus on implementation of the Economic Development Strategy by playing a key role in attraction, retention, and business growth efforts of the City.

The Housing Authority will continue to focus on providing rental assistance through funding from HUD and will continue to be a "High Performing Agency." The Housing Division will continue to implement the City's affordable housing goals by using funding from the HOME Investment Partnerships Program (HOME), Building Equity and Growth in Neighborhoods Program (BEGIN), Affordable Housing and the Housing Trust Funds, as well as other funding sources for the provision of affordable ownership and rental housing opportunities. CDBG will continue to provide grants for community development activities and public services through the implementation of the Consolidated and Annual Action Plans, as well as the goals of the Analysis of Impediments to Fair Housing Choice (AI). Currently, the Housing Authority and the CDBG program of the Housing Division are also participating in a multi-year regional analysis for the creation and adoption of a newly-required Affirmatively Furthering Fair Housing Plan.

The department will also take a lead role in coordinating business-focused resources, programs, and services from multiple City departments. Leveraging partnerships with the Roseville Area Chamber of Commerce, City resources, and other economic-related organizations will be critical to the department's implementation of the Economic Development Strategy.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b><i>ECONOMIC DEVELOPMENT</i></b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(08110) HOUSING	\$ 8,143,491	\$ 2,511,797	\$ 2,519,890	\$ 2,723,493
(08115) COMMUNITY DEVELOPMENT BLOCK GRANT	343,537	590,200	1,184,512	1,290,000
(08123) ECONOMIC DEVELOPMENT	868,261	1,021,772	1,027,164	1,063,125
REIMBURSED EXPENDITURES	(1,057,784)	(1,080,445)	(1,519,414)	(1,493,232)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 8,297,505</b>	<b>\$ 3,043,324</b>	<b>\$ 3,212,152</b>	<b>\$ 3,583,386</b>

<b><i>RESOURCES</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,654,538	\$ 1,836,089	\$ 1,849,574	\$ 1,953,537
MATERIALS, SUPPLIES, SERVICES	7,700,751	2,287,680	2,881,992	3,123,081
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(1,057,784)	(1,080,445)	(1,519,414)	(1,493,232)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 8,297,505</b>	<b>\$ 3,043,324</b>	<b>\$ 3,212,152</b>	<b>\$ 3,583,386</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>

<b><i>FUNDING SUMMARY</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 1,057,784	\$ 1,080,445	\$ 1,519,414	\$ 1,493,232
NET GENERAL FUND	869,959	1,142,599	709,935	814,076
NET LOW AND MODERATE INCOME HOUSING FUND	6,028,473	332,443	332,443	333,559
NET HOME INVESTMENT FUND	192,138	659,249	659,249	603,899
NET CAL/HOME FUND	81,460	106,500	106,500	278,058
NET BEGIN PROGRAM FUND	81,968	103,500	103,500	140,000
NET HOUSING TRUST FUND	500,400	15,833	16,752	14,048
NET HOME IMPROVEMENT FUND	44,549	33,000	33,538	290
NET AFFORDABLE HOUSING FUND	155,021	60,000	65,723	109,456
NET COMMUNITY DEVELOPMENT BLOCK GRANT FUND	343,537	590,200	1,184,512	1,290,000
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 9,355,289</b>	<b>\$ 4,123,769</b>	<b>\$ 4,731,566</b>	<b>\$ 5,076,618</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ECONOMIC DEVELOPMENT & HOUSING	ECONOMIC DEVELOPMENT	HOUSING (08110, 08113, 08116, 08117, 08119, 08120, 08121, 08125, 08127, 00202, 00290, 00291)		
<b>PROGRAM</b>				
Provide affordable, safe and decent housing opportunities to Roseville's low and middle income households Improve physical and social renovation of Roseville's older neighborhoods				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Apply for additional funding for the Housing Choice Voucher (HCV) rental assistance program when new funding opportunities are available</li> <li>- Assist as many HCV participants as possible by maximizing the funding received from the U.S. Dept. of Housing and Urban Development</li> <li>- Secure and provide financing for affordable purchase options</li> <li>- Partner with rental property owners to increase available housing for very low income households</li> <li>- Maintain the City's 10% Affordable Housing Goal</li> <li>- Facilitate community giving and community grant programs, including staff and support of the Grants Advisory Commission</li> <li>- Staff coordinates grant applications benefitting programs and services throughout the City to ensure maximum efficiency and effectiveness</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Provide HCV rental assistance to at least 622 households monthly	638	649	635	605
- Reserve affordable purchase funding for at least 5 program loans	3	5	3	2
- Monitor City's 24 Affordable Rental Housing Agreements	24	24	24	24
- At least 6 Family Self-Sufficiency (FSS) participants will have positive escrow accounts	11	6	11	11
- Staff Grants Advisory Commission meetings	8	8	5	5
- Number of grants funded (Citizen Benefit Fund and REACH)/total grant amount	50 / \$407,500	50 / \$407,500	48 / \$400,000	35 / \$410,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- 95% monthly lease up of HCV households or program budget spent will be maintained	97%	95%	96%	95%
- 100% of Affordable Rental Housing Agreements will be monitored	100%	100%	100%	100%
- FSS positive escrow accounts will average \$150 per participant	\$1,198	\$150	\$1,200	\$500
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,029,396	\$ 1,095,721	\$ 1,103,814	\$ 1,185,456
MATERIALS, SUPPLIES, SERVICES	7,114,095	1,416,076	1,416,076	1,538,037
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(898,703)	(930,060)	(922,880)	(896,624)
<b>TOTAL RESOURCES</b>	<b>\$ 7,244,788</b>	<b>\$ 1,581,737</b>	<b>\$ 1,597,010</b>	<b>\$ 1,826,869</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	10.00	10.00	10.00	10.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 898,703	\$ 930,060	\$ 922,880	\$ 896,624
NET GENERAL FUND	160,779	271,212	279,305	347,559
NET LOW AND MODERATE INCOME HOUSING FUND	6,028,473	332,443	332,443	333,559
NET HOME INVESTMENT FUND	192,138	659,249	659,249	603,899
NET CAL/HOME FUND	81,460	106,500	106,500	278,058
NET BEGIN PROGRAM FUND	81,968	103,500	103,500	140,000
NET HOUSING TRUST FUND	500,400	15,833	16,752	14,048
NET HOME IMPROVEMENT FUND	44,549	33,000	33,538	290
NET AFFORDABLE HOUSING FUND	155,021	60,000	65,723	109,456
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 8,143,491</b>	<b>\$ 2,511,797</b>	<b>\$ 2,519,890</b>	<b>\$ 2,723,493</b>
<b>ANALYSIS</b>				

## PROGRAM PERFORMANCE BUDGET

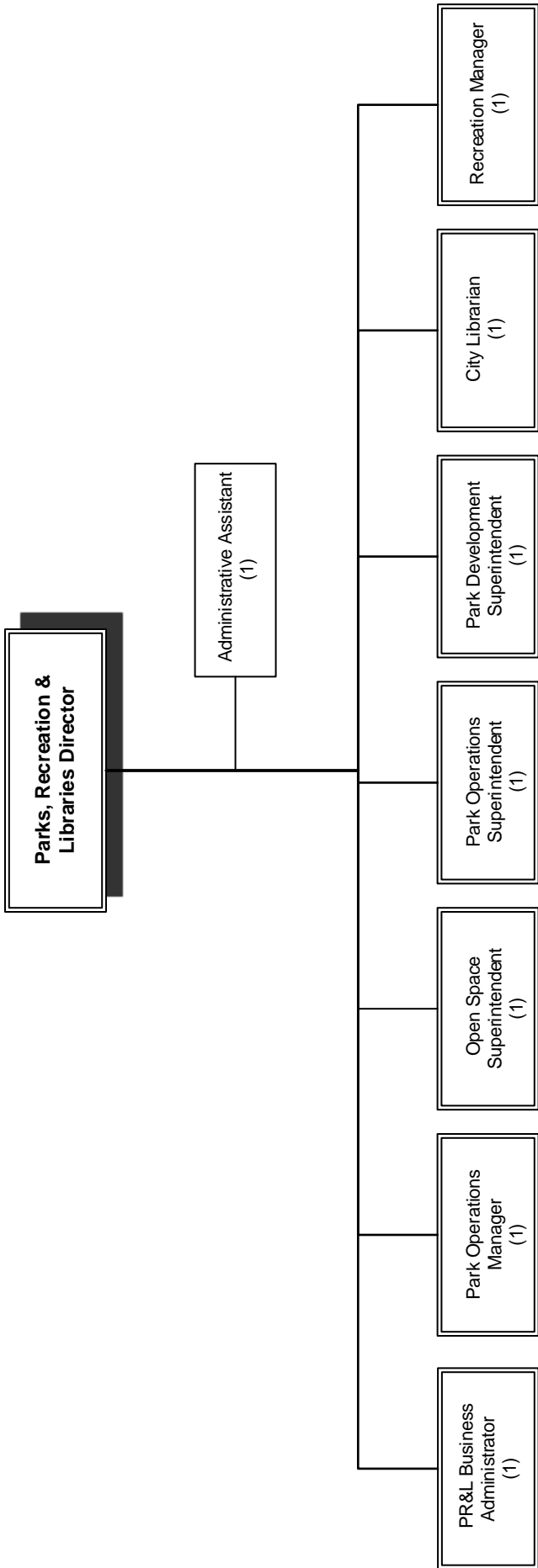
Fiscal Year 2018-19

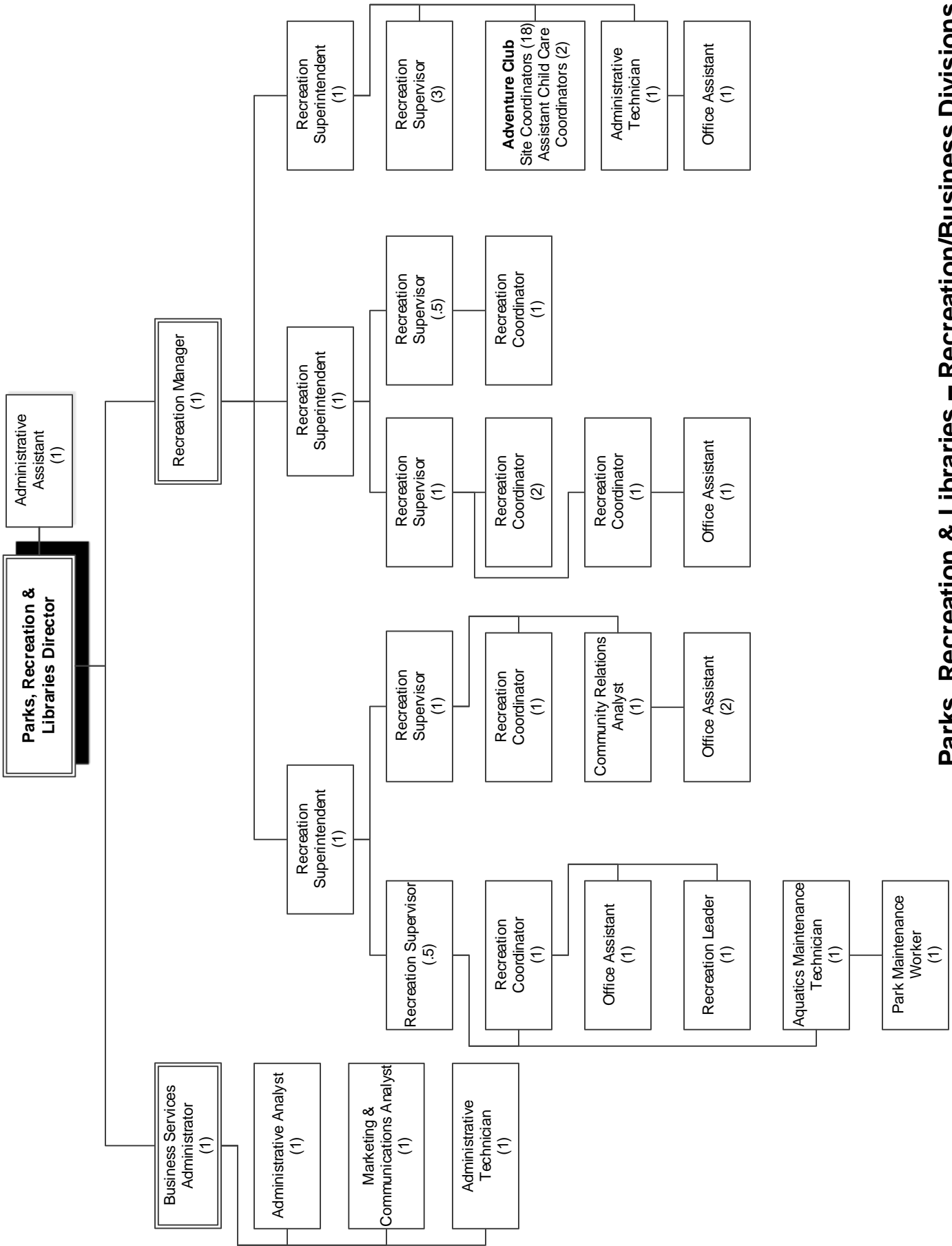
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
CDBG	ECONOMIC DEVELOPMENT	COMMUNITY DEVELOPMENT BLOCK GRANT (08115)			
<b>PROGRAM</b>					
<ul style="list-style-type: none"> <li>- Community Development Block Grant - Federal funding, through an annual entitlement grant, to support homeless residents, low-income residents and low income neighborhoods with services, capital improvements, and affordable, safe and decent housing opportunities.</li> <li>- Support of Roseville and Placer County non-profit service providers through grants and loans.</li> <li>- Grant and sub-recipient management</li> </ul>					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Provide owner occupied rehabilitation grants and loans</li> <li>- Fund Roseville and Placer County non-profit service providers</li> <li>- Fund capital improvement projects benefitting lower income areas</li> <li>- Expend at least 75 percent of annual CDBG funds per Housing and Urban Development (HUD) timeliness requirements (&lt;1.5 times annual allocation unexpended by April 1 annually)</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of owner occupied rehabilitation projects completed (fully drawn)		7	10	12	10
- Number of service providers funded		7	8	6	6
- Number of capital improvement projects funded		1	1	2	2
- Annual CDBG funds allocated by HUD		\$587,048	\$590,000	\$590,613	\$585,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent of owner occupied rehabilitation projects completed (fully drawn)		100%	100%	100%	100%
- Percent of service providers monitored		100%	100%	100%	100%
- Percent of capital improvement projects completed		100%	100%	50%	100%
- Percent of annually allocated CDBG funds drawn from HUD		100%	100%	100%	100%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 0	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES		343,537	590,200	1,184,512	1,290,000
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 343,537</b>	<b>\$ 590,200</b>	<b>\$ 1,184,512</b>	<b>\$ 1,290,000</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		0.00	0.00	0.00	0.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET COMMUNITY DEVELOPMENT BLOCK GRANT FUND		343,537	590,200	1,184,512	1,290,000
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 343,537</b>	<b>\$ 590,200</b>	<b>\$ 1,184,512</b>	<b>\$ 1,290,000</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

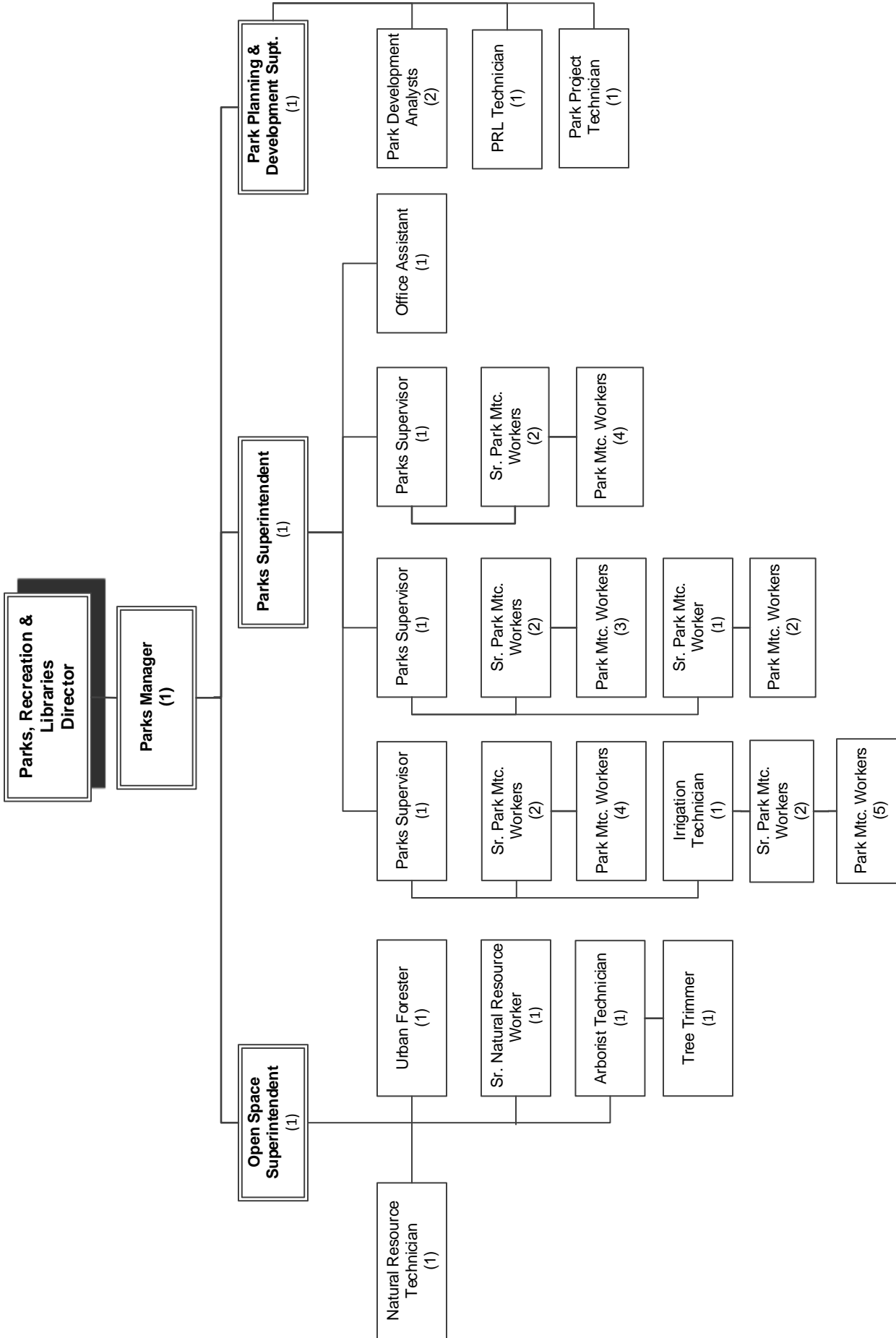
Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
ECONOMIC DEVELOPMENT & HOUSING	ECONOMIC DEVELOPMENT	ECONOMIC DEVELOPMENT (08123)			
<b>PROGRAM</b>					
<p>The Economic Development Department helps support an economic environment where jobs are created, attracted and retained. Economic Development enhances the quality of life for residents, visitors and businesses and aims at increasing our tax base and other City revenues by supporting new businesses, tourism, and city programs and services. Additionally, the Economic Development Department supports, coordinates or administers affordable housing and community programs including the Housing Division, Grants and Community Development.</p>					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Implement the 2017 Economic Development Strategy initiatives through a coordinated effort with the Chamber, other business support groups, business owners, brokers and residents.</li> <li>- Attract new businesses, retain and grow existing businesses and support business start-ups.</li> <li>- Expand and maintain our partnerships with other economic development entities such as the Roseville and Local Chamber, Greater Sacramento Economic Council (GSEC) and Placer County.</li> <li>- Administer incentive programs such as Fee Deferral and SCIP (Statewide Community Infrastructure Program).</li> <li>- Establish the Department as the central source of information for economic and business related data and assistance.</li> <li>- Facilitate community giving and community grant programs, including staff and support of the Grants Advisory Commission.</li> <li>- Staff coordinates grant applications benefitting programs and services throughout the City to ensure maximum efficiency and effectiveness.</li> <li>- Facilitate and implement the improvements associated with the Downtown Public Improvement Program.</li> <li>- Provide staffing support to the Roseville Community Development Corporation (RCDC) as assigned.</li> <li>- Implement the required actions to complete the "unwinding" of Redevelopment and support of the Successor Agency and Oversight Board.</li> <li>- Participate with the ongoing adoption and management of the Downtown Property Based Improvement District (PBID)</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of business/broker visits/contact and trade events		206	200	200	208
- Publish "Business Matters"		12	12	11	10
- Attend chamber and regional economic development meetings and events		108	100	100	50
- RCDC board meetings		10	10	10	10
- Downtown merchant meetings		12	12	12	12
- Downtown Property Based Improvement District (PBID)		17	10	10	10
- Economic Development Advisory Committee (EDAC) meetings		n/a	n/a	n/a	4
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Respond to requests from businesses or brokers within 24 hours		100%	100%	100%	100%
- Increase 'Business Matters' subscriptions by 5%		4%	5%	2%	2%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 625,142	\$ 740,368	\$ 745,760	\$ 768,081
MATERIALS, SUPPLIES, SERVICES		243,119	281,404	281,404	295,044
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(159,081)	(150,385)	(596,534)	(596,608)
<b>TOTAL RESOURCES</b>		<b>\$ 709,180</b>	<b>\$ 871,387</b>	<b>\$ 430,630</b>	<b>\$ 466,517</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		3.00	4.00	4.00	4.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 159,081	\$ 150,385	\$ 596,534	\$ 596,608
NET GENERAL FUND		709,180	871,387	430,630	466,517
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 868,261</b>	<b>\$ 1,021,772</b>	<b>\$ 1,027,164</b>	<b>\$ 1,063,125</b>
<b>ANALYSIS</b>					
<p>The increase in reimbursed expenditures is due to reporting recovery of indirect costs at the operating program level. Indirect costs were previously reported at the fund level.</p>					

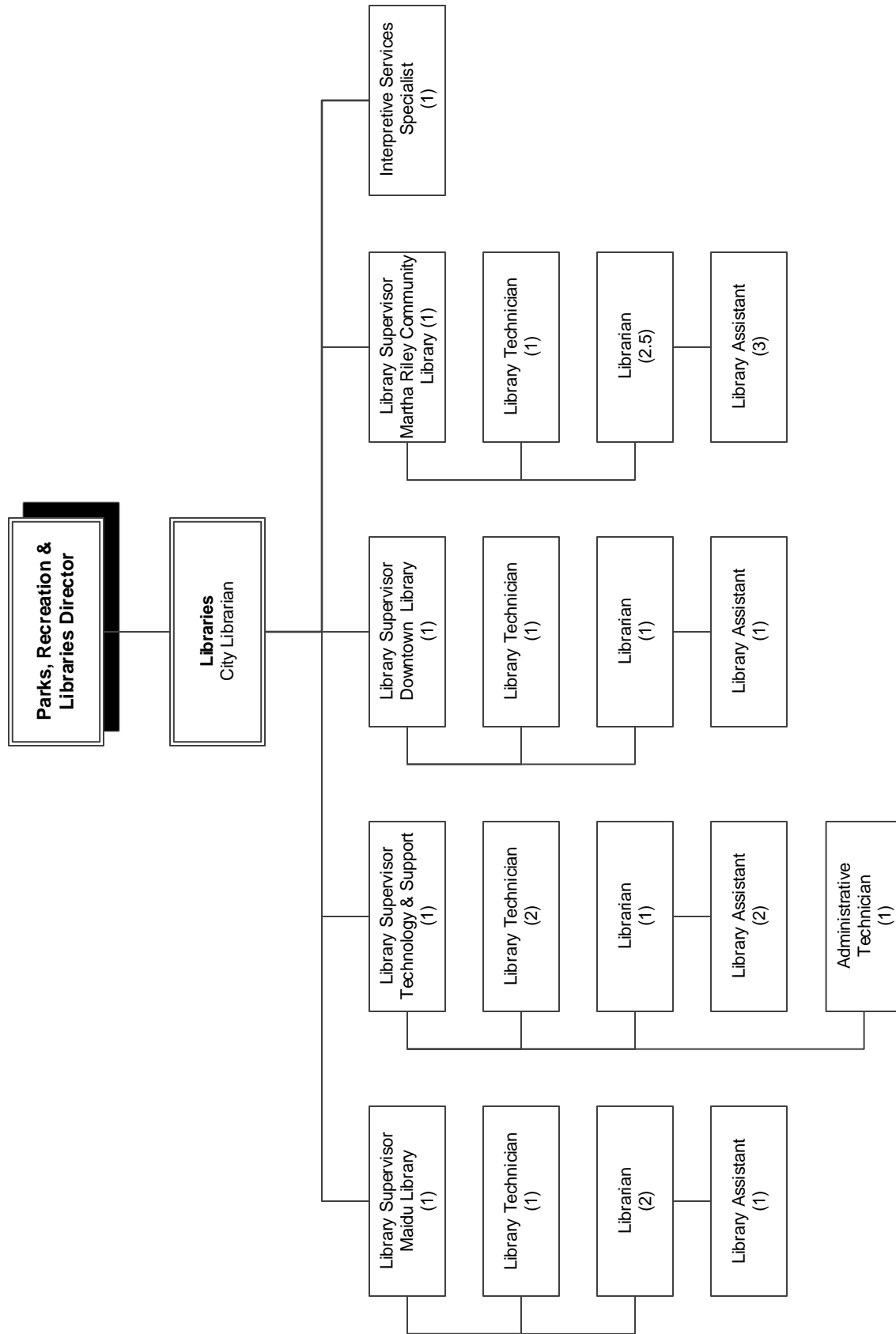




**Parks, Recreation & Libraries – Recreation/Business Divisions**



**Parks, Recreation & Libraries – Parks Division**



**Parks, Recreation & Libraries – Library Division**

# PARKS, RECREATION & LIBRARIES DEPARTMENT

Fiscal Year 2018-19

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## OVERVIEW OF SERVICES

The mission of the Parks, Recreation & Libraries Department is to enhance lives and the community by providing exceptional experiences. We accomplish this through a variety of programs, services and facilities. The proposed budget for this fiscal year is approximately \$31.7 million, with an estimated \$13.8 million offset in revenue. The Department currently maintains and operates 75 developed parks and facilities, 244.5 acres of streetscape, 42 acres of school property, 4,300 acres of open space, two championship golf courses, two community centers, three swimming pool facilities, the Maidu Museum & Historic Site, 18 Adventure Club facilities, and three libraries.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

The department continues to be challenged to sustain existing service levels while operating the established programs, and maintaining the parks, and corresponding acreage. In an effort to meet demand, the department continually evaluates these levels and customer service standards, making reductions as necessary. With continued disparity between revenue and increasing expense pressures, the department has focused priorities on core services. The department continues to defer maintenance and reduce programming in order to meet budget targets. Parks, Recreation & Libraries' focus is on core services such as developing and maintaining parks and facilities, protecting and preserving natural and cultural resources, and providing recreational and healthy lifestyle experiences. The department continues to look for alternative funding sources. In FY2017-18, the department participated in the EngageRoseville process. Engage Roseville was a community effort to involve residents, businesses and others who have a stake in Roseville's quality of life, in prioritizing city services and developing options to align service levels with revenues. The department leadership looked to the results of the EngageRoseville effort to assist them with meeting budget targets and prioritization of services.

In the Parks Division, Park Development will include a turn-key (or developer-built) pocket park, at parcel F-95 in West Roseville. This is anticipated to be completed in the summer of 2019. Design and construction will also continue on R.G Phillips Park (F-52), off of Old Coach Dr., Richard and Pauline Roccucci Park (W-51), off of Pleasant Grove Blvd, and phase one of Pistachio Regional Park (F-56). These park sites are anticipated to break ground in Spring 2019, pending funding for maintenance. Construction of Astill Park (W-50B), Sierra Crossing Park (W-50A) and Nela Luken Park at The Village Center are targeted to begin construction in late Spring/early Summer 2018 with an anticipated completion in Spring 2019. Planning for a new neighborhood park, WB-51, is anticipated to begin in the Fall/Winter 2018. All parks, with the exception of one are located in West Roseville. Rehabilitation or replacement of existing park assets will also be on-going, although parks that are funded by the General Fund will likely experience more limited rehabilitation in FY2018-19 due to current financial constraints. General Fund parks may also experience a reduction in the following areas: 1) Pruning of shrubs only for safety and sidewalk clearance, 2) Reduced playground equipment parts/repairs, which could impact playground availability including taking amenities out of service or closing playgrounds, 3) Reduced frequency of chemical applications, which could result in increased weeds in turf and landscapes and 4) The removal of portable restrooms at three neighborhood parks. The Open Space Division continues to manage natural areas, preserves and the urban forest based on the six and a half year grid pruning cycle, with some non-routine maintenance being deferred. The Open Space Division must also contend with the increased demand for unsheltered camp clean up.

The Recreation Division is concentrating efforts on core services and City Council goals. The department also continues to identify opportunities for financial assistance/scholarship programs based on eligibility requirements and available funding. In the FY2018-19 budget, fees for numerous recreation programs and facility use were increased and the holiday lighting and décor in the Vernon Street Town Square will be limited to only the Christmas tree.

The Libraries Division prioritizes access to information, education, literacy, technology assistance, cultural awareness, and serving as community gathering spaces. The three focus areas for the coming year are outreach to at-risk and underserved residents, organizational efficiencies and providing access to all library services. The FY2018-19 budget includes reductions at the Maidu Museum & Historic Site, including hours, programs and events. The budget also includes limited ability to repair exhibits at the museum as well as reduced subscriptions to online resources for customers at the libraries. All three City libraries will continue to be closed on Fridays.

## KEY ISSUES

The Parks Division continues to balance the demand for the development of new parks while seeking resources to maintain existing general funded parks and rehabilitation projects. Deferred maintenance in our general fund areas remains a challenge as the need to reinvest in our existing facilities grows. The division will continue to adjust service levels for routine maintenance activities such as pruning, preserve monitoring, streetscapes and park maintenance. In addition, the joint-use agreement with the local high school district is in the process of being updated. Parks and landscape maintenance contracts are up for renewal, with new maintenance standards being developed for inclusion in future agreements.

The Recreation Division is strategically offering popular programs to provide residents a variety of recreation and fitness programs and events throughout the year that promote community health and wellness. To help meet budget goals, the division is increasing user fees in strategic areas including impacted programs and programs benefitting specialized groups. The Recreation Division continues to provide affordable programming in underserved neighborhoods, however fees for at-risk programs will also see a slight increase. This division also operates the Youth Development enterprise fund, as well as several special revenue funds, including the Golf Fund.

The Libraries Division continues to make community outreach to at-risk residents a priority. Automated materials handling and self-check allows for more efficient library operations, and frees staff to enhance customer experiences through programming and outreach. The Division's volunteer programs continue to expand. The Maidu Museum & Historic Site continues to build tribal relationships with financial support and consultation assistance. Due to Friday closures of the libraries and Maidu Museum, attendance is down from previous years.

### Golf Fund

The most significant sources of revenue include user fees for course play and driving range use. Golf continues to be a financial challenge in the current economy and market. Both golf courses are experiencing increased competition and costs while rounds and green fees have been declining, due in part to inclement weather. The decline in golf rounds is a trend that is being seen both regionally and nationally. This trend has left the Golf Course Operations Fund in a negative position as golf rounds were down 12 percent at Diamond Oaks and 9 percent at Woodcreek. The major fund expenses are course maintenance, bond payments and utilities. Although City staff is involved in the management of course contracts, no staff are employed directly at the facilities. The annual bond payment is approximately \$490,000 and is scheduled to be paid off in 2024. This fund is projected to need a \$600,000 to \$700,000 subsidy until the bond is paid off.

### Youth Development Fund

The most significant sources of revenue include fees for providing before and after school child care and preschool tuition. The Youth Development fund currently has its largest fund balance since 2001. The fund includes Adventure Club, pre-school, After School Education & Safety and child development (subsidized care) programs, which continues to provide nearly 2,200 families with quality, dependable childcare and preschool services. Two subsidized care options are available through a state grant for child care (available at four locations) and a state contract for enrichment, After School Education & Safety (available at two locations). These subsidized care programs are funded within the Youth Development Fund and provide a significant benefit for participating families. Fund expenses include direct service delivery charges for staff salaries, facility maintenance, materials, and supplies. Additional fund expenses include post-retirement insurance, City indirect contributions, internal service funds expense, and facility loan payments. Adventure Club attendance is up 8% from the 2016/17 school year and preschool attendance is up 18%. The fund performed well during the last fiscal year and is expected to continue to perform well in the coming years.

## SUMMARY

The Parks, Recreation & Libraries Department remains challenged but committed to providing exceptional services, facilities, and programs to our residents. The department continues to deploy existing staffing and financial resources to focus on core services, which may require additional changes to service levels, standards, and programs. The department plans to focus on the following key areas for FY2018-19:

- Review staffing levels and develop a reorganization plan to leverage staff positions to their fullest extent.
- Enter into a multi-year contract agreement for park maintenance services.
- Develop and update policies and procedures.
- Succession planning.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b><i>PARKS, RECREATION &amp; LIBRARIES DEPARTMENT</i></b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(08500) PARKS & RECREATION ADMINISTRATION	\$ 1,393,127	\$ 3,643,204	\$ 3,654,794	\$ 3,647,787
(08501) PARKS	9,165,448	9,458,555	9,601,716	9,404,205
(08511) RECREATION	5,555,758	5,776,340	5,817,590	5,657,352
(08541) YOUTH DEVELOPMENT	5,478,934	6,067,564	6,068,037	6,241,082
(08571) GOLF COURSE OPERATIONS	1,950,750	2,049,942	2,049,942	2,061,072
(06500) LIBRARIES AND MAIDU MUSEUM HISTORICAL SITE	4,155,157	5,332,085	5,351,536	5,222,066
REIMBURSED EXPENDITURES	(688,580)	(798,261)	(613,257)	(651,981)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 27,010,594</b>	<b>\$ 31,529,429</b>	<b>\$ 31,930,358</b>	<b>\$ 31,581,583</b>

<b><i>RESOURCES</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 17,952,782	\$ 19,527,535	\$ 19,610,476	\$ 19,388,933
MATERIALS, SUPPLIES, SERVICES	9,746,392	12,746,955	12,879,939	12,793,431
CAPITAL OUTLAYS	0	53,200	53,200	51,200
REIMBURSED EXPENDITURES	(688,580)	(798,261)	(613,257)	(651,981)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 27,010,594</b>	<b>\$ 31,529,429</b>	<b>\$ 31,930,358</b>	<b>\$ 31,581,583</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>124.50</b>	<b>122.50</b>	<b>122.50</b>	<b>122.50</b>

<b><i>FUNDING SUMMARY</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 688,580	\$ 798,261	\$ 613,257	\$ 651,981
NET GENERAL FUND	19,580,910	23,411,923	23,461,192	22,911,376
NET YOUTH DEVELOPMENT FUND	5,478,934	6,067,564	6,362,676	6,534,499
NET GOLF COURSE OPERATIONS FUND	1,950,750	2,049,942	2,106,490	2,135,708
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 27,699,174</b>	<b>\$ 32,327,690</b>	<b>\$ 32,543,615</b>	<b>\$ 32,233,564</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PARKS, RECREATION & LIBRARIES	PARKS, RECREATION & LIBRARIES	PARKS & RECREATION ADMINISTRATION (08500)		
<b>PROGRAM</b>				
To improve the quality of life of the Roseville community by providing exceptional programs, facilities and services at a good value to our taxpayers and customers and preserving and protecting our city's natural resources.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide leadership, direction and coordination to the divisions of the Parks, Recreation and Libraries Department</li> <li>- Plan and develop Parks and Recreation facilities for the City as outlined in the Capital Improvement Program for Parks and Golf Courses</li> <li>- Maintain high quality facilities and programs through accomplishing of the goals and objectives of each of the divisions within the Parks, Recreation and Libraries Department</li> <li>- To charge program and facility fees sufficient to recover a portion of the General Fund costs of the Department</li> <li>- To recover 27% of the General Fund cost of the Parks &amp; Recreation portion of Department</li> <li>- Coordinate long range planning for Parks, Recreation &amp; Libraries, facilities and services</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total number of Department positions (FTE)	124.50	122.50	122.50	122.50
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of division objectives accomplished	95%	95%	95%	95%
- General Fund cost per capita - Park divisions	\$62.95	\$62.69	\$64.17	\$60.83
- General Fund cost per capita - Recreation divisions	\$41.26	\$41.80	\$42.39	\$40.63
- General Fund cost per capita - Department of Parks and Recreation	\$114.56	\$130.87	\$131.98	\$127.08
- Percent of General Fund subsidy for Department of Parks and Recreation	70.5%	73.7%	73.7%	73.4%
- Percent of total revenue increase - Department of Parks and Recreation	2.6%	-0.4%	2.4%	2.7%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,147,837	\$ 1,217,214	\$ 1,224,976	\$ 1,226,987
MATERIALS, SUPPLIES, SERVICES	245,290	2,425,990	2,429,818	2,420,800
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	<u>0</u>	<u>0</u>	<u>(166,183)</u>	<u>(80,856)</u>
<b>TOTAL RESOURCES</b>	<b>\$ 1,393,127</b>	<b>\$ 3,643,204</b>	<b>\$ 3,488,611</b>	<b>\$ 3,566,931</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	6.00	6.00	6.00	6.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 166,183	\$ 80,856
NET GENERAL FUND	<u>1,393,127</u>	<u>3,643,204</u>	<u>3,488,611</u>	<u>3,566,931</u>
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,393,127</b>	<b>\$ 3,643,204</b>	<b>\$ 3,654,794</b>	<b>\$ 3,647,787</b>
<b>ANALYSIS</b>				
The variance in materials, supplies and services from FY2016-17 to FY2017-18 is due to the new Internal Service funds for information technology, janitorial, and building maintenance services which were charged out via the Indirect Cost study in previous years.				
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PARKS, RECREATION & LIBRARIES	PARKS, RECREATION & LIBRARIES	PARKS (08501, 08550, 08551, 08555)			
<b>PROGRAM</b>					
To plan and develop safe, high quality and uniquely aesthetic park and recreation facilities to meet the recreational needs of the Roseville residents. To provide a park environment that is conducive to a healthy, safe and pleasurable experience. To provide inspections and maintenance of open space, floodways and streambeds throughout the City of Roseville. To provide programmed maintenance for the City's publicly owned trees in a methodical, systematic plan.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Plan and develop park and recreation facilities according to the Park and Recreation Master Plan and renovate existing park and recreation facilities</li> <li>- Coordinate with School Districts on long range joint use facility planning</li> <li>- Maintain parks, recreation facilities and landscapes in a safe, clean and attractive condition</li> <li>- Provide turf maintenance of school facilities as provided through joint use agreements</li> <li>- Maintain a preventative maintenance schedule for park and street trees</li> <li>- Inspect open space, wetlands and streambeds for debris, fire breaks and invasion of non-native vegetation</li> <li>- Remove accumulated debris and obstructions in streambeds</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of CIP's completed		6	5	3	4
- Annual dollars spent on completed CIP projects		\$1,674,000	\$4,390,000	\$2,200,000	\$4,400,000
- Number of developed park facilities maintained		73	79	75	79
- Acres of parks maintained		417.0	430.0	431.5	438.0
- Number of production hours to maintain bike trails		3,300	3,200	3,600	4,250
- Number of general fund trees pruned (5 year cycle)		2,369	1,800	2,229	2,250
- Number of CFD/LLD trees pruned		3,987	2,500	3,250	3,500
- Acres of streetscapes maintained		244.5	241	277	317
- Acres of school property maintained		60	55	57	65
- Number of acres of open space / wetlands inspected		4,450	4,200	4,200	4,200
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of CIP's completed by end of fiscal year		105%	90%	60%	90%
- % of park quality assurance inspections that meet or exceed standards:					
- Premium Level		99%	90%	89%	89%
- Standard Level		100%	90%	89%	89%
- Core Level		97%	87%	85%	85%
- Low Level		97%	97%	99%	95%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 5,080,364	\$ 5,721,515	\$ 5,764,115	\$ 5,693,403
MATERIALS, SUPPLIES, SERVICES		4,085,084	3,727,040	3,827,601	3,700,802
CAPITAL OUTLAYS		0	10,000	10,000	10,000
REIMBURSED EXPENDITURES		(688,580)	(797,261)	(797,261)	(937,178)
<b>TOTAL RESOURCES</b>		<b>\$ 8,476,868</b>	<b>\$ 8,661,294</b>	<b>\$ 8,804,455</b>	<b>\$ 8,467,027</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		45.00	45.00	45.00	46.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 688,580	\$ 797,261	\$ 797,261	\$ 937,178
NET GENERAL FUND		<u>8,476,868</u>	<u>8,661,294</u>	<u>8,804,455</u>	<u>8,467,027</u>
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 9,165,448</b>	<b>\$ 9,458,555</b>	<b>\$ 9,601,716</b>	<b>\$ 9,404,205</b>
<b>ANALYSIS</b>					
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.) The increase in FTE for FY2018-19 is due to adding one Parks Maintenance Worker II. Park Development projects in FY2017-18 include Waltrip, Fiddymont and Kennedy parks. Park development projects planned in FY2018-19 include: Astill, Sierra Crossing, Phillips, Roccucci, Pistachio-Phase 1, Luken at Village Center, WB-51 and F-95. Crabb and Central parks are on hold due to the need for General Fund support after they are built.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PARKS, RECREATION & LIBRARIES	PARKS, RECREATION & LIBRARIES	RECREATION (08505, 08511, 08512, 08514, 08515, 08517, 08518, 08519, 08520, 08525, 08526, 08530)			
<b>PROGRAM</b>					
To enhance the leisure time of Roseville residents by providing a variety of recreational activities and facilities including sports, physical fitness, special interest classes, trips, cultural arts, camps, neighborhood programs, family recreation and special events. To promote water safety, physical fitness, aquatic skill development, and water recreation through a comprehensive aquatic program.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Provide a variety of quality sports, special interest, cultural arts and community special event programs</li> <li>- Provide a variety of quality fitness and recreational opportunities</li> <li>- Provide positive and affordable programs for low income youth by offering low cost youth programs throughout targeted neighborhoods</li> <li>- Provide cultural education programs and classes</li> <li>- Provide a quality instructional swimming lesson program that meets or exceeds our customer's expectations</li> <li>- Pursue grant funding and fundraising to enhance and offset program costs as appropriate</li> <li>- To recover 82% of operating costs for youth programs</li> <li>- To recover 76% of operating costs for adult/senior programs</li> <li>- To recover 61% of operating costs of Maidu Community Center through program fees and rentals</li> <li>- To recover 74% of operating costs for Roseville Sports Center through program fees and rentals</li> <li>- To recover 65% of operating costs for Aquatics programs through program fees, daily admissions and rentals</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Youth programs attendance		61,017	50,490	53,815	50,000
- Adult/Senior programs attendance		148,602	155,000	158,000	158,000
- Number of visitors to Maidu Community Center		289,635	189,600	189,600	189,600
- Number of visitors to Roseville Sports Center		252,586	242,000	242,000	242,000
- Number of events Town Square and Downtown		60	49	45	45
- Number of Community Special Events		39	48	47	47
- Number of visitors to Aquatics facilities		428,744	360,000	360,000	360,000
<b>REVENUE MEASUREMENTS:</b>					
- Youth programs total revenue / % recovery to General Fund		693,173 / 82%	733,094 / 84%	743,094 / 83%	854,692 / 82%
- Adult / Senior programs total revenue / % recovery to General Fund		477,380 / 77%	474,010 / 76%	474,010 / 76%	468,046 / 76%
- Maidu Community Center total revenue / % recovery to General Fund		224,216 / 64%	224,418 / 60%	224,418 / 60%	224,644 / 61%
- Roseville Sports Center total revenue / % recovery to General Fund		731,737 / 86%	729,293 / 80%	729,293 / 80%	531,970 / 74%
- Aquatics programs total revenue / % recovery to General Fund		1,337,571 / 63%	1,411,805 / 63%	1,411,805 / 63%	1,437,799 / 65%
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- % of participants rating overall programs and facilities 'good' to 'excellent'		97%	97%	97%	97%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 3,699,648	\$ 3,975,815	\$ 3,988,943	\$ 3,858,828
MATERIALS, SUPPLIES, SERVICES		1,856,110	1,773,525	1,801,647	1,773,524
CAPITAL OUTLAYS		0	27,000	27,000	25,000
REIMBURSED EXPENDITURES		0	(1,000)	(1,000)	(2,000)
<b>TOTAL RESOURCES</b>		<b>\$ 5,555,758</b>	<b>\$ 5,775,340</b>	<b>\$ 5,816,590</b>	<b>\$ 5,655,352</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		20.00	20.00	20.00	20.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 1,000	\$ 1,000	\$ 2,000
NET GENERAL FUND		<u>5,555,758</u>	<u>5,775,340</u>	<u>5,816,590</u>	<u>5,655,352</u>
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 5,555,758</b>	<b>\$ 5,776,340</b>	<b>\$ 5,817,590</b>	<b>\$ 5,657,352</b>
<b>ANALYSIS</b>					
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
YOUTH DEVELOPMENT	PARKS, RECREATION & LIBRARIES	ADVENTURE CLUB, PRESCHOOL, ASES & CDE (08541, 08542, 08545, 08546)		
<b>PROGRAM</b>				
To provide a safe, caring, before and after school and vacation environment to meet the social, physical and intellectual needs for the elementary school age, preschool and intermediate school child.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To generate revenue to cover all expenses related to programs through fees, partnerships, and/or grant funding</li> <li>- To operate 18 Adventure Club sites and 13 Preschool programs</li> <li>- To operate 2 After School Education and Safety (ASES) programs at qualifying school locations in partnership with the Roseville City School District</li> <li>- To operate up to 4 Adventure Club before and after school and vacation break programs at qualifying California Department of Education (CDE) grant locations.</li> <li>- Provide tutoring and enrichment experiences to participating children to improve academics and interpersonal skills</li> <li>- To provide programs at no more than an average budget cost per service hour of \$8.00 per hour for the Adventure Club and Preschool programs</li> <li>- Develop and maintain a highly trained and motivated staff who are responsive to the needs of the children participating in the programs</li> <li>- Meet or exceed the expectations of the parents and children participating in the programs</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Average daily attendance - Adventure Club / CDE Programs	1,292	1,000	1,200	1,200
- Average daily attendance - ASES	212	210	210	210
- Total CDE grant children enrolled	95	70	93	90
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of participants indicating program 'meets' or 'exceeds' expectations	95%	95%	95%	95%
- Percent of staff rated 'good' to 'excellent'	95%	95%	95%	95%
- Youth Development total program revenues	5,998,748	6,263,400	6,263,400	6,775,415
- Percentage of Youth Development direct program expenditures recovered through direct program revenues	110%	103%	103%	109%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 4,720,977	\$ 5,222,155	\$ 5,222,155	\$ 5,380,668
MATERIALS, SUPPLIES, SERVICES	757,957	829,209	829,682	844,214
CAPITAL OUTLAYS	0	16,200	16,200	16,200
REIMBURSED EXPENDITURES	0	0	294,639	293,417
<b>TOTAL RESOURCES</b>	<b>\$ 5,478,934</b>	<b>\$ 6,067,564</b>	<b>\$ 6,362,676</b>	<b>\$ 6,534,499</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	26.00	25.00	25.00	25.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ (294,639)	\$ (293,417)
NET YOUTH DEVELOPMENT FUND	5,478,934	6,067,564	6,362,676	6,534,499
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 5,478,934</b>	<b>\$ 6,067,564</b>	<b>\$ 6,068,037</b>	<b>\$ 6,241,082</b>
<b>ANALYSIS</b>				
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)				

## PROGRAM PERFORMANCE BUDGET

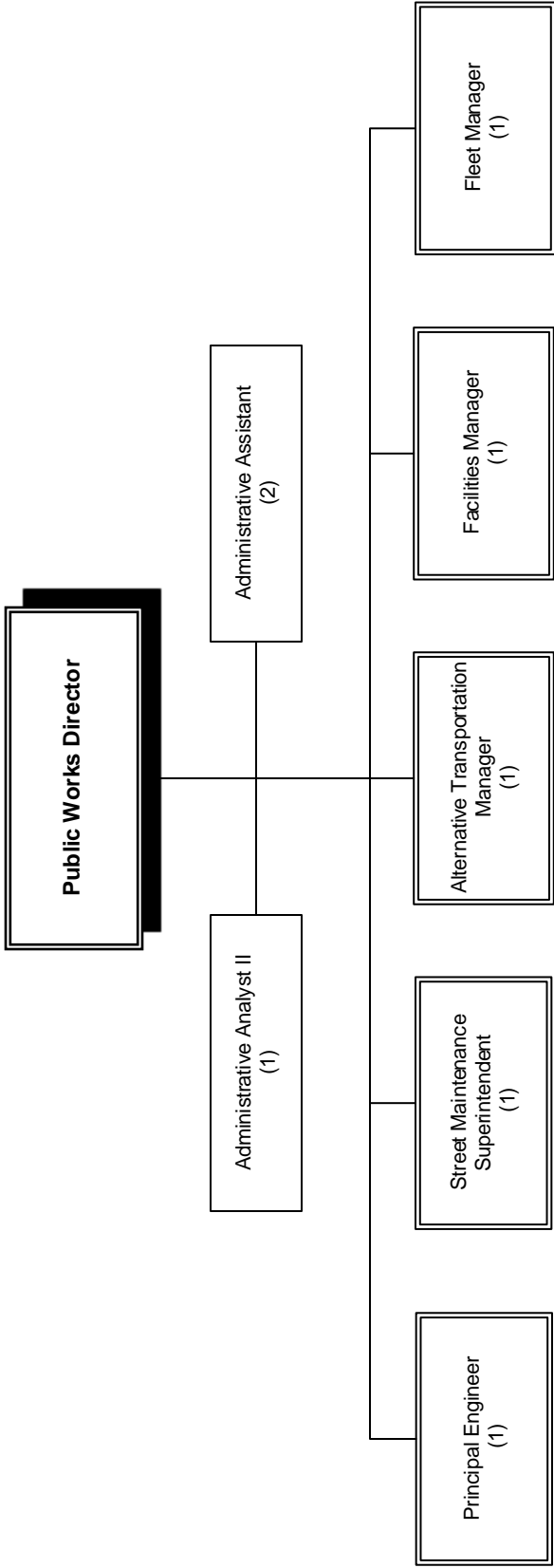
Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GOLF COURSE OPERATIONS	PARKS, RECREATION & LIBRARIES	GOLF COURSE OPERATIONS (08571, 08572)		
<b>PROGRAM</b>				
To provide an enjoyable golf experience for the public by maintaining the golf courses in a safe, attractive and playable condition and by providing quality service and products through the pro shop and food and beverage concessions.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To maintain and operate the courses in accordance with United States Golf Association (USGA) standards through a regimented maintenance program, strict turf management, and an on-going improvement projects and upgrades program</li> <li>- To maintain the courses in an attractive and playable condition</li> <li>- To provide championship quality courses on a self-supporting basis</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total rounds played - Diamond Oaks	50,305	54,000	50,000	50,000
- Total rounds played - Woodcreek	40,306	44,000	40,000	40,000
- Total program revenue	1,925,550	\$1,050,000	2,100,000	2,000,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Golf course direct operating revenue as a % of direct program expenditures	99%	102%	100%	94%
- Percent of players rating course 'good' to 'excellent' - Diamond Oaks	90%	90%	90%	90%
- Percent of players rating course 'good' to 'excellent' - Woodcreek	90%	90%	90%	90%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 0	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES	1,950,750	2,049,942	2,049,942	2,061,072
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	56,548	74,636
<b>TOTAL RESOURCES</b>	<b>\$ 1,950,750</b>	<b>\$ 2,049,942</b>	<b>\$ 2,106,490</b>	<b>\$ 2,135,708</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	0.00	0.00	0.00	0.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ (56,548)	\$ (74,636)
NET GOLF COURSE OPERATIONS FUND	1,950,750	2,049,942	2,106,490	2,135,708
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,950,750</b>	<b>\$ 2,049,942</b>	<b>\$ 2,049,942</b>	<b>\$ 2,061,072</b>
<b>ANALYSIS</b>				

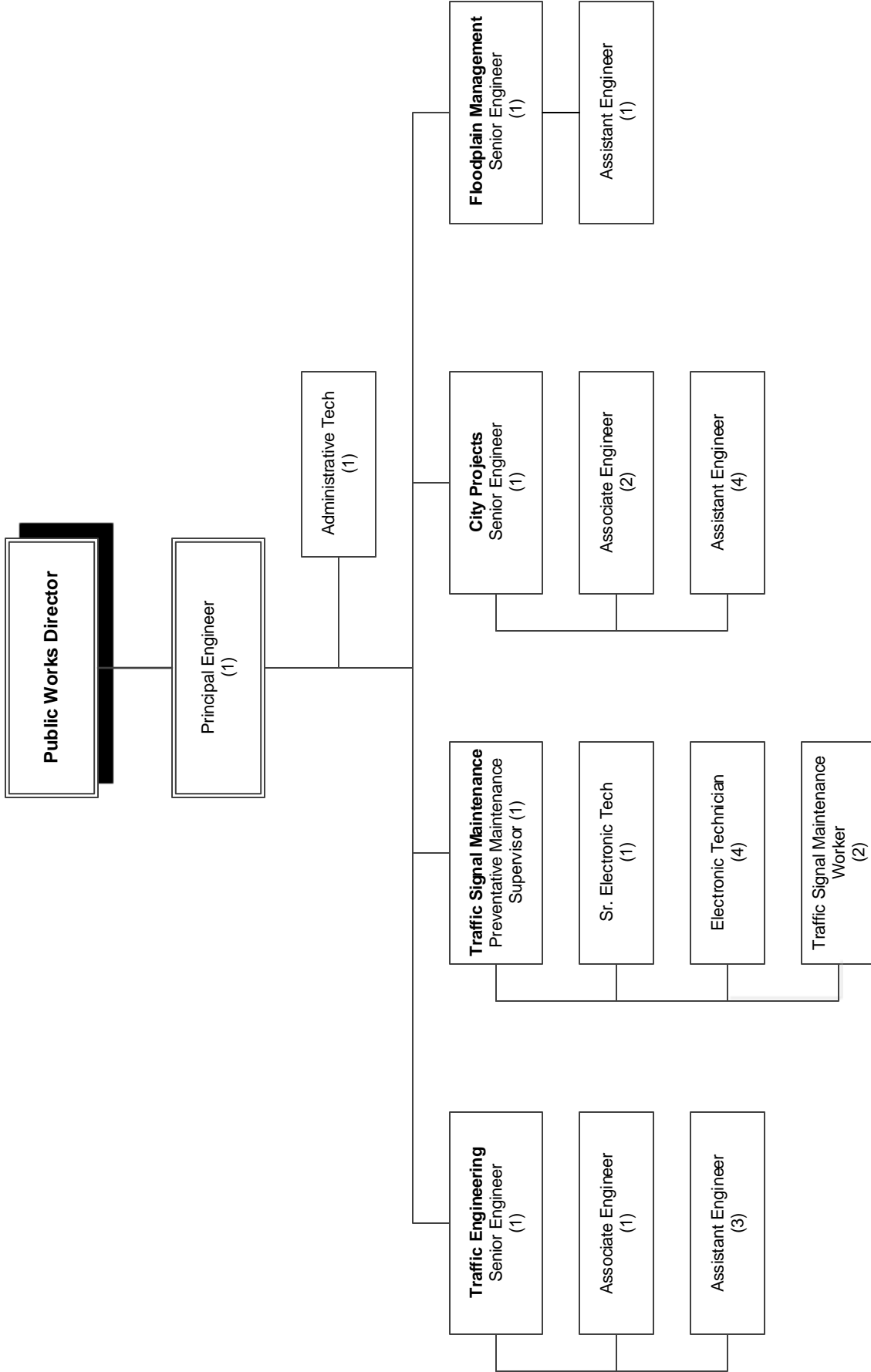
# PROGRAM PERFORMANCE BUDGET

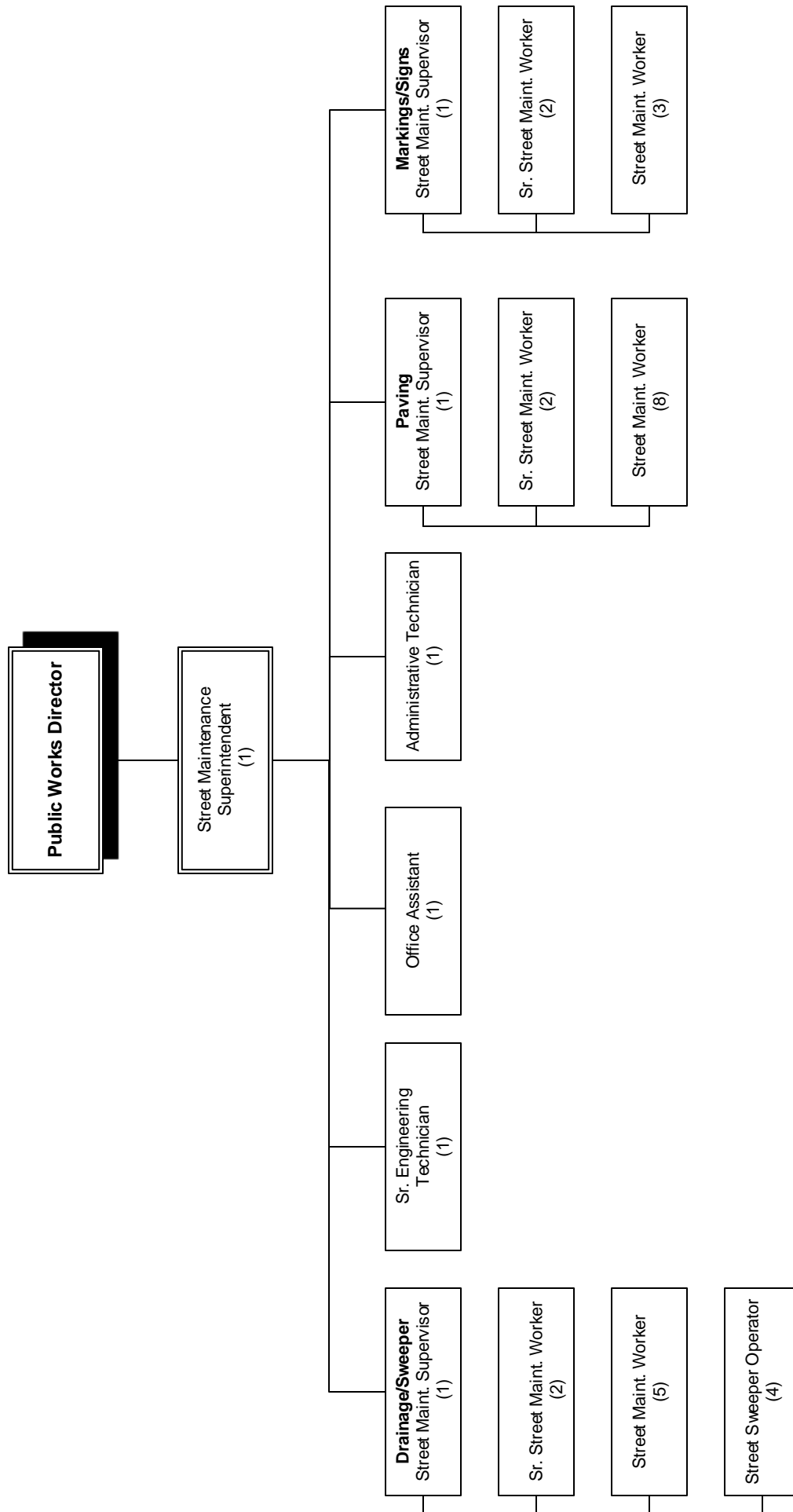
Fiscal Year 2018-19

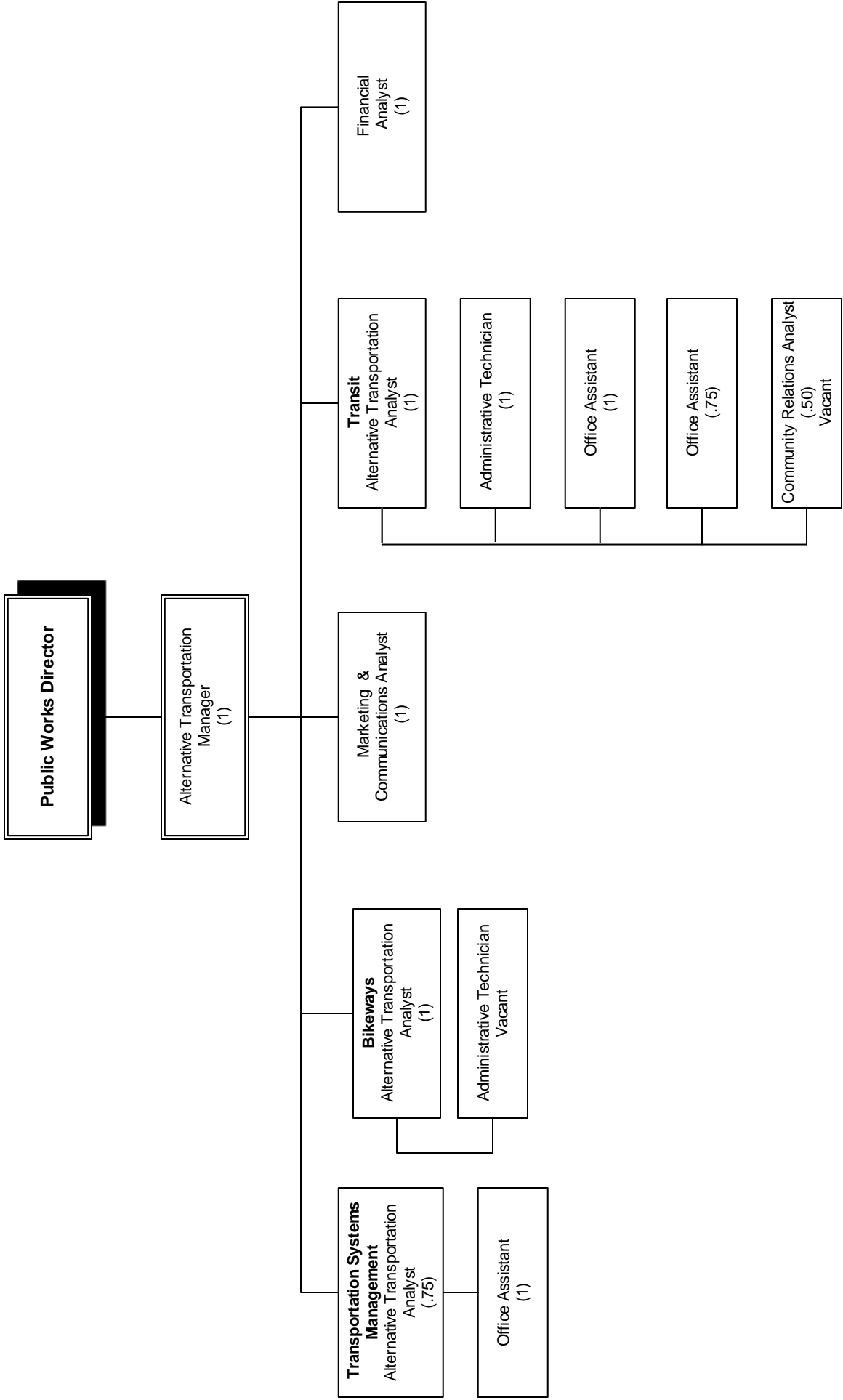
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
LIBRARIES	PARKS, RECREATION & LIBRARIES	LIBRARIES & MAIDU MUSEUM (06500, 08521)			
<b>PROGRAM</b>					
To help the Roseville community meet its needs for educational, cultural, and recreational experiences and for information of all kinds by providing comprehensive library and museum services, along with a wide variety of materials for customers' reading pleasure.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To provide access and assistance to information using state-of-the-art technologies, computers, and on-line services, as well as books and other materials, library personnel and other resources to meet the diverse needs of library customers</li> <li>- To provide library and museum facilities which are comfortable, attractive, inviting and well-equipped places to access information and provide space for community gathering</li> <li>- To provide programs and special events which promote literacy, reading at the library for pleasure as well as for education, and which encourage individuals and families to frequent the library</li> <li>- To increase the visibility of the library and the museum within the community and to encourage the growth of partnerships with other agencies</li> <li>- To assist school-age children and youth by offering resources and services related to their education needs</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Library circulation		1,339,684	1,200,000	1,280,000	1,200,000
- Visits: Libraries		517,349	550,000	450,000	450,000
- Visits: Maidu Museum Historic Site		20,622	26,000	20,000	12,000
- Program attendance: Libraries		49,717	40,000	50,000	40,000
- Program attendance: Maidu Museum Historic Site		13,897	17,000	12,000	10,000
- Number of library customer transactions via all online sources		3,125,810	4,000,000	1,600,000	1,600,000
- Materials expenditure per capita		\$1.76	\$1.56	\$1.57	\$1.55
- Total materials expenditure		\$237,468	\$215,335	\$215,335	\$216,300
- Total Library and Maidu Museum revenue		\$383,526	\$372,800	\$372,800	\$308,700
- General Fund cost per capita - All Libraries and Maidu Museum		\$30.86	\$38.60	\$39.00	\$37.51
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of library customers rating their overall library experience as 'good' to 'excellent'		97.7%	95%	95%	95%
- Percentage of customers rating programs and events as "good" to "excellent" (Libraries and Maidu Museum Historic Site)		98.6%	95%	95%	95%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 3,303,956	\$ 3,390,836	\$ 3,410,287	\$ 3,229,047
MATERIALS, SUPPLIES, SERVICES		851,201	1,941,249	1,941,249	1,993,019
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 4,155,157</b>	<b>\$ 5,332,085</b>	<b>\$ 5,351,536</b>	<b>\$ 5,222,066</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		27.50	26.50	26.50	25.50
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		4,155,157	5,332,085	5,351,536	5,222,066
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 4,155,157</b>	<b>\$ 5,332,085</b>	<b>\$ 5,351,536</b>	<b>\$ 5,222,066</b>
<b>ANALYSIS</b>					
The drop in FTE for FY2018-19 is due to removing one Interpretive Services Supervisor allocation.					
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)					
Friday closures at libraries / MMHS closure to public Monday - Friday, open full day Saturday lowers targets.					
Tracking method for customer transactions online has changed, resulting in better tracking, but reduces targets.					

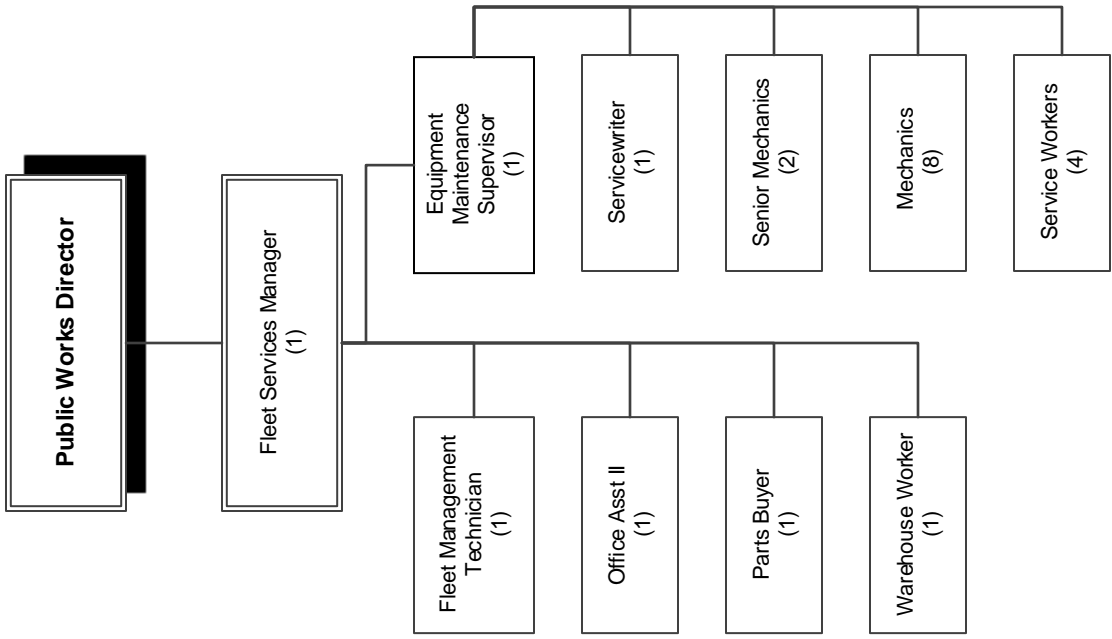


**Public Works Department (108.75 FTE)**

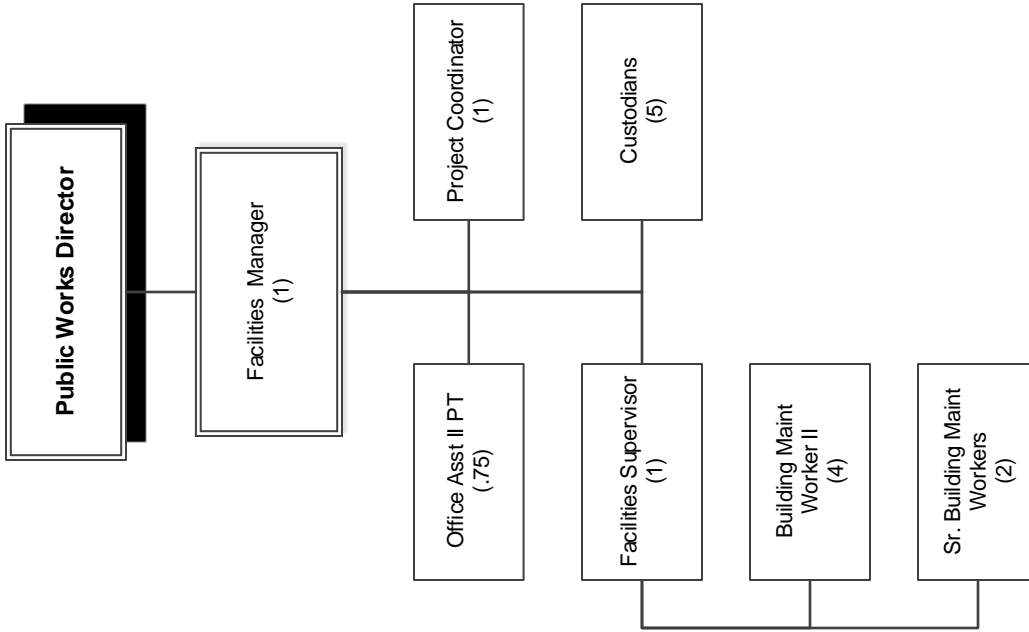








**Public Works Department – Fleet Services Division**



**Public Works Department – Facility Services Division**

# PUBLIC WORKS DEPARTMENT

## Fiscal Year 2018-19

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### OVERVIEW OF SERVICES

The Public Works Department (PWD) manages all aspects of transportation infrastructure within the public right of way including the maintenance and operations of programs and services for the safe and efficient transportation of Roseville residents, businesses, and visitors. The PWD also manages the construction and maintenance of public buildings, is responsible for flood control within the City, and manages and maintains the City's fleet of vehicles. Specifically, Public Works plans, develops, and maintains public roads, bridges, buildings, City fleet, flood control facilities, and Class I (off-road) bikeways. Additionally, it is responsible for the maintenance of 514 center line miles of streets; 34 miles of Class I (off-road) bikeways; and the Intelligent Transportation System for 180 traffic signals, 10 changeable message signs, the Bus Tracker real-time arrival tool, and information for the Google Transit online trip planner.

Management of Roseville Transit and the local Transportation Systems Management Ordinance is similarly undertaken by Public Works. Furthermore, the department provides and promotes transportation safety and education through various programs and events, including but not limited to: Safe Routes to School, PedalSafe, Mobility Training, and volunteer Transit Ambassador and Bike/Walk Ambassador programs. In addition to managing Roseville Transit, the PWD provides a regional service, South Placer Transit Information, a phone, web, and e-mail portal for the public to easily obtain information and trip-planning assistance for all public transit in the south Placer region.

The PWD provides road maintenance (signs, signals, lights, pavement, storm drains, etc.), street sweeping, and an annual leaf pickup program. It also manages flood control projects and services within the City, including an advance flood alert warning system for public safety. As the only community in the United States to have the FEMA Class I Rating for flood insurance, PWD is responsible to maintain this rating for the safety and benefit of the community. Public Works recognizes the impact and importance transportation has on the region, and continues to enhance communication and public engagement regarding infrastructure projects, transportation services, as well as bike and pedestrian safety. PWD also acts as staff to the Transportation Commission, a recommending body for the City Council.

The PWD Fleet Services Division provides fleet management services and performs preventative maintenance and repairs for all City vehicles, maintains an Automotive Service Excellence (ASE) Blue Seal of Excellence status, maintains compliance with all California Air Resources Board rules and regulations for public fleets, maintains compliance with State mandated California Highway Patrol Basic Inspection of Terminals program, and is seeking grant funding to expand the City's compressed natural gas (CNG) vehicle inventory and infrastructure.

The PWD Facility Services Division is in its second year of transition to an Internal Service Fund (ISF) model of accounting and service delivery. With the addition of the new Fire Station 1 and the Oak Street Parking Garage, the responsibility of Facility Services is also expanding. The division is also managing several capital improvements at various facilities, managing the facility ADA Transition Plan, and updating the 10-Year Facility CIP Plan.

### BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

The proposed total budget for this fiscal year is \$33.0 million of which 20 percent (\$6.7 million) is funded from the City's General Fund. The net General Fund costs for FY2018-19 reflect a 3.0 percent increase from the FY2017-18 amended budget. The remaining funding sources include State Transportation Development Act funds, solid waste funds, electric funds and gas tax funds.

#### Capital Improvement Projects (CIPs) Goals for FY2018-19

- Begin construction of the Library, Rube Nelson "Ice House", and Main Ped Bridges (2 Year Construction)
- Begin construction of the SR65/Galleria Blvd northbound ramps project (2 Year Construction)
- Begin construction on the Oak Ridge Drive Bridge Replacement Project (2 Year Construction)
- Reconstruct Washington Boulevard, Atkinson, and Hickory with roller compacted concrete (RCC)
- Construct the Sierra Gardens Transfer Point Project for Roseville Transit
- Construct the Harding to Royer Bike Trail Segment 3
- Construct a new traffic signal at Junction and Park Regency
- Complete construction of the Woodcreek Oaks Boulevard Widening Project
- Complete underground drainage upgrades in the Hillcrest area
- Complete the 2018 Curb, Gutter, Sidewalk, and Ramp Project
- Repair the Maidu Park bike trail
- Repair various creek bank and drainage facilities
- Resurface 13 miles of arterial and collector roadways
- Begin design of the Washington/All America City roundabout
- Begin design of the Roseville Parkway Widening Project
- Begin design of the Pleasant Grove/Roseville Parkway Triple Left Turn Project

- Begin design of the Mahany Open Space Trail Project
- Begin design for the Dry Creek Greenway East Trail Project
- Begin the Bicycle Master Plan and Pedestrian Master Plan Updates
- Continue the Dry Creek Greenway West Trail Planning & Feasibility Study
- Continue the replacement process for four Roseville Transit Commuter buses
- Continue design of the Washington “Andora” Widening Project
- Complete preliminary design of the Atlantic/Eureka/I-80 westbound on-ramp

### **Street Maintenance Projects**

Public Works plans to reconstruct several roads this year and improve pedestrian ramps and storm drains in preparation for more residential and arterial resurfacing next year. Maintenance is also planned on 13 bridge decks throughout the city. The goal is to maintain all collectors and arterial streets at an average pavement quality index of 72 and residential streets at 65. The list of neighborhoods and streets targeted for reconstruction and resurfacing preparation this fiscal year are included in the CIP section of this budget.

### **Roseville Transit Services**

Roseville Transit will continue to work with PCTPA on an update of the Short Range Transit Plan (SRTP). The update of the Transit Plan will help us assess challenges and opportunities for transit in the next 5-7 years. This may include detailed route optimization studies to enhance effectiveness and efficiency of transit. We will continue fleet upgrades, including rehabilitation of existing buses and purchase of replacement buses per the SRTP, including consideration of zero emission buses. We will also begin procurement for transit technology upgrades for passengers, including advanced bus arrival information and automatic stop announcements.

### **KEY ISSUES**

Roadway maintenance is, and will continue to be, a challenge as our roadways age. The recent passage of Senate Bill 1 (SB1) provides a significant source of funding to help meet that challenge, but falls short of providing enough additional resources to keep all of our roadways in a state of good repair. We will need to continue to look for opportunities to obtain other funding sources for roadway maintenance costs. A portion of Transportation Development Act (TDA) Funds will again be used for roadway maintenance in FY2018-19. However, it is uncertain how much TDA funding will be available on a year-by-year basis for roadway maintenance until after the amount needed to fund existing transit services is determined each year. We traditionally received about \$3 million per year in gas tax revenues for roadway maintenance. SB1 provides an additional \$2.3 million per year. Our need is about \$8 million annually. That leaves us with about a \$2.7 million per year shortfall for road maintenance. The lion's share of SB1 revenue is for roadway maintenance, but there are other categories for which SB1 will provide additional revenues, such as public transit and bicycle/pedestrian facilities. And, although SB1 will provide more funds for maintaining existing roadway infrastructure throughout the state, it does not provide funds for regional capacity improvements. So traffic congestion on regional facilities such as State Route 65 and Interstate 80 will continue to worsen unless another funding source is identified for regional capacity improvements.

In addition, the PWD will focus on customer service, service levels, and service delivery models for our City facilities. Operations will continue to be augmented with contract services. Several projects in the 10-Year Facility CIP Plan have been deferred over years, and the balance between the General CIP Rehabilitation Fund and deferred maintenance will continue to be a challenge during the coming years.

### **SUMMARY**

Public Works will continue to focus on improving traffic circulation and air quality in Roseville, as well as expanding bikeways and Roseville Transit services. The department will continue to work closely with the Placer County Transportation Planning Agency on the design and construction of planned improvements to the 80/65 Interchange, State Route 65, and Interstate 80, in addition to partnering with the Capital Corridor Joint Powers Authority on the design of the Third Track project. Public Works will continue to provide project management for downtown revitalization projects, City building construction and maintenance, and various repair and improvement projects. Innovative and cost-effective repair methods to maintain our roadways at the level expected by our residents will also be pursued. Public Works will continue to meet the growing needs of our residents, businesses, visitors, and customers by providing friendly, responsive, and consistent services.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<i><b>PUBLIC WORKS</b></i>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(08300) DEPARTMENT ADMINISTRATION	\$ 929,490	\$ 1,135,676	\$ 2,021,727	\$ 1,102,408
(08320) ENGINEERING / FLOOD ALERT	2,559,246	2,799,116	2,824,457	2,942,451
(08335) TRAFFIC SIGNALS	1,868,318	1,912,634	2,074,007	2,139,323
(08340) STREET MAINTENANCE	5,473,898	6,392,092	6,410,722	6,363,477
(08350) LOCAL TRANSPORTATION	6,511,871	7,984,184	8,026,310	8,232,926
(03321) AUTOMOTIVE SERVICES	6,038,557	6,793,773	6,812,406	7,381,897
(03340) FACILITY BUILDING SERVICES & MAINTENANCE	3,421,636	4,497,459	4,497,459	4,827,616
TO BE FUNDED BY GENERAL EQUIP REPL I/S FUND	0	(150,000)	(1,029,782)	(190,000)
TO BE FUNDED BY AUTOMOTIVE SERVICES I/S FUND	(6,037,639)	(6,792,773)	(7,222,208)	(7,814,921)
TO BE FUNDED BY FACILITY SERVICES I/S FUND	0	(3,689,261)	(4,170,468)	(4,435,656)
TO BE FUNDED BY FACILITY REHABILITATION I/S FUND	0	(780)	(780)	(63,635)
REIMBURSED EXPENDITURES	(1,183,166)	(1,211,132)	(217,379)	(340,646)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 19,582,211</b>	<b>\$ 19,670,988</b>	<b>\$ 20,026,471</b>	<b>\$ 20,145,240</b>

<i><b>RESOURCES</b></i>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 12,591,603	\$ 13,954,496	\$ 13,993,781	\$ 14,101,535
MATERIALS, SUPPLIES, SERVICES	13,960,465	17,215,438	17,268,814	18,323,937
CAPITAL OUTLAYS	250,948	345,000	1,404,493	564,626
REIMBURSED EXPENDITURES	(1,183,166)	(1,211,132)	(217,379)	(340,646)
NET GENERAL EQUIPMENT REPLACEMENT I/S FUND	0	(150,000)	(1,029,782)	(190,000)
NET AUTOMOTIVE SERVICES I/S FUND	(6,037,639)	(6,792,773)	(7,222,208)	(7,814,921)
NET FACILITY SERVICES I/S FUND	0	(3,689,261)	(4,170,468)	(4,435,656)
NET FACILITY REHABILITATION I/S FUND	0	(780)	(780)	(63,635)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 19,582,211</b>	<b>\$ 19,670,988</b>	<b>\$ 20,026,471</b>	<b>\$ 20,145,240</b>
<i>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</i>	111.25	110.50	110.75	108.75

<i><b>FUNDING SUMMARY</b></i>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 1,183,166	\$ 1,211,132	\$ 217,379	\$ 340,646
NET GENERAL FUND *	10,334,690	8,458,466	8,079,790	7,871,233
NET HIGHWAY USERS TAX FUND	3,695	20,000	32,160	30,554
NET ROADWAY FUND	0	20,000	32,472	25,344
NET GAS TAX FUND	2,940	20,000	27,605	24,026
NET TRAFFIC MITIGATION FUND	16	17,000	78,699	51,556
NET ELECTRIC FUND - TRAFFIC SIGNALS	1,811,323	1,832,634	2,099,722	2,202,350
NET TRAFFIC SIGNAL COORDINATION FUND	0	0	1,643	1,800
NET CTSA FUND	482,315	563,892	598,457	680,666
NET LOCAL TRANSPORTATION FUND	5,891,891	7,420,292	7,757,219	7,912,898
NET SOLID WASTE FUND	1,055,341	1,318,704	1,318,704	1,344,813
NET AUTOMOTIVE SERVICES I/S FUND	6,037,639	6,792,773	7,222,208	7,814,921
NET FACILITY SERVICES I/S FUND	0	3,689,261	4,170,468	4,435,656
NET FACILITY REHABILITATION I/S FUND	0	780	780	63,635
NET GENERAL EQUIPMENT REPLACEMENT I/S FUND	0	150,000	1,029,782	190,000
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 26,803,016</b>	<b>\$ 31,514,934</b>	<b>\$ 32,667,088</b>	<b>\$ 32,990,098</b>

* GENERAL FUNDS REQUIRED	10,334,690	8,458,466	8,079,790	7,871,233
<u>LESS: GAS TAX TRANSFER FOR STREETS</u>	<u>(1,200,000)</u>	<u>(1,200,000)</u>	<u>(1,200,000)</u>	<u>(1,200,000)</u>
NET GENERAL FUNDS REQUIRED	<b>\$ 9,134,690</b>	<b>\$ 7,258,466</b>	<b>\$ 6,879,790</b>	<b>\$ 6,671,233</b>

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PUBLIC WORKS	PUBLIC WORKS	ADMINISTRATION (08300, 03300, 03400)		
<b>PROGRAM</b>				
To provide overall direction, coordination, and management of Public Works programs for implementation and maintenance of transportation systems and drainage systems, and construction of city building facilities to serve the needs of the community.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Minimize traffic congestion</li> <li>- Minimize flood risk</li> <li>- Provide high quality streets</li> <li>- Provide a convenient public transit system</li> <li>- Provide an enjoyable bike/pedestrian trail network</li> <li>- Provide new city building facilities as needed</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number roadway, city building, transit, and bike/pedestrian CIPs in process	20	20	20	20
- Number of drainage studies reviewed	2	3	1	3
- Miles of streets resurfaced	0	2.3	33.0	40.0
- Miles of transit routes	453	453	453	450
- Miles of off-street bike trails	33	36	35	35
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of CIP targets accomplished	65%	100%	100%	100%
- Percent of signalized intersections at LOS C or better during pm peak hour	96%	70%	70%	70%
- FEMA's Community Rating System (CRS) rating for Roseville	1	1	1	1
- Pavement Quality Index rating (PQI) on arterials - collectors/residentials	68 / 66	70 / 69	73 / 77	72 / 70
- Transit farebox recovery ratio	23.1%	22.0%	20.0%	20.0%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 878,859	\$ 851,614	\$ 857,883	\$ 679,999
MATERIALS, SUPPLIES, SERVICES	50,631	134,062	134,062	232,409
CAPITAL OUTLAYS	0	150,000	1,029,782	190,000
REIMBURSED EXPENDITURES	(25,419)	(13,000)	(431,561)	(866,823)
<b>TOTAL RESOURCES</b>	<b>\$ 904,071</b>	<b>\$ 1,122,676</b>	<b>\$ 1,590,166</b>	<b>\$ 235,585</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	5.00	5.00	5.00	4.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 25,419	\$ 13,000	\$ 431,561	\$ 866,823
NET GENERAL FUND	904,071	972,676	560,384	45,585
NET GENERAL EQUIPMENT REPLACEMENT FUND	0	150,000	1,029,782	190,000
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 929,490</b>	<b>\$ 1,135,676</b>	<b>\$ 2,021,727</b>	<b>\$ 1,102,408</b>
<b>ANALYSIS</b>				
<p>The Central Services Administration program has been combined with Public Works Administration.</p> <p>The drop in FTE for FY2018-19 is due to eliminating the Central Services Director position.</p> <p>The increase in reimbursed expenditures is due to reporting indirect costs at the program operating level. Indirect costs were previously reported at the fund level.</p>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PUBLIC WORKS	PUBLIC WORKS	ENGINEERING / FLOOD ALERT (08320, 08321, 08327 - 08330) (00201, 00221, 00252, 00253)			
<b>PROGRAM</b>					
To support the infrastructure of the City by providing general civil engineering services for Capital Improvements, Traffic Engineering and Stormwater Management.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- CAPITAL IMPROVEMENTS</li> <li>- TRAFFIC ENGINEERING</li> <li>- TRAFFIC ENGINEERING</li> <li>- TRAFFIC ENGINEERING</li> <li>- FLOODPLAIN MANAGEMENT</li> </ul>	City projects staff to spend a minimum of 75% of work hours on CIP's Complete 90% of traffic studies within 3 months of beginning, and 100% within 6 months Maintain 70% of signalized intersections at LOS C or better Retime 33% of Free Mode signalized intersections per year Complete 75% of flood determinations within 1 week				
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of hours spent on CIP's		10,175	9,000	9,000	9,000
- Number of traffic studies completed		101	100	100	100
- Number of speed surveys completed		19	45	45	45
- Number of signalized intersections at LOS C or better		168	126	126	126
- Number of "free mode" intersections retimed		27	28	28	28
- Number of flood determinations		27	40	40	40
- Number of drainage studies completed		2	3	1	3
- CIP reimbursed costs (Engineering)		\$724,349	\$575,000	\$575,000	\$575,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent work hours spent on CIP's		77%	75%	75%	75%
- Percent traffic studies completed within 3/6 months		90% / 100%	90% / 100%	90% / 100%	90% / 100%
- Percent of signalized intersections at LOS C or better		96%	70%	70%	70%
- Percent of city's "free mode" signalized intersections retimed		36%	33%	33%	33%
- Percent of flood determinations completed within 1 week		100%	75%	75%	75%
- Ratio of engineering revenues/expenses		5%	1%	1%	4%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 2,319,364	\$ 2,271,697	\$ 2,286,083	\$ 2,378,767
MATERIALS, SUPPLIES, SERVICES		239,882	527,419	538,374	563,684
CAPITAL OUTLAYS		0	0	0	0
CIP REIMBURSED EXPENDITURES		(724,587)	(578,000)	(494,419)	(523,520)
<b>TOTAL RESOURCES</b>		<b>\$ 1,834,659</b>	<b>\$ 2,221,116</b>	<b>\$ 2,330,038</b>	<b>\$ 2,418,931</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		16.75	15.00	15.00	15.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 724,587	\$ 578,000	\$ 494,419	\$ 523,520
NET GENERAL FUND		1,828,008	2,144,116	2,159,102	2,287,451
NET HIGHWAY USERS TAX FUND		3,695	20,000	32,160	30,554
NET ROADWAY FUND		0	20,000	32,472	25,344
NET GAS TAX FUND		2,940	20,000	27,605	24,026
NET TRAFFIC MITIGATION FUND		16	17,000	78,699	51,556
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 2,559,246</b>	<b>\$ 2,799,116</b>	<b>\$ 2,824,457</b>	<b>\$ 2,942,451</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
TRAFFIC SIGNALS	PUBLIC WORKS	TRAFFIC SIGNALS (08335, 08336, 00225, 00213, 00226)			
<b>PROGRAM</b> To provide for safe and efficient movement of vehicles and pedestrians by effectively maintaining, improving, and installing traffic signals and Intelligent Transportation System (ITS) equipment.					
<b>PROGRAM OBJECTIVES</b> <ul style="list-style-type: none"> <li>- To respond to safety-related traffic signal malfunctions within one hour of notification</li> <li>- To perform 100% of Type "A" maintenance routines once every six months, and annual Preventative Maintenance (PM) routines once every year</li> <li>- To keep average number of signal malfunctions per signal per year below 1.0</li> </ul>					
<b>PERFORMANCE MEASURES</b>		2016-17 ACTUAL	2017-18 TARGET	2017-18 DEPT EST	2018-19 BUDGET
<b>WORK VOLUME:</b>					
- Number of traffic signals maintained		180	180	180	185
- Number of type "A" routines performed (all ITS equipment)		276	401	350	401
- Number of annual PM routines performed (signals, beacons, Changeable Message Signs "CMS")		159	188	94	188
- Number of workorders completed		1,250	1,500	1,200	1,400
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Average time to respond per safety related malfunction (in hours)		0.44	1.00	1.00	1.00
- Percent type "A" routines performed		69%	100%	87%	100%
- Percent annual PM routines performed		85%	100%	50%	100%
- Number of signal malfunctions per year		49	180	60	185
- Average time to acknowledge safety related malfunction (in hours)		0.13	0.25	0.25	0.25
<b>RESOURCES REQUIRED</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS		\$ 1,216,558	\$ 1,432,507	\$ 1,432,507	\$ 1,468,614
MATERIALS, SUPPLIES, SERVICES		461,897	480,127	480,422	552,087
CAPITAL OUTLAYS		189,863	0	161,078	118,622
REIMBURSED EXPENDITURES		(56,995)	(80,000)	27,358	64,827
<b>TOTAL RESOURCES</b>		<b>\$ 1,811,323</b>	<b>\$ 1,832,634</b>	<b>\$ 2,101,365</b>	<b>\$ 2,204,150</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		8.00	8.00	8.00	8.00
<b>FUNDING SUMMARY</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES		\$ 56,995	\$ 80,000	\$ (27,358)	\$ (64,827)
NET ELECTRIC FUND - TRAFFIC SIGNAL MAINTENANCE & CAPITAL		1,811,323	1,832,634	2,099,722	2,202,350
NET TRAFFIC SIGNAL COORDINATION FUND		0	0	1,643	1,800
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 1,868,318</b>	<b>\$ 1,912,634</b>	<b>\$ 2,074,007</b>	<b>\$ 2,139,323</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PUBLIC WORKS	PUBLIC WORKS	STREET MAINTENANCE (08340 - 08345, 08348)			
<b>PROGRAM</b>					
To provide a system of maintenance of the roadways which will improve the quality of roadway/shoulder repair and remove debris at a level which will maximize safety and minimize citizen inconvenience and complaints. To maintain 514 centerline miles of city streets in safe and attractive condition maintaining an overall pavement quality index of a minimum of 65 to 72 or better.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To phase out painting and increase thermoplastic application to all traffic legends</li> <li>- To clean storm drains in accordance with Municipal Separate Storm Systems (MS4) permit requirements</li> <li>- To sweep all streets once every 30 days to assist in meeting MS4 permit requirements</li> <li>- To replace deteriorated street signs/posts in accordance to Manual on Uniform Traffic Control Devices (MUTCD) requirements</li> <li>- To repair, patch and seal streets in preparation for annual resurfacing projects</li> <li>- To abate 90% of graffiti within 48 hours after receiving notification from the Police Department</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Linear feet of storm drains		241,221	400,000	300,000	400,000
- Number of curb miles swept		18,859	24,500	24,500	24,500
- Crack-fill/lbs. placed		47,823	50,000	25,000	40,000
- Remove/replace tons of asphalt		4,183	2,500	5,000	3,000
- Skin patch/tons of asphalt		174	150	60	100
- Square footage of painted legends		11,175	15,000	19,000	12,000
- Square footage of thermo plastic legends		2,890	5,000	8,000	3,500
- Number of deteriorated traffic signs replaced		1,710	1,200	1,200	1,200
- Alley maintenance program (miles/square feet)		0*	.25 / 16,000	0*	.25 / 16,000
- Miles of streets resurfaced (centerline)		0	2.00	32.75	40.15
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent of streets swept every 30 days		74%	90%	80%	90%
- Average cost per mile of roadway maintained		\$10,431	\$11,898	\$11,656	\$11,662
- Crack-fill lane feet		156,179	250,000	50,000	150,000
- Removal of deteriorated square feet		202,779	125,000	260,000	200,000
- Skin patch square feet		43,261	25,000	12,000	15,000
- Pavement Quality Index Rating (PQI) arterials - collectors/residential		68 / 66	70 / 69	73 / 77	72 / 70
- Percent of graffiti removed within 48 hours		90%	90%	90%	90%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 3,417,827	\$ 3,881,288	\$ 3,899,918	\$ 3,891,600
MATERIALS, SUPPLIES, SERVICES		2,056,071	2,510,804	2,510,804	2,471,877
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(237,494)	(419,495)	(419,495)	(369,000)
<b>TOTAL RESOURCES</b>		<b>\$ 5,236,404</b>	<b>\$ 5,972,597</b>	<b>\$ 5,991,227</b>	<b>\$ 5,994,477</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		34.00	34.00	34.00	34.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 237,494	\$ 419,495	\$ 419,495	\$ 369,000
NET GENERAL FUND		4,181,063	4,653,893	4,672,523	4,649,664
NET SOLID WASTE FUND		1,055,341	1,318,704	1,318,704	1,344,813
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 5,473,898</b>	<b>\$ 6,392,092</b>	<b>\$ 6,410,722</b>	<b>\$ 6,363,477</b>
<b>ANALYSIS</b>					
GENERAL FUNDING REQUIRED		4,181,063	4,653,893	4,672,523	4,649,664
LESS: GAS TAX CONTRIBUTIONS		(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
<b>NET GENERAL FUNDING REQUIRED</b>		<b>\$ 2,981,063</b>	<b>\$ 3,453,893</b>	<b>\$ 3,472,523</b>	<b>\$ 3,449,664</b>
* There was no alley maintenance in FY2016-17 or FY2017-18 due to insufficient staffing.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
TRANSPORTATION	PUBLIC WORKS	LOCAL TRANSPORTATION (08350 - 08354, 00440, 00441, 00443)			
<b>PROGRAM</b>					
Roseville's Alternative Transportation Division creates a vibrant, healthy community by providing safe, convenient and efficient transportation options. Simply put, we make it easier for people to get around.					
<b>PROGRAM OBJECTIVES</b>					
Implement Roseville's Short and Long Range Transit Plans, as well as the South Placer County Dial-A-Ride (DAR) Study and Bus Rapid Transit (BRT) Study, which include the following:					
<ul style="list-style-type: none"> <li>- Expand and provide a mix of transit services that fit the needs of the community</li> <li>- Increase annual transit ridership and annual passenger miles using transit</li> <li>- Meet the statutory 15% farebox recovery</li> <li>- Maintain low service costs and seeking stable outside funding sources</li> <li>- Operate the South Placer call center and Transit Ambassador Program</li> </ul>					
Implement, monitor, enforce, and provide feedback regarding the effectiveness of the city's Transportation Systems Management (TSM) Ordinance. Implement the bikeway master plan and promote programs which help achieve its goals.					
Adopt and implement the Pedestrian Master Plan and promote programs which help achieve its goals.					
Monitor air quality mandates and implement programs as necessary, including the sustainable action plan.					
Increase awareness of alternative transportation and its benefits for a safe and healthy community.					
Provide primary staff support to the Transportation Commission.					
<b>PERFORMANCE MEASURES</b>		2016-17 ACTUAL	2017-18 TARGET	2017-18 DEPT EST	2018-19 BUDGET
<b>WORK VOLUME:</b>					
- Total transit ridership		359,276	390,000	350,000	350,000
- Transit revenue hours		50,969	55,257	50,620	51,000
- Total fares collected		\$1,181,365	\$1,170,000	\$1,150,572	\$1,000,000
- Transit phone calls for service		45,713	65,000	52,122	55,700
- Public counter transactions		4,335	3,350	4,377	3,350
- Number of transit ambassadors' volunteer hours		541	480	432	432
- New E-notification subscribers		13,948	12,000	12,000	18,000
- E-notifications sent to subscribers		57	24	24	30
- Number of new TSM plans approved/number of TSM on-site visits		5 / 20	3 / 24	3 / 24	4 / 24
- Alternative transportation programs		43	8	8	8
- Number of community outreach/education events		59	35	36	36
- Number of transportation commission meetings		7	8	8	8
- Number of regional transportation partnership meetings		55	35	35	20
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent change transit ridership (systemwide)		-7.9%	2.0%	-6.1%	2.0%
- Farebox recovery ratio (systemwide)		23.1%	22.0%	20.0%	20.0%
- Passengers per revenue hour (systemwide)		7.0	7.7	6.9	7.0
- Transit road calls per mile traveled (systemwide)		1:14,953	1:30,000	1:17,619	1:30,000
- Transit maintenance average cost per mile (w/o fuel)		\$0.68	\$0.74	\$0.79	\$0.79
- Mobility training participants		n/a	24	30	34
- E-notification open rate target		n/a	30%	30%	30%
<b>RESOURCES REQUIRED</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS		\$ 1,208,134	\$ 1,752,699	\$ 1,752,699	\$ 1,777,724
MATERIALS, SUPPLIES, SERVICES		5,288,279	6,156,485	6,198,611	6,343,702
CAPITAL OUTLAYS		15,458	75,000	75,000	111,500
REIMBURSED EXPENDITURES		(137,665)	0	329,366	360,638
<b>TOTAL RESOURCES</b>		<b>6,374,206</b>	<b>7,984,184</b>	<b>8,355,676</b>	<b>8,593,564</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		10.75	11.75	12.00	12.00
<b>FUNDING SUMMARY</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES		\$ 137,665	\$ 0	\$ (329,366)	\$ (360,638)
NET CONSOLIDATED TRANSPORTATION SERVICE AGENCY (CTSA) FUND		482,315	563,892	598,457	680,666
NET LOCAL TRANSPORTATION FUND		5,891,891	7,420,292	7,757,219	7,912,898
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 6,511,871</b>	<b>\$ 7,984,184</b>	<b>\$ 8,026,310</b>	<b>\$ 8,232,926</b>
<b>ANALYSIS</b>					
The increase in FTE during FY2017-18 is due to increasing an allocation for an Office Assistant by 0.25 FTE.					

# PROGRAM PERFORMANCE BUDGET

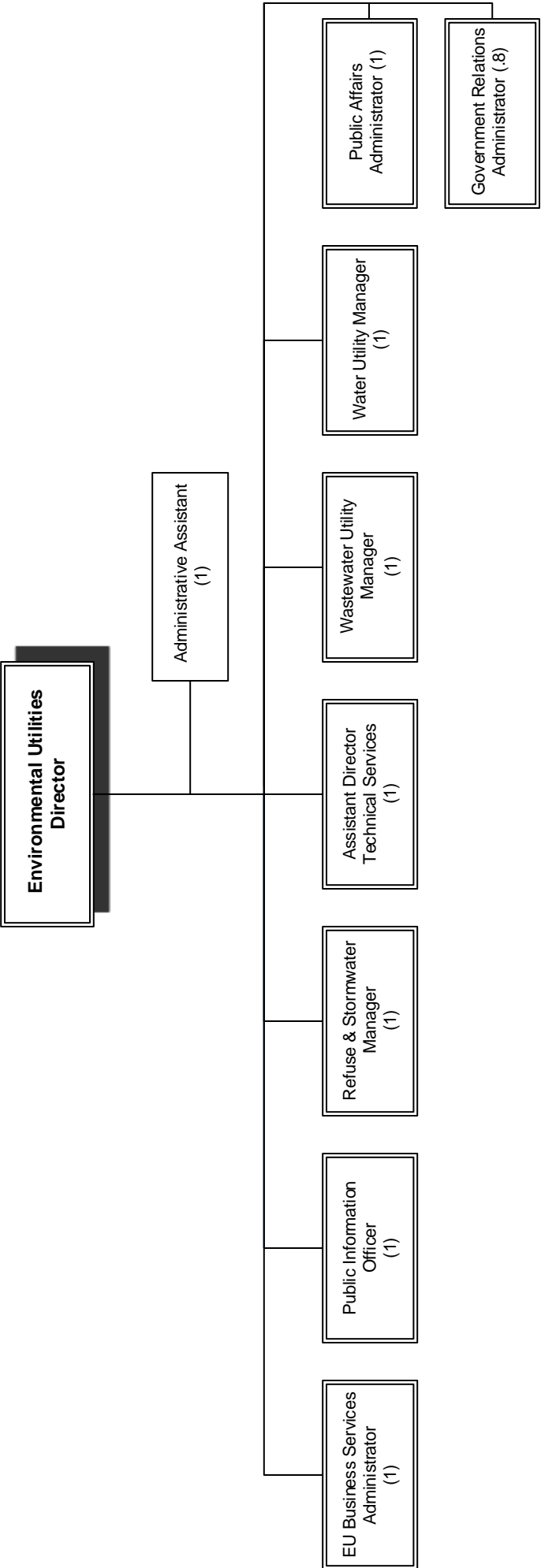
Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
AUTOMOTIVE SERVICES	PUBLIC WORKS	AUTOMOTIVE SERVICES (03321)			
<b>PROGRAM</b>					
To support the various departments by providing high quality service and repair to city vehicles and equipment with a minimum amount of down-time.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To perform at least 98% of all scheduled preventive maintenance inspections within 30 calendar days of due time</li> <li>- To conduct 98% of all state mandated vehicle inspections (CHP, smog &amp; crane inspections) within their required inspection period</li> <li>- To keep an average of 93% of city vehicles in service</li> <li>- To keep customer satisfaction surveys at 96%</li> <li>- 70% of work orders completed within 24 hours</li> <li>- 70% technician time on workorders</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Total number of vehicles/equipment		930	880	900	880
- Total number of vehicles/equipment in service daily		866	856	840	820
- Total number P. M. I. scheduled		1,286	1,260	1,280	1,260
- Total number CHP inspections due		1,200	1,150	1,200	1,150
- Total number of smog and crane inspections due		304	344	350	344
- Total number of work orders		8,176	8,000	8,100	8,000
- Total possible technician hours		28,697	29,120	29,064	29,120
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent of P. M. I. completed on schedule		99%	98%	99%	98%
- Percent of CHP, smog and crane inspections completed		99%	98%	99%	98%
- Percent of city vehicles in service daily		95%	93%	94%	93%
- Percent of customer satisfaction		99%	96%	99%	96%
- Percent of workorders completed within 24 hours		76%	70%	74%	70%
- Percent of possible technician hours on workorders		79%	70%	84%	70%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 2,052,146	\$ 2,123,184	\$ 2,123,184	\$ 2,255,109
MATERIALS, SUPPLIES, SERVICES		3,940,784	4,550,589	4,550,589	5,006,788
CAPITAL OUTLAYS		45,627	120,000	138,633	120,000
REIMBURSED EXPENDITURES		(918)	(1,000)	409,802	433,024
<b>TOTAL RESOURCES</b>		<b>\$ 6,037,639</b>	<b>\$ 6,792,773</b>	<b>\$ 7,222,208</b>	<b>\$ 7,814,921</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		21.00	21.00	21.00	21.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 918	\$ 1,000	\$ (409,802)	\$ (433,024)
NET AUTOMOTIVE SERVICES I/S FUND		6,037,639	6,792,773	7,222,208	7,814,921
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 6,038,557</b>	<b>\$ 6,793,773</b>	<b>\$ 6,812,406</b>	<b>\$ 7,381,897</b>
<b>ANALYSIS</b>					

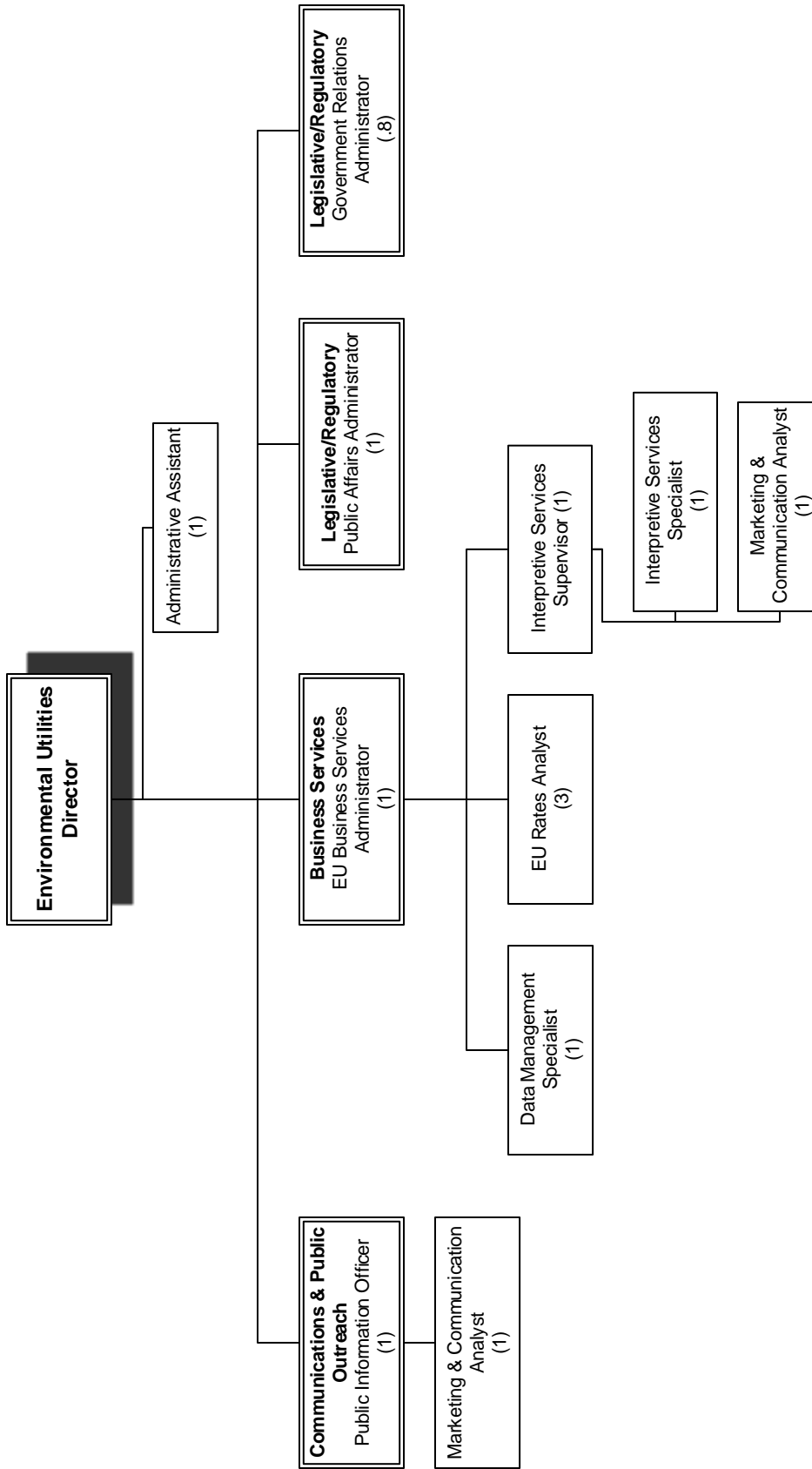
## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

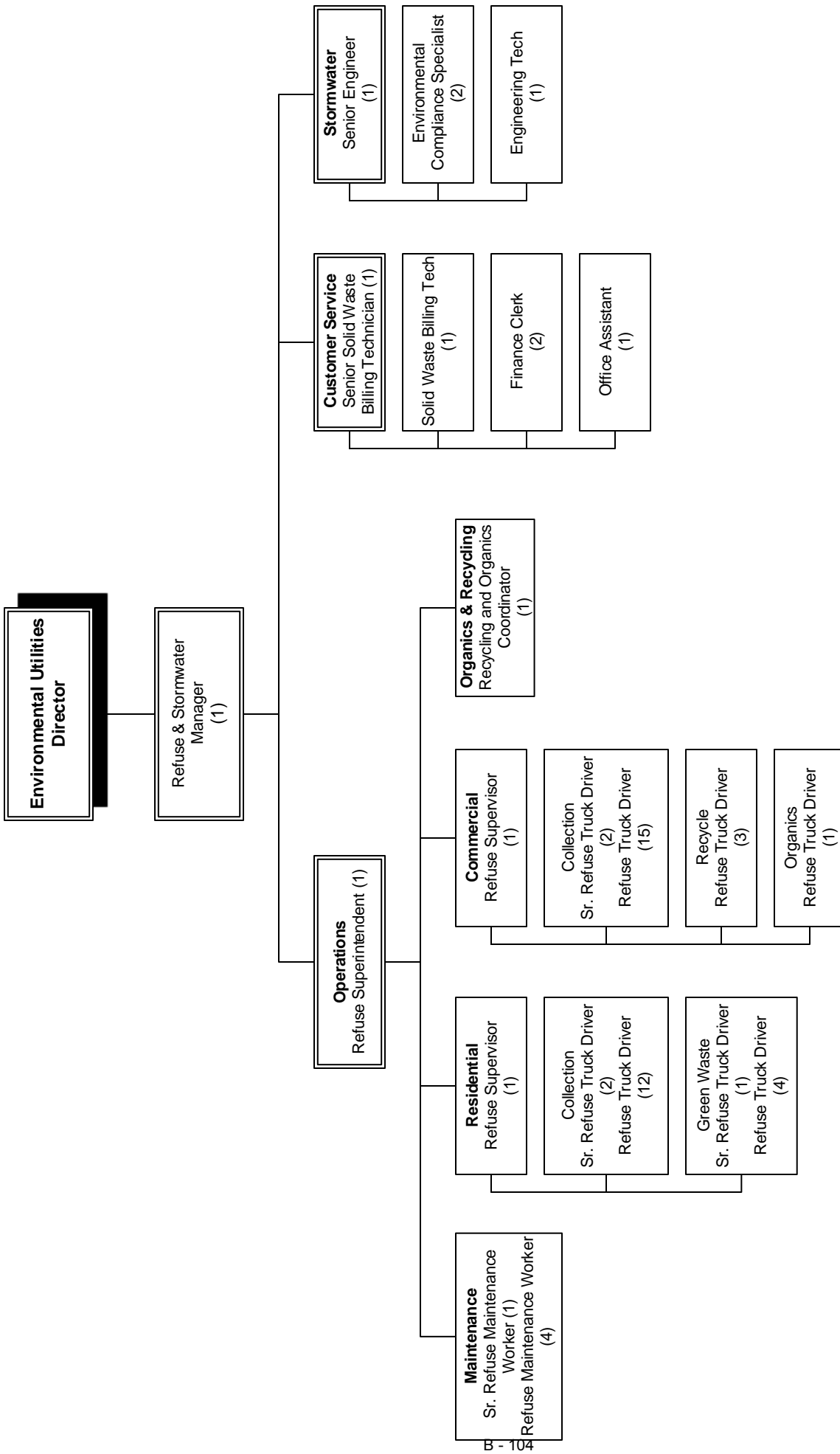
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FACILITIES AND PUBLIC WORKS	PUBLIC WORKS	FACILITY BLDG SERVICES & MAINTENANCE (03314-03316, 03331, 03332) (03340, 03341, 00510, 03350, 00511)		
<b>PROGRAM</b>				
To provide the City of Roseville with high quality maintenance and custodial services that present a favorable public image and a conducive environment for high productivity and community service.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Complete 99% of all Preventative Maintenance (PM) within 30 days of assignment</li> <li>- Complete 100% of all Health &amp; Safety (HS) work orders within 30 days of assignment</li> <li>- Achieve 70% technician time on work orders</li> <li>- Complete 80% of custodial facility inspections quarterly</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of PM work orders	n/a	3,600	3,500	3,600
- Number of HS work orders	n/a	1,900	1,600	1,700
- Total possible technician hours	n/a	12,480	12,480	12,480
- Number of custodial inspections	n/a	108	60	60
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of PM's completed in 30 days of assignment	99%	98%	99%	99%
- Percent of HS work orders completed in 30 days of assignment	100%	98%	100%	100%
- Percent of possible technician hours on work orders	n/a	70%	70%	70%
- Percent of custodial inspections completed	92%	98%	80%	80%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,498,715	\$ 1,641,507	\$ 1,641,507	\$ 1,649,722
MATERIALS, SUPPLIES, SERVICES	1,922,921	2,855,952	2,855,952	3,153,390
CAPITAL OUTLAYS	0	0	0	24,504
REIMBURSED EXPENDITURES	(88)	(119,637)	361,570	560,208
<b>TOTAL RESOURCES</b>	<b>\$ 3,421,548</b>	<b>\$ 4,377,822</b>	<b>\$ 4,859,029</b>	<b>\$ 5,387,824</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	15.75	15.75	15.75	14.75
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 88	\$ 119,637	\$ (361,570)	\$ (560,208)
NET GENERAL FUND	3,421,548	687,781	687,781	888,533
NET FACILITY SERVICES I/S FUND	0	3,689,261	4,170,468	4,435,656
NET FACILITY REHABILITATION I/S FUND	0	780	780	63,635
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 3,421,636</b>	<b>\$ 4,497,459</b>	<b>\$ 4,497,459</b>	<b>\$ 4,827,616</b>
<b>ANALYSIS</b>				
The drop in FTE for FY2018-19 is due to removing one allocation for a Senior Custodian, removing one Building Maintenance Aide, while adding one new Building Maintenance Supervisor.				
The increase in reimbursed expenditures is due to reporting indirect costs at the program operating level. Indirect costs were previously reported at the fund level.				



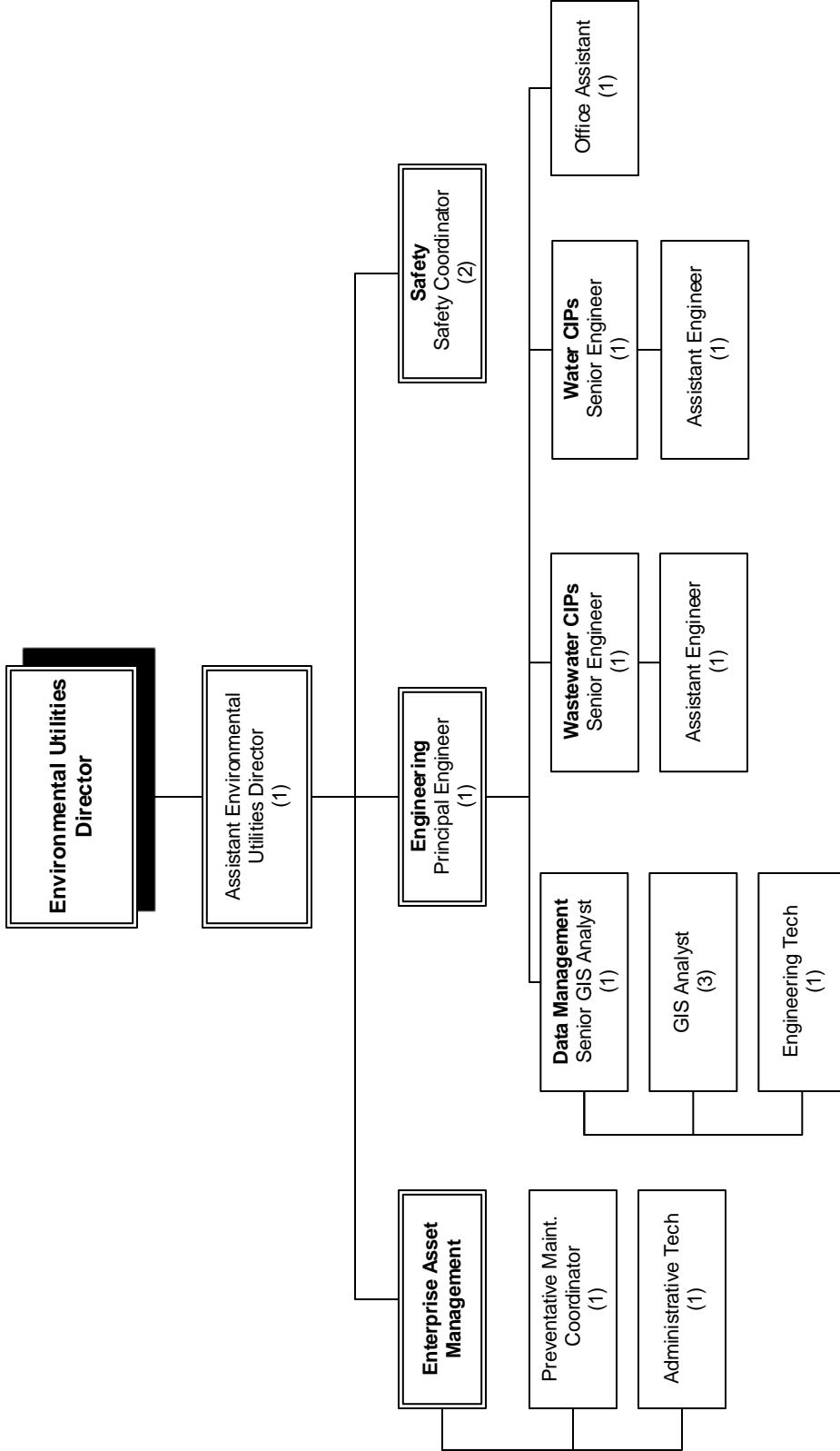
**Environmental Utilities Department (223.75 FTE)**

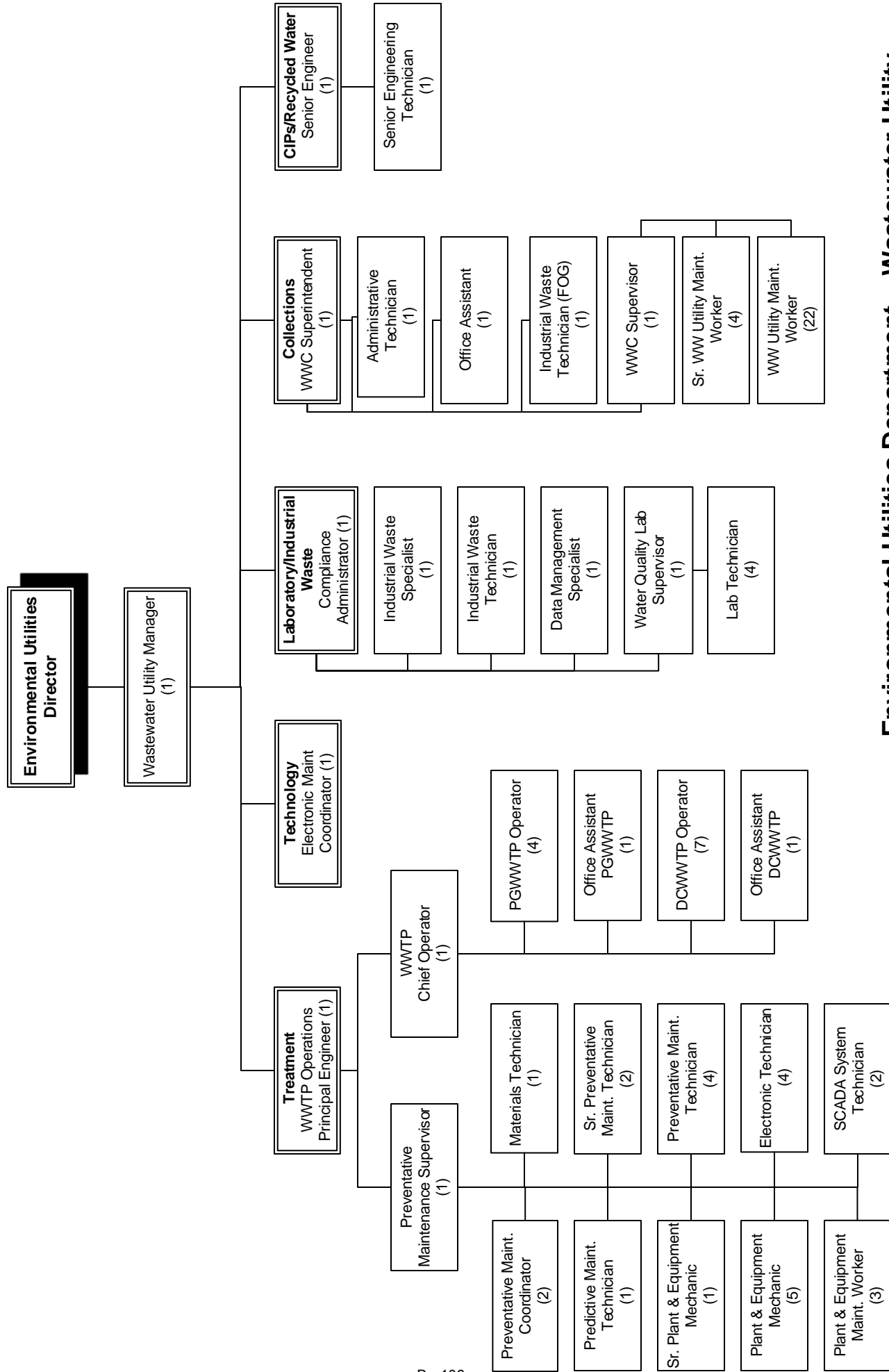


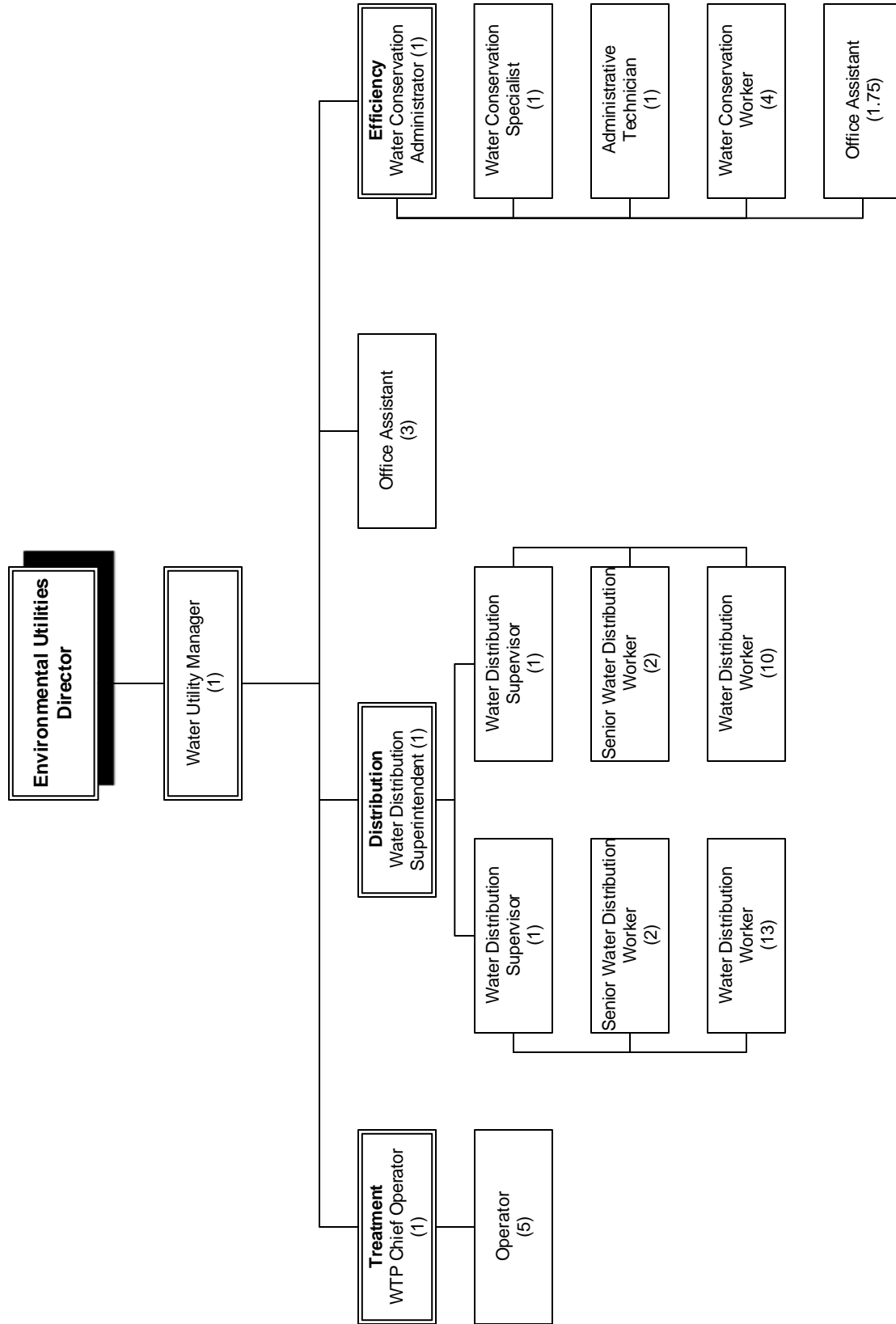
**Environmental Utilities Department - Administration**



**Environmental Utilities Department – Solid Waste**







**Environmental Utilities Department – Water Utility**

# ENVIRONMENTAL UTILITIES DEPARTMENT

Fiscal Year 2018-19

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## OVERVIEW OF SERVICES

The mission of Environmental Utilities is to be a progressive, self-sufficient group of utilities, looking for opportunities to serve the public in environmentally friendly and fiscally responsible ways. The department meets the public needs by providing four major services for water, wastewater, solid waste, and recycled water. The department also manages the City's stormwater quality program and co-manages the Utility Exploration Center with Roseville Electric Utility to meet state-mandated public outreach goals.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

The Water Utility purchases, treats, and distributes potable water to approximately 40,000 customer accounts. The Water Utility is also responsible for the maintenance of infrastructure and implementation of water efficiency programs. The Water Operations Fund budget of \$31.9 million includes projected operational increases, continued implementation of metered billing, and new regulatory requirements as well as planning for continued water service reliability. In addition to operational increases, the FY2018-19 budget includes \$3.5 million set aside for future infrastructure rehabilitation and replacement, and \$500,000 toward the Rate Stabilization Fund. Operational expenditures are consistent with the rates analysis conducted for FY2018-19.

The Wastewater Utility collects and treats wastewater for Roseville and its regional partners, South Placer Municipal Utility District, and Placer County. The Utility is also a regional provider of recycled water for areas in the City and Placer County. City staff responsibilities include maintenance of wastewater and recycled water infrastructure within Roseville city limits and operation and maintenance of the two regional wastewater treatment plants. The Wastewater Operations Fund budget of \$41.9 million includes projected operational costs for two wastewater treatment plants, laboratory, sewer collection system, and recycled water. In addition to operational costs, the FY2018-19 budget includes \$7.75 million set aside for future infrastructure rehabilitation and replacement. Operational expenditures are consistent with the rates analyses conducted for FY2018-19.

The Solid Waste Utility collects, recycles, and disposes of refuse for residential and commercial customers, and oversees the maintenance of the closed Roseville Sanitary Landfill. The Solid Waste Operations Fund budget of \$25.9 million includes operational increases associated with inflation, regulatory compliance, and the implementation of programs aimed at increasing diversion from the waste stream. In addition, the FY2018-19 budget includes \$565,000 set aside for the rehabilitation and replacement of existing cans and bins that require it. Solid Waste expenditures are consistent with those anticipated in the rates analysis conducted for FY2018-19. Solid Waste Utility staff are also responsible for managing the City's stormwater quality program. This state-mandated program is a General Fund-supported program with a budget of approximately \$810,000 for FY2018-19.

## KEY ISSUES

### Water

- Continue water reliability planning efforts including the Regional Water Authority led Regional Water Reliability Plan, a Central Valley Project recognized Groundwater Bank, and participation in the Ophir Water Treatment Plant and the RiverArc project with regional water partners
- Work with our West Placer Groundwater Sustainability Agency (GSA) partner members on local implementation of the Sustainable Groundwater Management Act; focus will change from GSA formation activities to development of the state mandated Groundwater Sustainability Plan
- Develop a Roseville Groundwater Strategic Plan that optimizes the current systems and plans out future groundwater and recharge infrastructure that maximizes water supply reliability and prepare for Roseville's future key role in an integrated regional conjunctive use program
- Complete renewal of the City's Long-Term Water Service Contract to secure Central Valley Project water supplies through 2060 and pursue other water supply opportunities
- Comprehensively evolve our connection fee program to include recycled water and new water supply and reliability project(s) for the future
- Complete design and start construction of the West Side Tank and Pump Station project to increase water storage within the distribution system
- Implement the next cycle of utility rate adjustments as needed for ensuring stability across long term financial plan and key fiscal policies
- Stay in front of external movements, including California WaterFix, long-term water use efficiency policy and the State Water Resources Control Board's tributary flow proceedings, to protect the City's and region's interests while forging new partnerships and alliances to advance northern California water reliability
- Continue to assist customers with minimizing water waste, improving water efficiencies and enhanced rebate programs
- Continue scheduled rehabilitation of water infrastructure consistent with condition assessments
- Advance our regional, state, and federal legislative and regulatory advocacy interests

### Wastewater

- Continuation of a project to increase treatment capacity of the Pleasant Grove Wastewater Treatment Plant

- Implementation of NPDES permits for both Pleasant Grove and Dry Creek Wastewater Treatment Plants including necessary process changes at Dry Creek to meet additional regulatory requirements
- Installation of energy conversion equipment at both the Pleasant Grove and Dry Creek Wastewater Treatment Plants
- Continued implementation of Fats, Oils, and Grease Program and planning for organic waste processing
- Provide staff support for the South Placer Wastewater Authority
- Continued implementation of collection system condition assessment recommendations
- Rehabilitation of aging treatment process equipment at the Dry Creek Wastewater Treatment Plant
- Initiation of rehabilitation projects at the Pleasant Grove Wastewater Treatment Plant
- Compliance with more stringent environmental regulations not directly related to wastewater treatment operations such as new environmental laboratory accreditation requirements for the water quality laboratories
- Compliance with new electronic reporting requirements of the U.S. Environmental Protection Agency

#### **Recycled Water**

- Continue planning efforts for the expansion of the recycled water system into future urban growth areas
- Planning for recycled water use outside of Roseville
- Rehabilitation and maintenance of existing recycled water facilities
- Expansion of service to new recycled water customers
- Manage semi-aggressive use of recycled water within existing and newly approved specific plan areas

#### **Solid Waste**

- Implement the Commercial Organic Waste Program to conform with AB 1826 requirements for Commercial Organics Recycling
- Coordinate with the Wastewater Utility as business case studies are developed for a potential waste to energy program, wherein organics collected by Solid Waste would supplement methane gas production at the Pleasant Grove WWTP potentially offsetting power needs of the plant or generating fuel for the Solid Waste collection fleet
- Monitor and proactively address requirements of proposed Extended Producer Responsibility (EPR) Bills addressing appropriate disposal of batteries, sharps, and pharmaceuticals
- Begin planning efforts to comply with SB 1383 Short Lived Climate Pollutants
- Implementation of the Stormwater Quality program to ensure compliance with the State's General Permit for Municipal Stormwater Discharges (NPDES Phase II Program)
- Monitor Stormwater trash amendment and prepare the City for implementation of the amendment
- Enhance the customer experience through the rebrand of the Solid Waste Collection Fleet

#### **Utility Exploration Center**

- Continue to provide Roseville residents with information on conservation actions supporting water and energy conservation, waste reduction, and watershed protection through interactive exhibits and innovative programming
- Conduct Green Living Workshops for Roseville homeowners and business owners
- Conduct special events and outreach programs throughout the year to connect Roseville residents with City utilities
- Provide programs for Roseville schools and other schools in the region and expand family programming and informational resources to serve a broad range of Roseville residents

#### **Environmental Utilities**

- Continue high-level public outreach efforts
- Conduct rate and connection fee analyses
- Enhance the Safety program through review and updates to Cal-OSHA required safety programs to reduce accidents/injuries and promote a safety-oriented culture
- Full implementation of the Enterprise Asset Management (EAM) system with a primary focus on horizontal assets
- Implement Customer Information System (CIS) required by Finance for customer billing
- Active participation in regional efforts like the Regional Water Authority and the newly formed West Placer Groundwater Sustainability Agency
- Continued regulatory and legislative advocacy
- Ensure that operational expenditures are consistent with the assumptions in the FY2018-19 rates analyses
- Continue participation in the City's Organization and Leadership Committee

## **SUMMARY**

Environmental Utilities continues to strive for the highest level of efficiency in providing utility services, while maintaining cost-effectiveness, and implementing regulatory and legislative requirements. Water Utility staff will provide customer assistance for continued conservation reductions as required by the State, Wastewater Utility staff will continue to meet more stringent regulatory requirements, and Solid Waste Utility staff will continue to expand organics, recycling, and hazardous waste programs. Maintaining the integrity of the \$2 billion investment in existing infrastructure remains a top priority that is being met by the ongoing implementation of our EAM program. EAM will provide Environmental Utilities, as well as other City operations, with a robust information system to manage and maintain our infrastructure assets and appropriately plan rehabilitation programs and projects. The Utility Exploration Center will continue to provide high quality educational programming and services for our residents. All staff will continue to monitor budgets to ensure revenues are sufficient to cover expenditures.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b>ENVIRONMENTAL UTILITIES</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(480: 08400) DEPARTMENT ADMINISTRATION	\$ 1,813,378	\$ 3,806,763	\$ 3,778,491	\$ 4,218,391
(485: 08405) EU - TECHNICAL SERVICES	3,425,721	3,948,613	3,948,613	3,021,423
(460: 08410) SOLID WASTE COLLECTION	14,864,398	16,081,350	16,458,599	17,753,092
(460: 08415) SOLID WASTE RECYCLING & GREEN WASTE	2,279,220	2,916,264	2,926,099	2,928,211
(470: 08420) WASTEWATER ADMINISTRATION	857,897	2,544,832	2,544,832	2,492,687
(480: 08421) WATER TREATMENT AND STORAGE	4,413,505	4,994,975	4,999,166	5,182,154
(470: 08422) DRY CREEK WW TREATMENT PLANT	6,714,183	7,328,741	7,376,990	7,544,654
(470: 08424) ENVIRONMENTAL UTILITIES MAINTENANCE	4,445,348	5,026,812	5,027,984	5,213,955
(470: 08425) WWW ANALYSIS	1,346,588	1,852,904	1,852,904	1,745,008
(470: 08427) PLEASANT GROVE WW TREATMENT PLANT	6,125,113	6,873,151	7,025,852	6,771,727
(480: 08430) WATER ADMINISTRATION	1,360,238	2,181,803	2,308,199	2,800,346
(480: 08431) WATER DISTRIBUTION	5,324,139	6,325,931	6,513,170	6,443,709
(470: 08432) WASTEWATER COLLECTION	4,853,764	5,356,020	5,374,398	5,656,564
(480: 08433) WATER EFFICIENCY	1,515,565	2,014,441	2,072,060	1,698,998
(470: 08441) RECYCLED WATER	171,399	545,247	550,027	555,692
(224: 08450) STORMWATER MANAGEMENT	692,877	757,706	875,765	810,061
(227: 08527) UTILITY EXPLORATION CENTER	612,678	834,328	901,836	949,200
REIMBURSED EXPENDITURES	(5,207,496)	(5,660,633)	(1,775,353)	(2,730,996)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 55,608,515</b>	<b>\$ 67,729,248</b>	<b>\$ 72,759,632</b>	<b>\$ 73,054,876</b>

<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 27,591,970	\$ 31,314,131	\$ 31,317,131	\$ 31,738,904
MATERIALS, SUPPLIES, SERVICES	33,064,136	41,703,035	42,776,880	43,659,725
CAPITAL OUTLAYS	159,905	372,715	440,974	387,243
REIMBURSED EXPENDITURES	(5,207,496)	(5,660,633)	(1,775,353)	(2,730,996)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 55,608,515</b>	<b>\$ 67,729,248</b>	<b>\$ 72,759,632</b>	<b>\$ 73,054,876</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>223.75</b>	<b>223.75</b>	<b>227.75</b>	<b>223.75</b>

<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 5,207,496	\$ 5,660,633	\$ 1,775,353	\$ 2,730,996
NET STORMWATER MANAGEMENT FUND	692,877	757,706	340,894	159,320
NET SOLID WASTE FUND	17,014,252	18,792,614	21,926,274	23,120,284
NET SOLID WASTE CAPITAL PURCHASE FUND	115,566	190,000	203,780	229,325
NET SOLID WASTE REHAB FUND	0	0	14,661	6,471
NET WASTEWATER FUND	20,198,697	24,931,792	28,158,364	29,325,907
NET WASTEWATER CONSTRUCTION FUND	0	0	820	3,552
NET WASTEWATER REHAB FUND	0	0	38,602	66,971
NET WASTEWATER REHAB STABILIZATION FUND	0	0	2,338	3,213
NET WATER FUND	14,607,423	19,766,127	19,116,002	20,229,664
NET WASTEWATER CONSTRUCTION FUND	0	0	60,733	52,763
NET WATER REHAB FUND	78,330	36,200	55,481	38,847
NET WATER METER RETROFIT FUND	0	0	722	1,179
NET WATER RATE STABILIZATION FUND	0	0	4,730	5,949
NET EU - TECHNICAL SERVICES FUND	2,303,718	2,435,481	2,908,346	(208,730)
NET UTILITY EXPLORATION FUND	597,652	819,328	(72,115)	20,161
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 60,816,011</b>	<b>\$ 73,389,881</b>	<b>\$ 74,534,985</b>	<b>\$ 75,785,872</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES	ADMINISTRATION (08400, 00480)		
<b>PROGRAM</b>				
To provide direction and administrative support to the Environmental Utilities Department for water treatment and distribution, wastewater collection and treatment, recycled water distribution, solid waste collection, disposal, and recycling to serve the needs of the community.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To ensure sufficient resources exist to serve both existing and future customers</li> <li>- To monitor customer service programs to ensure the department is meeting the needs of our customers</li> <li>- To monitor the fiscal health of the department, ensuring the utilities are cost effective and competitive with surrounding jurisdictions</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Debt ratio water utility	5.19%	36.0%	36.0%	36.0%
- Debt ratio wastewater utility	6.7%	49.8%	49.8%	49.8%
- Water bond rating water utility	AA-	AA-	AA-	AA-
- Days cash on hand Water utility	437	337	337	337
- Days cash on hand Wastewater utility	344	150	150	150
- Days cash on hand Solid Waste utility	352	150	150	150
- Water net revenue (% of net revenue to debt service)	3.82	1.20	1.20	1.20
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,412,895	\$ 2,101,441	\$ 2,101,441	\$ 2,177,955
MATERIALS, SUPPLIES, SERVICES	400,483	1,705,322	1,664,550	2,040,436
CAPITAL OUTLAYS	0	0	12,500	0
REIMBURSED EXPENDITURES	(3,205)	(11,000)	(640,473)	(53,994)
<b>TOTAL RESOURCES</b>	<b>\$ 1,810,173</b>	<b>\$ 3,795,763</b>	<b>\$ 3,138,018</b>	<b>\$ 4,164,397</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	9.00	9.00	10.00	11.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 3,205	\$ 11,000	\$ 640,473	\$ 53,994
NET WATER FUND	1,810,173	3,795,763	3,138,018	4,164,397
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,813,378</b>	<b>\$ 3,806,763</b>	<b>\$ 3,778,491</b>	<b>\$ 4,218,391</b>
<b>ANALYSIS</b>				
The increase in FTE for FY2018-19 is due to moving in one Government Relations Administrator from Public Affairs and Communication.				
The increase in FTE for FY2017-18 is due to adding one Safety Coordinator.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES	EU - TECHNICAL SERVICES (08402, 08405, 00485)		
<b>PROGRAM</b>				
To support Environmental Utilities (solid waste, water, wastewater, recycled water) by providing general engineering services for capital improvement projects, engineering support services, data management and reporting, automated mapping and facilities management.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Provide engineering services on Capital Improvement and Special Projects</li> <li>- Keep utility infrastructure maps up to date. Convert maps for GIS applications</li> <li>- Provide staff to support the City-wide GIS Project</li> <li>- Manage departmental safety programs</li> <li>- Provide staff to support enterprise fund data management and reporting functions.</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Water/Wastewater/Recycled Water Design/Special Projects	17	17	17	12
- Capital Improvement Projects under construction	4	14	14	9
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of capital improvement design projects completed	71%	88%	88%	50%
- Percent of capital improvement construction projects completed	40%	36%	30%	44%
- Costs charged to water operations	\$1,135,235	\$718,000	\$745,000	\$2,201,865
- Costs charged to wastewater and recycled water operations	\$818,046	\$551,000	\$400,000	\$1,223,537
- Costs charged to solid waste operations	\$74,516	\$104,000	\$95,000	\$154,285
- Percentage of new utilities mapped by the end of the warranty period	95%	90%	90%	90%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 3,192,002	\$ 3,536,036	\$ 3,536,036	\$ 2,674,590
MATERIALS, SUPPLIES, SERVICES	233,719	412,577	412,577	346,833
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(811,700)	(987,668)	(882,628)	(3,230,153)
<b>TOTAL RESOURCES</b>	<b>\$ 2,614,021</b>	<b>\$ 2,960,945</b>	<b>\$ 3,065,985</b>	<b>\$ (208,730)</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	23.00	23.00	23.00	16.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 811,700	\$ 987,668	\$ 882,628	\$ 3,230,153
NET WATER FUND	310,303	525,464	157,639	0
NET EU TECHNICAL SERVICES FUND	2,303,718	2,435,481	2,908,346	(208,730)
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 3,425,721</b>	<b>\$ 3,948,613</b>	<b>\$ 3,948,613</b>	<b>\$ 3,021,423</b>
<b>ANALYSIS</b>				
<p>The Asset Management program has been combined with Technical Services program.</p> <p>The drop in FTE for FY2018-19 is due to moving several allocations. This includes moving (1) Principal Engineer to Water Administration, and (2) Associate Engineers, (1) Senior Construction Inspector, (2) Construction Inspectors and (1) Senior Engineer to the Development Services - Engineering department.</p>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
SOLID WASTE	ENVIRONMENTAL UTILITIES	SOLID WASTE COLLECTION (08410-08414, 08417, 00460, 00462, 00463)		
<b>PROGRAM</b>				
To provide exceptional, cost efficient solid waste and recycling collection services with an emphasis on protecting the environment and reducing waste.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Reducing the amount of trash disposed, through reduce, reuse and recycling efforts</li> <li>- Delivering outstanding customer service at competitive rates</li> <li>- Protecting the environment by meeting or exceeding all regulatory requirements</li> <li>- Creating a safe and enjoyable working environment for all employees</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Pounds of waste per person per day	4.0	6.0	6.0	4.0
- Tons of solid waste collected	101,744	110,000	110,000	110,000
- Service interruption missed pick up	0.06%	0.50%	0.50%	0.50%
- Residential customers per dedicated employee per week	3,993	4,100	4,100	4,100
- Commercial containers per dedicated employee per week	95	100	100	100
- Roll-Off hauls per dedicated employee per week	30	30	30	30
- Days cash on hand	352	150	150	150
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 4,249,057	\$ 4,838,172	\$ 4,838,172	\$ 5,040,014
MATERIALS, SUPPLIES, SERVICES	10,499,775	11,053,178	11,422,225	12,489,078
CAPITAL OUTLAYS	115,566	190,000	198,202	224,000
REIMBURSED EXPENDITURES	(13,800)	(15,000)	2,760,017	2,674,777
<b>TOTAL RESOURCES</b>	<b>\$ 14,850,598</b>	<b>\$ 16,066,350</b>	<b>\$ 19,218,616</b>	<b>\$ 20,427,869</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	43.00	43.00	45.00	45.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 13,800	\$ 15,000	\$ (2,760,017)	\$ (2,674,777)
NET SOLID WASTE FUND	14,735,032	15,876,350	19,000,175	20,192,073
NET SOLID WASTE REHAB FUND	0	0	14,661	6,471
NET SOLID WASTE CAPITAL PURCHASE FUND	115,566	190,000	203,780	229,325
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 14,864,398</b>	<b>\$ 16,081,350</b>	<b>\$ 16,458,599</b>	<b>\$ 17,753,092</b>
<b>ANALYSIS</b>				
The increase in FTE during FY2017-18 is due to adding one Senior Solid Waste Billing Technician, and one Refuse Truck Driver.				
The increase in reimbursed expenditures is due to recovering indirect costs, and the reimbursement of utility billing costs at the program operating level. These expenditures were previously reported at the fund level.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
SOLID WASTE	ENVIRONMENTAL UTILITIES	SOLID WASTE RECYCLING & GREEN WASTE (08415, 08416, 08419)			
<b>PROGRAM</b>					
To develop and implement programs to divert recyclables from landfill disposal.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To divert 250 tons of newspapers from landfill disposal</li> <li>- To divert 3,500 tons of cardboard from landfill disposal</li> <li>- To divert 550 gallons of used motor oil from landfill disposal</li> <li>- To divert 13,000 tons of green waste from landfill disposal</li> <li>- To divert 2,000 tons of organics from landfill disposal</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Tons of newspaper collected		285	300	300	250
- Tons of cardboard collected		3,554	3,500	3,500	3,500
- Gallons of used motor oil collected		520	550	550	550
- Tons of green waste collected		12,890	13,000	13,000	13,000
- Tons of organics collected		300	1,200	1,200	2,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent of waste stream diverted through City programs		14.4%	16.0%	16.0%	16.0%
- Newspaper revenues		\$9,974	\$10,000	\$10,000	\$5,000
- Newspaper diverted tipping fees		\$19,665	\$19,000	\$19,000	\$20,000
- Cardboard revenues		\$312,140	\$220,000	\$220,000	\$25,000
- Cardboard diverted tipping fees		\$152,263	\$200,000	\$200,000	\$175,000
- Green waste diverted tipping fees		\$245,226	\$450,000	\$450,000	\$175,000
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 1,087,565	\$ 1,102,397	\$ 1,102,397	\$ 1,114,552
MATERIALS, SUPPLIES, SERVICES		1,191,655	1,758,867	1,768,702	1,778,659
CAPITAL OUTLAYS		0	55,000	55,000	35,000
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 2,279,220</b>	<b>\$ 2,916,264</b>	<b>\$ 2,926,099</b>	<b>\$ 2,928,211</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		10.00	10.00	10.00	10.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET SOLID WASTE FUND		<u>2,279,220</u>	<u>2,916,264</u>	<u>2,926,099</u>	<u>2,928,211</u>
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 2,279,220</b>	<b>\$ 2,916,264</b>	<b>\$ 2,926,099</b>	<b>\$ 2,928,211</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES	WASTEWATER ADMINISTRATION (08420, 00470, 00471, 00474, 00475)			
<b>PROGRAM</b>					
To provide cost effective wastewater collection and treatment, while meeting current operating criteria and maintaining facilities and equipment in a working condition.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- WASTEWATER TREATMENT: To deliver treated effluent that meets discharge permit standards and is in a condition that will not degrade the receiving water quality</li> <li>- WASTEWATER COLLECTION: To eliminate health hazards to the general public by maintaining the integrity of the existing wastewater collection system</li> <li>- PREVENTATIVE MAINTENANCE: To provide total preventative maintenance for the various divisions of Environmental Utilities in order to extend the equipment life and reduce the need for critical repairs</li> <li>- ENVIRONMENTAL LAB / INDUSTRIAL WASTE PROGRAM: To meet the process control and monitoring needs of the Water / Wastewater Utility Divisions of Environmental Utilities</li> <li>- RECYCLED WATER: To deliver recycled water to meet major turf irrigation needs at appropriate locations (e.g. Woodcreek Golf Course and Del Webb Golf Course)</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Days cash on hand		344	150	150	150
- Debt ratio wastewater utility		6.7%	49.8%	49.8%	49.8%
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 626,696	\$ 673,427	\$ 673,427	\$ 660,359
MATERIALS, SUPPLIES, SERVICES		231,201	1,871,405	1,871,405	1,832,328
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(28,505)	(15,000)	3,028,052	4,066,863
<b>TOTAL RESOURCES</b>		<b>\$ 829,392</b>	<b>\$ 2,529,832</b>	<b>\$ 5,572,884</b>	<b>\$ 6,559,550</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		3.00	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 28,505	\$ 15,000	\$ (3,028,052)	\$ (4,066,863)
NET WASTEWATER CONSTRUCTION FUND		0	0	820	3,552
NET WASTEWATER REHAB FUND		0	0	38,602	66,971
NET WASTEWATER RATE STABILIZATION FUND		0	0	2,338	3,213
NET WASTEWATER FUND		829,392	2,529,832	5,531,124	6,485,814
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 857,897</b>	<b>\$ 2,544,832</b>	<b>\$ 2,544,832</b>	<b>\$ 2,492,687</b>
<b>ANALYSIS</b>					
The increase in reimbursed expenditures is due to recovering indirect costs, and the reimbursement of utility billing costs at the program operating level. These expenditures were previously reported at the fund level.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WATER	ENVIRONMENTAL UTILITIES	WATER TREATMENT AND STORAGE (08421)		
<b>PROGRAM</b>				
To provide treatment and deliver water to the distribution system and storage reservoirs that is safe, clear, palatable and meets the needs of water users in the City of Roseville.				
<b>PROGRAM OBJECTIVES</b>				
To meet all requirements of the U.S. Environmental Protection Agency and the State of California Department of Health Services. Specifically:				
<ul style="list-style-type: none"> <li>- To maintain a turbidity of less than 0.05 turbidity units on an average monthly basis</li> <li>- To maintain a bacteriological count wherein 0.00% of routine samples shall be total coliform positive</li> <li>- To maintain a fluoride level within a range of 0.7 to 1.1 milligrams per liter on an average basis</li> <li>- To maintain a pH value within a range of 8.4 to 8.8</li> <li>- Maintain system chlorine residuals above 0.2 milligrams per liter</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Water production (acre feet)	26,036	30,000	30,202	32,000
- Complete 75% of mechanical maintenance division work orders	85%	75%	86%	75%
- Complete 75% of operator work orders	80%	15%	78%	75%
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Average monthly turbidity units level	0.03	0.05	0.03	0.05
- Percent of samples that are total coliform positive	0.00%	0.00%	0.00%	0.00%
- Average monthly fluoride level (mg/L)	0.7	0.7	0.7	0.7
- Average monthly pH	8.6	8.7	8.6	8.7
- Cost to treat 100 cubic feet of water excluding cost of raw water	\$0.221	\$0.220	\$0.220	\$0.220
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 826,373	\$ 839,905	\$ 839,905	\$ 884,584
MATERIALS, SUPPLIES, SERVICES	3,587,132	4,128,661	4,132,852	4,270,633
CAPITAL OUTLAYS	0	26,409	26,409	26,937
REIMBURSED EXPENDITURES	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL RESOURCES	\$ 4,413,505	\$ 4,994,975	\$ 4,999,166	\$ 5,182,154
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	6.00	6.00	6.00	6.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET WATER FUND	<u>4,413,505</u>	<u>4,994,975</u>	<u>4,999,166</u>	<u>5,182,154</u>
TOTAL FUNDING REQUIRED	\$ 4,413,505	\$ 4,994,975	\$ 4,999,166	\$ 5,182,154
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WASTEWATER	ENVIRONMENTAL UTILITIES	DRY CREEK WASTEWATER TREATMENT PLANT (08422)		
<b>PROGRAM</b>				
To treat and dispose of domestic and industrial waste in an efficient manner that will result in no degradation to the purity and aesthetics of the receiving stream.				
<b>PROGRAM OBJECTIVES</b>				
- To deliver treated effluent that meets National Pollution Discharge Elimination System (NPDES) standards and is in a condition that will not degrade the quality in the receiving stream - To treat and dispose of domestic and industrial waste using the least energy and chemicals as practical - To operate and maintain the treatment facility in the most efficient manner, minimizing the life cycle cost of associated assets				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of NPDES permit violations	1	0	2	0
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,059,930	\$ 999,731	\$ 999,731	\$ 1,073,960
MATERIALS, SUPPLIES, SERVICES	5,654,253	6,329,010	6,377,259	6,470,694
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 6,714,183</b>	<b>\$ 7,328,741</b>	<b>\$ 7,376,990</b>	<b>\$ 7,544,654</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	8.00	8.00	8.00	8.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET WASTEWATER FUND	6,714,183	7,328,741	7,376,990	7,544,654
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 6,714,183</b>	<b>\$ 7,328,741</b>	<b>\$ 7,376,990</b>	<b>\$ 7,544,654</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WASTEWATER	ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES MAINTENANCE (08424)		
<b>PROGRAM</b>				
Provide safe, skilled, prompt, courteous and cost effective maintenance services for City treatment plants, wastewater collections system, water distribution, Police, Fire, Parks, Garage and all other City customers requesting technical and maintenance services.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To balance maintenance work types with an emphasis on preventative and predictive maintenance which lead us to an overall reduced maintenance cost of treatment through the ability to plan maintenance more effectively</li> <li>- To provide a rich learning culture for the maintenance staff through training, career development and stretch opportunities</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Percent total of total - preventative work order hours	46.4%	45%	44%	50%
- Percent total of total - project work order hours	12.8%	15%	2%	10%
- Percent total of total - reactive work order hours	34.0%	28%	31%	25%
- Percent total of total - predictive work order hours	6.8%	12%	11%	15%
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 3,958,427	\$ 4,487,974	\$ 4,487,974	\$ 4,637,820
MATERIALS, SUPPLIES, SERVICES	486,921	538,838	540,010	576,135
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(3,326,935)	(3,663,815)	(3,663,815)	(3,668,195)
<b>TOTAL RESOURCES</b>	<b>\$ 1,118,413</b>	<b>\$ 1,362,997</b>	<b>\$ 1,364,169</b>	<b>\$ 1,545,760</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	26.00	26.00	26.00	26.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 3,326,935	\$ 3,663,815	\$ 3,663,815	\$ 3,668,195
NET WASTEWATER FUND	1,118,413	1,362,997	1,364,169	1,545,760
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 4,445,348</b>	<b>\$ 5,026,812</b>	<b>\$ 5,027,984</b>	<b>\$ 5,213,955</b>
<b>ANALYSIS</b>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WASTEWATER	ENVIRONMENTAL UTILITIES	WATER / WASTEWATER ANALYSIS (08425, 08426)		
<b>PROGRAM</b>				
INDUSTRIAL WASTEWATER (08425): To conduct inspection, monitoring, and enforcement of the Industrial Wastewater Ordinance so that discharges to the sewer system/publicly owned treatment works (POTWs) do not cause violations of the NPDES discharge permit.				
LAB (08426): To provide water quality monitoring and analysis for the Water and Wastewater Utility Divisions and to meet their operational and state mandated requirements in order to ensure public and environmental safety.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To meet the process control, regulatory monitoring and reporting needs of the Water and Wastewater Utility Division</li> <li>- Comply with monitoring and analysis requirements for the National Pollutant Discharge Elimination system (NPDES), Industrial Local Limits, California and Environmental Protection Agency (EPA) Industrial Pretreatment Program, and California Department of Public Health Drinking Water Program</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Retain State Water Board Environmental Laboratory Accreditation Program (ELAP) certifications	2	2	2	2
- Retain EPA approved pretreatment program	100%	100%	100%	100%
- Timely, accurate submittal of compliance reports	100%	100%	100%	100%
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 919,664	\$ 1,213,787	\$ 1,213,787	\$ 1,200,955
MATERIALS, SUPPLIES, SERVICES	426,924	639,117	639,117	544,053
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(760,903)	(822,100)	(822,100)	(895,312)
<b>TOTAL RESOURCES</b>	<b>\$ 585,685</b>	<b>\$ 1,030,804</b>	<b>\$ 1,030,804</b>	<b>\$ 849,696</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	9.00	9.00	9.00	9.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 760,903	\$ 822,100	\$ 822,100	\$ 895,312
NET WASTEWATER FUND	585,685	1,030,804	1,030,804	849,696
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,346,588</b>	<b>\$ 1,852,904</b>	<b>\$ 1,852,904</b>	<b>\$ 1,745,008</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES	PLEASANT GROVE WASTEWATER TREATMENT PLANT (08427)			
<b>PROGRAM</b> To treat and dispose of domestic and industrial waste in an efficient manner that will result in no degradation to the purity and aesthetics of the receiving stream.					
<b>PROGRAM OBJECTIVES</b> <ul style="list-style-type: none"> <li>- To deliver treated effluent that meets National Pollution Discharge Elimination System (NPDES) standards and is in a condition that will not degrade the quality in the receiving stream</li> <li>- To treat and dispose of domestic and industrial waste using the least energy and chemicals as practical</li> <li>- To Operate and Maintain (O &amp; M) the treatment facility in the most efficient manner, minimizing the life cycle cost of associated assets</li> </ul>					
<b>PERFORMANCE MEASURES</b>		2016-17 ACTUAL	2017-18 TARGET	2017-18 DEPT EST	2018-19 BUDGET
<b>WORK VOLUME:</b> - Number of NPDES permit violations		6	0	16	0
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<b>RESOURCES REQUIRED</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS		\$ 844,132	\$ 835,111	\$ 835,111	\$ 858,887
MATERIALS, SUPPLIES, SERVICES		5,280,981	6,038,040	6,190,741	5,912,840
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(2,355)	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 6,122,758</b>	<b>\$ 6,873,151</b>	<b>\$ 7,025,852</b>	<b>\$ 6,771,727</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		6.00	6.00	6.00	6.00
<b>FUNDING SUMMARY</b>		2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES		\$ 2,355	\$ 0	\$ 0	\$ 0
NET WASTEWATER FUND		<u>6,122,758</u>	<u>6,873,151</u>	<u>7,025,852</u>	<u>6,771,727</u>
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 6,125,113</b>	<b>\$ 6,873,151</b>	<b>\$ 7,025,852</b>	<b>\$ 6,771,727</b>
<b>ANALYSIS</b> NPDES violations in FY2017-18 were due to a short term coliform issue that has since been resolved.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WATER	ENVIRONMENTAL UTILITIES	WATER ADMINISTRATION (08430, 00481-00484)		
<b>PROGRAM</b>				
To provide reliable, healthful and cost effective water utility to present and future generations of Roseville and plan infrastructure to accommodate community development.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Plan for future water capacity</li> <li>- Develop priorities for infrastructure rehabilitation projects:                             <ul style="list-style-type: none"> <li>Rehabilitation project identification</li> <li>Project Schedule / funding plan</li> </ul> </li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Water Capital Improvement Project:				
• Aquifer Storage and Recovery (ASR) Program Development	1	1	1	1
• Well Construction Project	0	1	1	1
• West Side Tank and Pump Station	1	1	1	1
- Implement Enterprise Asset Management (EAM) system utility wide	0	1	1	1
- Rehabilitation Planning and Implementation:				
• Complete Atlantic Street Pipeline - Phase 2	1	1	1	1
• Implement SCADA replacement	1	1	1	1
- Days cash on hand	437	150	150	150
- Debt ratio water utility	5.1%	36%	36%	36%
- Water bond rating	AA-	A+	AA-	AA-
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Capital Improvement Construction:				
• Aquifer Storage and Recovery (ASR) Program Development	75%	100%	20%	79%
• Well Construction Project	0%	100%	10%	30%
• West Side Tank and Pump Station	20%	60%	10%	50%
- Implement EAM system utility wide	30%	100%	10%	60%
- Rehabilitation Planning and Implementation:				
• Complete Atlantic Street Pipeline - Phase 2	100%	100%	10%	40%
• Implement Supervisory Control and Data Acquisition (SCADA) replacement (water utility)	100%	100%	100%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 241,946	\$ 238,424	\$ 238,424	\$ 620,367
MATERIALS, SUPPLIES, SERVICES	1,118,292	1,943,379	2,069,775	2,179,979
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	85,466	74,848
<b>TOTAL RESOURCES</b>	<b>\$ 1,360,238</b>	<b>\$ 2,181,803</b>	<b>\$ 2,393,665</b>	<b>\$ 2,875,194</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	1.00	1.00	1.00	3.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ (85,466)	\$ (74,848)
NET WATER CONSTRUCTION FUND	0	0	60,733	52,763
NET WATER REHAB FUND	78,330	36,200	55,481	38,847
NET WATER METER RETROFIT FUND	0	0	722	1,179
NET WATER RATE STABILIZATION FUND	0	0	4,730	5,949
NET WATER FUND	1,281,908	2,145,603	2,271,999	2,776,456
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,360,238</b>	<b>\$ 2,181,803</b>	<b>\$ 2,308,199</b>	<b>\$ 2,800,346</b>
<b>ANALYSIS</b>				
<ul style="list-style-type: none"> <li>- ASR Program development - maintenance / preparedness plan stopped in spring 2018, completed by 2019.</li> <li>- Well construction project - begins in spring 2018.</li> <li>- West side tank and pump station - contractor awarded in spring 2018.</li> <li>- Atlantic Street - technical memo evaluating pipelines finished in fall 2017, evaluating next phases of project.</li> </ul> <p>The increase in FTE for FY2018-19 is due to moving in (1) Principal Engineer from EU - Technical Services, and (1) Public Affairs Administrator from Public Affairs and Communications.</p>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WATER	ENVIRONMENTAL UTILITIES	WATER DISTRIBUTION (08431)			
<b>PROGRAM</b> To maintain a safe and reliable water distribution system that will provide safe, wholesome water with adequate pressure and flow for fire protection.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To devote 85% of staffing time to the preventive maintenance program during the fiscal year</li> <li>- To ensure safety on the job through frequent tailgate safety meetings and training and incur "0" on-the-job accidents</li> <li>- To test all Backflows within the City</li> <li>- To inspect for cross connection within the City</li> <li>- To process water meters sell / install</li> <li>- Upgrade water services as available</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of air release valves inspected and repaired		611	607	600	604
- Number of backflow devices tested		5,183	5,092	5,155	5,155
- Number of cross connection inspections		7	2	2	2
- Number of meters sold		1,044	600	800	600
- Number of hydrants flushed		1,493	500	900	1,000
- Number of valves exercised		2,240	1,000	2,000	3,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Number of accidents on-the-job		4	0	0	0
- Percent of working staff-hours devoted to preventive maintenance		85%	85%	85%	85%
- Number of meters installed by meter crew (new homes/business)		803	1,000	900	1,000
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 3,789,096	\$ 4,366,946	\$ 4,366,946	\$ 4,381,597
MATERIALS, SUPPLIES, SERVICES		1,529,543	1,902,679	2,042,361	2,005,806
CAPITAL OUTLAYS		5,500	56,306	103,863	56,306
REIMBURSED EXPENDITURES		(47,751)	(36,050)	(36,050)	(36,050)
<b>TOTAL RESOURCES</b>		<b>\$ 5,276,388</b>	<b>\$ 6,289,881</b>	<b>\$ 6,477,120</b>	<b>\$ 6,407,659</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		32.00	32.00	32.00	32.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 47,751	\$ 36,050	\$ 36,050	\$ 36,050
NET WATER FUND		5,276,388	6,289,881	6,477,120	6,407,659
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 5,324,139</b>	<b>\$ 6,325,931</b>	<b>\$ 6,513,170</b>	<b>\$ 6,443,709</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES	WASTEWATER COLLECTION (08432)			
<b>PROGRAM</b>					
To eliminate health hazards and inconvenience to the general public and the environment by maintaining the integrity of the existing wastewater collection system, with special emphasis on old development.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To devote at least 80% of working staff time to preventive maintenance program in wastewater</li> <li>- To ensure capital improvements are made as required during the fiscal year</li> <li>- To flush 290 miles of sewer mains during the fiscal year</li> <li>- To Close Circuit Television (CCTV) inspect 65 miles of sewer main during the fiscal year</li> <li>- To CCTV inspect 32 miles of sewer laterals during the fiscal year</li> <li>- To install 100 cleanouts during the fiscal year</li> <li>- To have no category 1 Sanitary Sewer Overflows (SSO) during the fiscal year</li> <li>- To have no repeat SSOs from the same location</li> <li>- To chemically treat and control root growth in 6 miles of sewer laterals</li> <li>- To maintain a reliable and efficient wastewater collection system</li> <li>- To ensure safety on the job through frequent safety inspections and training and incur "0" on-the-job accidents during the fiscal year</li> <li>- To ensure 100% of Food Service Establishments (FSE) are permitted</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of miles of sewer mains flushed	294	245	280	290	
- Number of miles of sewer mains CCTV inspected	59.11	65.00	65.00	65.00	
- Number of miles of sewer lateral CCTV inspected	32.51	32.00	32.00	32.00	
- Number of cleanouts installed	141	100	100	100	
- Number of services rehabilitated	85	75	75	85	
- Number of miles to chemically treat and control root growth in sewer laterals	n/a	10	5	6	
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of working staff devoted to preventative maintenance	82%	80%	80%	80%	
- Number of category 1 SSOs	0	0	1	0	
- Number of repeat SSOs from same location	0	0	0	0	
- Number of on-the-job accidents	0	0	0	0	
- % of mandatory training completed	n/a	n/a	n/a	100%	
- Ensure 100% of "FSE" are permitted	n/a	n/a	n/a	100%	
- Number of sewer overflows/100 miles sewer laterals	2.18	< 8	< 8	< 8	
- Number of sewer overflows/100 miles of sewer main	0.00	<0.6	<0.6	<0.6	
- Response time to customer inquiries	19	< 40	< 40	< 40	
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 3,505,666	\$ 3,812,821	\$ 3,812,821	\$ 4,020,241	
MATERIALS, SUPPLIES, SERVICES	1,309,259	1,498,199	1,516,577	1,591,323	
CAPITAL OUTLAYS	38,839	45,000	45,000	45,000	
REIMBURSED EXPENDITURES	(196,897)	(95,000)	(95,000)	(84,000)	
<b>TOTAL RESOURCES</b>	<b>\$ 4,656,867</b>	<b>\$ 5,261,020</b>	<b>\$ 5,279,398</b>	<b>\$ 5,572,564</b>	
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	30.00	30.00	31.00	31.00	
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 196,897	\$ 95,000	\$ 95,000	\$ 84,000	
NET WASTEWATER FUND	4,656,867	5,261,020	5,279,398	5,572,564	
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 4,853,764</b>	<b>\$ 5,356,020</b>	<b>\$ 5,374,398</b>	<b>\$ 5,656,564</b>	
<b>ANALYSIS</b>					
Removing work volume preventative maintenance for miles of service lateral cleaned due to chemical root control program. Number of manholes rehabilitated is removed due to low number of manholes needing rehabilitated, and lack of projects.					
The increase in FTE during FY2017-18 is due to adding one Administrative Technician.					

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WATER	ENVIRONMENTAL UTILITIES	WATER EFFICIENCY (08433)			
<b>PROGRAM</b>					
To reduce the amount of potable water used in the City of Roseville by maintaining a comprehensive water efficiency program.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To meet federal, state and regional water conservation requirements</li> <li>- To perform water patrols and support customer service activities</li> <li>- To provide educational opportunities to the Roseville community</li> <li>- To develop, coordinate, and implement incentive programs that encourage customers to use less water</li> <li>- To monitor and report water savings through conservation programs implemented</li> <li>- To maintain a high customer service standard</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Customer audits performed		813	1,000	850	850
- Hours dedicated to water waste patrol		2,495	3,500	2,600	2,000
- Rebates processed		552	1,000	500	500
- Gallons per capita per day		219	200	200	200
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 909,648	\$ 1,047,756	\$ 1,047,756	\$ 1,114,690
MATERIALS, SUPPLIES, SERVICES		605,917	966,685	1,024,304	584,308
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(419)	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 1,515,146</b>	<b>\$ 2,014,441</b>	<b>\$ 2,072,060</b>	<b>\$ 1,698,998</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		8.75	8.75	8.75	8.75
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 419	\$ 0	\$ 0	\$ 0
NET WATER FUND		1,515,146	2,014,441	2,072,060	1,698,998
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 1,515,565</b>	<b>\$ 2,014,441</b>	<b>\$ 2,072,060</b>	<b>\$ 1,698,998</b>
<b>ANALYSIS</b>					

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WASTEWATER	ENVIRONMENTAL UTILITIES	RECYCLED WATER (08441)		
<b>PROGRAM</b>				
To provide recycled water to meet irrigation and industrial demands which would otherwise be met with potable water, thus conserving potable water resources.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide a quality treatment process for the production of highly treated recycled water</li> <li>- To ensure compliance with all health and safety regulations relative to production, distribution and on-site use of recycled water</li> <li>- To provide a reliable recycled water distribution system</li> <li>- To monitor recycled water quality and use</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Acre feet of recycled water delivered to customers	2,509	3,200	3,100	3,150
- Recycled water distribution cost per acre feet	68	175	175	175
- Customer complaints per acre feet delivered	0	0	0	0
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 54	\$ 119,640	\$ 119,640	\$ 110,780
MATERIALS, SUPPLIES, SERVICES	171,345	425,607	430,387	444,912
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 171,399</b>	<b>\$ 545,247</b>	<b>\$ 550,027</b>	<b>\$ 555,692</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	1.00	1.00	1.00	1.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET WASTEWATER FUND	171,399	545,247	550,027	555,692
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 171,399</b>	<b>\$ 545,247</b>	<b>\$ 550,027</b>	<b>\$ 555,692</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

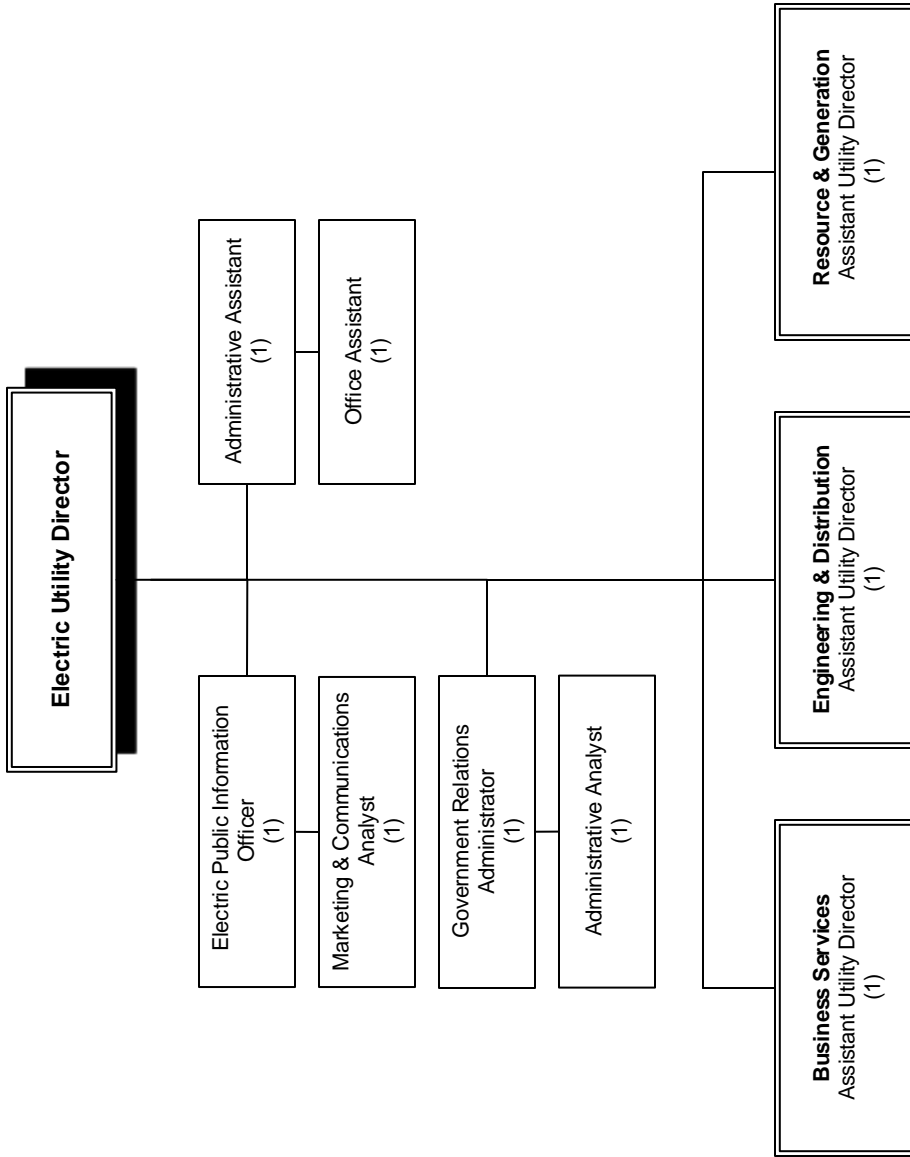
Fiscal Year 2018-19

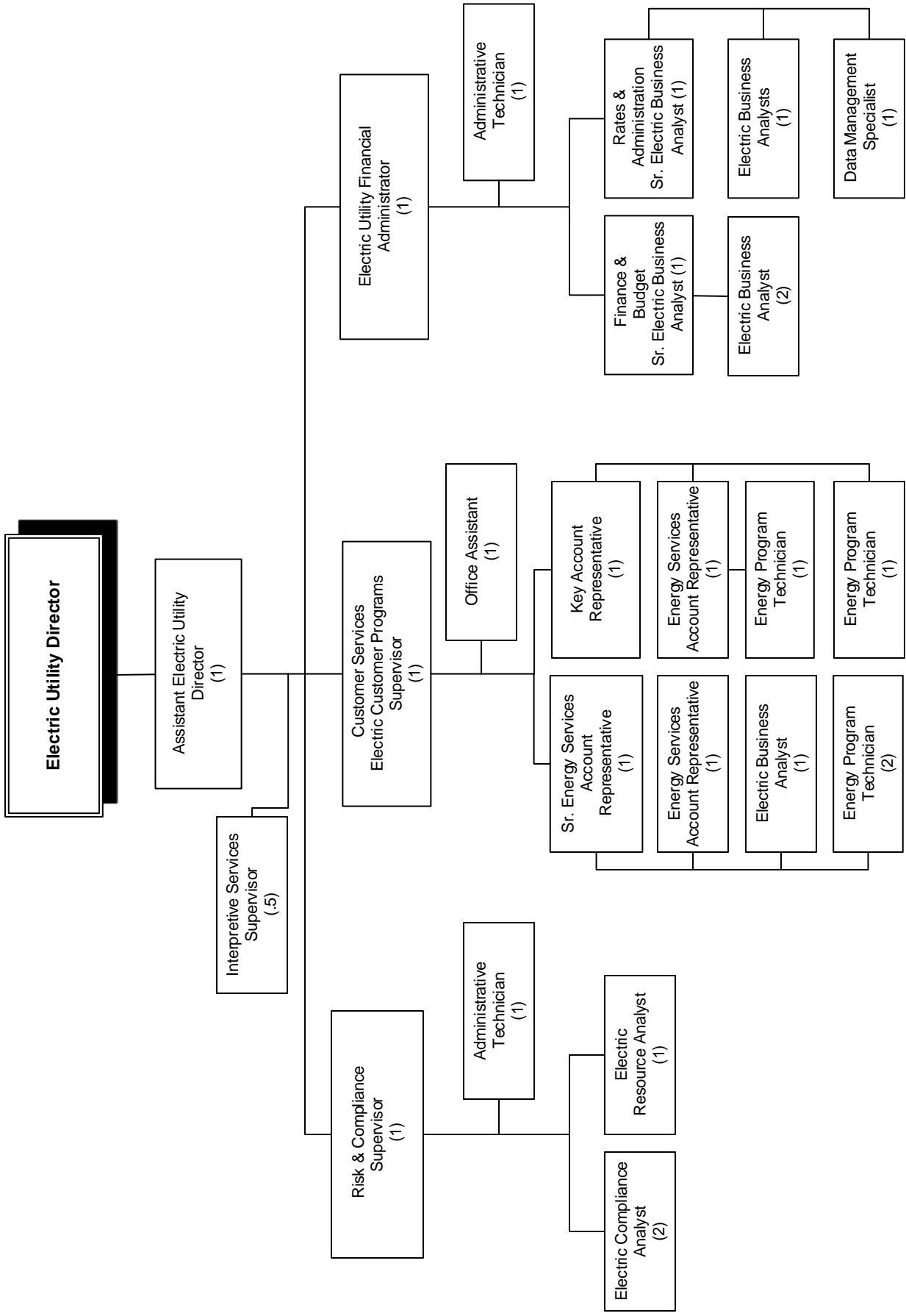
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES	STORMWATER MANAGEMENT PROGRAM (08450, 00224)			
<b>PROGRAM</b> To implement the City's Stormwater Management Program as part of the State General Permit for Small Municipal Separate Storm Systems (MS4s).					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>● Implement the requirements of the State General Permit for MS4s specifically:               <ul style="list-style-type: none"> <li>- Public Outreach</li> <li>- Public Involvement</li> <li>- Illicit Discharge Detection and Elimination</li> <li>- Pollution Prevention/Good Housekeeping</li> <li>- Water Quality Monitoring</li> <li>- Program Effectiveness Assessment</li> </ul> </li> <li>● Implement the requirements of the Industrial General Permit (IGP) for Stormwater (Corporation Yard)</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Submit annual report document compliance with Small MS4 General Permit submitted to the State via SMARTs		1	1	1	1
- Collect and analyze all monitoring data for qualifying rain events for Corporation Yard Industrial General Permit submit to the State via SMARTs.		4	4	4	4
- Submit annual report documenting compliance at the Corporation Yard with the IGP submit to the State via SMARTs		1	1	1	1
- Quarterly inspections for the IGP Stormwater Pollution Prevention Plan (SWPPP) conducted and documented for the Corporation Yard.		4	4	4	4
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Evaluate effectiveness of program using the Program Effectiveness Assessment and Improvement Plan (PEAIP)		100%	100%	100%	100%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 460,903	\$ 487,208	\$ 487,208	\$ 546,388
MATERIALS, SUPPLIES, SERVICES		231,974	270,498	388,557	263,673
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	(534,871)	(650,741)
<b>TOTAL RESOURCES</b>		<b>\$ 692,877</b>	<b>\$ 757,706</b>	<b>\$ 340,894</b>	<b>\$ 159,320</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		4.00	4.00	4.00	4.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 534,871	\$ 650,741
NET STORMWATER MANAGEMENT FUND		<u>692,877</u>	<u>757,706</u>	<u>340,894</u>	<u>159,320</u>
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 692,877</b>	<b>\$ 757,706</b>	<b>\$ 875,765</b>	<b>\$ 810,061</b>
<b>ANALYSIS</b> The increase in reimbursed expenditures is due to reporting reimbursements for Stormwater at the program operating level. Previously the reimbursements were reported at the fund level.					

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

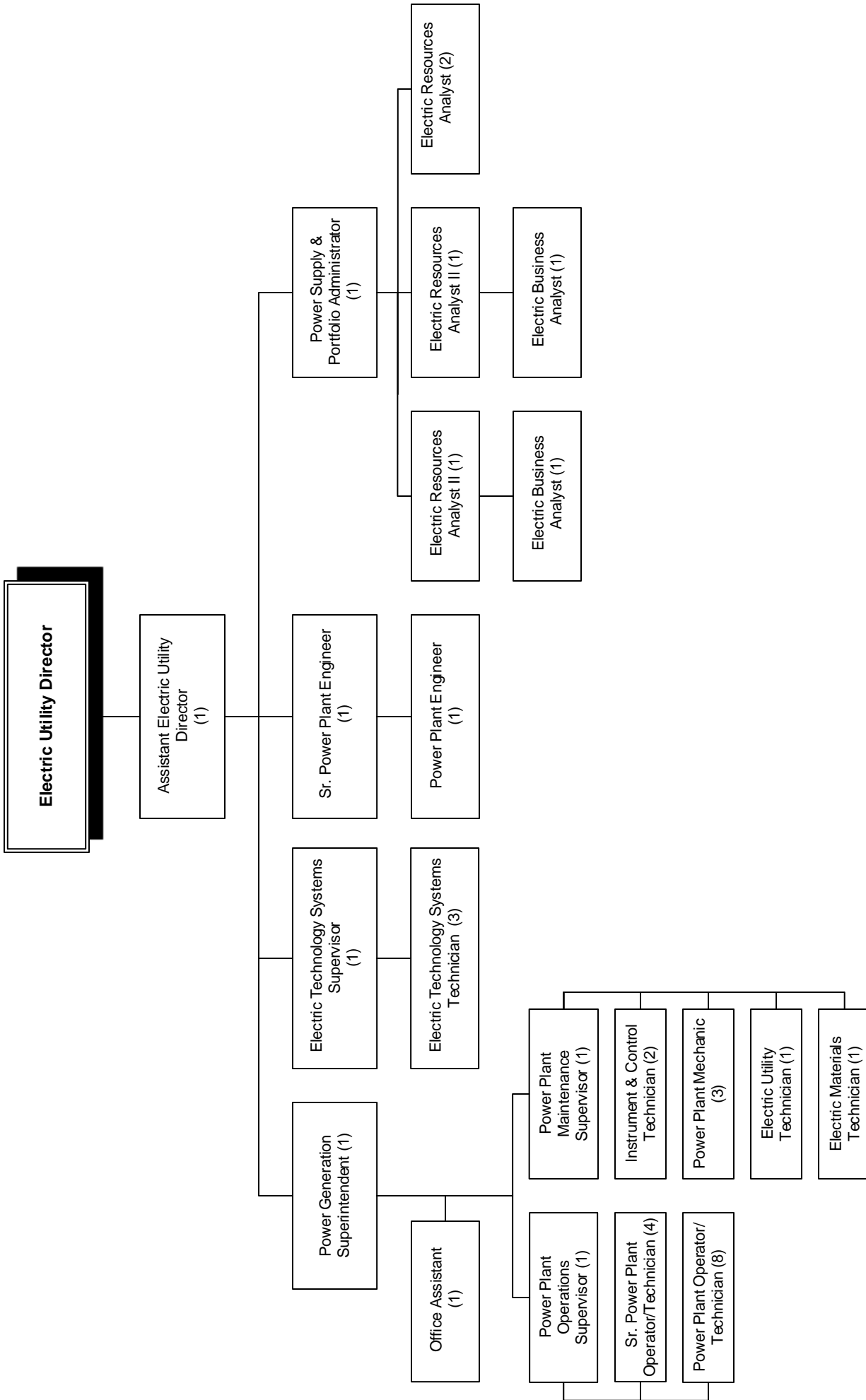
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES	UTILITY EXPLORATION CENTER (08527, 00227)			
<b>PROGRAM</b>					
To educate Roseville residents about a sustainable environment through exhibits and programs, and to market, promote and facilitate utilization of the Utility Exploration Center (UEC) while maintaining a high level of customer service.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To provide environmental and educational programs, classes, and tours at the UEC</li> <li>- To effectively market and promote the UEC</li> <li>- To pursue grant funding and fundraising to enhance and offset program and operation costs at the UEC</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of visitors to the Utility Exploration Center		33,668	34,000	30,000	30,000
- Number of students served in school and youth group tours		6,945	7,000	6,500	6,500
- Number of visitors attending special events		19,847	15,000	13,000	13,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of teachers rating the programs and services of the UEC overall as 'good' to 'excellent'		99.98%	98%	99%	98%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 507,916	\$ 613,355	\$ 616,355	\$ 621,165
MATERIALS, SUPPLIES, SERVICES		104,762	220,973	285,481	328,035
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(15,026)	(15,000)	(973,951)	(929,039)
<b>TOTAL RESOURCES</b>		<b>\$ 597,652</b>	<b>\$ 819,328</b>	<b>\$ (72,115)</b>	<b>\$ 20,161</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		4.00	4.00	4.00	4.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 15,026	\$ 15,000	\$ 973,951	\$ 929,039
NET UTILITY EXPLORATION FUND		597,652	819,328	(72,115)	20,161
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 612,678</b>	<b>\$ 834,328</b>	<b>\$ 901,836</b>	<b>\$ 949,200</b>
<b>ANALYSIS</b>					
The increase in reimbursed expenditures is due to funding of costs reported at the program operating level. These expenditures were previously reported at the fund level.					





**Roseville Electric – Business Services**





# ROSEVILLE ELECTRIC UTILITY

Fiscal Year 2018-19

## OVERVIEW OF SERVICES

Roseville Electric Utility improves the quality of life of our community with reliable electricity and excellent service at competitive prices, while maintaining a culture of safety. Our low rates and high reliability are highly valued by our residents and businesses. Roseville Electric Utility is regularly recognized by state and national organizations for our reliable service, customer satisfaction, and innovative programs.

The Utility is a full service energy provider, with dedicated employees who provide a variety of services. There are three divisions including:

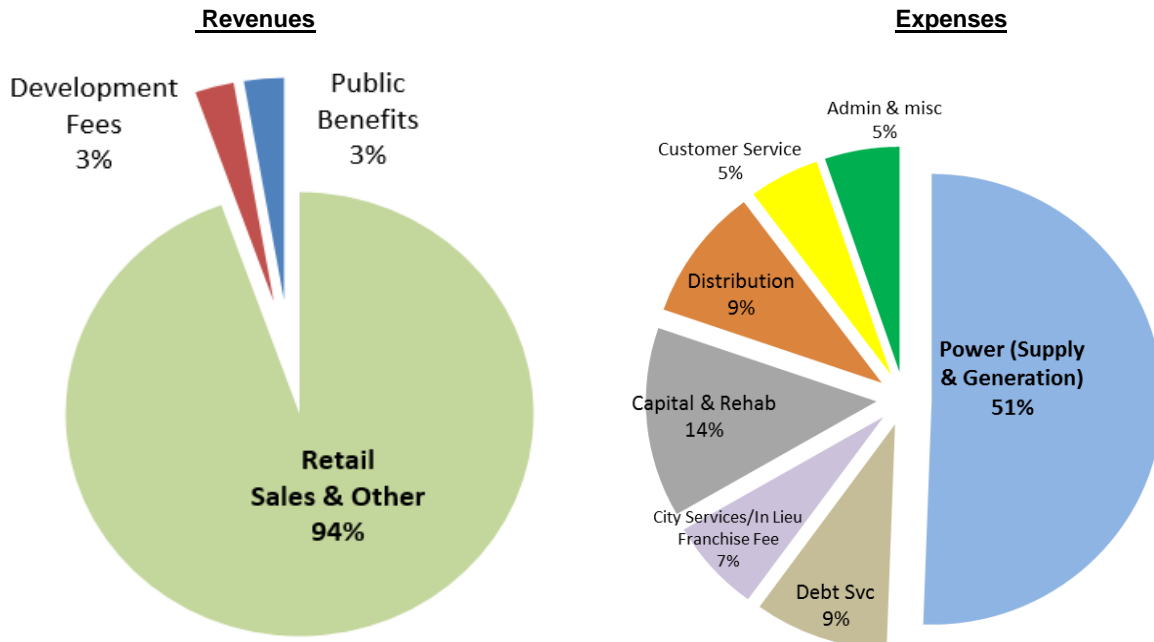
- **Resources and Generation:**
  - Resource planning provides power portfolio management services.
  - Power generation operates and maintains the utility's two natural gas power plants.
- **Engineering and Distribution:**
  - Distribution services constructs, operates, and maintains the utility's highly reliable electric distribution system and streetlights.
  - New services and engineering plans, designs, and assists with the construction and rehabilitation of the electric distribution system and streetlights.
- **Business Services:**
  - Financial services provides budgeting, financial planning, load forecasting, rate design, and customer data management.
  - Retail services delivers energy efficiency programs for residential and business customers.
  - Risk and compliance services ensures the utility complies with risk management policies and federal, state, regional, and local regulatory requirements.

In addition the Utility provides funding for public safety and civic amenities that contribute to Roseville's high quality of life. The utility continues to maintain some of the lowest rates in California and has not raised rates since 2014.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

The budget for FY2018-19 is balanced with revenues covering expected expenses of \$168 million, highlights include:

- Power supply costs decline slightly due to flat energy sales and lower market prices.
- Operating expenses are slightly lower than last fiscal year.
- Capital expenses increase to expand and replace distribution and generation infrastructure.
- Five million dollar transfer to the rate stabilization fund.



The capital budget for FY2018-19 is \$23 million, including:

- Sierra Vista Specific Plan Substation – As the Roseville community grows, so must the Utility’s electric distribution system. Following approval of the Sierra Vista Specific Plan, plans were put in place to expand the distribution system to accommodate new construction in this area. The Utility anticipates that construction will be completed in 2019. Developer fees will fund construction. This will be the first new substation built since 2007.
- LED Streetlights – Roseville Electric Utility owns and operates more than 13,000 streetlights with various fixture styles and lighting technologies. The LED Streetlight Project will retrofit the City’s aging street lighting system with more efficient LEDs over the next four years. This project will enhance the quality of street lighting, reduce energy consumption, and decrease maintenance costs.
- Community Solar Pilot Project – Roseville residents will have an opportunity to participate in Roseville’s community solar pilot project. The project will be constructed in 2018 and customers will be able to participate on a voluntary basis. The project will also help meet renewable energy requirements for the utility.
- Advanced Metering Infrastructure – Most of California’s homes and businesses have advanced meters to measure electricity and natural gas usage. Advanced meters can improve operational efficiency, provide customers with more information about their usage, and improve air quality. In 2018, the Utility will continue its multi-year installation plan to modernize customers’ meters by 2020.
- Multiple citywide enterprise technology projects, including Enterprise Resource Planning (financial and human resources systems replacement) and Enterprise Asset Management.

## **KEY ISSUES**

- Customers are increasingly and directly impacted by new legislative and regulatory requirements. The utility will continue to help our customers adapt to new state laws regarding energy efficiency and new building standards.
- The largest component of the utility’s budget is the cost of providing energy. Despite many changes in the industry and a challenging regulatory environment, the utility continues to successfully manage current expenses and proactively plan for the future.
- Natural gas and electricity market prices remain historically low. The City’s comprehensive energy risk management policies ensure that our customers are protected from short-term increases in market prices.
- New and emerging technology will continue to shape the future of the utility. The increase of energy storage, electric vehicles, and the availability of data will change the way the utility delivers energy and interacts with customers.

## **SUMMARY**

Roseville Electric Utility’s mission is to improve the quality of life of our community with reliable electricity and excellent service at competitive prices, while maintaining a culture of safety. The FY2018-19 budget is balanced with revenues covering expenses. Major activities in FY2018-19 include addressing capital and rehabilitation needs to the distribution system and generation assets and continuing to provide customers high quality energy services, programs and legislative and regulatory representation.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b><i>ELECTRIC</i></b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(08600) ADMINISTRATION	\$ 5,540,133	\$ 8,386,050	\$ 9,830,768	\$ 7,846,702
(08611) ENGINEERING, NEW SERVICES & DISTRIBUTION	19,037,193	20,789,816	21,023,993	20,689,281
(08616) ELECTRIC POWER PLANT	9,936,165	11,344,752	11,463,748	12,555,277
(08621) POWER SUPPLY	72,687,501	74,672,513	74,983,527	73,131,125
(08623) PUBLIC BENEFITS	5,070,214	5,768,464	6,402,366	5,236,975
REIMBURSED EXPENDITURES	(3,602,995)	(5,236,000)	(2,353,769)	(2,728,368)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 108,668,211</b>	<b>\$ 115,725,595</b>	<b>\$ 121,350,633</b>	<b>\$ 116,730,992</b>
<b><i>RESOURCES</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 26,669,429	\$ 29,239,173	\$ 29,239,173	\$ 30,235,690
MATERIALS, SUPPLIES, SERVICES	85,100,312	90,761,447	92,059,316	88,366,670
CAPITAL OUTLAYS	501,465	960,975	2,405,913	857,000
REIMBURSED EXPENDITURES	(3,602,995)	(5,236,000)	(2,353,769)	(2,728,368)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 108,668,211</b>	<b>\$ 115,725,595</b>	<b>\$ 121,350,633</b>	<b>\$ 116,730,992</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>150.00</b>	<b>151.00</b>	<b>149.00</b>	<b>151.00</b>
<b><i>FUNDING SUMMARY</i></b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 3,602,995	\$ 5,236,000	\$ 2,353,769	\$ 2,728,368
NET ELECTRIC FUND - ELECTRIC CARB	1,284,767	0	0	0
NET ELECTRIC FUND	107,241,103	115,013,120	119,301,039	116,686,343
NET ELECTRIC RATE STABILIZATION	0	0	41,613	44,649
NET ELECTRIC FUND - ELECTRIC CONSTRUCTION	142,341	712,475	2,007,981	0
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 112,271,206</b>	<b>\$ 120,961,595</b>	<b>\$ 123,704,402</b>	<b>\$ 119,459,360</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
ELECTRIC	ELECTRIC	ADMINISTRATION (08600, 08605, 08630, 00490, 00491)			
<b>PROGRAM</b>					
<p>To direct and guide the City's Electric Utility, providing executive administration and stakeholder relationship management. The Administration staff also provides support in public relations and outreach, electric system technology maintenance, rate design and management, budgeting, customer data mining, load forecasting, and industrial meter reading.</p> <p>To administer and coordinate the internal compliance and risk management for Roseville Electric (RE).</p>					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Achieve strong financial performance through the use of effective financial policies, strategies and goals</li> <li>- Develop and refine customer and market information</li> <li>- Develop and refine load data</li> <li>- Provide effective community and media outreach and education</li> <li>- Maintain control system reliability</li> <li>- Comply with all North American Electric Regulatory Corporation Critical Infrastructure Protection Standards</li> <li>- Continue policies and procedures that promote a culture of compliance with applicable regulatory requirements</li> <li>- Demonstrate proactive compliance with external regulatory requirements</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>					
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Rate advantage for RE customers compared to adjacent Electric Utilities	6%	15%	6%	6%	
- Critical Infrastructure Protection Standards Compliance - North American Electric Reliability Corporation (NERC)	100%	100%	100%	100%	
- Debt service coverage ratio	2.93	2.00	2.80	2.00	
- Rate stabilization fund balance (as a % of operating costs)	39.8%	45%	38.7%	40%	
- Days cash on hand	362	>250	406	>250	
- Bond rating	AA-	AA-	AA-	AA-	
- Federal, state, regional and local compliance	n/a	n/a	n/a	100	
- Compliance with risk management policies	100%	100%	100%	100%	
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 3,393,213	\$ 3,776,148	\$ 3,776,148	\$ 3,995,627	
MATERIALS, SUPPLIES, SERVICES	1,979,322	3,868,427	4,054,769	3,291,075	
CAPITAL OUTLAYS	167,598	741,475	1,999,851	560,000	
REIMBURSED EXPENDITURES	(293,981)	(710,000)	2,172,231	2,354,632	
<b>TOTAL RESOURCES</b>	<b>\$ 5,246,152</b>	<b>\$ 7,676,050</b>	<b>\$ 12,002,999</b>	<b>\$ 10,201,334</b>	
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	22.00	22.00	21.00	22.00	
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 293,981	\$ 710,000	\$ (2,172,231)	\$ (2,354,632)	
NET ELECTRIC FUND - ELECTRIC CONSTRUCTION	142,341	712,475	2,007,981	0	
NET ELECTRIC RATE STABILIZATION	0	0	41,613	44,649	
NET ELECTRIC FUND	5,103,811	6,963,575	9,953,405	10,156,685	
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 5,540,133</b>	<b>\$ 8,386,050</b>	<b>\$ 9,830,768</b>	<b>\$ 7,846,702</b>	
<b>ANALYSIS</b>					
<p>The increase in FTE for FY2018-19 is due to adding one Government Relations Administrator.</p> <p>The drop in FTE for FY2017-18 is due to removing one Electric Regulatory and Compliance Administrator.</p> <p>The increase in reimbursed expenditures is due to indirect cost recovery occurring at the program operating level. Indirect costs were previously charged to the fund level.</p>					

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	ENGINEERING, NEW SERVICES AND DISTRIBUTION (08611, 08614, 08615)		
<b>PROGRAM</b>				
- To design, construct, operate and maintain the electric distribution and streetlight systems in a safe, reliable, and cost effective manner.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Plan, design, inspect and construct electric distribution and streetlight systems to meet the community's long term goals</li> <li>- Operate and maintain the distribution system safely and reliably</li> <li>- Provide technical support and service to staff, customers, and stakeholders</li> <li>- Effectively and accurately manage and secure inventory</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Average outage duration System Average Interruption Duration Index (SAIDI) in minutes	12.7906	<30	13	<30
- Average outage frequency System Average Interruption Frequency Index (SAIFI) per customer	0.1619	<0.35	0.2	<0.35
- Response time to unplanned outages in minutes	20.0000	<30	23	<30
- System losses	1.00%	<3%	1%	<3%
- Lost time cases	0	<0	0	<0
- Modified duty cases	0	<0	1	<0
- Total number of medical cases	0	<0	0	<0
- Vehicle incidents	2	<0	3	<0
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 14,931,862	\$ 16,333,753	\$ 16,333,753	\$ 16,589,964
MATERIALS, SUPPLIES, SERVICES	4,041,946	4,386,563	4,499,892	3,982,317
CAPITAL OUTLAYS	63,385	69,500	190,348	117,000
REIMBURSED EXPENDITURES	(3,173,380)	(3,758,000)	(3,758,000)	(4,610,000)
<b>TOTAL RESOURCES</b>	<b>\$ 15,863,813</b>	<b>\$ 17,031,816</b>	<b>\$ 17,265,993</b>	<b>\$ 16,079,281</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	81.00	81.00	81.00	82.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 3,173,380	\$ 3,758,000	\$ 3,758,000	\$ 4,610,000
NET ELECTRIC FUND	15,863,813	17,031,816	17,265,993	16,079,281
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 19,037,193</b>	<b>\$ 20,789,816</b>	<b>\$ 21,023,993</b>	<b>\$ 20,689,281</b>
<b>ANALYSIS</b>				
The increase in FY2018-19 is due to adding one Electric Engineering Technician II.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	ELECTRIC POWER PLANT (08616)		
<b>PROGRAM</b>				
To safely and efficiently operate and maintain Roseville's power plants.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Operate assets safely</li> <li>- Maintain assets to meet operational goals for reliability and availability</li> <li>- Ensure compliance with all applicable regulations and requirements</li> <li>- Provide engineering support</li> <li>- Manage on-site warehouse effectively</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
<b>WORK VOLUME:</b>	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Availability percentage *	59.5%	>90%	64.2%	>90%
- Forced outage factor *	41.2%	<4%	89.8%	<4%
- Starting reliability percentage	95.8%	>95%	95.0%	>95%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 5,376,433	\$ 5,584,903	\$ 5,584,903	\$ 5,872,909
MATERIALS, SUPPLIES, SERVICES	4,289,250	5,609,849	5,663,131	6,502,368
CAPITAL OUTLAYS	270,482	150,000	215,714	180,000
REIMBURSED EXPENDITURES	(135,634)	(768,000)	(768,000)	(473,000)
<b>TOTAL RESOURCES</b>	<b>\$ 9,800,531</b>	<b>\$ 10,576,752</b>	<b>\$ 10,695,748</b>	<b>\$ 12,082,277</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	25.00	26.00	25.00	25.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 135,634	\$ 768,000	\$ 768,000	\$ 473,000
NET ELECTRIC FUND	9,800,531	10,576,752	10,695,748	12,082,277
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 9,936,165</b>	<b>\$ 11,344,752</b>	<b>\$ 11,463,748</b>	<b>\$ 12,555,277</b>
<b>ANALYSIS</b>				
<p>* Damaged steam turbine impacted availability and forced outage numbers in FY2016-17 and FY2017-18. The drop in FTE for FY2017-18 is due to the correction of one Electric Materials Technician to a limited term position.</p>				

## PROGRAM PERFORMANCE BUDGET

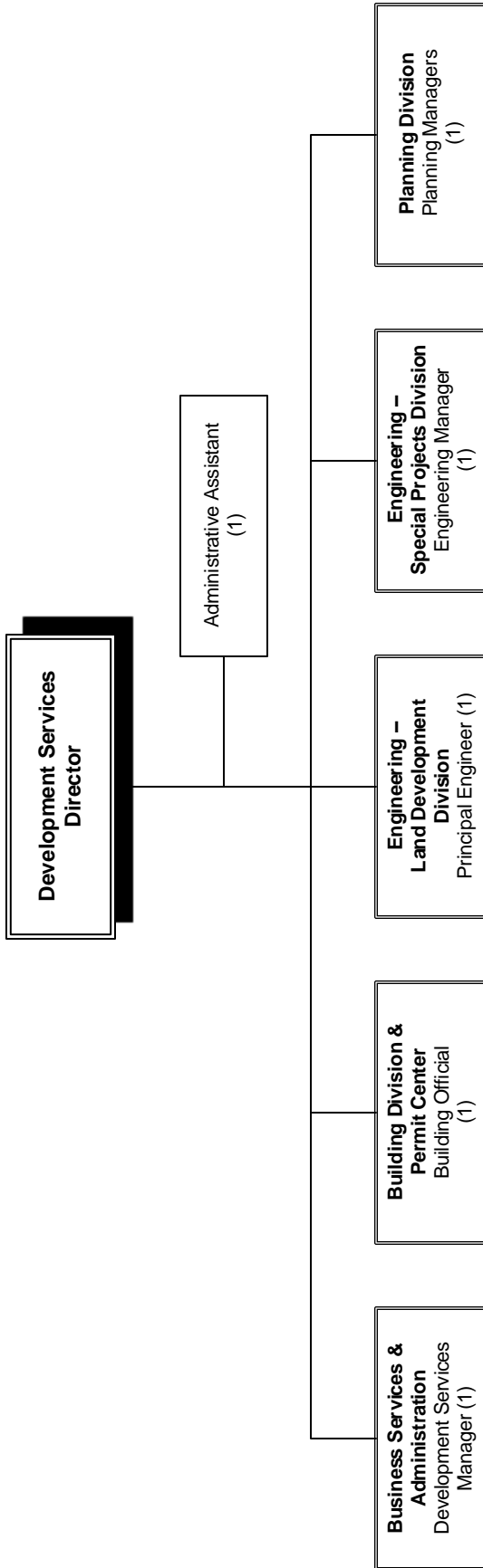
Fiscal Year 2018-19

MAJOR SERVICE AREA  ELECTRIC	DEPARTMENT  ELECTRIC	PROGRAM  POWER SUPPLY (08621, 08650)			
<b>PROGRAM</b> To acquire adequate and reliable power supplies at competitive prices, in compliance with regulatory requirements, and manage the risk of power supply market price volatility.					
<b>PROGRAM OBJECTIVES</b> - Manage electric power supply portfolio to balance low cost and risk - Optimally manage wholesale assets to provide service at the lowest reasonable cost - Manage access and opportunities in the wholesale market to achieve Roseville Electric's goals - Manage internal programs to ensure compliance with regulatory requirements					
<b>PERFORMANCE MEASURES</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
WORK VOLUME:					
EFFICIENCY AND EFFECTIVENESS: - Compliance with greenhouse gas regulations - Compliance with renewable portfolio standard regulations		100% 100%	100% 100%	100% 100%	100% 100%
<b>RESOURCES REQUIRED</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 1,791,188	\$ 2,010,609	\$ 2,010,609	\$ 2,273,181
MATERIALS, SUPPLIES, SERVICES		70,896,313	72,661,904	72,972,918	70,857,944
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
TOTAL RESOURCES		\$ 72,687,501	\$ 74,672,513	\$ 74,983,527	\$ 73,131,125
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		11.00	11.00	11.00	11.00
<b>FUNDING SUMMARY</b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET ELECTRIC FUND - ELECTRIC CARB		1,284,767	0	0	0
NET ELECTRIC FUND		71,402,734	74,672,513	74,983,527	73,131,125
TOTAL FUNDING REQUIRED		\$ 72,687,501	\$ 74,672,513	\$ 74,983,527	\$ 73,131,125
<b>ANALYSIS</b>					

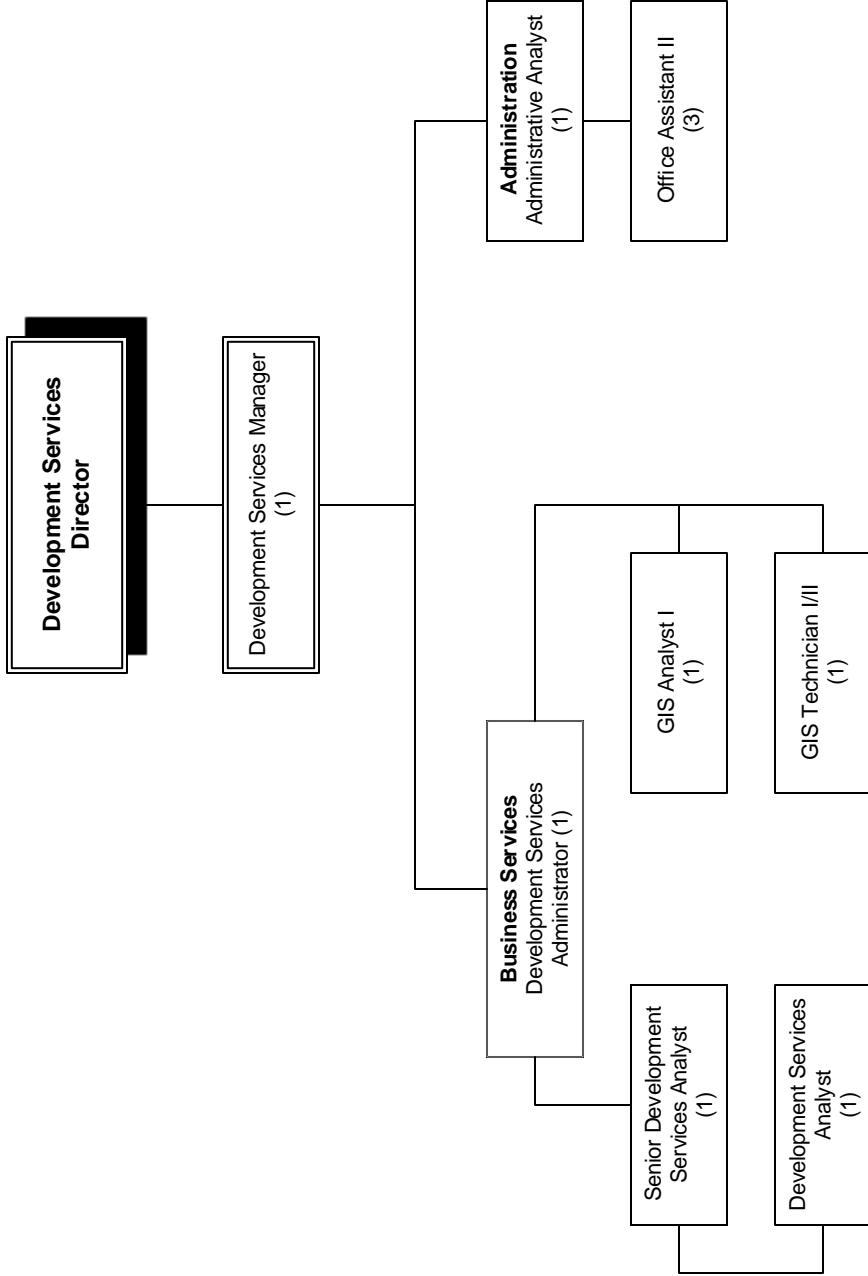
## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

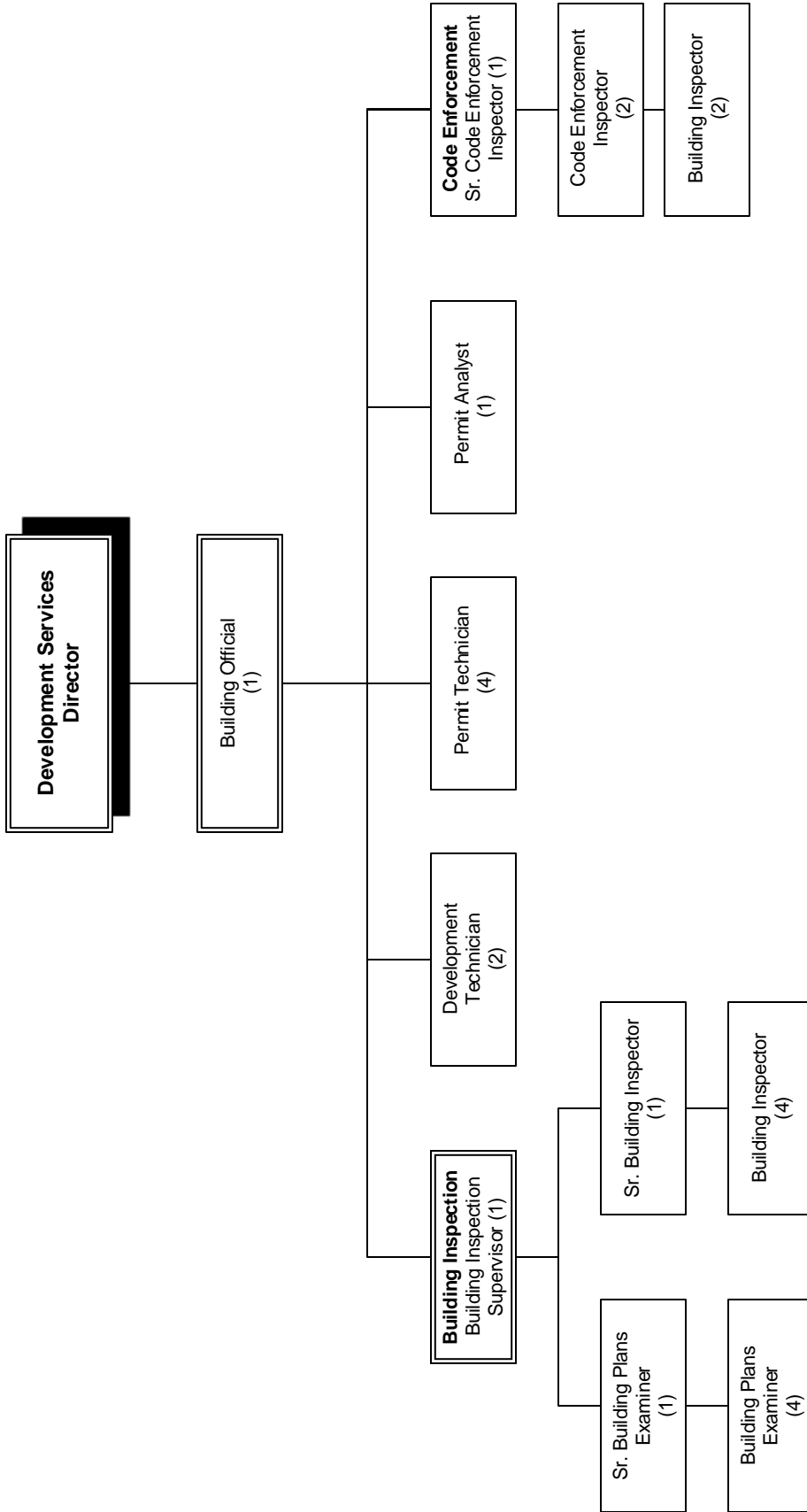
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC	PUBLIC BENEFITS (08623)		
<b>PROGRAM</b>				
To develop, implement, and report on Public Benefit programs and other utility customer services.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Implement and maintain Public Benefit programs in a sound manner</li> <li>- Develop and maintain high customer satisfaction levels</li> <li>- Meet annual goals for Public Benefit programs' energy savings</li> <li>- Spend a minimum of 2.85% of annual revenues via Public Benefit programs, as required by state law</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
<b>WORK VOLUME:</b>	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Customer satisfaction	95%	95%	95%	95%
- Energy efficiency targets (MWh)	12,575	8,413	9,095	8,549
- Public Benefit expenses (as a % of revenue)	2.85%	2.85%	2.85%	2.85%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,176,733	\$ 1,533,760	\$ 1,533,760	\$ 1,504,009
MATERIALS, SUPPLIES, SERVICES	3,893,481	4,234,704	4,868,606	3,732,966
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 5,070,214	\$ 5,768,464	\$ 6,402,366	\$ 5,236,975
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	11.00	11.00	11.00	11.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET ELECTRIC FUND	5,070,214	5,768,464	6,402,366	5,236,975
TOTAL FUNDING REQUIRED	\$ 5,070,214	\$ 5,768,464	\$ 6,402,366	\$ 5,236,975
<b>ANALYSIS</b>				

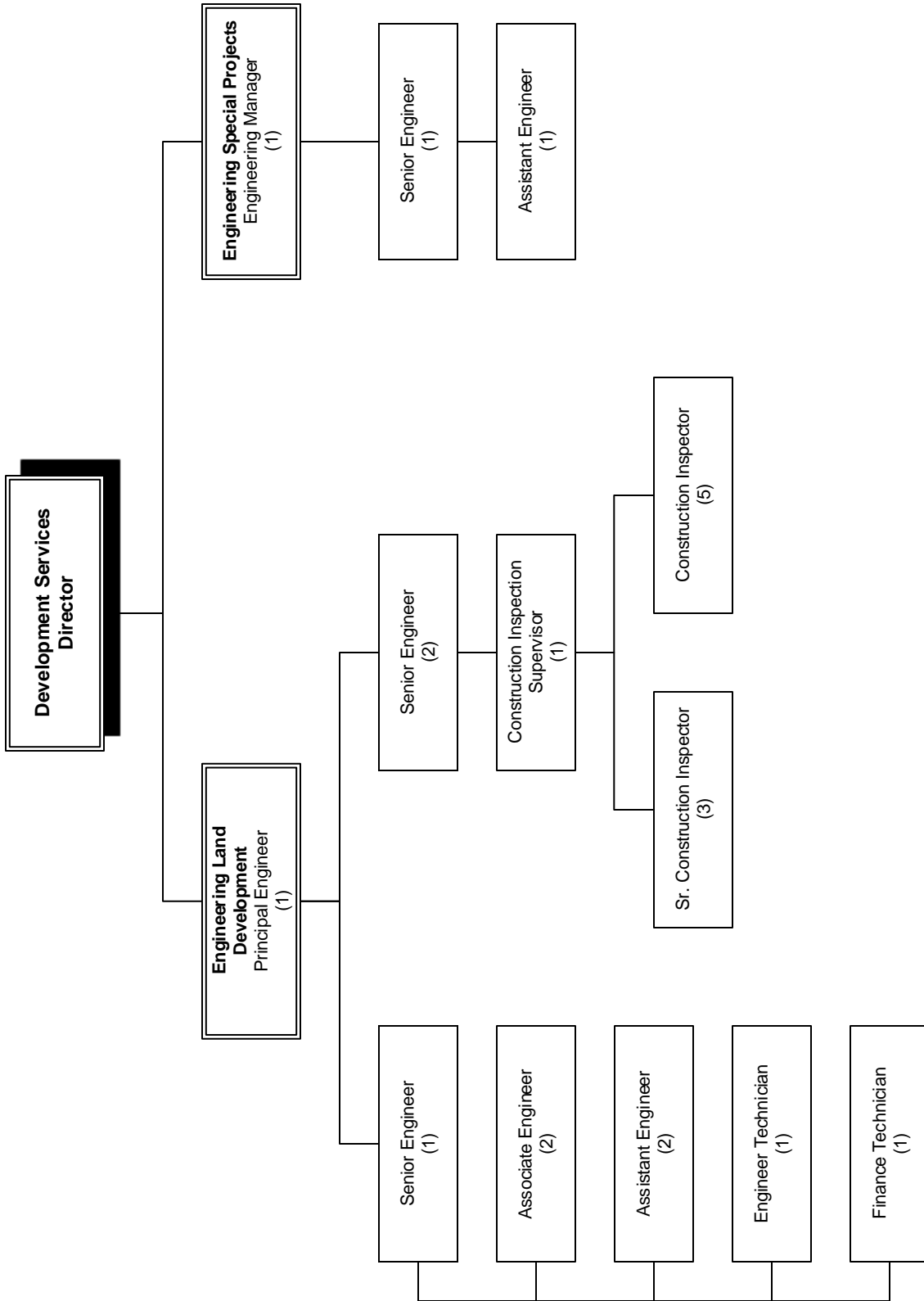


**Development Services Department (67 FTE)**

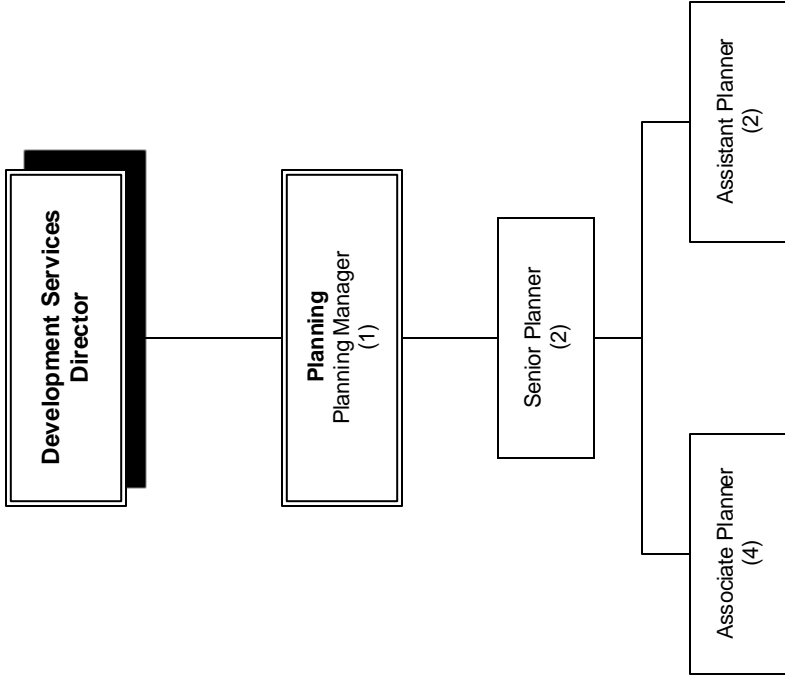


**Development Services Department – Business Services & Administration**





**Development Services Department – Engineering Division**



**Development Services Department – Planning Division**

# DEVELOPMENT SERVICES DEPARTMENT

Fiscal Year 2018-19

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## OVERVIEW OF SERVICES

The Development Services Department (DSD) is comprised of four divisions: 1) Business Services; 2) Building, Permit Center and Code Enforcement; 3) Engineering Land Development and Engineering Special Projects; and, 4) Planning. The goal of the DSD is to assist residents, developers, and businesses achieve their goals when securing permits, entitlements or understanding regulatory requirements. Collectively, the DSD evaluates and maintains fee programs, provides long range planning, reviews entitlements and building permit applications, provides plan and map review, issues encroachment permits, issues permits to construct, provides inspection services, and recommends acceptance of maps and civil improvements to the City Council for all private land development and construction projects. The DSD exists to help people as they work through the entitlement stage and ultimately occupy a building. The department is also responsible for ensuring public safety through the implementation of local and State laws, and through code enforcement actions.

The department's core services are defined as follows:

**Business Services:** This division provides organizational, technological, and business process support to all divisions of the DSD. It manages and supports the citywide permitting system (Accela Automation) and related development records and data, citywide base map and parcel data maintenance, and addressing and street naming. This division is also responsible for creating and maintaining GIS data and mapping products and distributing information regarding citywide development activities. The administration support group is also included within Business Services, providing administrative and office support to all divisions of the department.

**Building, Permit Center and Code Enforcement:** This division provides residents and members of the public with efficient and professional permit and development review services in a single location. It assists residents, businesses and the development community with meeting minimum building code standards to safeguard life, health, property and public welfare. This is accomplished by ensuring that design, construction, materials, use and occupancy, and location conform to the required building code provision and the City's health and safety standards.

**Engineering Land Development and Special Projects:** This division ensures that development of public and private infrastructure meets required City engineering standards, codes and policies through plan review and construction inspection, including compliance with the construction site runoff and post construction maintenance program elements of the City's Municipal Separate Storm Water System (MS4) program. This division also provides City oversight of engineering related items associated with long range planning and development projects, traffic analysis, fee program development and administration, and supports engineering-related process improvements and fee analyses.

**Planning Division:** This division provides professional advice to the City Council, Planning Commission, Design Committee, residents, developers, and businesses regarding policies that guide the physical development of the community. This division is responsible for updating and maintaining the City's General Plan, Specific Plans, Zoning Ordinance and development-related policy documents. It is also responsible for processing various zoning, land use, subdivision, design, sign and tree permit applications through required City review and public hearing processes. Planning division staff is available eight hours each day to answer general questions regarding growth and development of the city, and to explain permit review requirements.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2018-19

**Introduction:** Fiscal year 2018-19 is expected to see a continued citywide increase in entitlement and building permit activity. Over the past calendar year, the DSD was challenged with meeting the demands of working on major planning projects, including: Kaiser Riverside, Adventist Health, and Campus Oaks Apartments, as well as special projects such as the Community Priorities Advisory Committee. This next fiscal year will bring two new substantial projects including contract staff/CEO support to the Roseville Community Development Corporation, and an update to the City's General Plan including preparation of a Qualified Climate Action Plan.

In addition to large-scale planning activities, Development Services continues to experience a steady increase in building permits, achieving levels not seen since 2006. The Building Division expects to issue 900 single family residential permits, process 330 tenant improvement permits, and issue more than 5,500 building permits overall. Major projects in which the DSD will continue to be integrally involved include: the Kaiser Riverside Medical Office Building, Adventist Health Corporate Office, Campus Oaks Apartments, McKesson Pharmaceuticals distribution warehouse, Parcel 49 Hotels (Home2Suites and Residence Inn), Mercy Housing on Vernon Street, and the SPCA. The City's paper

lot (or tentative map) inventory exceeds 6,000 lots, with ±1,300 lots expected to receive final map approval this fiscal year.

A higher sustained work load has also resulted in additional revenues. As reflected in the proposed budget, the DSD is projecting approximately \$5.3 million in revenue based on current and projected development activity. Four new classifications have been requested (Assistant Director, Permit Supervisor, Senior Permit Tech and Code Enforcement Supervisor); this reflects several reclassifications of existing positions that are proposed consistent with the Department's succession and reorganization plan. Once this reorganization plan is fully implemented over the next three years, the DSD expects to realize a ±\$200,000 savings in cost to the General Fund. Consistent with its flexible staffing model, the department intends to continue to augment staff through the use of temporary and contract employees. This model allows for flexibility should development activity unexpectedly decrease. Currently, 20 percent of the department's workforce is comprised of temporary or contract employees. Based on the department's ability to charge time and materials costs to development projects, projected cost recovery for FY2018-19 is 60 percent.

**Planning Division (Long Range and Current):** Revenues from full cost projects will continue to offset the division's net impact to the General Fund. Revenue off-set will be achieved through full-cost development projects, most notably projects within the Campus Oaks Master Plan, and various projects within the West Roseville, Sierra Vista, and Creekview Specific Plans. Staff continues to work on the proposed annexation application for the Amoruso Ranch Specific Plan. In addition, the General Plan Update and Qualified Climate Action Plan project is billed as a full cost project against development fee revenue (General Plan Update Fee). The long range activities will also include the on-going review of the Placer Ranch Specific Plan and the Sunset Area Plan. These projects are currently being processed by Placer County and have the potential to impact the City. To insure that the level of impact associated with these two plans is minimized, long range planning staff will continue to facilitate internal reviews and external discussion with the County. Additionally, this section will continue to coordinate on regional issues that have the potential to benefit or impact the City's long-term vision. The division is projecting a cost recovery rate of 37 percent of offsetting revenue to expenses.

**Business Services:** Consistent with the department-wide reorganization and succession plan, the administrative staff were reassigned to Business Services, and the Permit Center was realigned under the Building Division. Both changes result in improved management efficiency and collaboration between the front counter operations and those responsible for plan review and permit issuance.

Business Services will focus on recruiting, hiring, and training qualified candidates to backfill highly technical positions vacated with the retirement of two experienced and tenured employees this past year. The division will continue to rely on the use of contract and temporary staff to address the increase in the volume of work absorbed by this division.

From a major project perspective, the division will continue to implement changes to the City's addressing management policies and workflows, and will perform the first update to the City's addressing standards in over ten years. The division will also oversee transition of the City's GIS parcel layer management to the Placer County Assessor's Office, which will eliminate duplicative data maintenance tasks. Further, the division will continue to refine and enhance the electronic plan/document review (EDR) system launched in the third quarter of FY2017-18. EDR is a significant business process change that is expected to enhance City staff and customer accountability by improving transparency of plan review status and turnaround times. EDR will also provide the opportunity for on-line submittals 24 hours per day, providing another convenient option for development customers to do business with the City.

The Business Services division also performs required annual development agreement review and monitoring of the City's 25 active development agreements. Currently Manages monthly billings to recover staff and materials cost in processing development applications generating \$3 million annually. One of the main focus of Business Services is to develop and monitor annual budget performance and cost recovery.

**Building, Permit Center and Code Enforcement Division:** This division will continue to provide minimum standards to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, use and occupancy, location, and maintenance of buildings and structures. Roseville's Building Division is the first California municipality to become nationally accredited by the International Accreditation Services. This accreditation signifies that "the City of Roseville's Building Division operates under the highest professional and technical standards". It also benefits the entire community through the reduction in insurance rates since the overall City's rating is improved as the result of securing this accreditation.

The division will complete the reintegration of the Permit Center, and will be particularly focused on training and professional development of newly hired Permit Technicians. As a result of recent retirements, five of the six full-time and temporary Technicians are new to their positions within the last 14 months.

It is anticipated that FY2018-19 will have a significant increase in the requests for inspections. Both the residential development and commercial development markets are extremely active. Given the size and scope of the major commercial projects, it is anticipated that the Building Division will complete 25,000 inspections.

**Engineering Division (Special Projects and Land Development):** The Engineering Special Projects Division oversees the various traffic related impact fee programs (Hwy 65 JPA, SPARTA, City TMF etc.) and has a crucial role in the development of the City's specific plans. This section works with local outside agencies to assess infrastructure needs for future traffic demands and is instrumental in the development of new traffic mitigation fee programs. This section provides insight and direction to other engineering functions within the Land Development Division and within the Public Works Department related to previously approved specific plans and contributes to other City projects. In the evaluation of specific plans, this group ensures that the City's traffic and level of service policies are being met, assigns roadway improvements, reviews the overall storm drain and flood impact component associated with these long range planning activities, and provides direction on various aspects of mapping, phasing and project review details. This section provides direction to the Land Development Division related to the Stormwater Management requirements for new construction and infill projects as mandated by the National Pollutant Discharge Elimination System (NPDES) permit issued by the State of California, and works to develop design guidelines to meet the permit requirements.

The Engineering Special Projects Division (Traffic and Long Range Planning) has played a significant role in managing the traffic, drainage and roadway development for the two major planning projects. Additionally, this division is working on an update of the City's Capital Improvement Program and related traffic mitigation impact fee assessment, and have been working with local jurisdictions to develop an inter-jurisdictional traffic mitigation fee program. Additionally, this division will continue to oversee the traffic fee assignment associated with building permits, and support several inter-jurisdictional joint powers authorities. Last fiscal year, this group worked to develop a joint Stormwater Design Manual for the South Placer region for new development, which is now being implemented. Lastly, the division will continue to implement the City's MS4 permit related to new construction and infill projects. Over this next fiscal year this section will be responsible for continuing to work on various fee programs and long range plans (Placer Ranch and SAP, General Plan update).

The Engineering Land Development Division ensures that the development of private and public infrastructure meets the required City standards, codes and policies through the plan review and construction inspection of development and Capital Improvement Projects. The division is also responsible for ensuring the City's State Stormwater Permit (MS4) is being adhered to for construction site runoff and post construction. The projected total FY2018-19 revenue and cost recovery for the Engineering Land Development Division is \$2,300,000 which equates to a 23 percent increase over the projected FY2017-18 revenues. The increase can be attributed to an increase in private development, fee increases and additional cost recovery. Engineering will continue to use two temporary positions, (one 1,500 hour inspector and one 1,000 hour college Intern), in the FY2018-19 budget. These positions are being requested to meet current workload, provide baseline staffing for the engineering division going forward and assist with succession planning. This division will continue to use contract plan check and inspection services throughout FY2018-19 to supplement staff and ensure a high level of customer service is being met.

In FY2017-18, Engineering Land Development staff merged with Environmental Utilities Land Development staff with the goal of improving plan check and inspection efficiency, improving customer service through a single "one-stop" shop for the customer, and providing a single span of management control for day-to-day issues. A training program has been developed and implemented to cross train Development Services and Environmental Utility staff, with the ultimate goal of having a single plan checker and single inspector on each project, in lieu of the current multiple plan checkers and inspectors that work on a single project.

## KEY ISSUES

### Planning:

#### *Current Planning*

- Provide support to the Permit Center.
- Process a variety of residential, commercial, and industrial applications (approximately 100 entitlement applications and 500 over-the-counter permits).
- Process complex projects such as the Plaza at Blue Oaks commercial center, Campus Oaks commercial center, and developments within the Campus Oaks Master Plan and North Industrial Plan Area.
- Continue to process tentative small lot subdivision maps, design review, and sub-phasing associated with the West Plan, Sierra Vista, and Creekview Specific Plans.
- Continue to review and amend the Zoning Ordinance to improve regulatory processes and requirements including updates due to changes in legislation.

### *Long Range Planning*

- A major work effort over the next year will be completion of the General Plan Update, Climate Action Plan (CAP), and associated Environmental Impact Report to insulate future development.
- Process the Amoruso Ranch Specific Plan Annexation application through the Local Agency Formation Commission (LAFCO).
- Continue to participate in the NEPA 404 Permit process for Amoruso Ranch Specific Plan.
- Coordinate inter-agency land use issues (Placer Parkway, SACOG including MTP/SCS update, Regional Housing Needs Allocation (RHNA), Landfill Master Plan participation, Federal and State Legislation).
- Coordination and review of specific plans and environmental documents related to Placer County's Sunset Area Plan and Placer Ranch Specific Plan projects.
- Complete the required update to the Accessory Dwelling Units Ordinance and associated Fee Policy for consistency with State Law.

### **Business Services:**

- Continue to perform GIS mapping, permit tracking, and collection and maintenance of development data for use by Development Services staff, other City divisions and outside stakeholders. The implementation of Accela Automation has been a significant focus of the group to assist with the performance of these functions. It is anticipated that the responsibilities in this section will continue to expand as they provide more support to City departments beyond the Development Services Department.
- Administer and maintain citywide addressing in the GIS. GIS is now the system of record for addressing, and is relied upon by all enterprise-wide systems consuming address data, including the public safety CAD system (and 911 response), Enterprise Asset Management, and utility billing among others.
- Complete transition to County-maintained parcel data.
- Complete implementation and refinement of Electronic Document Review (EDR).
- Succession planning and training.
- Annual Development Agreement Review.
- Annual Fee Review/Updates.
- Monthly development project billings.
- Development and Monitoring of department budget and cost recovery.

### **Building Division, Permit Center and Code Enforcement**

- Continuation of CASP Certification of Inspection staff for compliance with Senate Bill 1186 for disability access.
- Enforcement & continuing education of 2016 California Code of Regulations.
- Education & implementation of new code cycle of 2016 California Code of Regulations.
- Implementation of Phase 2 Accela permitting system including the ability to conduct electronic plan review, automation of inspections and inspection requests.
- Annual stakeholder outreach working with the development community to refine and improve our process
- Over 900 single family dwellings.
- Processing and issuance of over 5,500 permits and 25,000 inspections.
- Working with Sacramento Valley building officials to create and implement a certification program on plan review for a more efficient plan review process of new commercial buildings and tenant improvements. (PASS Program).
- Continue State mandated implementation of AB2188 requiring expedited process for permitting and approving residential P.V. systems.
- Maintain a 90 percent closure rate in 30 days for Code Enforcement Actions.

### **Engineering:**

#### *Special Projects:*

- Address long range traffic issues associated with the Placer Ranch and Sunset Area Plan.
- Assist in the completion of the General Plan update and Climate Action Plan, providing comments on transportation, traffic and drainage related issues.
- Implement new Capital Improvement Program Fee programs.
- Complete the initial stages and formation of the Sierra Vista Fee implementation program.
- Transition the development of drainage related fees, policies and development to the Public Works Department with focus on the future development and management of the AI Johnson Wildlife Area.
- Continue to oversee the various traffic related impact fee programs (Hwy 65 JPA, SPARTA, City TMF etc.).
- Complete the sensitivity analysis for the roadways contained within the City's Capital Improvement Program.

### *Land Development*

- Implementation of State Stormwater Permit (MS4), for both construction and post construction, including the implementation of the City's Stormwater Quality Design Manual.
- Continue to add contract and/or consultants to supplement increased plan check and inspection duties.
- Fully implement the merger and cross training with Environmental Utilities Department plan check and inspection staff to provide better customer service and gain efficiency by having a single point of contact on a project.
- Implement digital plan checking for improvement plans and maps, as well as improved citizen access to engineering permits.
- Increase cost recovery.
- Administer Material Testing and Construction Management Professional Services Agreements.
- Implement MS4 – Year 5 State mandates for Construction Site Runoff and Post Construction Elements.

### **SUMMARY**

Development Services continues to strive for the highest level of efficiency in processing building, engineering and planning applications while maintaining a high level of customer service. It is expected that development volume will continue to increase. Collectively, the Development Services Department will continue to evaluate and maintain fee programs, provide long range planning, review entitlements and building permit applications, provide plan and map review, issue encroachment permits, issue permits to construct, provide inspection services, and recommend acceptance of maps and civil improvements to the City Council for all private land development and construction projects.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b>DEVELOPMENT SERVICES</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(08800) DEPARTMENT ADMINISTRATION	\$ 832,005	\$ 1,485,672	\$ 1,528,462	\$ 888,442
(08801) BUSINESS SERVICES	1,210,668	1,421,811	1,454,386	1,564,148
(08810) BUILDING INSPECTION & PLAN CHECK	2,624,236	2,588,329	2,717,740	3,382,017
(08815) CODE ENFORCEMENT	551,329	618,997	660,993	703,574
(08820) DEVELOPMENT SERVICES - ENGINEERING	2,552,857	2,680,497	2,736,069	3,658,603
(08200) PLANNING	1,701,393	1,687,374	1,699,224	1,625,994
REIMBURSED EXPENDITURES	(1,237,321)	(1,155,000)	(1,200,500)	(1,832,128)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 8,235,167</b>	<b>\$ 9,327,680</b>	<b>\$ 9,596,374</b>	<b>\$ 9,990,650</b>

<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 8,047,882	\$ 8,404,876	\$ 8,471,331	\$ 9,496,089
MATERIALS, SUPPLIES, SERVICES	1,424,606	2,077,804	2,325,543	2,326,689
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(1,237,321)	(1,155,000)	(1,200,500)	(1,832,128)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 8,235,167</b>	<b>\$ 9,327,680</b>	<b>\$ 9,596,374</b>	<b>\$ 9,990,650</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>61.00</b>	<b>61.00</b>	<b>61.00</b>	<b>67.00</b>

<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 1,237,321	\$ 1,155,000	\$ 1,200,500	\$ 1,832,128
NET GENERAL FUND	8,187,740	8,960,729	9,192,623	9,624,423
NET TECHNOLOGY FEE REPLACEMENT FUND	47,427	366,951	403,751	366,227
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 9,472,488</b>	<b>\$ 10,482,680</b>	<b>\$ 10,796,874</b>	<b>\$ 11,822,778</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	ADMINISTRATION (08800, 08875)		
<b>PROGRAM</b>				
To build our community by being a leader in the delivery of development services known for reliability, cost effectiveness and professionalism. This will be accomplished in part, by effectively managing, coordinating and providing direction to the supporting Development Service programs related to land use planning, plan checking, and inspection processes.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To consolidate and standardize departmental procedures streamlining the plan check, permitting and inspection process</li> <li>- To oversee, facilitate and direct the Development Services Divisions that include Planning, Business Services and Permit Center, Building and Engineering.</li> <li>- To monitor customer service programs to ensure the department is meeting the needs of the development customer</li> <li>- To provide staff training and foster professional development to ensure staff is positioned to respond to changes in services provided</li> <li>- To recover 60 percent of the General Fund cost for divisions that produce revenue *</li> <li>- Support Downtown Improvement Projects</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total number of departmental positions (FTE)	61.00	61.00	61.00	67.00
- Conduct an annual survey including customer outreach workshop	1	1	1	1
- Implement fiscal year work program	1	1	1	1
- Implement succession plans	1	1	1	1
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of department objectives accomplished	90%	90%	90%	90%
- Cost recovery for all GF Development Service revenue producing divisions *	79%	58%	57%	60%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 736,884	\$ 733,205	\$ 738,595	\$ 441,416
MATERIALS, SUPPLIES, SERVICES	95,121	752,467	789,867	447,026
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(9,041)	(6,000)	(6,000)	(6,060)
<b>TOTAL RESOURCES</b>	<b>\$ 822,964</b>	<b>\$ 1,479,672</b>	<b>\$ 1,522,462</b>	<b>\$ 882,382</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	4.00	4.00	2.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 9,041	\$ 6,000	\$ 6,000	\$ 6,060
NET GENERAL FUND	775,537	1,112,721	1,118,711	516,155
NET TECHNOLOGY FEE REPLACEMENT FUND	47,427	366,951	403,751	366,227
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 832,005</b>	<b>\$ 1,485,672</b>	<b>\$ 1,528,462</b>	<b>\$ 888,442</b>
<b>ANALYSIS</b>				
<p>* The costs generated by both Code Enforcement and Technology Fee replacement program are excluded from cost recovery tracking. The Technology Fee Replacement Fund is a pass through for hard costs of technology needs. The City has the ability to control costs if the projected revenues are not received.</p> <p>The drop in FTE for FT2018-19 is due to moving one Administrative Analyst, and one Development Services Manager to Business Services. The overall increase in FTE for the department is due to moving in six allocations from the Environmental Utilities department to the Engineering program.</p>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	BUSINESS SERVICES (08801)		
<b>PROGRAM</b>				
To provide organizational and business process support for all divisions of the Development Services Department. Manage and support citywide permitting system (Accela Automation), citywide base map and parcel data maintenance, addressing and street naming management, creating and maintaining geographic information system (GIS) data and mapping products, and distributing information regarding citywide development activities.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Manage and maintain vital development records.</li> <li>- Develop new program for continued customer feedback.</li> <li>- Expand on-line permit information concerning status and historical information.</li> <li>- Automate intra-departmental permit and project tracking.</li> <li>- Support and participate in citywide GIS operations, including address and landbase data maintenance.</li> <li>- Provide ad-hoc data analysis, mapping, reporting and other technical support services to the Department, organization, and external stakeholders.</li> <li>- Manage implementation and ongoing maintenance of Accela Automation.</li> <li>- Perform required annual development agreement review and monitoring for the City's 25 active development agreements.</li> <li>- Manage monthly billing to recover staff and material costs in processing development applications.</li> <li>- Monitor annual budget performance and cost recovery.</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- # of ad-hoc technical service requests processed	85	75	73	75
- # of plan checks completed	n/a	n/a	n/a	100
- # of new subdivision processed in GIS	n/a	n/a	n/a	10
- # of new street names approved	n/a	n/a	n/a	100
- # of development activity updates processed	n/a	n/a	n/a	100
- # of GPA/SPA/RZ/OA document amendment changes processed	n/a	n/a	n/a	8
- Business Services staffing by technical and analyst FTE	4	4	5	5
- Business Services staffing by temporary or contract positions	n/a	n/a	3.5	4.0
- Produce and mail monthly billing statements/invoices in 1 day (average count)	n/a	n/a	n/a	300
- Administration services/support staffing	n/a	n/a	n/a	3.5
- Scan and retain documents in data warehouse	n/a	n/a	n/a	100
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- % of ad-hoc technical service requests completed within 15 days	95%	95%	90%	90%
- % of plan checks completed within 21 days	n/a	n/a	n/a	98%
- % of new subdivision processed in GIS within 30 days	n/a	n/a	n/a	90%
- % of basemap change requests completed within 7 days	n/a	n/a	n/a	90%
- % of new street name applications completed within 30 days	75%	75%	85%	75%
- % of development activity updates completed within 30 days of status change	n/a	n/a	n/a	75%
- % of GPA/SPA/RZ/OA document amendment updates completed within 30/60 days	n/a	n/a	n/a	75%/100%
- # of Development agreements reviewed annually	n/a	n/a	n/a	25%
- % of DS billings produced in 1 day	n/a	n/a	n/a	100%
- % of website with current forms and information	n/a	n/a	n/a	90%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,148,883	\$ 1,335,379	\$ 1,352,054	\$ 1,372,966
MATERIALS, SUPPLIES, SERVICES	61,785	86,432	102,332	191,182
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(1,813)	(5,000)	(18,000)	(156,568)
<b>TOTAL RESOURCES</b>	<b>\$ 1,208,855</b>	<b>\$ 1,416,811</b>	<b>\$ 1,436,386</b>	<b>\$ 1,407,580</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	10.00	10.00	10.00	10.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 1,813	\$ 5,000	\$ 18,000	\$ 156,568
NET GENERAL FUND	1,208,855	1,416,811	1,436,386	1,407,580
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,210,668</b>	<b>\$ 1,421,811</b>	<b>\$ 1,454,386</b>	<b>\$ 1,564,148</b>
<b>ANALYSIS</b>				
In FY2018-19 two (2) positions from Administration (Administrative Analyst and Development Services Manager) and two (2) positions from Planning (GIS Analyst and Office Assistant) will move into the Business Services program. Four (4) positions will move out to the Building Inspection Program (Permit Technicians). This reorganization, however, results in no change to the total FTE.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	BUILDING INSPECTION, PLAN CHECK & PERMIT CENTER (08810)		
<b>PROGRAM</b>				
To provide minimum standards to safeguard life or limb, health, property and public welfare by regulating and controlling the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings and structures within this jurisdiction and certain equipment specifically regulated herein. The permit center provides residents and members of the development community with efficient and professional services relating to permit and development review programs of Building, Engineering, and Planning at a single location and to coordinate with other development review related activities of Electric, Environmental Utilities and Fire Department.				
<b>PROGRAM OBJECTIVES</b>				
To return first time comments on commercial and residential plans check within 21 calendar days from date of submittal; to return corrected plans to customer within 14 days from date of submittal. To make 95% of building inspections within 24 hours of requests. To maintain inspection service levels less than or equal to 16 inspections per inspector per day. To have all inspectors and plan checkers certified by the International Code Council. Minimum 15 hours continuing education for each inspector and plan checkers. To maintain plan check service levels less than or equal to 4 plan checks per plan checker per day. Consolidate and standardize departmental procedures in order to streamline front counter process. Develop new programs for continued customer feedback. Expand on-line permit information concerning status and historical information. Automate intra-departmental permit and project tracking.				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
<u>Building Inspection &amp; Plan Check:</u>				
- Total building permits issued	6,933	5,500	6,117	5,500
- Single family dwelling permits issued	1,057	900	1,108	900
- Inspection requests	30,163	25,000	32,081	25,000
- Total plan checks	9,226	7,000	8,350	7,000
- Average total plan checks per plan checker per day	5.0	4	4	4
- Average inspections per inspector per day	21	16	21	16
- Audit and review plan checks for accuracy	58	70	70	70
- Audit and review inspections for accuracy	333	250	320	250
<u>Permit Center:</u>				
- # of customers assisted at front counter	14,137	12,000	14,319	12,000
- # of applications accepted at front counter	6,553	5,500	7,074	5,500
- # of permits issued over the counter	3,402	3,200	3,750	3,200
- Permit Center front counter staffing by Permit Technicians and CSR FTEs	5	4	4	4
- Total building permits issued	6,226	5,500	6,350	5,500
- Single family dwelling permits issued	1,057	900	1,086	900
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<u>Building Inspection &amp; Plan Check:</u>				
- % of plans checked within 21 days	99%	95%	99%	95%
- % of plans returned within 14 days	100%	100%	100%	100%
- % of inspections made within 24 hours	95%	95%	95%	95%
- % of projects that are approved within three (3) plan checks	99%	97%	97%	97%
- % of plans approved with no minor code violations	57%	95%	95%	95%
- % of plan approved with no major code violations	96%	100%	100%	100%
- % of inspections approved with no minor code violations	97%	95%	95%	95%
- % of inspections approved with no major code violations	100%	100%	100%	100%
<u>Permit Center:</u>				
- % of permits issued with no mistakes	94%	95%	95%	95%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,716,689	\$ 1,938,046	\$ 1,951,065	\$ 2,550,088
MATERIALS, SUPPLIES, SERVICES	907,547	650,283	766,675	831,929
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(12,217)	(12,000)	(12,000)	(10,000)
<b>TOTAL RESOURCES</b>	<b>\$ 2,612,019</b>	<b>\$ 2,576,329</b>	<b>\$ 2,705,740</b>	<b>\$ 3,372,017</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	15.00	15.00	15.00	19.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 12,217	\$ 12,000	\$ 12,000	\$ 10,000
NET GENERAL FUND	2,612,019	2,576,329	2,705,740	3,372,017
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 2,624,236</b>	<b>\$ 2,588,329</b>	<b>\$ 2,717,740</b>	<b>\$ 3,382,017</b>
<b>ANALYSIS</b>				
The increase in FTE for FY2018-19 is due to moving in four (4) Permit Technicians from the Business Center.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	CODE ENFORCEMENT (08815)		
<b>PROGRAM</b>				
To promote and maintain a safe and desirable living and working environment. Maintain and improve the quality of our community by administering a fair and unbiased enforcement program to correct violations of municipal codes and land use requirements. Improving the overall appearance of the City by reducing the total number of Municipal Code violations. Increase productivity, demonstrate program effectiveness and measure results through the implementation of innovative use of computers and technology.				
<b>PROGRAM OBJECTIVES</b>				
- To respond in a timely manner to complaints about potential municipal code violations, and provide for fair and effective enforcement of the municipal code				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Inspections conducted	2,959	3,800	3,300	3,800
- Complaints responded to	1,329	2,000	1,500	2,000
- Cases closed	1,457	1,500	1,500	1,500
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Initial response to complaints within 2 working days	93%	70%	70%	70%
- Initial inspection performed within 1 week of complaint	84%	90%	90%	90%
- Cases closed within 30 days of initial complaint	67%	70%	70%	70%
- Cases closed within 1 year of initial complaint	98%	90%	95%	90%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 485,042	\$ 536,369	\$ 540,030	\$ 573,008
MATERIALS, SUPPLIES, SERVICES	66,287	82,628	120,963	130,566
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 551,329</b>	<b>\$ 618,997</b>	<b>\$ 660,993</b>	<b>\$ 703,574</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	5.00	5.00	5.00	5.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	551,329	618,997	660,993	703,574
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 551,329</b>	<b>\$ 618,997</b>	<b>\$ 660,993</b>	<b>\$ 703,574</b>
<b>ANALYSIS</b>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	DEVELOPMENT SERVICES - ENGINEERING (08820)		
<b>PROGRAM</b>				
To support the infrastructure of the City by providing general civil engineering services for land development projects, transportation planning, storm water management, and construction inspection.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- LAND DEVELOPMENT</li> <li>- LAND DEVELOPMENT</li> <li>- CONSTRUCTION INSPECTION</li> <li>- TRANSPORTATION PLANNING</li> <li>- STORMWATER MANAGEMENT</li> </ul>	<ul style="list-style-type: none"> <li>Check and return 75% of plans and maps within 4 weeks and 100% within 6 weeks</li> <li>Plan check staff to spend a minimum of 65% of work hours on plan checks</li> <li>Inspection staff to spend a minimum of 65% of work hours on inspections</li> <li>Provide technical review of traffic studies, update traffic fee programs</li> <li>Implement MS4 permit</li> </ul>			
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of plans and maps returned	218	200	206	250
- Number of hours spent on inspections	9,633	8,000	9,000	12,000
- Number of hours spent plan checking	3,472	2,500	3,100	4,000
<b>Revenues</b>				
- Plan Check / Inspection Reimbursements	\$ 647,348	\$ 825,050	\$ 825,050	\$ 965,000
- CIP Reimbursed Costs	\$ 884,655	\$ 907,000	\$ 933,000	\$ 1,407,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent work hours spent on development plan check	38%	65%	40%	50%
- Percent work hours spent on development / CIP inspection	59%	65%	65%	65%
- Percent plans and maps returned within 4 weeks	75%	75%	80%	75%
- Ratio of Engineering Revenues / Expenses	39%	47%	46%	43%
- Percentage of projects that are approved within 3 plan checks	75%	75%	70%	75%
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 2,388,858	\$ 2,367,817	\$ 2,384,289	\$ 3,163,329
MATERIALS, SUPPLIES, SERVICES	163,999	312,680	351,780	495,274
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(884,655)	(907,000)	(933,000)	(1,407,000)
<b>TOTAL RESOURCES</b>	<b>\$ 1,668,202</b>	<b>\$ 1,773,497</b>	<b>\$ 1,803,069</b>	<b>\$ 2,251,603</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	16.00	16.00	16.00	22.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 884,655	\$ 907,000	\$ 933,000	\$ 1,407,000
NET GENERAL FUND	1,668,202	1,773,497	1,803,069	2,251,603
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 2,552,857</b>	<b>\$ 2,680,497</b>	<b>\$ 2,736,069</b>	<b>\$ 3,658,603</b>
<b>ANALYSIS</b>				
The increase in FTE for FY2018-19 is due to moving in six (6) positions from the Environmental Utilities - Technical Services program. This includes two Associate Engineers, one Senior Construction Inspector, two Construction Inspectors and one Senior Engineer. The work volume will increase in FY2018-19 due to these positions absorbed from the Environmental Utilities Department.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES	PLANNING (08200)		
<b>PROGRAM</b>				
To prepare, maintain and implement a comprehensive set of policies and physical plans to guide future development that is reflective of the community's desire to create and maintain a healthful, prosperous, efficient and attractive community.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Process all development applications within statutory deadlines and priority projects as directed by Council</li> <li>- Continue to update and simplify development project processing for improved efficiency, integrate with "permit center"</li> <li>- Actively participate in coordination with Placer County and adjacent jurisdictions on long-range planning programs</li> <li>- Complete work on major planning programs, including General Plan update, Climate Action Plan, and other major projects as directed by Council</li> <li>- Assist in Downtown / Old Town and neighborhood revitalization programs</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 TARGET</b>	<b>2017-18 DEPT EST</b>	<b>2018-19 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of development applications received	146	100	150	100
- Number of development applications processed	121	100	120	100
- Public counter staffing by a Planner	1.0	1.0	1.0	1.0
- Major Projects Processing stated in FTE	1.5	1.5	1.5	1.5
- Number of Ministerial Permits issued	301	350	250	300
- Number of Sign Permits issued	91	125	125	125
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent complete of major planning programs within adopted schedules	100%	100%	100%	100%
- Percent implemented of permit and processing streamlining ordinances	100%	100%	100%	100%
- General Fund cost per capita	\$10.19	\$10.59	\$10.70	\$9.87
- Revenue recovery (3000 accounts)	\$594,672	\$480,050	\$480,050	\$500,000
<b>RESOURCES REQUIRED</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,571,526	\$ 1,494,060	\$ 1,505,298	\$ 1,395,282
MATERIALS, SUPPLIES, SERVICES	129,867	193,314	193,926	230,712
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(329,595)	(225,000)	(231,500)	(252,500)
<b>TOTAL RESOURCES</b>	<b>\$ 1,371,798</b>	<b>\$ 1,462,374</b>	<b>\$ 1,467,724</b>	<b>\$ 1,373,494</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	11.00	11.00	11.00	9.00
<b>FUNDING SUMMARY</b>				
	<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 329,595	\$ 225,000	\$ 231,500	\$ 252,500
NET GENERAL FUND	<u>1,371,798</u>	<u>1,462,374</u>	<u>1,467,724</u>	<u>1,373,494</u>
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,701,393</b>	<b>\$ 1,687,374</b>	<b>\$ 1,699,224</b>	<b>\$ 1,625,994</b>
<b>ANALYSIS</b>				
The drop in FTE for FY2018-19 is due to moving one GIS Analyst, and one Office Assistant to the Business Services program.				

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<i><b>SERVICE DISTRICTS</b></i>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
CROCKER RANCH SD	\$ 247,235	\$ 257,627	\$ 258,175	\$ 268,089
FIDDYMENT RANCH CFD #2 SD	765,764	1,030,326	1,031,019	1,071,995
HIGHLAND RESERVE NORTH SD	462,175	512,861	534,885	518,708
HISTORICAL DISTRICT LLD	33,996	50,326	50,326	77,773
HP CAMPUS OAKS CFD #2	0	76,205	76,293	69,719
INFILL LLD, ZONES A - C	38,061	27,443	33,644	38,503
INFILL CFD #4 - WOODCREEK OAKS PRESERVE	11,299	11,749	11,749	12,487
INFILL SERVICES CFD #4	27,347	55,342	55,342	49,212
JOHNSON RANCH (SERSP) LLD, ZONES A - E	9,952	11,482	11,482	12,119
LONGMEADOW CFD #2 SD	91,378	123,192	123,192	128,514
MUNICIPAL SD CFD #3	130,209	147,236	149,696	165,023
NORTH CENTRAL LLD, ZONES A,B,F,G	555,751	646,490	646,720	659,644
NORTH ROSEVILLE SD, ZONES A,B,C,E	253,037	315,249	360,083	309,882
NORTHWEST ROSEVILLE LLD, ZONE A & B	495,799	513,537	513,544	928,283
OLYMPUS POINT LLD, ZONE A & D	194,048	342,276	342,389	283,941
RIVERSIDE DISTRICT LLD	33,296	125,280	125,344	41,396
STONE POINT CFD #2 SD	40,532	43,769	43,769	44,933
STONE POINT CFD #4 SD	10,548	46,965	46,979	56,448
STONERIDGE CFD #1 SD	438,986	526,268	560,268	511,289
STONERIDGE PARCEL 1 CFD #2 SD	23,409	28,115	28,115	31,056
VERNON STREET LLD	29,725	58,619	71,619	55,798
WESTBROOK CFD #2	62,338	374,771	375,056	122,225
WESTPARK CFD #2 SD	763,502	827,055	851,177	884,978
WOODCREEK EAST SD	107,716	136,834	136,834	150,938
WOODCREEK WEST SD	312,087	361,575	362,388	343,358
<b>TOTAL RESOURCES REQUIRED</b>	<b>\$ 5,138,190</b>	<b>\$ 6,650,592</b>	<b>\$ 6,800,088</b>	<b>\$ 6,836,311</b>

## DESCRIPTION

To provide funding for the maintenance of the different special assessment districts and zones. The perpetual maintenance may include public landscaping, landscape setbacks, street medians and corridors, bike trails, park and open space, wetlands, signage and lighting improvements. May include costs related to additional police protection, fire suppression, recreation programs and library services created in areas of the new developments.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b>COMMUNITY FACILITIES DISTRICT AND AGENCY FUNDS</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
CROCKER RANCH CFD #1	\$ 1,503,762	\$ 1,498,305	\$ 1,727,202	\$ 1,512,383
DIAMOND CREEK CFD #1	1,144,000	466,301	466,751	422,685
DOWNTOWN ROSEVILLE IMPROVEMENT	123,535	256,395	256,395	264,085
FIDDYMENT RANCH CFD #1	11,128,913	5,883,129	5,890,943	3,109,218
HIGHLAND RESERVE NORTH CFD #1	5,251,413	2,658,603	2,659,427	2,679,534
HP CAMPUS OAKS CFD #1	11,405,815	8,989,983	8,990,987	1,444,043
LONGMEADOW PARKSIDE CFD #1	607,503	608,106	608,106	609,057
NORTH CENTRAL ROSEVILLE CFD #1	3,951,114	3,708,660	9,536,691	0
NORTH ROSEVILLE CFD #1	1,511,636	1,533,465	1,535,285	1,539,957
NORTHEAST ROSEVILLE CFD #2	855,489	854,324	854,374	857,384
NORTHWEST ROSEVILLE CFD #1	2,301,602	2,304,058	2,304,058	2,306,100
ROSEVILLE AUTOMALL CFD #1	569,364	548,175	548,175	0
STONE POINT CFD #1	782,796	788,097	941,263	650,964
STONE POINT CFD #5	1,582,543	370,984	896,392	359,038
STONERIDGE EAST CFD #1	1,244,447	1,243,506	1,426,740	1,248,446
STONERIDGE PARCEL 1 CFD #1	158,321	154,252	176,078	150,962
STONERIDGE WEST CFD #1	968,840	965,122	1,108,489	976,677
THE FOUNTAINS CFD #1	1,140,458	849,911	851,042	813,636
WESTBROOK CFD #1	805,350	837,653	838,913	832,799
WESTPARK CFD #1	4,277,249	3,619,970	3,639,244	4,588,647
WOODCREEK EAST CFD #1	981,644	502,571	502,745	507,755
WOODCREEK WEST CFD #1	1,187,216	1,228,394	1,228,394	1,229,292
FIDDYMENT RANCH CFD #5	722,928	0	6,774,067	1,269,214
<b>TOTAL RESOURCES REQUIRED</b>	<b>\$ 54,205,938</b>	<b>\$ 39,869,964</b>	<b>\$ 53,761,761</b>	<b>\$ 27,371,876</b>

## DESCRIPTION

To provide financing for the acquisition, construction, and/or infrastructure improvements to the facilities and related expansion in the above districts. Additional information on the use of funds and proceeds of bonds can be found on the City of Roseville website or by contacting the Finance department.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2018-19

<b>NON-DEPARTMENTAL</b>	<b>EXPENDITURES</b>			
	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
(01001-01003) COMMUNITY GRANTS	\$ 447,382	\$ 462,500	\$ 473,409	\$ 453,000
(03111) WORKERS' COMPENSATION	3,153,197	3,305,997	3,305,997	3,405,217
(03112) GENERAL LIABILITY INSURANCE	1,721,992	2,730,142	2,730,142	2,579,967
(03113) UNEMPLOYMENT INSURANCE	111,758	150,000	150,000	180,000
(03114) VISION INSURANCE	163,293	171,242	171,242	175,000
(03115) DENTAL INSURANCE	1,492,520	1,754,349	1,906,952	1,777,415
(03117) SECTION 125 CAFETERIA PLAN	395,647	407,278	407,278	429,433
(03118) POST-RETIREMENT INSURANCE	8,970,905	6,876,273	7,660,336	8,331,194
(03322) AUTOMOTIVE REPLACEMENT	4,954,040	4,355,362	7,899,600	3,873,819
(00650) OPEB TRUST FUND	7,069,984	6,774,804	6,774,804	7,412,194
(00299) MISCELLANEOUS SPECIAL REVENUES	340,798	777,910	834,865	984,000
REIMBURSED EXPENDITURES	0	0	269,355	248,814
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 28,821,516</b>	<b>\$ 27,765,857</b>	<b>\$ 32,583,980</b>	<b>\$ 29,850,053</b>

<b>RESOURCES</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
SALARIES, WAGES, BENEFITS	\$ 16,233,859	\$ 14,065,494	\$ 14,845,494	\$ 16,243,126
MATERIALS, SUPPLIES, SERVICES	7,747,783	9,470,464	9,694,994	9,617,903
CAPITAL OUTLAYS	4,839,874	4,229,899	7,774,137	3,740,210
REIMBURSED EXPENDITURES	0	0	269,355	248,814
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 28,821,516</b>	<b>\$ 27,765,857</b>	<b>\$ 32,583,980</b>	<b>\$ 29,850,053</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

<b>FUNDING SUMMARY</b>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ (269,355)	\$ (248,814)
NET CITIZEN'S BENEFIT TRUST FUND	409,714	422,500	433,409	430,500
NET GENERAL FUND - COMMUNITY CONTRIBUTIONS	37,668	40,000	40,000	22,500
NET INSURANCE FUNDS	16,009,312	15,395,281	16,503,282	17,066,416
NET OPEB TRUST FUND	7,069,984	6,774,804	6,774,804	7,412,194
NET AUTOMOTIVE REPLACEMENT FUND	4,954,040	4,355,362	7,997,620	3,934,443
NET MISCELLANEOUS SPECIAL REVENUE FUNDS	340,798	777,910	834,865	984,000
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 28,821,516</b>	<b>\$ 27,765,857</b>	<b>\$ 32,314,625</b>	<b>\$ 29,601,239</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
COMMUNITY GRANTS	NON-DEPARTMENTAL	COMMUNITY GRANTS (01001, 01002, 01003)		
<b>PROGRAM:</b> To assist in the support of community service organizations.				
<b>PROGRAM OBJECTIVES:</b> To donate funds to various organizations that benefit the Roseville community.				
<i>PROGRAMS</i>	2016-17 ACTUAL	2017-18 ADOPTED	2017-18 AMENDED	2018-19 BUDGET
A Touch of Understanding	\$ 10,000	\$ 10,000	\$ 10,000	\$ 19,667
Adelante High School Sober Grad Night	500	-	-	-
Advocates of the Mentally Ill Housing, Inc.	10,000	10,000	10,000	21,167
Art Provider Groups	-	10,000	10,000	10,000
Assistance League of Greater Placer	10,000	-	-	18,087
Barbara Chilton Middle School	2,500	2,500	2,500	-
Big Brothers Big Sisters of Greater Sacramento Area	-	-	-	5,500
Blue Line Arts	9,167	-	-	5,834
Buljan Middle School	-	2,500	2,500	-
Campus Life Connection	10,000	-	-	-
Child Advocates of Placer County	10,000	10,000	10,000	10,000
City of Roseville - Fire Department - Outreach and Items for Volunteers	5,500	4,938	4,938	-
City of Roseville - Parks & Rec-Youth Programs	10,000	10,000	10,000	-
City of Roseville - Police, Crime Prevention Outreach Programs	7,500	2,961	2,961	-
Council Directed Programs	-	15,000	25,909	15,000
Council Undetermined Allocation	-	-	-	8,333
Dry Creek Conservancy	-	5,874	5,874	-
Dyslexia Alliance	4,792	-	-	-
Eskaton Foundation	10,000	10,000	10,000	-
Excel Roseville Sponsorship for Youth Program	-	-	-	15,333
Friends of Roseville Public Library	-	6,720	6,720	-
Gathering Inn	10,000	10,000	10,000	43,687
Gold Country Chaplaincy	10,000	-	-	-
Granite Bay High School Sober Grad Night	500	-	-	-
Health Education Council	-	-	-	5,000
Homeless Resource Council of the Sierras	7,500	10,000	10,000	10,333
Homeless Voucher Program - Salvation Army	16,140	30,000	30,000	-
Independence High School Sober Grad Night	500	-	-	-
Independence High School Digital Camera / Software Yearbook Class	2,500	-	-	-
James Morrison Photography Book Sponsorship - Women Veterans	500	-	-	-
Keaton Raphael Memorial	10,000	10,000	10,000	11,667
KidsFirst - Child & Family Therapy Program	10,000	10,000	10,000	25,000
Lazarus Project	-	8,100	8,100	8,333
Life Skills Training & Educational Program / Life STEPS	-	5,000	5,000	3,500
Lighthouse Counseling and Resource Center	2,500	10,000	10,000	8,000
Miscellaneous returned grants from prior year	(1,500)	-	-	-
Me-One Foundation	10,000	10,000	10,000	7,500
My Mother's Voice	10,000	10,000	10,000	-
Oakmont High School RJUHSD	1,875	-	-	-
Oakmont High School Sober Grad Night	500	-	-	-
Performing Arts of Roseville - Music in the Park & Performing Arts in School	10,000	10,000	10,000	10,833
Placer ARC	10,000	10,000	10,000	-
Placer Breast Cancer Foundation	\$ -	\$ 5,000	\$ 5,000	\$ 2,500
SUBTOTAL COMMUNITY GRANTS (page 1)	\$ 210,974	\$ 238,593	\$ 249,502	\$ 265,274

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2018-19

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
COMMUNITY GRANTS	NON-DEPARTMENTAL	COMMUNITY GRANTS (01001, 01002, 01003)			
<i><b>PROGRAMS</b></i>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
SUBTOTAL COMMUNITY GRANTS (from page 1)		\$ 210,974	\$ 238,593	\$ 249,502	\$ 265,274
Placer Community Foundation on behalf of Placer Collaborative Network		-	1,875	1,875	1,617
Placer County Food Bank		10,000	10,000	10,000	15,000
Placer County Law Enforcement Chaplaincy		-	10,000	10,000	10,000
Placer Independent Resource Services - Assistive Technology		2,500	2,500	2,500	2,250
Placer County Multi-Disciplinary Interview Center (MDIC)		10,000	10,000	10,000	-
Placer Land Trust - Creek Clean Up		1,000	-	-	1,000
Placer SPCA		10,000	-	-	-
Placer Veterans Stand Down Inc.		10,000	10,000	10,000	9,667
ReCreate		10,000	10,000	10,000	8,833
Robert C. Cooley Middle School		2,500	2,500	2,500	-
Roseville Adult School		2,500	-	-	-
Roseville Alano Club		6,740	7,032	7,032	7,650
Roseville City School District		-	10,000	10,000	13,400
Roseville Coalition of Neighborhood Assoc. (RCONA)		4,200	-	-	5,525
Roseville Community Concert Band		10,000	10,000	10,000	12,800
Roseville Community Crime 2016 Fun Run Sponsorship		1,000	-	-	-
Roseville Historical Society		19,500	9,500	9,500	10,000
Roseville Home Start		10,000	10,000	10,000	-
Roseville Joint Union High School District		-	10,000	10,000	-
Roseville Police Activities League (PALS)		10,000	10,000	10,000	14,167
Roseville Theatre Arts Academy		7,218	10,000	10,000	-
Roseville Utility Exploration Center		3,000	3,000	3,000	-
Rotary Club of Roseville Foundation		10,000	10,000	10,000	-
Sacramento Philharmonic & Opera		-	-	-	6,667
Seniors First		10,000	10,000	10,000	-
Sierra College Foundation		10,000	10,000	10,000	11,500
Sierra Forever Families		10,000	10,000	10,000	6,500
Sierra Mental Wellness Group		7,500	-	-	-
Sierra Pregnancy and Health		-	-	-	5,333
Society for the Blind		10,000	7,500	7,500	-
Stand Out Talent		10,000	-	-	-
Stand Up Placer		10,000	10,000	10,000	13,333
St. Vincent De Paul Society		10,000	10,000	10,000	20,000
The Petal Connection		-	-	-	7,984
Tommy Apostolos Charity Fund		10,000	10,000	10,000	-
VFW Post 1487 Donation		250	-	-	-
Wellness Within Corporation		7,500	10,000	10,000	-
Woodcreek High School		1,000	-	-	-
Yur Circle		-	-	-	4,500
<b>TOTAL COMMUNITY GRANTS</b>		<b>\$ 447,382</b>	<b>\$ 462,500</b>	<b>\$ 473,409</b>	<b>\$ 453,000</b>
<b><i>RESOURCES REQUIRED</i></b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
MATERIALS, SUPPLIES, SERVICES		\$ 447,382	\$ 462,500	\$ 473,409	\$ 453,000
<b>TOTAL RESOURCES</b>		<b>\$ 447,382</b>	<b>\$ 462,500</b>	<b>\$ 473,409</b>	<b>\$ 453,000</b>
<b><i>FUNDING SUMMARY</i></b>		<b>2016-17 ACTUAL</b>	<b>2017-18 ADOPTED</b>	<b>2017-18 AMENDED</b>	<b>2018-19 BUDGET</b>
CITIZEN'S BENEFIT TRUST - COMMUNITY GRANTS		\$ 398,234	\$ 415,000	\$ 425,909	\$ 425,000
CITIZEN'S BENEFIT TRUST - REACH GRANTS		11,480	7,500	7,500	5,500
NET GENERAL FUND		37,668	40,000	40,000	22,500
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 447,382</b>	<b>\$ 462,500</b>	<b>\$ 473,409</b>	<b>\$ 453,000</b>



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# Capital Improvement Projects - Alphabetical Order

## Capital Improvement Projects

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# Capital Improvement Projects Overview



## Capital Improvement Projects Overview

The City of Roseville's capital budget includes two types of projects: Capital Improvement Projects (CIPs) and annual projects. CIPs are related to the acquisition, expansion, or rehabilitation of an element of the City's infrastructure (physical improvements such as streets, water, wastewater, public buildings, parks, etc.). These projects typically have projected end dates. Annual projects include, but are not limited to, maintenance work that is done on a routine basis such as for bike trails, open space, and roadways. Annual projects are ongoing.

CIP budgets are approved by project in total; however, City Council approval is also required for the actual implementation of the projects. Purchase orders, service agreements, and contracts related to these projects are presented to and approved by City Council.

The CIPs presented in detail in the budget are only those projects that are requesting new budget approval in this or future budget years. Since CIP budgets are approved on a total project basis, any unspent funds at the end of the fiscal year are carried forward into the next year's budget via a budget adjustment.

A list of the current CIPs that will have their budgets carried forward into the next fiscal year is included at the end of the CIP section. Annual projects do not carry forward their unspent budgets.

The CIP budget sheets display cost estimates and funding sources for the City of Roseville's annual projects and CIPs for the next five years.

Accordingly, the document includes descriptions, classifications, costs, funding source, and other relevant facts for the City of Roseville's CIPs and annual projects for FY2018-19 through FY2022-23.

Projects are classified as follows:

- Drainage
- Electric
- General
- Golf Course
- Park
- Public Buildings
- Street
- Wastewater
- Water

The table titled "Capital Improvement Program Summary: FY2018-19 through FY2022-23" is a high-level view of the total of the project expenditures in each category of capital expenses over the next five years.

# Capital Improvement Project Overview

## How to read this section:

CAPITAL IMPROVEMENT PROJECT BUDGET							
① CLASSIFICATION OF PROJECT: <i>Project Classification</i>		PROJECT NUMBER: <i>Org Key/Project Number</i>		ORIGINAL APPROPRIATION DATE: <i>Month - YR</i>			
④ PROJECT TITLE: <i>Project Title:</i>				TENTATIVE COMPLETION DATE: <i>Month - YR</i>			
⑥ DESCRIPTION: <i>Description of Project</i>							
COST ESTIMATE	PRIOR YEARS	FY 20XX-XX <i>(Current Year)</i>	FY 20XX-XX <i>(Current Year +1)</i>	FY 20XX-XX <i>(Current Year +2)</i>	FY 20XX-XX <i>(Current Year +3)</i>	FY 20XX-XX <i>(Current Year +4)</i>	TOTAL PROJECT
⑦ Labor	\$100,000	\$40,000	\$0	\$0	\$0	\$0	\$140,000
Architectural/Engineering Services	80,000	0	0	0	0	0	80,000
Site Acquisition & Preparation	100	0	0	0	0	0	100
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$180,100</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$220,100</b>
SOURCE OF FUNDS	PRIOR YEARS	FY 20XX-XX	FY 20XX-XX	FY 20XX-XX	FY 20XX-XX	FY 20XX-XX	TOTAL PROJECT
⑧ <i>Funding Source</i>	\$180,100	\$40,000	\$0	\$0	\$0	\$0	\$220,100
<b>TOTAL</b>	<b>\$180,100</b>	<b>\$40,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$220,100</b>

## Project Information

The information at the top of each project sheet includes:

- ① **Classification of Project** – The project sheets are grouped by project classification (example: General, Streets, Water, Electric...).
- ② **Project Number** – The projects sheets are ordered by Project Number within each classification group. See footnote below for explanation of numbering process.
- ③ **Original Appropriation Date** – This information is included for Capital Improvement Projects and typically not for Annual Projects. It is the month and year that funds were initially appropriated to be spent on the project.
- ④ **Project Title** – This is the working title for the project.
- ⑤ **Tentative Completion Date** – This is the month and year that the project manager anticipates the project being complete.
- ⑥ **Description** – This section includes the details on the work being done.

- ⑦ **Cost Estimate** – This is the financial measure of the total amount anticipated to be spent for each year of the project by activity (Labor, Architectural Services, Site Acquisition, Material, Construction and Other). The “Prior Years” column includes the actual amount spent from project inception to the end of the prior fiscal year for CIPs and last year’s actual spending for Annual projects. The next five columns include anticipated spending for each year. Finally, the “Total Project” column calculates the total cost of the project from inception to five years in the future.

- ⑧ **Source of Funds** – This section indicates how each project will be funded. It includes other City funds, grants and other anticipated revenues. If the project is funded by more than one City fund, the entire amount is budgeted in one fund (typically the fund that the sponsoring department is funded by). The amounts funded by other City funds are then transferred into the fund where the project is budgeted. The “Prior Years” column includes the actual amounts funded from each source since project inception through the end of the prior fiscal year. The “Total Project” column calculates the total funding of the project by each source, from inception to five years in the future.

## Project Numbering Sequence

Annual project numbers are comprised of five digits. The first digit indicates the department that is managing the project, the second digit indicates the type of project (annual or CIP), the third digit indicates the project category (Water, Wastewater, Parks...etc.) and the last two digits are sequential. Example: For Annual Project number 21501: 2=Public Works, 1=Annual project, 5=Street Project and 01 is the sequential order in which the project number was assigned.

CIP projects include the five digit number described above followed by an additional six digit number. The first two digits indicate the fiscal year in which the project first received funding, the next digit is the division (Environmental utilities, Electric...etc.), the next digit indicates the project category (Water, Wastewater, Parks...etc.) and the last two digits are sequential. Example: CIP number 30003/133002: 3=Environmental Utilities, 0=CIP, 0=Water and 03 is the sequential order in which the project number was assigned. Following the slash 13=project was initially funded in FY2012-13, 3=Environmental Utilities, 0=Water and 02 is the sequential order in which the project number was assigned.

**CAPITAL IMPROVEMENT PROJECT SUMMARY: FY2018-19 through FY2022-23**

	<u>Pages</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECTS</u>
DRAINAGE PROJECTS	C-6 - C-8	\$ 443,603	\$ 218,550	\$ 210,000	\$ 210,000	\$ 220,000	\$ 220,000	\$ 1,522,153
ELECTRIC PROJECTS	C-9 - C-31	31,726,003	21,834,000	18,554,000	10,868,000	7,905,000	6,922,000	97,809,003
GENERAL PROJECTS	C-32 - C-63	29,743,042	28,291,448	13,435,467	9,334,113	7,853,238	7,930,738	96,588,046
GOLF COURSE PROJECTS	C-64 - C-66	1,275,601	20,000	90,000	90,000	90,000	90,000	1,655,601
PARK PROJECTS	C-67 - C-72	497,463	1,817,200	66,000	66,000	66,000	66,000	2,578,663
PUBLIC BUILDING PROJECTS	C-73 - C-74	2,400,001	1,500,000	0	0	5,100,000	0	9,000,001
STREET PROJECTS	C-75 - C-84	17,644,358	3,674,830	6,066,000	6,066,000	2,566,000	2,587,000	38,604,188
WASTEWATER PROJECTS	C-85 - C-96	14,267,964	18,375,488	1,047,167	944,500	946,500	948,000	36,529,619
WATER PROJECTS	C-97 - C-124	13,045,212	11,301,000	4,602,500	1,811,000	1,668,000	1,676,000	34,103,712
<b>TOTAL</b>		<b>\$ 111,043,247</b>	<b>\$ 87,032,516</b>	<b>\$ 44,071,134</b>	<b>\$ 29,389,613</b>	<b>\$ 26,414,738</b>	<b>\$ 20,439,738</b>	<b>\$ 318,390,985</b>

**DRAINAGE PROJECTS**

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECT</u>
FLOODPLAIN MANAGEMENT	C-7	21001	\$ 203,589	\$ 198,550	\$ 210,000	\$ 210,000	\$ 220,000	\$ 220,000	\$ 1,262,139
FLOOD ALERT SYSTEM REPLACEMENT PROJECT	C-8	20001 152002	240,014	20,000	0	0	0	0	260,014
<b>TOTAL</b>			<b>\$ 443,603</b>	<b>\$ 218,550</b>	<b>\$ 210,000</b>	<b>\$ 210,000</b>	<b>\$ 220,000</b>	<b>\$ 220,000</b>	<b>\$ 1,522,153</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	FUND:	ORIGINAL APPROPRIATION DATE:
DRAINAGE	21001	100	
<b>PROJECT TITLE:</b>	<b>TENTATIVE COMPLETION DATE:</b>		
FLOODPLAIN MANAGEMENT	ANNUAL PROJECT		
<b>DESCRIPTION:</b>			
This project funds the following floodplain management activities:			
Placer County Flood Control District Yearly Contribution	\$		168,050
Annual Printing and Mailing of Flood Brochures			6,000
Floodplain Managers Association Yearly Conference and Association of State Floodplain Managers Membership			1,500
Community Rating System Annual Support and Cycle Preparation			21,000
Federal Emergency Management Association Map Outreach			2,000
Total			\$ 198,550

COST ESTIMATE	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	3,301	0	0	0	0	0	3,301
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	200,288	198,550	210,000	210,000	220,000	220,000	1,258,838
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 203,589</b>	<b>\$ 198,550</b>	<b>\$ 210,000</b>	<b>\$ 210,000</b>	<b>\$ 220,000</b>	<b>\$ 220,000</b>	<b>\$ 1,262,139</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
General (100)	\$ 203,589	\$ 198,550	\$ 210,000	\$ 210,000	\$ 220,000	\$ 220,000	\$ 1,262,139
<b>TOTAL</b>	<b>\$ 203,589</b>	<b>\$ 198,550</b>	<b>\$ 210,000</b>	<b>\$ 210,000</b>	<b>\$ 220,000</b>	<b>\$ 220,000</b>	<b>\$ 1,262,139</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
DRAINAGE	20001 152002	100	Jul-14				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
FLOOD ALERT SYSTEM REPLACEMENT PROJECT	PUBLIC WORKS [ENGINEERING]		Jun-20				
<b>DESCRIPTION:</b>							
Funding to replace the Flood Alert System (FAS) data transmission and collection hardware and software used to monitor stream levels and precipitation within the Dry Creek and Pleasant Grove Creek Watersheds.							
<b>COST ESTIMATE</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	1,374	0	0	0	0	0	1,374
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	238,640	20,000	0	0	0	0	258,640
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 240,014</b>	<b>\$ 20,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 260,014</b>
<b>SOURCE OF FUNDS</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
General (100)	\$ 110,001	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0	130,001
State of California Revenues	130,013	0	0	0	0	0	130,013
<b>TOTAL</b>	<b>\$ 240,014</b>	<b>\$ 20,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 260,014</b>

# ELECTRIC PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECT</u>
NEW SERVICES	C-10	41011	\$ 4,000,000	\$ 4,000,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 22,000,000
12KV UPGRADE AND EXTENSION	C-11	41012	769,000	399,000	471,000	338,000	479,000	1,368,000	3,824,000
GENERAL FACILITIES	C-12	91025	100,000	100,000	100,000	100,000	100,000	100,000	600,000
ELECTRIC SYSTEM PROTECTION UPGRADE AND REPLACEMENT	C-13	40002 134004	2,464,001	1,023,000	1,177,000	721,000	228,000	264,000	5,877,001
12KV END OF LIFE CABLE REPLACEMENT	C-14	40002 134005	1,863,001	1,123,000	456,000	366,000	400,000	366,000	4,574,001
60 KV RESTRINGING	C-15	40002 134008	125,000	42,000	42,000	42,000	42,000	42,000	335,000
COMMUNICATIONS EQUIPMENT UPGRADE AND REPLACEMENT	C-16	40002 144009	383,000	170,000	0	0	0	0	553,000
RSVL POWER PLANT 2 (RPP2) REHAB	C-17	40002 164004	1,570,000	500,000	450,000	50,000	50,000	50,000	2,670,000
FIBER STORAGE LOOP END OF LIFE REBUILD	C-18	40002 174004	102,000	57,000	63,000	0	0	0	222,000
ZLD IMPROVEMENTS	C-19	40002 174006	1,744,000	0	1,722,000	1,349,000	571,000	354,000	5,740,000
ADVANCED METERING INFRASTRUCTURE	C-20	40002 174102	9,000,000	0	4,550,000	0	0	0	13,550,000
SIERRA VISTA SUBSTATION	C-21	40002 174105	6,250,001	4,330,000	0	0	0	0	10,580,001
SCADA SYSTEM / CYBER SECURITY	C-22	40002 174106	120,000	80,000	80,000	80,000	80,000	0	440,000
ELECTRIC DISPATCH CENTER	C-23	40002 174108	500,000	600,000	1,000,000	0	0	0	2,100,000
BALANCE OF PLANT REHAB	C-24	40002 184105	683,000	610,000	186,000	0	0	0	1,479,000
TURBINE AND HRSG REHAB	C-25	40002 184106	952,000	380,000	1,021,000	2,333,000	789,000	0	5,475,000
CRITICAL SYSTEMS REHAB	C-26	40002 184107	1,101,000	80,000	994,000	889,000	1,666,000	878,000	5,608,000
BERRY SUBSTATION LINE SWAP	C-27	40002 500001	0	230,000	0	0	0	0	230,000
BERRY ST. DC SYSTEM REDUNDANCY UPGRADE	C-28	40002 500002	0	140,000	0	0	0	0	140,000
FIDDYMENT KY4A TRANSFORMER ADDITION	C-29	40002 500003	0	3,120,000	1,910,000	0	0	0	5,030,000
LED STREETLIGHT UPGRADE	C-30	40002 500004	0	2,700,000	702,000	1,100,000	0	0	4,502,000
STEAM TURBINE ENCLOSURE	C-31	40002 500005	0	2,150,000	130,000	0	0	0	2,280,000
<b>TOTAL</b>			<b>\$31,726,003</b>	<b>\$ 21,834,000</b>	<b>\$ 18,554,000</b>	<b>\$ 10,868,000</b>	<b>\$ 7,905,000</b>	<b>\$ 6,922,000</b>	<b>\$ 97,809,003</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
ELECTRIC	41011	491					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
NEW SERVICES	ELECTRIC	ANNUAL PROJECT					
<b>DESCRIPTION:</b>							
<p>This annual project provides for the extension of underground electric services to new customers and development. The assumptions for this project include:</p> <p style="margin-left: 40px;">Install service to 900 single family lots/units.                      Install service to 400,000 square feet of commercial development.                      Install 10,000 circuit feet of mainline cable.                      Install and upgrade street lighting as needed.</p>							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	525,000	525,000	525,000	525,000	525,000	2,625,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	4,000,000	3,475,000	2,975,000	2,975,000	2,975,000	2,975,000	19,375,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 4,000,000</b>	<b>\$ 4,000,000</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>	<b>\$ 22,000,000</b>
<b>SOURCE OF FUNDS</b>							
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 4,000,000	\$ 4,000,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 22,000,000
<b>TOTAL</b>	<b>\$ 4,000,000</b>	<b>\$ 4,000,000</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>	<b>\$ 22,000,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 41012	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> 12KV UPGRADE AND EXTENSION	<b>DEPARTMENT:</b> ELECTRIC		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b> Provides for extensions and upgrades of main lines when work is City funded. Work includes increasing capacity of a line to avoid overloads or low voltage.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 99,000	\$ 120,000	\$ 80,000	\$ 130,000	\$ 368,000	\$ 797,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	769,000	300,000	351,000	258,000	349,000	1,000,000	3,027,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 769,000</b>	<b>\$ 399,000</b>	<b>\$ 471,000</b>	<b>\$ 338,000</b>	<b>\$ 479,000</b>	<b>\$ 1,368,000</b>	<b>\$ 3,824,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 769,000	\$ 399,000	\$ 471,000	\$ 338,000	\$ 479,000	\$ 1,368,000	\$ 3,824,000
<b>TOTAL</b>	<b>\$ 769,000</b>	<b>\$ 399,000</b>	<b>\$ 471,000</b>	<b>\$ 338,000</b>	<b>\$ 479,000</b>	<b>\$ 1,368,000</b>	<b>\$ 3,824,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 91025	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> GENERAL FACILITIES	<b>DEPARTMENT:</b> ELECTRIC		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b> This project funds building and general rehab for the Electric Department. Rehab includes roofing, paving, equipment, and facility repairs.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 600,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 600,000
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 600,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 134004	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jun-12				
<b>PROJECT TITLE:</b> ELECTRIC SYSTEM PROTECTION UPGRADE AND REPLACEMENT	<b>DEPARTMENT:</b> ELECTRIC		<b>TENTATIVE COMPLETION DATE:</b> Jun-23				
<b>DESCRIPTION:</b> Replace and upgrade 12 kilovolt (KV) and 60 KV protective relays that have reached the end of their useful lives. Protective relays are used in the power delivery system to detect faults (short circuits) and operate appropriate circuit breakers to isolate faults. This project includes the 12 KV system relays that have begun to inadvertently operate (trip), power line protection relays on the 60 KV system, and remaining electro-mechanical relays. There are approximately 30 relays that need to be replaced and upgraded under this project including units at Southeast, Foothills, Berry St., Fiddymont, Industrial, and Pleasant Grove substations.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 1,354,478	\$ 350,000	\$ 377,000	\$ 230,000	\$ 69,000	\$ 106,000	\$ 2,486,478
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	503,715	290,000	300,000	180,000	57,000	52,000	1,382,715
Construction	382,000	383,000	500,000	311,000	102,000	106,000	1,784,000
Other	223,808	0	0	0	0	0	223,808
<b>TOTAL</b>	<b>\$ 2,464,001</b>	<b>\$ 1,023,000</b>	<b>\$ 1,177,000</b>	<b>\$ 721,000</b>	<b>\$ 228,000</b>	<b>\$ 264,000</b>	<b>\$ 5,877,001</b>
<b>SOURCE OF FUNDS</b>							
<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>	
Electric (491)	\$ 2,464,001	\$ 1,023,000	\$ 1,177,000	\$ 721,000	\$ 228,000	\$ 264,000	\$ 5,877,001
<b>TOTAL</b>	<b>\$ 2,464,001</b>	<b>\$ 1,023,000</b>	<b>\$ 1,177,000</b>	<b>\$ 721,000</b>	<b>\$ 228,000</b>	<b>\$ 264,000</b>	<b>\$ 5,877,001</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 134005	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jun-12				
<b>PROJECT TITLE:</b> 12KV END OF LIFE CABLE REPLACEMENT	<b>DEPARTMENT:</b> ELECTRIC		<b>TENTATIVE COMPLETION DATE:</b> Jun-23				
<b>DESCRIPTION:</b> Replace and upgrade 12 KV underground cables that have reached the end of their service life. The contributory factors used to determine when to replace cables are age, service history and fault records. Replacement and upgrade priorities are given to areas where cables are beginning to fail and show a pattern of multiple outages. In most instances, cables were installed in a particular neighborhood at the same time so this means when one section begins to fail this generally triggers a cable replacement and upgrade project for all the cables in that area. Staff conduct an assessment of cable replacement and upgrade priorities on an annual basis.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 1,071,277	\$ 336,000	\$ 140,000	\$ 110,000	\$ 120,000	\$ 110,000	\$ 1,887,277
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	656,365	0	160,000	146,000	160,000	146,000	1,268,365
Construction	124,000	787,000	156,000	110,000	120,000	110,000	1,407,000
Other	11,359	0	0	0	0	0	11,359
<b>TOTAL</b>	<b>\$ 1,863,001</b>	<b>\$ 1,123,000</b>	<b>\$ 456,000</b>	<b>\$ 366,000</b>	<b>\$ 400,000</b>	<b>\$ 366,000</b>	<b>\$ 4,574,001</b>
<b>SOURCE OF FUNDS</b>							
<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>	
Electric (491)	\$ 1,863,001	\$ 1,123,000	\$ 456,000	\$ 366,000	\$ 400,000	\$ 366,000	\$ 4,574,001
<b>TOTAL</b>	<b>\$ 1,863,001</b>	<b>\$ 1,123,000</b>	<b>\$ 456,000</b>	<b>\$ 366,000</b>	<b>\$ 400,000</b>	<b>\$ 366,000</b>	<b>\$ 4,574,001</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
ELECTRIC	40002 134008	491	Jun-12				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
60 KV RESTRINGING	ELECTRIC	Jun-23					
<b>DESCRIPTION:</b>							
<p>Power line ratings are a function of both conductor capacity and line clearances (spacing between the lines and the ground or other lines). Because lines sag when hot, the line rating is often limited by the maximum amount of sag allowed before clearance limits are reached.</p> <p>A system-wide Light Detection and Ranging (LiDAR) analysis was performed in 2013, with the results finalized in mid-2015. This analysis provides all of the information required to make the necessary changes to the pole line construction (i.e., raise/lower crossarms, re-sag conductor spans, etc.) to obtain adequate clearances. The annual budget for this project will provide for the LiDAR data to be translated into job packages and provides funds for all anticipated construction modifications that are identified.</p>							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 15,400	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 225,400
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	21,196	0	0	0	0	0	21,196
Construction	88,404	0	0	0	0	0	88,404
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 125,000</b>	<b>\$ 42,000</b>	<b>\$ 42,000</b>	<b>\$ 42,000</b>	<b>\$ 42,000</b>	<b>\$ 42,000</b>	<b>\$ 335,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 125,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 42,000	\$ 335,000
<b>TOTAL</b>	<b>\$ 125,000</b>	<b>\$ 42,000</b>	<b>\$ 42,000</b>	<b>\$ 42,000</b>	<b>\$ 42,000</b>	<b>\$ 42,000</b>	<b>\$ 335,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 144009	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-13				
<b>PROJECT TITLE:</b> COMMUNICATIONS EQUIPMENT UPGRADE AND REPLACEMENT	<b>DEPARTMENT:</b> ELECTRIC	<b>TENTATIVE COMPLETION DATE:</b> Jun-19					
<b>DESCRIPTION:</b>							
<p>Roseville Electric has fiber optic communications to all substations -- except Douglas. This fiber optic network is used to communicate with the System Control and Data Acquisition (SCADA) system, provide telephone service at substations, and provide access to the internal Roseville network (i.e., intranet and shared drives) and to provide communication for a backup dispatch center. The backbone of this network is the GE JungleMUX fiber optic communication system.</p> <p>The optical cards within the existing JungleMUX are beginning to fail and replacements are no longer available. This project covers a multi-year optical card replacement program, using a new and improved version of the card. An additional benefit of this replacement/upgrade will be an increase in bandwidth by a factor of approximately 20. This will allow for future systems such as video surveillance at the substation and support for Advanced Metering Infrastructure (AMI).</p>							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 57,520	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0	77,520
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	111,000	100,000	0	0	0	0	211,000
Construction	214,480	50,000	0	0	0	0	264,480
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 383,000</b>	<b>\$ 170,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 553,000</b>
<b>SOURCE OF FUNDS</b>							
<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>	
Electric (491)	\$ 383,000	\$ 170,000	\$ 0	\$ 0	\$ 0	\$ 0	553,000
<b>TOTAL</b>	<b>\$ 383,000</b>	<b>\$ 170,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 553,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 164004	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-15				
<b>PROJECT TITLE:</b> RSVL POWER PLANT 2 (RPP2) REHAB	<b>DEPARTMENT:</b> ELECTRIC		<b>TENTATIVE COMPLETION DATE:</b> Jun-23				
<b>DESCRIPTION:</b> These funds are to be used for RPP2 rehabilitation following a site condition assessment. Rehabilitation may include improvements to the electric control metering and protection equipment, conversion to digital turbine controls and other recommended improvements and upgrades.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 1,975	\$ 0	0	\$ 50,000	\$ 50,000	\$ 50,000	151,975
Architectural/Engineering Services	133,952	100,000	50,000	0	0	0	283,952
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	13,951	200,000	200,000	0	0	0	413,951
Construction	1,420,122	200,000	200,000	0	0	0	1,820,122
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,570,000</b>	<b>\$ 500,000</b>	<b>\$ 450,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 2,670,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 1,570,000	\$ 500,000	\$ 450,000	\$ 50,000	\$ 50,000	\$ 50,000	2,670,000
<b>TOTAL</b>	<b>\$ 1,570,000</b>	<b>\$ 500,000</b>	<b>\$ 450,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 2,670,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
ELECTRIC	40002 174004	491	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
FIBER STORAGE LOOP END OF LIFE REBUILD	ELECTRIC	Jun-20					
<b>DESCRIPTION:</b>							
<p>When Roseville Electric Utility first began installing fiber optic communications between substations, a "snowshoe" style bracket was used to create a storage loop on the fiber optic cable runs. This storage loop consists of looping the fiber back upon itself successive times over an approximately 50-foot span and using plastic ties to hold the fiber in place. Over time, UV light has deteriorated the ties, causing the fiber optic cable to sag well below its installed height. More recent fiber optic installations have used a pole-mounted bracket for the fiber storage loops. This design does not rely upon ties for mechanical strength and eliminates the possibility of the fiber sagging (which could lead to damage). This project consists of replacing 37 snowshoe fiber optic storage loops with the pole mounted brackets.</p>							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 8,869	\$ 8,000	\$ 8,000	\$ 0	\$ 0	\$ 0	24,869
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	5,000	5,000	5,000	0	0	0	15,000
Construction	88,131	44,000	50,000	0	0	0	182,131
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 102,000</b>	<b>\$ 57,000</b>	<b>\$ 63,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 222,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 102,000	\$ 57,000	\$ 63,000	\$ 0	\$ 0	\$ 0	222,000
<b>TOTAL</b>	<b>\$ 102,000</b>	<b>\$ 57,000</b>	<b>\$ 63,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 222,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
ELECTRIC	40002 174006	491	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
ZLD IMPROVEMENTS	ELECTRIC	Jun-23					
<b>DESCRIPTION:</b>							
<p>The Zero Liquid Discharge (ZLD) Improvement project is intended to occur over multiple fiscal years, as a series of replacements and new installations designed to allow for the continued reliable operation of the ZLD system. The ZLD involves several aggressive processes that can be destructive to equipment over time. Also, since the plant was built, operating experience has identified the need for several improvements to the existing design which will further improve reliability and ZLD effectiveness.</p>							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 313,712	0	\$ 192,000	\$ 169,000	\$ 86,000	\$ 69,000	\$ 829,712
Architectural/Engineering Services	606,977	0	245,000	185,000	165,000	140,000	1,341,977
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	423,311	0	1,285,000	995,000	320,000	145,000	3,168,311
Construction	400,000	0	0	0	0	0	400,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,744,000</b>	<b>\$ 0</b>	<b>\$ 1,722,000</b>	<b>\$ 1,349,000</b>	<b>\$ 571,000</b>	<b>\$ 354,000</b>	<b>\$ 5,740,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 1,744,000	\$ 0	\$ 1,722,000	\$ 1,349,000	\$ 571,000	\$ 354,000	\$ 5,740,000
<b>TOTAL</b>	<b>\$ 1,744,000</b>	<b>\$ 0</b>	<b>\$ 1,722,000</b>	<b>\$ 1,349,000</b>	<b>\$ 571,000</b>	<b>\$ 354,000</b>	<b>\$ 5,740,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
ELECTRIC	40002 174102	491	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
ADVANCED METERING INFRASTRUCTURE	ELECTRIC	Jun-20					
<b>DESCRIPTION:</b>							
<p>Replaces Project 104001. Related expenditures from project inception to 3/20/16 are \$157,687 funded by the Electric Operations Fund.</p> <p>Roseville Electric faces increasing demands to provide meter data to customers to comply with new regulations and to meet increased customer expectations. Many Roseville Electric Utility customers, and especially customers with electric vehicles and solar panels, are requesting pricing options such as Time of Use (TOU) rates. A modern Advanced Metering Infrastructure (AMI) system is required to offer TOU rates to these customers. AMI would introduce two-way communication for meters, allowing remote reads and greater interaction between the utility and its customers. An AMI system also provides customers a detailed view of their electricity usage and allows them to make changes to increase the efficient use of electricity. This project progresses from a business case, through a third party implementation, and finishes with the AMI system being installed and operating.</p>							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 1,640	\$ 0	\$ 2,000,000	\$ 0	\$ 0	\$ 0	2,001,640
Architectural/Engineering Services	724,875	0	1,500,000	0	0	0	2,224,875
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	6,000,000	0	750,000	0	0	0	6,750,000
Construction	2,273,485	0	300,000	0	0	0	2,573,485
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 9,000,000</b>	<b>\$ 0</b>	<b>\$ 4,550,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 13,550,000</b>
<b>SOURCE OF FUNDS</b>							
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491 & 496)	\$ 9,000,000	\$ 0	\$ 4,550,000	\$ 0	\$ 0	\$ 0	13,550,000
<b>TOTAL</b>	<b>\$ 9,000,000</b>	<b>\$ 0</b>	<b>\$ 4,550,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 13,550,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 174105	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-16				
<b>PROJECT TITLE:</b> SIERRA VISTA SUBSTATION	<b>DEPARTMENT:</b> ELECTRIC	<b>TENTATIVE COMPLETION DATE:</b> Jun-19					
<b>DESCRIPTION:</b> Replaces Project 144002. Related expenditures from project inception to 3/20/16 are \$26,654 funded by the Electric Operations Fund. Construct a new substation with an initial capacity of 46 Mega Volt Amp (MVA) to supply power to new development in the Sierra Vista and Westbrook specific plans.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 1,099,327	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	1,099,327
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	1,200,081	0	0	0	0	0	1,200,081
Construction	3,950,593	4,330,000	0	0	0	0	8,280,593
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 6,250,001</b>	<b>\$ 4,330,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>10,580,001</b>
<b>SOURCE OF FUNDS</b>							
<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>	
Electric (491)	\$ 6,250,001	\$ 4,330,000	\$ 0	\$ 0	\$ 0	\$ 0	10,580,001
<b>TOTAL</b>	<b>\$ 6,250,001</b>	<b>\$ 4,330,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>10,580,001</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	FUND:	ORIGINAL APPROPRIATION DATE:				
ELECTRIC	40002 174106	491	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
SCADA SYSTEM / CYBER SECURITY	ELECTRIC	Jul-22					
<b>DESCRIPTION:</b>							
<p>Replaces Project 144005. Related expenditures from project inception to 3/20/16 are \$56,008 funded by the Electric Operations Fund.</p> <p>Roseville Electric Utility's SCADA system is a critical system to support the reliable operation of the distribution system. Upgrade of Windows operating system and being able to apply security patches are required by mandated security measures from the North American Electric Reliability Corporation (NERC) and Western Electricity Coordinating Council (WECC). Application upgrades in addition to Windows upgrades are necessary to ensure software compatibility. SCADA computer hardware also has reached its replacement cycle. Replacing hardware with software upgrades is also a standard best practice to limit support cost. Additional cybersecurity enhancement will be included in the upgrades.</p>							
<b>COST ESTIMATE</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 0	\$ 100,000
Architectural/Engineering Services	53,063	40,000	40,000	40,000	40,000	0	213,063
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	20,000	0	0	20,000
Other	46,937	20,000	20,000	0	20,000	0	106,937
<b>TOTAL</b>	<b>\$ 120,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ 0</b>	<b>\$ 440,000</b>
<b>SOURCE OF FUNDS</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Electric (491)	\$ 120,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 0	\$ 440,000
<b>TOTAL</b>	<b>\$ 120,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ 80,000</b>	<b>\$ 0</b>	<b>\$ 440,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 174108	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-16				
<b>PROJECT TITLE:</b> DISPATCH CENTER	<b>DEPARTMENT:</b> ELECTRIC	<b>TENTATIVE COMPLETION DATE:</b> Jun-20					
<b>DESCRIPTION:</b> Replaces Project 164001, which had no previous expenditures.  Construct or redesign the Electric Dispatch Center to meet dispatching needs in the near-term and long-term future, taking advantage of current technologies in dispatch centers. There is an ongoing study to estimate the cost of the new technologies and the infrastructure necessary for proper housing and operation.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Architectural/Engineering Services	500,000	0	0	0	0	0	500,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	600,000	1,000,000	0	0	0	1,600,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 600,000</b>	<b>\$ 1,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,100,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 500,000	\$ 600,000	\$ 1,000,000	\$ 0	\$ 0	\$ 0	2,100,000
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 600,000</b>	<b>\$ 1,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,100,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 184105	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-17				
<b>PROJECT TITLE:</b> BALANCE OF PLANT REHAB	<b>DEPARTMENT:</b> ELECTRIC	<b>TENTATIVE COMPLETION DATE:</b> Jun-20					
<b>DESCRIPTION:</b> The Balance of Plant (BOP) refers to all supporting systems which integrate larger plant equipment or support other necessary functions within the Roseville Energy Park (REP). Examples include stormwater management, chemical handling systems, and miscellaneous structural and site improvements. The purpose of this project is to enhance certain capacities, make system modifications and/or process improvements, and generally support the reliability and safety of the REP.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 63,000	\$ 35,000	\$ 66,000	\$ 0	\$ 0	\$ 0	164,000
Architectural/Engineering Services	310,000	200,000	60,000	0	0	0	570,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	160,000	375,000	60,000	0	0	0	595,000
Construction	150,000	0	0	0	0	0	150,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 683,000</b>	<b>\$ 610,000</b>	<b>\$ 186,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,479,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 683,000	\$ 610,000	\$ 186,000	\$ 0	\$ 0	\$ 0	1,479,000
<b>TOTAL</b>	<b>\$ 683,000</b>	<b>\$ 610,000</b>	<b>\$ 186,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,479,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
ELECTRIC	40002 184106	491	Jul-17				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
TURBINE AND HRSG REHAB	ELECTRIC	Jun-22					
<b>DESCRIPTION:</b>							
<p>The gas turbines at the REP are connected to Heat Recovery Steam Generators (HRSG). The HRSG's convert the high temperature turbine exhaust into high pressure/temperature steam through a system of high strength piping and pressure vessels. While the gas turbines are under a long-term maintenance contract with the manufacturer, Siemens, there are many supporting systems which are not, including the HRSGs themselves. The purpose of this project is to make modifications and perform rehab work to the turbine support systems as needed, including inspections, code repairs and process modifications to the HRSG and its components to ensure the continued safe and efficient operation of the HRSGs.</p>							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 302,000	\$ 158,000	\$ 186,000	\$ 128,000	\$ 139,000	\$ 0	\$ 913,000
Architectural/Engineering Services	100,000	100,000	255,000	105,000	450,000	0	1,010,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	250,000	122,000	580,000	2,100,000	200,000	0	3,252,000
Construction	300,000	0	0	0	0	0	300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 952,000</b>	<b>\$ 380,000</b>	<b>\$ 1,021,000</b>	<b>\$ 2,333,000</b>	<b>\$ 789,000</b>	<b>\$ 0</b>	<b>\$ 5,475,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 952,000	\$ 380,000	\$ 1,021,000	\$ 2,333,000	\$ 789,000	\$ 0	\$ 5,475,000
<b>TOTAL</b>	<b>\$ 952,000</b>	<b>\$ 380,000</b>	<b>\$ 1,021,000</b>	<b>\$ 2,333,000</b>	<b>\$ 789,000</b>	<b>\$ 0</b>	<b>\$ 5,475,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 184107	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-17				
<b>PROJECT TITLE:</b> CRITICAL SYSTEMS REHAB	<b>DEPARTMENT:</b> ELECTRIC	<b>TENTATIVE COMPLETION DATE:</b> Jun-23					
<b>DESCRIPTION:</b> The REP utilizes several high energy and hazardous systems in the course of daily operation. These systems include high pressure and high temperature steam, natural gas, compressed air, and several chemical processes. The purpose of this project is to establish a condition baseline and perform routine monitoring of these systems to ensure their continued safe operation. The proposed monitoring program is an industry best practice for such systems. This project will also provide for 1) system modifications that will make condition monitoring less expensive in the future, 2) performance of repairs of any potential deficiencies found in the course of inspection, 3) implementing a comprehensive document management program, and 4) conducting engineering studies on systems that would be subject to failure due to anticipated operating scenarios.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 260,000	\$ 80,000	\$ 274,000	\$ 244,000	\$ 171,000	\$ 233,000	\$ 1,262,000
Architectural/Engineering Services	500,000	0	470,000	395,000	645,000	395,000	2,405,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	41,000	0	250,000	250,000	850,000	250,000	1,641,000
Construction	300,000	0	0	0	0	0	300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,101,000</b>	<b>\$ 80,000</b>	<b>\$ 994,000</b>	<b>\$ 889,000</b>	<b>\$ 1,666,000</b>	<b>\$ 878,000</b>	<b>\$ 5,608,000</b>
<b>SOURCE OF FUNDS</b>							
<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>	
Electric (491)	\$ 1,101,000	\$ 80,000	\$ 994,000	\$ 889,000	\$ 1,666,000	\$ 878,000	\$ 5,608,000
<b>TOTAL</b>	<b>\$ 1,101,000</b>	<b>\$ 80,000</b>	<b>\$ 994,000</b>	<b>\$ 889,000</b>	<b>\$ 1,666,000</b>	<b>\$ 878,000</b>	<b>\$ 5,608,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 500001	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-18				
<b>PROJECT TITLE:</b> BERRY SUBSTATION LINE SWAP	<b>DEPARTMENT:</b> ELECTRIC		<b>TENTATIVE COMPLETION DATE:</b> Oct-19				
<b>DESCRIPTION:</b>  This project mitigates against a large scale outage that could be caused by the failure of one bus at the Berry Street Substation.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 130,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 130,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	100,000	0	0	0	0	100,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 230,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 230,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 0	\$ 230,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 230,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 230,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 230,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 500002	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-18				
<b>PROJECT TITLE:</b> BERRY ST. DC SYSTEM REDUNDANCY UPGRADE	<b>DEPARTMENT:</b> ELECTRIC	<b>TENTATIVE COMPLETION DATE:</b> Jun-19					
<b>DESCRIPTION:</b> Add an additional 125 Volts Direct Current (VDC) battery bank to Berry Street substation. Batteries are used to operate all of the protection and control equipment within the substation. Berry St. is the only substation that relies on a single set of batteries, but contains the most critical equipment for the Roseville Electric system. Adding a redundant set of batteries will improve the reliability.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 80,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 80,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	60,000	0	0	0	0	60,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 140,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 140,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 0	\$ 140,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 140,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 140,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 140,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 500003	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-18				
<b>PROJECT TITLE:</b> FIDDYMENT KY4A TRANSFORMER ADDITION AND BREAKER UPGRADE	<b>DEPARTMENT:</b> ELECTRIC	<b>TENTATIVE COMPLETION DATE:</b> Jun-20					
<b>DESCRIPTION:</b> This project adds a transformer at the Fiddlyment substation to ensure the City has adequate power supply capacity in the event of the failure of other key system equipment.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 820,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 820,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	2,300,000	0	0	0	0	2,300,000
Construction	0	0	1,910,000	0	0	0	1,910,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 3,120,000</b>	<b>\$ 1,910,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 5,030,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 0	\$ 3,120,000	\$ 1,910,000	\$ 0	\$ 0	\$ 0	\$ 5,030,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 3,120,000</b>	<b>\$ 1,910,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 5,030,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> ELECTRIC	<b>PROJECT NUMBER:</b> 40002 500004	<b>FUND:</b> 491	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-18				
<b>PROJECT TITLE:</b> LED STREETLIGHT UPGRADE	<b>DEPARTMENT:</b> ELECTRIC	<b>TENTATIVE COMPLETION DATE:</b> Jun-21					
<b>DESCRIPTION:</b> This project will retrofit the City's aging inductive street lighting system with energy-efficient LED replacement heads. Roseville Electric owns and operates more than 13,000 streetlight with various fixture styles. The LED lighting retrofit program will be executed using a combination of City and contractor labor.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0	\$ 0	\$ 900,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	402,000	402,000	800,000	0	0	1,604,000
Construction	0	1,998,000	0	0	0	0	1,998,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 2,700,000</b>	<b>\$ 702,000</b>	<b>\$ 1,100,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 4,502,000</b>
<b>SOURCE OF FUNDS</b>							
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 0	\$ 2,700,000	\$ 702,000	\$ 1,100,000	\$ 0	\$ 0	\$ 4,502,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 2,700,000</b>	<b>\$ 702,000</b>	<b>\$ 1,100,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 4,502,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
ELECTRIC	40002 500005	491	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
STEAM TURBINE ENCLOSURE	ELECTRIC	Oct-19					
<b>DESCRIPTION:</b>							
Addition of a building to house the Roseville Energy Park's steam turbine, generator, and associated equipment. With the addition of an enclosure, the equipment will be protected from the elements and provide a controlled environment for maintenance and repair. This enclosure will greatly reduce potential damage from the environmental conditions and foreign objects which improves Roseville Energy Park's availability.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 51,000	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 81,000
Architectural/Engineering Services	0	50,000	50,000	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	1,400,000	50,000	0	0	0	1,450,000
Construction	0	450,000	0	0	0	0	450,000
Other	0	199,000	0	0	0	0	199,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 2,150,000</b>	<b>\$ 130,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,280,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Electric (491)	\$ 0	\$ 2,150,000	\$ 130,000	\$ 0	\$ 0	\$ 0	\$ 2,280,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 2,150,000</b>	<b>\$ 130,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,280,000</b>

**GENERAL PROJECTS**

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECT</u>
REFUSE BIN AND CAN REPLACEMENT	C-33	31901	\$ 103,562	\$ 575,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,478,562
SOLID WASTE OUTREACH	C-34	31912	223,586	153,000	156,500	159,500	162,500	0	855,086
SOLID WASTE - TECHNOLOGY REPLACEMENT (EU)	C-35	31950	26,978	25,000	25,000	25,000	25,000	25,000	151,978
PARKS, REC & LIBRARY CAPITAL	C-36	51007	680,000	437,000	580,000	580,000	580,000	580,000	3,437,000
FULL COST/CONSOLIDATED BILLING	C-37	90160	8,301,289	7,235,250	6,500,000	5,500,000	5,500,000	5,500,000	38,536,539
WALL / FENCE REPAIRS	C-38	91001	15,000	15,000	15,000	15,000	15,000	15,000	90,000
TREE MITIGATION	C-39	91003 / 91004	507,942	413,337	508,875	508,875	0	0	1,939,029
ADA COMPLIANCE	C-40	91005	335,000	75,000	75,000	75,000	75,000	75,000	710,000
BIKE TRAIL MAINTENANCE	C-41	91007	119,112	128,000	128,000	128,000	128,000	128,000	759,112
OPEN SPACE MAINTENANCE	C-42	91008	689,414	652,861	667,738	667,738	667,738	667,738	4,013,227
AL JOHNSON WILDLIFE AREA	C-43	91009	20,000	70,000	20,000	20,000	20,000	20,000	170,000
CITY PARKING LOT GENERAL REHAB	C-44	91011	150,000	50,000	50,000	50,000	50,000	50,000	400,000
FACILITIES REHAB PROJECT	C-45	91026	2,243,500	990,000	0	0	0	0	3,233,500
IT REHAB PROJECT	C-46	91027	1,644,785	540,000	0	0	0	0	2,184,785
BUS SHELTER REPLACEMENT	C-47	91041	50,000	50,000	50,000	50,000	50,000	50,000	300,000
CITY FACILITIES SECURITY IMPROVEMENTS	C-48	90001 059001	1,195,000	50,000	50,000	50,000	50,000	50,000	1,445,000
MULTI-HAZARD PLAN UPDATE	C-49	90001 109002	464,083	40,000	40,000	40,000	40,000	40,000	664,083
ENTERPRISE RESOURCE PLANNING	C-50	90017 159002	8,094,857	1,865,637	1,202,354	0	0	0	11,162,848
GP UPDATE/CAP PROJECT	C-51	90018 170058	1,000,000	600,000	0	0	0	0	1,600,000
EAST RADIO SITE RELOCATION	C-52	90008 179001	1,421,637	78,363	0	0	0	0	1,500,000
MAIDU TRAIL IMPROVEMENTS	C-53	90017 179015	28,786	143,000	0	0	0	0	171,786
ADVENTURE CLUB REHAB	C-54	50401 185401	40,000	40,000	40,000	40,000	40,000	40,000	240,000
2018 TRAIL RESURFACING PROJECT	C-55	90004 189001	20,000	0	240,000	0	0	240,000	500,000
MAHANY PARK TRAIL PROJECT	C-56	90004 189002	25,000	100,000	225,000	990,000	0	0	1,340,000
COMMUTER BUS REPLACEMENT	C-57	90009 189003	50,000	0	2,000,000	0	0	0	2,050,000
BUS REHABILITATION PROJECT	C-58	90009 189004	50,000	1,500,000	0	0	0	0	1,550,000
ON BOARD BUS TECHNOLOGY	C-59	90009 500006	0	150,000	0	0	0	0	150,000
MULTI-USE TRAIL WAYFINDING SIGNS	C-60	90004 500007	0	75,000	75,000	0	0	0	150,000
EU LAND ACQUISITION	C-61	30900 500009	0	12,000,000	0	0	0	0	12,000,000
FIDDYMENT RANCH OPEN SPACE TRAIL - PH1	C-62	50012 500025	0	115,000	462,000	110,000	0	0	687,000
CITY WIDE TRAFFIC MODEL UPDATE	C-63	90003 969001	2,243,511	125,000	125,000	250,000	250,000	250,000	3,118,511
<b>TOTAL</b>			<b>\$ 29,743,042</b>	<b>\$ 28,291,448</b>	<b>\$ 13,435,467</b>	<b>\$ 9,334,113</b>	<b>\$ 7,853,238</b>	<b>\$ 7,930,738</b>	<b>\$ 96,588,046</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL/SOLID WASTE	31901	463					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
REFUSE BIN AND CAN REPLACEMENT	ENVIRONMENTAL UTILITIES		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
Rehabilitation funds for replacement of refuse cans and bins.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	103,562	0	0	0	0	0	103,562
Construction	0	575,000	200,000	200,000	200,000	200,000	1,375,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 103,562</b>	<b>\$ 575,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 1,478,562</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Solid Waste Rehab (463)	\$ 103,562	\$ 575,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 1,478,562
<b>TOTAL</b>	<b>\$ 103,562</b>	<b>\$ 575,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 1,478,562</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL/SOLID WASTE	31912	460					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
SOLID WASTE OUTREACH	ENVIRONMENTAL UTILITIES	ANNUAL PROJECT					
<b>DESCRIPTION:</b>							
To encourage source reduction and increased reuse among utility customers, as noted in SB 1016, public education and outreach is necessary to reduce per capita, per day disposal rate. This project helps with educating customers on proper recycling, disposal of Household Hazardous Waste and organic commercial recycling.							
<b>COST ESTIMATE</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	223,586	153,000	156,500	159,500	162,500	0	855,086
<b>TOTAL</b>	<b>\$ 223,586</b>	<b>\$ 153,000</b>	<b>\$ 156,500</b>	<b>\$ 159,500</b>	<b>\$ 162,500</b>	<b>\$ 0</b>	<b>\$ 855,086</b>

<b>SOURCE OF FUNDS</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Solid Waste Operations (460)	\$ 148,586	\$ 153,000	\$ 156,500	\$ 159,500	\$ 162,500	\$ 0	780,086
State of CA Grant	75,000	0	0	0	0	0	75,000
<b>TOTAL</b>	<b>\$ 223,586</b>	<b>\$ 153,000</b>	<b>\$ 156,500</b>	<b>\$ 159,500</b>	<b>\$ 162,500</b>	<b>\$ 0</b>	<b>\$ 855,086</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> GENERAL/SOLID WASTE	<b>PROJECT NUMBER:</b> 31950	<b>FUND:</b> 463	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> SOLID WASTE - TECHNOLOGY REPLACEMENT (EU)	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b> Annual project to replace technology equipment.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	26,978	25,000	25,000	25,000	25,000	25,000	151,978
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 26,978</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 151,978</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Solid Waste Rehab (463)	\$ 26,978	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 151,978
<b>TOTAL</b>	<b>\$ 26,978</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 151,978</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>			
GENERAL	51007	315				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>			
PARKS, REC & LIBRARY CAPITAL	PARKS, RECREATION & LIBRARIES		ANNUAL PROJECT			
<b>DESCRIPTION:</b>						
This project funds the following activities during FY2018-19:						
	\$		34,500			
Solar at Mike Shellito Indoor Pool			42,900			
Roseville Aquatics Complex Play Pool Replaster			130,000			
Buljan Play Structure Replacement			229,600			
Park Concrete Pavement Repairs			<u>437,000</u>			
Total			<u>437,000</u>			
<b>COST ESTIMATE</b>						
	\$	0	0	0	0	0
Labor		0	0	0	0	0
Architectural/Engineering Services		0	0	0	0	0
Site Acquisition & Preparation		0	0	0	0	0
Material / Equipment / Furniture		0	0	0	0	0
Construction		680,000	437,000	580,000	580,000	3,437,000
Other		0	0	0	0	0
<b>TOTAL</b>	<b>\$</b>	<b>680,000</b>	<b>\$</b>	<b>437,000</b>	<b>\$</b>	<b>580,000</b>
			<b>\$</b>	<b>580,000</b>	<b>\$</b>	<b>580,000</b>
			<b>\$</b>	<b>580,000</b>	<b>\$</b>	<b>3,437,000</b>

<b>SOURCE OF FUNDS</b>		<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
	\$	680,000	\$	437,000	\$	580,000	\$	580,000
Parks, Rec & Library Capital (315)		\$	680,000	\$	580,000	\$	580,000	\$
								3,437,000
<b>TOTAL</b>	<b>\$</b>	<b>680,000</b>	<b>\$</b>	<b>437,000</b>	<b>\$</b>	<b>580,000</b>	<b>\$</b>	<b>580,000</b>
								<b>\$</b>
								<b>3,437,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90160	100					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
FULL COST/CONSOLIDATED BILLING	DEVELOPMENT SERVICES	ANNUAL PROJECT					
<b>DESCRIPTION:</b>							
Monies are collected from private developers and are considered pass-through funds.							
<b>COST ESTIMATE</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	8,301,289	7,235,250	6,500,000	5,500,000	5,500,000	5,500,000	38,536,539
<b>TOTAL</b>	<b>\$ 8,301,289</b>	<b>\$ 7,235,250</b>	<b>\$ 6,500,000</b>	<b>\$ 5,500,000</b>	<b>\$ 5,500,000</b>	<b>\$ 5,500,000</b>	<b>\$ 38,536,539</b>

<b>SOURCE OF FUNDS</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Contribution by Developer (100)	\$ 8,301,289	\$ 7,235,250	\$ 6,500,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 38,536,539
<b>TOTAL</b>	<b>\$ 8,301,289</b>	<b>\$ 7,235,250</b>	<b>\$ 6,500,000</b>	<b>\$ 5,500,000</b>	<b>\$ 5,500,000</b>	<b>\$ 5,500,000</b>	<b>\$ 38,536,539</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	91001	100					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
WALL / FENCE REPAIRS	PUBLIC WORKS [ENGINEERING]		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
Repair sound walls and city fences at various locations where damage occurs (usually by a moving vehicle). This project is for those repairs that the City is unable to retrieve reimbursement via subrogation.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	15,000	15,000	15,000	15,000	15,000	15,000	90,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 90,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
General CIP Rehab (310)	\$ 15,000	15,000	15,000	15,000	15,000	15,000	90,000
<b>TOTAL</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 90,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	91003 / 91004	255 / 256					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
TREE MITIGATION	PARKS, RECREATION & LIBRARIES		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
This project funds native and non-native tree planting in City golf courses and parks, public outreach, urban forest staffing, implementation of urban forest master plan, and materials and supplies.							
FY2018/19 project details include:							
		\$	218,369				
		\$	194,969				
		\$	<u>413,337</u>				
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	\$	0	0	0	0	0	0
Site Acquisition & Preparation	\$	0	0	0	0	0	0
Material / Equipment / Furniture	\$	0	0	0	0	0	0
Construction	\$	0	0	0	0	0	0
Other	\$	507,942	508,875	508,875	0	0	1,939,029
<b>TOTAL</b>	<b>\$</b>	<b>507,942</b>	<b>\$ 508,875</b>	<b>\$ 508,875</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,939,029</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Native Oak Tree Propagation (255)	\$	256,346	\$ 260,800	\$ 260,800	\$ 0	\$ 0	996,315
Non-Native Oak Tree Propagation (256)	\$	251,596	\$ 248,075	\$ 248,075	\$ 0	\$ 0	942,715
<b>TOTAL</b>	<b>\$</b>	<b>507,942</b>	<b>\$ 508,875</b>	<b>\$ 508,875</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,939,029</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>			
GENERAL	91005	100				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>			
ADA COMPLIANCE	PUBLIC WORKS [FACILITIES]		ANNUAL PROJECT			
<b>DESCRIPTION:</b>						
This project funds needed repairs, upgrades, and consulting services in order to ensure compliance with the Americans with Disabilities Act (ADA) in City facilities.						
FY2018/19 project details include:						
				\$	5,000	
				\$	50,000	
				\$	20,000	
				\$	<u>75,000</u>	
				\$	5,000	
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## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	91007	218					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
BIKE TRAIL MAINTENANCE	PUBLIC WORKS [TRANSPORTATION]		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
<p>This project funds the routine maintenance of the City's bike trails, including weed abatement, tree trimming, sweeping, asphalt maintenance and other activities, at an approximate cost of \$5,600 per mile. These activities increase the longevity of these important City assets and result in a safe and clean surface for bicycling, walking, jogging and other trail activities. This project is by Community Facility District (CFD) and Lighting and Landscaping District (LLD) revenues. Additional bike trail funding separate from this annual project is provided through Transportant Development Act (TDA) funded trail resurfacing projects, and the TDA funded Alternative Transportation operating budget.</p>							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	88,000	88,000	88,000	88,000	88,000	440,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	40,000	40,000	40,000	40,000	40,000	200,000
Other	119,112	0	0	0	0	0	119,112
<b>TOTAL</b>	<b>\$ 119,112</b>	<b>\$ 128,000</b>	<b>\$ 128,000</b>	<b>\$ 128,000</b>	<b>\$ 128,000</b>	<b>\$ 128,000</b>	<b>\$ 759,112</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Bike Trail Maintenance (218)	\$ 119,112	\$ 128,000	\$ 128,000	\$ 128,000	\$ 128,000	\$ 128,000	\$ 759,112
<b>TOTAL</b>	<b>\$ 119,112</b>	<b>\$ 128,000</b>	<b>\$ 128,000</b>	<b>\$ 128,000</b>	<b>\$ 128,000</b>	<b>\$ 128,000</b>	<b>\$ 759,112</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	91008	219					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
OPEN SPACE MAINTENANCE	PARKS, RECREATION & LIBRARIES		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
This project includes contractual obligations through adopted maintenance plans, such as invasive weed removal, signs, post and cable mitigation monitoring, debris removal and tree removal. This project is funded with pooled CFD, LLD and Endowment funds that are identified for the purpose of open space maintenance.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEAR</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	689,414	652,861	667,738	667,738	667,738	667,738	4,013,227
<b>TOTAL</b>	<b>\$ 689,414</b>	<b>\$ 652,861</b>	<b>\$ 667,738</b>	<b>\$ 667,738</b>	<b>\$ 667,738</b>	<b>\$ 667,738</b>	<b>\$ 4,013,227</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Open Space Maintenance (219)	\$ 689,414	\$ 652,861	\$ 667,738	\$ 667,738	\$ 667,738	\$ 667,738	\$ 4,013,227
<b>TOTAL</b>	<b>\$ 689,414</b>	<b>\$ 652,861</b>	<b>\$ 667,738</b>	<b>\$ 667,738</b>	<b>\$ 667,738</b>	<b>\$ 667,738</b>	<b>\$ 4,013,227</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	91009	251					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
AL JOHNSON WILDLIFE AREA	PARKS, RECREATION & LIBRARIES		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
Provides for the general upkeep of the site and house demolition.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	20,000	70,000	20,000	20,000	20,000	20,000	170,000
<b>TOTAL</b>	<b>\$ 20,000</b>	<b>\$ 70,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 170,000</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Al Johnson Wildlife Area (251)	\$ 20,000	\$ 70,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 170,000
<b>TOTAL</b>	<b>\$ 20,000</b>	<b>\$ 70,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ 170,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>			
GENERAL	91011	310				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>			
CITY PARKING LOT GENERAL REHAB	PUBLIC WORKS [FACILITIES]		ANNUAL PROJECT			
<b>DESCRIPTION:</b>						
FY2018/19 project details include:						
Corp Yard/Administration - 2005 Hilltop Cir - Sealing and Stripping						
		\$	50,000			
<b>COST ESTIMATE</b>						
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>
Labor	\$	0	0	0	0	0
Architectural/Engineering Services	0	0	0	0	0	0
Site Acquisition & Preparation	0	2,000	0	0	0	2,000
Material / Equipment / Furniture	0	0	0	0	0	0
Construction	0	0	0	0	0	0
Other	150,000	48,000	50,000	50,000	50,000	398,000
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 400,000</b>

<b>SOURCE OF FUNDS</b>						
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>
General CIP Rehab (310)	\$	20,750	50,000	50,000	50,000	50,000
Water Rehabilitation (482)	0	10,817	0	0	0	0
Wastewater Rehabilitation (474)	0	3,790	0	0	0	0
Solid Waste Rehabilitation (463)	0	6,822	0	0	0	0
EU Technical Services (485)	0	7,821	0	0	0	0
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 400,000</b>



## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	FUND:	ORIGINAL APPROPRIATION DATE:				
GENERAL	91027	521					
<b>PROJECT TITLE:</b>	<b>TENTATIVE COMPLETION DATE:</b>						
IT REHAB PROJECT	ANNUAL PROJECT						
<b>DEPARTMENT:</b> INFORMATION TECHNOLOGY							
<b>DESCRIPTION:</b>							
Information Technology assets become obsolete over time and must be replaced due to use and the constantly evolving technology environment.							
FY2018/19 project details include:							
Firewall Replacement (Public Safety)	\$	170,000					
Storage Replacement (Public Safety)		200,000					
Server Replacement		60,000					
GIS Software/Hardware Upgrade/Replacement		40,000					
Rogue Device Detection		50,000					
Laptop/Storage Encryption		20,000					
Total		540,000					
<b>COST ESTIMATE</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 140,985	\$ 120,000	\$ 0	\$ 0	\$ 0	\$ 0	260,985
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	420,000	0	0	0	0	420,000
Construction	1,503,800	0	0	0	0	0	1,503,800
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,644,785</b>	<b>\$ 540,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,184,785</b>
<b>SOURCE OF FUNDS</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
IT Replacement (521)	\$ 507,615	\$ 421,640	\$ 0	\$ 0	\$ 0	\$ 0	929,255
Solid Waste Rehab (463)	71,607	21,280	0	0	0	0	92,887
Wastewater Rehab (474)	83,093	25,200	0	0	0	0	108,293
Water Rehab (482)	56,036	17,080	0	0	0	0	73,116
EU Technical Services (485)	0	5,600	0	0	0	0	5,600
Electric Construction (491)	101,181	38,800	0	0	0	0	139,981
Transit (440)	5,393	5,600	0	0	0	0	10,993
Automotive Services (501)	0	2,400	0	0	0	0	2,400
Building Maintenance (510)	0	2,400	0	0	0	0	2,400
General (100)	728,800	0	0	0	0	0	728,800
General CIP Rehab (310)	91,060	0	0	0	0	0	91,060
<b>TOTAL</b>	<b>\$ 1,644,785</b>	<b>\$ 540,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,184,785</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	91041	440					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
BUS SHELTER REPLACEMENT	PUBLIC WORKS [TRANSIT]		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
Rehabilitate existing bus stops. Activities may include replacing older, worn bus shelters, repairing lights, replacing signs, etc. Bus stops anticipated for rehabilitation include Maidu Park (on Rocky Ridge), eastbound Lead Hill before Rocky Ridge, and northbound N. Sunrise past Douglas.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	7,000	7,000	7,000	7,000	35,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	50,000	43,000	43,000	43,000	43,000	43,000	265,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Transit (440)	\$ 50,000	50,000	50,000	50,000	50,000	50,000	300,000
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>									
GENERAL	90001 059001	100										
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>									
CITY FACILITIES SECURITY IMPROVEMENTS	PUBLIC WORKS [FACILITIES]		ONGOING									
<b>DESCRIPTION:</b>												
This project funds needed security improvements for City facilities.												
FY2018/19 project details include:												
	\$	34,000										
Security guard for 316 Vernon		16,000										
Citywide camera infrastructure		<u>50,000</u>										
Total	\$	<u>50,000</u>										
<b>COST ESTIMATE</b>												
	\$	1,195,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	1,445,000
Labor												
Architectural/Engineering Services	0	270,140	0	0	0	0	0	0	0	0	0	270,140
Site Acquisition & Preparation	0		0	0	0	0	0	0	0	0	0	0
Material / Equipment / Furniture	26,971		0	0	0	0	0	0	0	0	0	26,971
Construction	823,292		16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	903,292
Other	74,597		34,000	34,000	34,000	34,000	34,000	34,000	34,000	34,000	34,000	244,597
<b>TOTAL</b>	<b>\$</b>	<b>1,195,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>1,445,000</b>

<b>SOURCE OF FUNDS</b>		<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>					
General CIP Rehab (310)		\$	1,195,000	\$	50,000	\$	50,000	\$	50,000	\$	50,000	\$	1,445,000
<b>TOTAL</b>		<b>\$</b>	<b>1,195,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>1,445,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90001 109002	100	Jun-10				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
MULTI-HAZARD PLAN UPDATE	PUBLIC WORKS [ENGINEERING]	ONGOING					
<b>DESCRIPTION:</b>							
<p>The Disaster Mitigation Act of 2000 requires the City to update the local hazard mitigation plan as a condition of receiving disaster assistance from the federal government. The City's current Multi-Hazard Mitigation Plan (MHMP) was approved by the City Council in February 2017. This project provides funding for consultant selection and development of the next MHMP update, due by May 2021. The CIP also includes funding for the plan's annual maintenance activities, which include a comprehensive review and report of the previous year's mitigation plan initiatives by the City's MHMP Steering Committee.</p> <p>The current project balance is \$170,000 which is sufficient to complete the 2021 update. Therefore, the annual funding request for plan preparation and maintenance is reduced from \$50,000 per year to \$40,000 per year. The revised funding plan includes \$20,000 for annual maintenance and \$20,000 for the 2026 plan update.</p>							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 9,239	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	9,239
Architectural/Engineering Services	280,893	40,000	40,000	40,000	40,000	40,000	480,893
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	531	0	0	0	0	0	531
Construction	173,420	0	0	0	0	0	173,420
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 464,083</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 664,083</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Federal Grant	\$ 116,222	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	116,222
General (100)	347,861	40,000	40,000	40,000	40,000	40,000	547,861
<b>TOTAL</b>	<b>\$ 464,083</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 664,083</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90017 159002	310	Jul-14				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
ENTERPRISE RESOURCE PLANNING	FINANCE	Jun-22					
<b>DESCRIPTION:</b>							
The City's current Enterprise Resource Planning (ERP) system (IFAS) is 20 years old and in need of replacement. The funding will include a needs assessment, process review, Request For Proposals (RFP), vendor selection, implementation, training and transition to the new financial system.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 1,767,824	\$ 776,857	\$ 0	\$ 0	\$ 0	\$ 0	2,544,681
Architectural/Engineering Services	336,740	0	0	0	0	0	336,740
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	1,415	0	0	0	0	0	1,415
Construction	4,005,608	0	0	0	0	0	4,005,608
Other	1,983,270	1,088,780	1,202,354	0	0	0	4,274,404
<b>TOTAL</b>	<b>\$ 8,094,857</b>	<b>\$ 1,865,637</b>	<b>\$ 1,202,354</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 11,162,848</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Solid Waste Operations (460)	\$ 175,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	175,000
Wastewater Operations (470)	175,000	0	0	0	0	0	175,000
Water Operations (480)	175,000	0	0	0	0	0	175,000
Electric Construction (491)	1,270,000	572,781	0	0	0	0	1,842,781
Solid Waste Rehab (463)	264,167	93,373	93,374	0	0	0	450,914
Wastewater Rehab (474)	264,167	164,687	164,688	0	0	0	593,542
Water Rehab (482)	264,167	170,735	170,735	0	0	0	605,637
Other Enterprise Funds	169,000	142,098	142,098	0	0	0	453,196
Special Revenue Funds	96,288	78,752	66,450	0	0	0	241,490
Capital Project Funds	164,164	0	0	0	0	0	164,164
Trust Funds	52,853	0	0	0	0	0	52,853
CFD/LLD Funds	249,356	0	0	0	0	0	249,356
Internal Service/Self Insurance Funds	212,000	363,837	285,635	0	0	0	861,472
General Funds	4,563,695	279,374	279,374	0	0	0	5,122,443
<b>TOTAL</b>	<b>\$ 8,094,857</b>	<b>\$ 1,865,637</b>	<b>\$ 1,202,354</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 11,162,848</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90018 170058	100	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
GP UPDATE/CAP PROJECT	DEVELOPMENT SERVICES		ONGOING				
<b>DESCRIPTION:</b>							
General Plan update/climate action plan/EIR project funded by General Plan update fee.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY2018-19</b>	<b>FY2019-20</b>	<b>FY2020-21</b>	<b>FY2021-22</b>	<b>FY2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 7,191	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 107,191
Architectural/Engineering Services	992,773	500,000	0	0	0	0	1,492,773
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	36	0	0	0	0	0	36
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ 600,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,600,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY2018-19</b>	<b>FY2019-20</b>	<b>FY2020-21</b>	<b>FY2021-22</b>	<b>FY2022-23</b>	<b>TOTAL PROJECT</b>
General (100)	\$ 1,000,000	\$ 600,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,600,000
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ 600,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,600,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90008 179001	110	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
EAST RADIO SITE RELOCATION	INFORMATION TECHNOLOGY	Dec-19					
<b>DESCRIPTION:</b>							
<p>The City's current East radio site has many limitations including emergency power, coverage, and capacity. These limitations increase the level of risk to provide clear and reliable communications in East Roseville. This project is designed to relocate the site to a location that will provide for sustainable high levels of communication services. The estimated costs are based on costs incurred when building the City's West site in 2010.</p> <p>On a related note, two multi-year radio projects will occur in parallel which will increase the demand for City staff hours. A significant amount of time is required for design, construction, and implementation efforts over the course of both projects. To allocate the time needed for the projects, as well as handle daily tasks to maintain customer service levels, included in the project cost is a temporary 1,500 hour position.</p>							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 78,363	\$ 78,363	\$ 0	\$ 0	\$ 0	\$ 0	\$ 156,726
Architectural/Engineering Services	167,500	0	0	0	0	0	167,500
Site Acquisition & Preparation	822,500	0	0	0	0	0	822,500
Material / Equipment / Furniture	197,500	0	0	0	0	0	197,500
Construction	155,774	0	0	0	0	0	155,774
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,421,637</b>	<b>\$ 78,363</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,500,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Public Facilities (222)	\$ 420,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 420,000
Strategic Improvement (110)	1,001,637	78,363	0	0	0	0	1,080,000
<b>TOTAL</b>	<b>\$ 1,421,637</b>	<b>\$ 78,363</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,500,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	FUND:	ORIGINAL APPROPRIATION DATE:			
GENERAL	90017 179015	310	Jul-16			
PROJECT TITLE:	DEPARTMENT:	TENTATIVE COMPLETION DATE:				
MAIDU TRAIL IMPROVEMENTS	PARKS, RECREATION & LIBRARIES	Jun-20				
DESCRIPTION:						
Repair nature /interpretive trail and overlook at the historic site.						
<b>COST ESTIMATE</b>						
PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
\$	\$	\$	\$	\$	\$	\$
Labor	0	0	0	0	0	0
Architectural/Engineering Services	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0
Construction	28,786	143,000	0	0	0	171,786
Other	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 28,786</b>	<b>\$ 143,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 171,786</b>
<b>SOURCE OF FUNDS</b>						
PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
\$	\$	\$	\$	\$	\$	\$
General CIP Rehab (310)	28,786	0	0	0	0	28,786
P&R Capital Rehab (315)	0	143,000	0	0	0	143,000
<b>TOTAL</b>	<b>\$ 28,786</b>	<b>\$ 143,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 171,786</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	50401 185401	401	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
ADVENTURE CLUB REHAB	PARKS, RECREATION & LIBRARIES		Jun-23				
<b>DESCRIPTION:</b>							
Project details include:							
Floor replacement (at Brown and Gates)	\$	30,000					
Paint exterior (at Jefferson)	\$	10,000					
Total	\$	<u>40,000</u>					
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 240,000</b>

<b>SOURCE OF FUNDS</b>		<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Youth Development (401)		\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 240,000
<b>TOTAL</b>		<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ 240,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90004 189001	441	Jul-17				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
2018 TRAIL RESURFACING PROJECT	PUBLIC WORKS [TRANSPORTATION]		Nov-23				
<b>DESCRIPTION:</b>							
This project funds the resurfacing of Class I multi-use bike trails in south and east Roseville. Resurfacing will extend the life of the City's investment in the trail system and provide a smoother and safer surface for trail users.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	40,000
Architectural/Engineering Services	20,000	0	20,000	0	0	20,000	60,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	200,000	0	0	200,000	400,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$</b>	<b>20,000</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
			<b>240,000</b>	<b>0</b>	<b>0</b>	<b>240,000</b>	<b>\$</b>
							<b>500,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Transportation (441)	\$	20,000	0	0	0	0	500,000
			240,000			240,000	
<b>TOTAL</b>	<b>\$</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>240,000</b>	<b>\$</b>
			<b>240,000</b>			<b>240,000</b>	<b>\$</b>
							<b>500,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90004 189002	441	Jul-17				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
MAHANY PARK TRAIL PROJECT	PUBLIC WORKS [TRANSPORTATION]		Jun-21				
<b>DESCRIPTION:</b>							
This project will close gaps in the existing trail system within Mahany Park and the surrounding open space area consistent with the Bicycle Master Plan.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 25,000	\$ 10,000	\$ 25,000	\$ 40,000	\$ 0	\$ 0	\$ 100,000
Architectural/Engineering Services	0	90,000	200,000	50,000	0	0	340,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	900,000	0	0	900,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ 100,000</b>	<b>\$ 225,000</b>	<b>\$ 990,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,340,000</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Transportation (441)	\$ 25,000	\$ 100,000	\$ 225,000	\$ 990,000	\$ 0	\$ 0	\$ 1,340,000
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ 100,000</b>	<b>\$ 225,000</b>	<b>\$ 990,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,340,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90009 189003	440	Jul-17				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
COMMUTER BUS REPLACEMENT	PUBLIC WORKS [TRANSPORTATION]		Sep-19				
<b>DESCRIPTION:</b>							
This project will fund the purchase of four replacement commuter buses consistent with the Roseville Short Range Transit Plan's Fleet Replacement Program.							
<b>COST ESTIMATE</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	20,000
Architectural/Engineering Services	30,000	0	0	0	0	0	30,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	2,000,000	0	0	0	2,000,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 0</b>	<b>\$ 2,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,050,000</b>

<b>SOURCE OF FUNDS</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Transit Fund (440)	\$ 50,000	\$ 0	\$ 400,000	\$ 0	\$ 0	\$ 0	450,000
FTA 5307 Grant Funds	0	0	1,600,000	0	0	0	1,600,000
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 0</b>	<b>\$ 2,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,050,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90009 189004	440	Jul-17				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
BUS REHABILITATION PROJECT	PUBLIC WORKS [TRANSPORTATION]		Jun-21				
<b>DESCRIPTION:</b>							
This project will fund the rehabilitation of three local fixed route buses and seven commuter buses consistent with the Roseville Short Range Transit Plan's Fleet Replacement Program.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	20,000
Architectural/Engineering Services	30,000	0	0	0	0	0	30,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	1,500,000	0	0	0	0	1,500,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 1,500,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,550,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Transit (440)	\$ 50,000	\$ 1,500,000	\$ 0	\$ 0	\$ 0	\$ 0	1,550,000
<b>TOTAL</b>	<b>\$ 50,000</b>	<b>\$ 1,500,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,550,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90009 500006	440	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
ON BOARD BUS TECHNOLOGY	PUBLIC WORKS [TRANSIT]	Jun-20					
<b>DESCRIPTION:</b>							
Research features, develop RFP and secure quotes for purchase and installation of on board bus technology equipment, in coordination with fleet maintenance and IT staff. Features will include automated standard announcements to facilitate ADA compliance.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	0	15,000	\$	0	\$	0	15,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	125,000	0	0	0	0	125,000
Other	0	0	0	0	0	0	0
	0	10,000	0	0	0	0	10,000
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>150,000</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
		<b>0</b>	<b>\$</b>	<b>0</b>			

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90004 500007	441	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
MULTI-USE TRAIL WAYFINDING SIGNS	PUBLIC WORKS [TRANSPORTATION]	Jun-21					
<b>DESCRIPTION:</b>							
Funds will be used for staff time and a consultant to provide guidelines for multi-use trail identification throughout the City including trail identification signs, mile markers, and brochures.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	25,000	0	0	0	\$ 50,000
Architectural/Engineering Services	0	0	50,000	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$ 75,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 150,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Transportation (441)	\$	0	75,000	0	0	0	\$ 150,000
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$ 75,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 150,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL/SOLID WASTE	30900 500009	460	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
EU LAND ACQUISITION	ENVIRONMENTAL UTILITIES	Jun-19					
<b>DESCRIPTION:</b>							
<p>During FY2017-18, the Environmental Utilities Department put together a property needs assessment for utilities housed at the Corporation Yard. The growth model was based on a 1.05% growth rate. The estimated real estate need is approximately 20-40 acres. This land will be used for expanding operations over the next 30 years, a technical training area for specialized utility trades and a multi-use training area.</p>							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	0	12,000,000	0	0	0	0	12,000,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$ 12,000,000</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Operations (480)	\$	0	0	0	0	0	0
Wastewater Operations (470)	0	2,000,000	0	0	0	0	2,000,000
Solid Waste Operations (460)	0	2,000,000	0	0	0	0	2,000,000
	0	8,000,000	0	0	0	0	8,000,000
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$ 12,000,000</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	50012 500025	243	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
FIDDYMENT RANCH OPEN SPACE PARCEL F-84 TRAIL PROJECT - PHASE 1	PUBLIC WORKS [TRANSPORTATION]	Nov-20					
<b>DESCRIPTION:</b>							
Through a reimbursement agreement with the developer, design and construct a 1/3-mile long extension of the Pleasant Grove Creek Trail within WRSP Parcel F-84 and between Fiddyment Road and Blue Oaks Boulevard to a connection with Regional Park Parcel F-54. This project is funded solely through the WRSP Bike Trail Fee Program and will not require General Funds.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	10,000	10,000	0	0	0
Architectural/Engineering Services		0	\$ 10,000	\$ 10,000	\$	0	\$ 35,000
Site Acquisition & Preparation		0	50,000	0	0	0	150,000
Material / Equipment / Furniture		0	0	0	0	0	0
Construction		0	2,000	0	0	0	2,000
Other		0	400,000	100,000	0	0	500,000
		0	0	0	0	0	0
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$ 462,000</b>	<b>\$ 110,000</b>	<b>\$</b>	<b>0</b>	<b>\$ 687,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Park Development WRSP (243) (Bike Trail Fees)	\$	0	\$ 462,000	\$ 110,000	\$	0	\$ 687,000
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$ 462,000</b>	<b>\$ 110,000</b>	<b>\$</b>	<b>0</b>	<b>\$ 687,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GENERAL	90003 969001	221	Mar-04				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
CITY WIDE TRAFFIC MODEL UPDATE	DEVELOPMENT SERVICES	ONGOING					
<b>DESCRIPTION:</b>							
This project funds the on-going model, land use and project updates/maintenance of CIP account, and fee tracking/fee updates.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 833,528	\$ 75,000	\$ 75,000	\$ 75,000	\$ 125,000	\$ 125,000	\$ 1,308,528
Architectural/Engineering Services	1,393,308	50,000	50,000	50,000	125,000	125,000	1,793,308
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	5,802	0	0	0	0	0	5,802
Construction	10,873	0	0	0	0	0	10,873
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 2,243,511</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 3,118,511</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Traffic Mitigation (221)	\$ 2,243,511	\$ 125,000	\$ 125,000	\$ 125,000	\$ 250,000	\$ 250,000	\$ 3,118,511
<b>TOTAL</b>	<b>\$ 2,243,511</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 250,000</b>	<b>\$ 250,000</b>	<b>\$ 3,118,511</b>

**GOLF COURSE PROJECTS**

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECT</u>
DIAMOND OAKS GOLF COURSE	C-65	50503 065501	\$ 749,100	\$ 10,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 939,100
WOODCREEK GOLF COURSE	C-66	50503 085501	526,501	10,000	45,000	45,000	45,000	45,000	716,501
<b>TOTAL</b>			<b>\$ 1,275,601</b>	<b>\$ 20,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 90,000</b>	<b>\$ 1,655,601</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GOLF COURSE	50503 65501	452	Jul-05				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
DIAMOND OAKS GOLF COURSE	PARKS, RECREATION & LIBRARIES		Jun-23				
<b>DESCRIPTION:</b>							
Golf Course Repairs							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 6,301	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	6,301
Architectural/Engineering Services	20,644	0	0	0	0	0	20,644
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	721,750	10,000	45,000	45,000	45,000	45,000	911,750
Other	405	0	0	0	0	0	405
<b>TOTAL</b>	<b>\$ 749,100</b>	<b>\$ 10,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 939,100</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Golf Course Improvement (452)	\$ 482,599	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	482,599
Diamond Oaks Golf Course (450)	266,501	10,000	45,000	45,000	45,000	45,000	456,501
<b>TOTAL</b>	<b>\$ 749,100</b>	<b>\$ 10,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 939,100</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
GOLF COURSE	50503 85501	452	Jul-07				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
WOODCREEK GOLF COURSE	PARKS, RECREATION & LIBRARIES		Jun-23				
<b>DESCRIPTION:</b>							
Golf Course Repairs							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	27,000	0	0	0	0	0	27,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	499,501	10,000	45,000	45,000	45,000	45,000	689,501
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 526,501</b>	<b>\$ 10,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 716,501</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Golf Course Improvement (452)	\$ 255,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	255,000
Woodcreek Oaks Golf Course (451)	266,501	10,000	45,000	45,000	45,000	45,000	456,501
<b>TOTAL</b>	<b>\$ 521,501</b>	<b>\$ 10,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>\$ 711,501</b>

**PARK PROJECTS**

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECT</u>
YOUTH SPORTS COALITION ANNUAL PROJECTS	C-68	51006	\$ 111,713	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	\$ 441,713
FIDDYMENT HOUSES	C-69	50105	270,750	80,000	0	0	0	0	350,750
CIVIC PLAZA AT ROYER PARK	C-70	50001	75,000	700,000	0	0	0	0	775,000
RECREATION FACILITY CAPITAL REPLACEMENT	C-71	50207	40,000	24,200	0	0	0	0	64,200
WB-51 NEIGHBORHOOD PARK	C-72	50015	0	947,000	0	0	0	0	947,000
<b>TOTAL</b>			<b>\$ 497,463</b>	<b>\$ 1,817,200</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 2,578,663</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
PARKS	51006	230					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
YOUTH SPORTS COALITION ANNUAL PROJECTS	PARKS, RECREATION & LIBRARIES		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
Fees allocated to the Youth Sports Coalition shall be used for capital improvement projects. One-half of the funds shall be for general maintenance projects approved by the City of Roseville and the other half shall be for projects recommended by the Youth Sports Coalition and approved by the Parks and Recreation Commission or City Council as appropriate.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	111,713	66,000	66,000	66,000	66,000	66,000	441,713
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 111,713</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 441,713</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Roseville Youth Sports Coalition (00612)	\$ 111,713	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	441,713
<b>TOTAL</b>	<b>\$ 111,713</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 66,000</b>	<b>\$ 441,713</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	FUND	ORIGINAL APPROPRIATION DATE:				
PARKS	50105 165002	229	Jul-17				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
FIDDYMENT HOUSES	PARKS, RECREATION & LIBRARIES	Jul-19					
<b>DESCRIPTION:</b>							
Perform stabilization efforts on the Historic Fiddymment House including an architectural assessment and demolition of the house on Fiddymment Road. (F-54)							
<b>COST ESTIMATE</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 1,432	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	1,432
Architectural/Engineering Services	50,734	0	0	0	0	0	50,734
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	218,584	80,000	0	0	0	0	298,584
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 270,750</b>	<b>\$ 80,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 350,750</b>
<b>SOURCE OF FUNDS</b>							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Park Development WRSP (243)	\$ 270,750	\$ 80,000	\$ 0	\$ 0	\$ 0	\$ 0	350,750
<b>TOTAL</b>	<b>\$ 270,750</b>	<b>\$ 80,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 350,750</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> PARKS	<b>PROJECT NUMBER:</b> 50001 175004	<b>FUND</b> 231	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-16				
<b>PROJECT TITLE:</b> CIVIC PLAZA AT ROYER PARK	<b>DEPARTMENT:</b> PARKS, RECREATION & LIBRARIES		<b>TENTATIVE COMPLETION DATE:</b> Jun-21				
<b>DESCRIPTION:</b>  Design and construct a civic plaza at the end of the new main pedestrian bridge at Royer Park.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	75,000	0	0	0	0	0	75,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	700,000	0	0	0	0	700,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 75,000</b>	<b>\$ 700,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 775,000</b>
<b>SOURCE OF FUNDS</b>		<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Park Development - Infill (231)		\$ 75,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 775,000
<b>TOTAL</b>		<b>\$ 75,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 775,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
PARKS	50207 185201	315	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
RECREATION FACILITY CAPITAL REPLACEMENT	PARKS, RECREATION & LIBRARIES	Jun-19					
<b>DESCRIPTION:</b>							
This project supports capital replacement and rehabilitation for recreation programs, equipment, and facilities. In FY2018-19, this project will fund the completion of replacement of fitness equipment at the Roseville Sports Center.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	40,000	24,200	0	0	0	0	64,200
<b>TOTAL</b>	<b>\$ 40,000</b>	<b>\$ 24,200</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 64,200</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Parks & Recreation Fee (299-00266)	\$ 40,000	\$ 24,200	\$ 0	\$ 0	\$ 0	\$ 0	64,200
<b>TOTAL</b>	<b>\$ 40,000</b>	<b>\$ 24,200</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 64,200</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
PARKS	50015 500008	246	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
WB-51 NEIGHBORHOOD PARK	PARKS, RECREATION & LIBRARIES	Jun-20					
<b>DESCRIPTION:</b>							
Design and construct neighborhood park.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	100,000	0	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	847,000	0	0	0	0	847,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 947,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 947,000</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Park Development Westbrook (246)	\$ 0	\$ 947,000	\$ 0	\$ 0	\$ 0	\$ 0	947,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 947,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 947,000</b>

**PUBLIC BUILDING**

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECT</u>
PISTACHIO REGIONAL PARK	C-74	10005 091003	\$ 2,400,001	\$ 1,500,000	\$ 0	\$ 0	\$ 5,100,000	\$ 0	\$ 9,000,001
<b>TOTAL</b>			<b>\$ 2,400,001</b>	<b>\$ 1,500,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 5,100,000</b>	<b>\$ 0</b>	<b>\$ 9,000,001</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
PUBLIC BUILDING	10005 091003	222	Jul-08				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
PISTACHIO REGIONAL PARK	PARKS, RECREATION & LIBRARIES		Jun-22				
<b>DESCRIPTION</b>							
This project is located in the WRSP Park Site F-56, adjacent to the historic Fiddymnt House and joint-use high school site. It includes design and construction of the following:							
FY2016-17 - Master plan							
FY2017-18 - Construction document preparation/construction							
FY2018-19 - Phase 1 construction							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 974	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	974
Architectural/Engineering Services	79,836	0	0	0	0	0	79,836
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	2,319,191	1,500,000	0	0	5,100,000	0	8,919,191
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 2,400,001</b>	<b>\$ 1,500,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 5,100,000</b>	<b>\$ 0</b>	<b>\$ 9,000,001</b>
<b>Summary</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Public Facilities (222)	\$ 2,400,001	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	2,400,001
Citywide Park Development WRSP (229)	0	1,500,000	0	0	5,100,000	0	6,600,000
<b>TOTAL</b>	<b>\$ 2,400,001</b>	<b>\$ 1,500,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 5,100,000</b>	<b>\$ 0</b>	<b>\$ 9,000,001</b>

## STREET PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECT</u>
TRAFFIC SIGNAL PROJECTS	C-76	21503	\$ 576,954	\$ 561,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,137,954
GOLF LANE MAINTENANCE-SUN CITY	C-77	21506	1,000	1,000	1,000	1,000	1,000	1,000	6,000
STREETS-RESURFACING-HWY USERS	C-78	21510	1,091,808	909,285	960,000	960,000	960,000	960,000	5,841,093
STREETS-RESURFACING-ROADWAY FUND	C-79	21511	118,412	40,320	36,000	36,000	36,000	36,000	302,732
TRAFFIC SIGNAL COORDINATION	C-80	21520	40,000	40,000	40,000	40,000	40,000	40,000	240,000
TRAFFIC SIGNAL MAINTENANCE/UPGRADES	C-81	21521	297,500	297,300	300,000	300,000	300,000	300,000	1,794,800
TRAFFIC SIGNAL REHAB	C-82	21550	240,000	225,925	229,000	229,000	229,000	250,000	1,402,925
DEVELOPER REIMBURSEMENTS	C-83	20004	14,478,684	1,500,000	500,000	500,000	500,000	500,000	17,978,684
BLUE OAKS BLVD PROJECT	C-84	20502	800,000	100,000	3,500,000	3,500,000	0	0	7,900,000
<b>TOTAL</b>			<b>\$ 17,644,358</b>	<b>\$ 3,674,830</b>	<b>\$ 6,066,000</b>	<b>\$ 6,066,000</b>	<b>\$ 2,566,000</b>	<b>\$ 2,587,000</b>	<b>\$ 38,604,188</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	FUND:	ORIGINAL APPROPRIATION DATE:				
STREETS	21503	221					
<b>PROJECT TITLE:</b> TRAFFIC SIGNAL PROJECTS AT VARIOUS LOCATIONS	<b>DEPARTMENT:</b> PUBLIC WORKS [ENGINEERING]		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b>  Project details include:  DEVELOPER - Fiddlyment / San Fernando \$ 50,000 DEVELOPER - Fiddlyment / Westhills \$ 50,000 DEVELOPER - Westhills / Upland \$ 50,000 DEVELOPER - Fiddlyment / Vista Grande \$ 50,000 DEVELOPER - Baseline / Upland \$ 50,000 DEVELOPER - Fiddlyment / Baseline \$ 15,000 DEVELOPER - Foothills / Project 1 \$ 50,000 DEVELOPER - Vallejo / Junction \$ 50,000 DEVELOPER - Fiddlyment / San Fernando \$ 20,000 DEVELOPER - Fiddlyment / Westhills \$ 30,000 DEVELOPER - Westhills / Upland \$ 50,000 DEVELOPER - Fiddlyment / Vista Grande \$ 10,000 DEVELOPER - Baseline / Upland \$ 50,000 DEVELOPER - Fiddlyment / Baseline \$ 15,000 DEVELOPER - Foothills / Project 1 \$ 21,000 DEVELOPER - Vallejo / Junction \$							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor \$	0	5,000	5,000	5,000	5,000	5,000	\$ 25,000
Architectural/Engineering Services 6,244	6,244	15,000	15,000	15,000	15,000	15,000	\$ 81,244
Site Acquisition & Preparation 0	0	0	0	0	0	0	0
Material / Equipment / Furniture 0	0	0	0	0	0	0	0
Construction 570,710	570,710	541,000	480,000	480,000	480,000	480,000	\$ 3,031,710
Other 0	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 576,954</b>	<b>\$ 561,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 3,137,954</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Traffic Mitigation (221) \$	576,954	561,000	500,000	500,000	500,000	500,000	\$ 3,137,954
<b>TOTAL</b>	<b>\$ 576,954</b>	<b>\$ 561,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 3,137,954</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
STREETS	21506	100					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
GOLF LANE MAINTENANCE-SUN CITY	PUBLIC WORKS [ENGINEERING]		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
Golf cart registration fee revenues for maintaining the extra roadway width to accommodate the golf cart lanes in Del Webb.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	1,000	1,000	1,000	1,000	1,000	1,000	6,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 6,000</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Golf Cart Permit Fees General (100)	\$	1,000	1,000	1,000	1,000	1,000	6,000
<b>TOTAL</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 6,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
STREETS	21510	252	Jul-14				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
STREETS-RESURFACING-HWY USERS	PUBLIC WORKS [ENGINEERING]		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
Funds staff time, materials, and equipment needed to maintain the City's streets, sidewalks, traffic control, signs, and striping.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	1,081,808	899,285	950,000	950,000	950,000	950,000	5,781,093
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,091,808</b>	<b>\$ 909,285</b>	<b>\$ 960,000</b>	<b>\$ 960,000</b>	<b>\$ 960,000</b>	<b>\$ 960,000</b>	<b>\$ 5,841,093</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Highway Users Tax (252)	\$ 1,091,808	\$ 909,285	\$ 960,000	\$ 960,000	\$ 960,000	\$ 960,000	5,841,093
<b>TOTAL</b>	<b>\$ 1,091,808</b>	<b>\$ 909,285</b>	<b>\$ 960,000</b>	<b>\$ 960,000</b>	<b>\$ 960,000</b>	<b>\$ 960,000</b>	<b>\$ 5,841,093</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
STREETS	21511	253	Jul-14				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
STREETS-RESURFACING-ROADWAY FUND	PUBLIC WORKS [ENGINEERING]		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
Annual resurfacing preparation including dig-outs, crack seal and paving. Also, funds Safe Routes to School program materials and supplies. Non-Gas Tax sources of revenue.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	4,320	0	0	0	0	4,320
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	36,000	36,000	36,000	36,000	36,000	36,000	216,000
Construction	82,412	0	0	0	0	0	82,412
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 118,412</b>	<b>\$ 40,320</b>	<b>\$ 36,000</b>	<b>\$ 36,000</b>	<b>\$ 36,000</b>	<b>\$ 36,000</b>	<b>\$ 302,732</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Roadway (253)	\$ 118,412	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	118,412
Transportation (441)	0	40,320	36,000	36,000	36,000	36,000	184,320
<b>TOTAL</b>	<b>\$ 118,412</b>	<b>\$ 40,320</b>	<b>\$ 36,000</b>	<b>\$ 36,000</b>	<b>\$ 36,000</b>	<b>\$ 36,000</b>	<b>\$ 302,732</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> STREETS	<b>PROJECT NUMBER:</b> 21520	<b>FUND:</b> 226	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-06				
<b>PROJECT TITLE:</b> TRAFFIC SIGNAL COORDINATION	<b>DEPARTMENT:</b> PUBLIC WORKS [ENGINEERING]		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b> Improves traffic flow by synchronizing traffic signals along busy travel routes.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services		40,000	40,000	40,000	40,000	40,000	200,000
Site Acquisition & Preparation		0	0	0	0	0	0
Material / Equipment / Furniture		0	0	0	0	0	0
Construction		40,000	0	0	0	0	40,000
Other		0	0	0	0	0	0
<b>TOTAL</b>	<b>\$</b>	<b>40,000</b>	<b>\$</b>	<b>40,000</b>	<b>\$</b>	<b>40,000</b>	<b>\$</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Traffic Signal Coordination (226)	\$	40,000	40,000	40,000	40,000	40,000	240,000
<b>TOTAL</b>	<b>\$</b>	<b>40,000</b>	<b>\$</b>	<b>40,000</b>	<b>\$</b>	<b>40,000</b>	<b>\$</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> STREETS	<b>PROJECT NUMBER:</b> 21521	<b>FUND:</b> 225	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> TRAFFIC SIGNAL MAINTENANCE/UPGRADES	<b>DEPARTMENT:</b> PUBLIC WORKS [ENGINEERING]		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b> Funds the replacement and upgrade of Light Emitting Diode (LED) signal lenses, Intelligent Transportation System (ITS) equipment, and traffic signal components.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	297,500	297,300	300,000	300,000	300,000	300,000	1,794,800
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 297,500</b>	<b>\$ 297,300</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 1,794,800</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Traffic Signal Maintenance (225)	\$ 297,500	\$ 297,300	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,794,800
<b>TOTAL</b>	<b>\$ 297,500</b>	<b>\$ 297,300</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	<b>\$ 1,794,800</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
STREETS	21550	228					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
TRAFFIC SIGNAL REHAB	PUBLIC WORKS [ENGINEERING]		ANNUAL PROJECT				
<b>DESCRIPTION:</b>							
This project funds the replacement of the following end-of-life equipment:							
3 - Audible Pedestrian Signals (APS)							
20 - Malfunction Management Unit/Conflict Monitoring Unit (MMU/CMLU) monitors over 15 years old							
50 - traffic monitoring cameras that are over 9 years old							
90 - 332 solid state power supplies for 332 cabinets							
Main traffic network switch replacement including licensing and training							
Traffic Operations Center (TOC) video wall monitor replacements							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	18,000	18,000	18,000	20,000	\$ 94,000
Architectural/Engineering Services		0	0	0	0	0	0
Site Acquisition & Preparation		0	0	0	0	0	0
Material / Equipment / Furniture		0	211,000	211,000	211,000	230,000	1,068,925
Construction		240,000	0	0	0	0	240,000
Other		0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 240,000</b>	<b>\$ 225,925</b>	<b>\$ 229,000</b>	<b>\$ 229,000</b>	<b>\$ 229,000</b>	<b>\$ 250,000</b>	<b>\$ 1,402,925</b>

<b>SOURCE OF FUNDS</b>		<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Traffic Signal Rehab (228)		\$ 240,000	\$ 225,925	\$ 229,000	\$ 229,000	\$ 229,000	\$ 250,000	\$ 1,402,925
<b>TOTAL</b>		<b>\$ 240,000</b>	<b>\$ 225,925</b>	<b>\$ 229,000</b>	<b>\$ 229,000</b>	<b>\$ 229,000</b>	<b>\$ 250,000</b>	<b>\$ 1,402,925</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
STREETS	20004 002503	221	Jul-99				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
DEVELOPER REIMBURSEMENTS	DEVELOPMENT SERVICES		ONGOING				
<b>DESCRIPTION:</b>							
Provides reimbursements to developers for city roadway improvements they construct beyond their financial obligation.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	11,970	0	0	0	0	0	11,970
Site Acquisition & Preparation	500	0	0	0	0	0	500
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	14,466,214	1,500,000	500,000	500,000	500,000	500,000	17,966,214
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 14,478,684</b>	<b>\$ 1,500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 17,978,684</b>

<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Traffic Mitigation (221)	\$ 14,478,684	\$ 1,500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 17,978,684
<b>TOTAL</b>	<b>\$ 14,478,684</b>	<b>\$ 1,500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 17,978,684</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
STREETS	20502 172550	320	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
BLUE OAKS BLVD PROJECT	DEVELOPMENT SERVICES	Jun-22					
<b>DESCRIPTION:</b>							
This project funds the construction of a portion of Blue Oaks Blvd. and West Park Drive roadway and utility infrastructure. Monies are collected by a special mitigation fee applied to portions of the WRSP.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Architectural/Engineering Services	100,000	100,000	0	0	0	0	200,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	700,000	0	3,500,000	3,500,000	0	0	7,700,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 800,000</b>	<b>\$ 100,000</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 7,900,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Blue Oaks Blvd (320)	\$ 800,000	\$ 100,000	\$ 3,500,000	\$ 3,500,000	\$ 0	\$ 0	\$ 7,900,000
<b>TOTAL</b>	<b>\$ 800,000</b>	<b>\$ 100,000</b>	<b>\$ 3,500,000</b>	<b>\$ 3,500,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 7,900,000</b>

## WASTEWATER PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECT</u>
UPGRADE SEWER LINE	C-86	31502	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000
CLEAN OUT INSTALLATION	C-87	31506	50,000	50,000	50,000	50,000	50,000	50,000	300,000
SEWER SERVICE UPGRADE	C-88	31508	100,000	100,000	100,000	100,000	100,000	100,000	600,000
EMERGENCY COLLECTION SYSTEM REPAIR	C-89	31509	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
WASTEWATER-OUTREACH	C-90	31512	130,110	90,500	93,000	94,500	96,500	98,000	602,610
WASTEWATER - TECHNOLOGY REPLACEMENT	C-91	31550	51,978	50,000	50,000	50,000	50,000	50,000	301,978
PLC REHABILITATION PROJECT	C-92	30503 153505	1,400,000	250,000	0	0	0	0	1,650,000
DCWWTP NITRATE REDUCTION PROJECT	C-93	30503 163509	10,090,248	9,628,931	0	0	0	0	19,719,179
DRY CREEK WWTP COGENERATION	C-94	30503 173510	1,705,628	6,700,328	0	0	0	0	8,405,956
RECYCLED WATER EXPANSION EVALUATION	C-95	30503 183503	90,000	455,729	104,167	0	0	0	649,896
SEWER FORCEMAIN CONDITION ASSESSMENT	C-96	30503 500010	0	400,000	0	0	0	0	400,000
<b>TOTAL</b>			<b>\$ 14,267,964</b>	<b>\$ 18,375,488</b>	<b>\$ 1,047,167</b>	<b>\$ 944,500</b>	<b>\$ 946,500</b>	<b>\$ 948,000</b>	<b>\$ 36,529,619</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WASTEWATER	<b>PROJECT NUMBER:</b> 31502	<b>FUND:</b> 474	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> UPGRADE SEWER LINE	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b>  To replace mains and laterals as found by Closed Circuit TV inspection or continuous maintenance calls. Pre-Overlay projects. This activity is funded by the sewer rates.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 900,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 900,000
<b>TOTAL</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 900,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WASTEWATER	<b>PROJECT NUMBER:</b> 31506	<b>FUND:</b> 474	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> CLEAN OUT INSTALLATION	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b> To install clean outs on services that do not have access for maintenance.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	38,000	38,000	38,000	38,000	190,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	12,000	12,000	12,000	12,000	12,000	60,000
Construction	50,000	0	0	0	0	0	50,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$	50,000	50,000	50,000	50,000	50,000	300,000
<b>TOTAL</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>	<b>50,000</b>	<b>\$</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WASTEWATER	<b>PROJECT NUMBER:</b> 31508	<b>FUND:</b> 474	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> SEWER SERVICE UPGRADE	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b> Typical annual work load is 75 sewer services. To upgrade aging sewer service laterals using trenchless technologies.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 600,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 600,000
<b>TOTAL</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	<b>\$ 600,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WASTEWATER	31509	474					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
EMERGENCY COLLECTION SYSTEM REPAIR	ENVIRONMENTAL UTILITIES	ANNUAL PROJECT					
<b>DESCRIPTION:</b>							
<p>Project funds are reserved for unanticipated repairs that are not included in the normal operating budget. Budget funds the largest repair that can be completed by City/EU staff. Larger repairs will require contractor services which would need council approval that would be set up as a separate project. Budget allows for two failures with the highest historical cost of projects completed with City/EU staff.</p>							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	150,000	150,000	150,000	150,000	150,000	750,000
Construction	500,000	350,000	350,000	350,000	350,000	350,000	2,250,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 3,000,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 3,000,000
<b>TOTAL</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 500,000</b>	<b>\$ 3,000,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WASTEWATER	<b>PROJECT NUMBER:</b> 31512	<b>FUND:</b> 470	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> WASTEWATER-OUTREACH	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b>  The State Water Resources Control Board mandates that the City of Roseville implement a Sewer System Master Plan (SSMP) which includes implementation of residential outreach to discourage the habit of dumping kitchen grease down the drain. This practice causes fatty clogs in the wastewater system and eventually creates sewer system overflows (SSOs) which can cause sewage discharges to the storm water system.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	130,110	90,500	93,000	94,500	96,500	98,000	602,610
<b>TOTAL</b>	<b>\$ 130,110</b>	<b>\$ 90,500</b>	<b>\$ 93,000</b>	<b>\$ 94,500</b>	<b>\$ 96,500</b>	<b>\$ 98,000</b>	<b>\$ 602,610</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Operations (470)	\$ 130,110	\$ 90,500	\$ 93,000	\$ 94,500	\$ 96,500	\$ 98,000	\$ 602,610
<b>TOTAL</b>	<b>\$ 130,110</b>	<b>\$ 90,500</b>	<b>\$ 93,000</b>	<b>\$ 94,500</b>	<b>\$ 96,500</b>	<b>\$ 98,000</b>	<b>\$ 602,610</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WASTEWATER	<b>PROJECT NUMBER:</b> 31550	<b>FUND:</b> 474	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> WASTEWATER - TECHNOLOGY REPLACEMENT	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b> Annual project to replace technology equipment, including PCs, laptops, printers, projectors, plotters, phones, tablets, mobile devices, and other peripheral equipment.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	51,978	50,000	50,000	50,000	50,000	50,000	301,978
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 51,978</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 301,978</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$ 51,978	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 301,978
<b>TOTAL</b>	<b>\$ 51,978</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 301,978</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WASTEWATER	30503 153505	474	Jul-14				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
PLC REHABILITATION PROJECT	ENVIRONMENTAL UTILITIES	Dec-18					
<b>DESCRIPTION:</b>							
Replace obsolete Square D Programmable Logic Controllers (PLC) at the Dry Creek Wastewater Treatment Plant (DCWWTP), in accordance with SCADA Systems Master Plan.							
Update PGWWTP Modicon PLCs to Unity platform.							
Project commencement was deferred by a year, due to SCADA project schedule.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 75,801	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	75,801
Architectural/Engineering Services	125,000	0	0	0	0	0	125,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	806,235	250,000	0	0	0	0	1,056,235
Construction	392,964	0	0	0	0	0	392,964
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,400,000</b>	<b>\$ 250,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,650,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$ 889,280	\$ 157,700	\$ 0	\$ 0	\$ 0	\$ 0	1,046,980
SPWA Partners	510,720	92,300	0	0	0	0	603,020
<b>TOTAL</b>	<b>\$ 1,400,000</b>	<b>\$ 250,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,650,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WASTEWATER	30503 163509	474	Jun-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
DCWWTP NITRATE REDUCTION PROJECT	ENVIRONMENTAL UTILITIES	Jun-19					
<b>DESCRIPTION:</b>							
Project to design and construct nitrate removal improvements at the DCWWTP.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 14,891	\$ 165,177	\$ 0	\$ 0	\$ 0	\$ 0	\$ 180,068
Architectural/Engineering Services	1,066,542	510,856	0	0	0	0	1,577,398
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	121	0	0	0	0	0	121
Construction	9,008,694	8,952,898	0	0	0	0	17,961,592
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 10,090,248</b>	<b>\$ 9,628,931</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 19,719,179</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$ 8,315,596	\$ 6,111,483	\$ 0	\$ 0	\$ 0	\$ 0	\$ 14,427,079
SPWA Partners	1,774,652	3,517,448	0	0	0	0	5,292,100
<b>TOTAL</b>	<b>\$ 10,090,248</b>	<b>\$ 9,628,931</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 19,719,179</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WASTEWATER	30503 173510	474	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
DRY CREEK WWTP COGENERATION	ENVIRONMENTAL UTILITIES	Jun-20					
<b>DESCRIPTION:</b>							
Project to design and construct a digester gas-fueled cogeneration system.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 20,279	\$ 165,177	\$ 0	\$ 0	\$ 0	\$ 0	185,456
Architectural/Engineering Services	\$ 1,091,337	\$ 313,645	\$ 0	\$ 0	\$ 0	\$ 0	1,404,982
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	594,012	6,221,506	0	0	0	0	6,815,518
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,705,628</b>	<b>\$ 6,700,328</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 8,405,956</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$ 1,157,848	\$ 4,252,698	\$ 0	\$ 0	\$ 0	\$ 0	5,410,546
SPWA Partners	547,780	2,447,630	0	0	0	0	2,995,410
<b>TOTAL</b>	<b>\$ 1,705,628</b>	<b>\$ 6,700,328</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 8,405,956</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WASTEWATER	30503 183503	474	Jul-17				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
RECYCLED WATER EXPANSION EVALUATION	ENVIRONMENTAL UTILITIES	Jun-20					
<b>DESCRIPTION:</b>							
To develop new wastewater treatment technologies that increase Roseville's future water supply reliability.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 12,100	\$ 2,766	\$ 0	\$ 0	\$ 0	14,866
Architectural/Engineering Services	90,000	443,629	101,401	0	0	0	635,030
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 90,000</b>	<b>\$ 455,729</b>	<b>\$ 104,167</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 649,896</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$ 90,000	\$ 455,729	\$ 104,167	\$ 0	\$ 0	\$ 0	\$ 649,896
<b>TOTAL</b>	<b>\$ 90,000</b>	<b>\$ 455,729</b>	<b>\$ 104,167</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 649,896</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WASTEWATER	30503 500010	474	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
SEWER FORCEMAIN CONDITION ASSESSMENT	ENVIRONMENTAL UTILITIES	Jun-20					
<b>DESCRIPTION:</b>							
Project to access the condition of approximately 20,600 feet of force mains conveying flows from neighborhood lift stations. Engineering services will include analyzing data collected and providing recommendations for rehabilitation projects to improve system performance and reliability.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 300,000
Architectural/Engineering Services	\$ 0	100,000	0	0	0	0	100,000
Site Acquisition & Preparation	\$ 0	0	0	0	0	0	0
Material / Equipment / Furniture	\$ 0	0	0	0	0	0	0
Construction	\$ 0	0	0	0	0	0	0
Other	\$ 0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 400,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 400,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Wastewater Rehab (474)	\$ 0	\$ 400,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 400,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 400,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 400,000</b>

# WATER PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>FY 2022-23</u>	<u>TOTAL PROJECT</u>
WATER METER PURCHASE AND REPLACEMENT	C-98	31002 - 31003	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 450,000	\$ 2,700,000
WATER METER RETROFIT - MULTI FAMILY DWELLING	C-99	31011	180,000	240,000	240,000	240,000	240,000	240,000	1,380,000
WATER-OUTREACH	C-100	31012	251,173	175,000	179,000	182,000	182,000	186,000	1,144,673
WATER UTILITY REHABILITATION PROGRAM SUPPORT	C-101	31013	75,000	75,000	75,000	75,000	75,000	75,000	450,000
WATER - TECHNOLOGY REPLACEMENT	C-102	31050	51,978	50,000	50,000	50,000	50,000	50,000	301,978
WATER-EU ENGINEERING TECHNOLOGY REPLACEMENT	C-103	31051	25,000	25,000	25,000	25,000	25,000	25,000	150,000
EU OUTREACH	C-104	31112	239,155	184,500	187,500	196,000	196,000	200,000	1,199,155
GROUNDWATER MANAGEMENT PLAN	C-105	30002 053005	2,597,906	225,000	225,000	225,000	225,000	225,000	3,722,906
ADVANCED METERING INFRASTRUCTURE (AMI)	C-106	30003 163001	300,000	1,300,000	0	0	0	0	1,600,000
WATER FACILITIES COND ASSESS	C-107	30003 163002	300,000	360,000	360,000	125,000	125,000	125,000	1,395,000
ADVANCED METERING INFRASTRUCTURE (AMI)	C-108	30001 173001	7,000,000	0	1,000,000	0	0	0	8,000,000
WELL 18 PUMP STATION	C-109	30002 183002	1,000,000	1,500,000	0	0	0	0	2,500,000
WTP PLC Rehabilitation Project	C-110	30003 183004	575,000	2,000,000	575,000	0	0	0	3,150,000
HANSON ASSET DATA CONVERSION	C-111	30001 500011	0	200,000	0	0	0	0	200,000
STATE WATER EFFICIENCY FRAMEWORK	C-112	30001 500012	0	100,000	50,000	50,000	50,000	50,000	300,000
RIVERARC FEASIBILITY	C-113	30001 500013	0	125,000	250,000	0	0	0	375,000
ALTERNATIVE FOLSOM DIVERSION	C-114	30002 500014	0	150,000	150,000	100,000	0	0	400,000
SMUD REASSIGNMENT	C-115	30002 500015	0	300,000	600,000	50,000	0	0	950,000
SITES RESERVOIR PROJ	C-116	30002 500016	0	100,000	50,000	50,000	50,000	50,000	300,000
INTERIM RENEWAL CONTRACT	C-117	30002 500017	0	200,000	0	0	0	0	200,000
INTEGRATED RESOURCES PLAN	C-118	30002 500018	0	200,000	140,000	0	0	0	340,000
LONG TERM WATER CONTRACT	C-119	30002 500019	0	1,950,000	0	0	0	0	1,950,000
WATER SYSTEM MODEL	C-120	30003 500020	0	400,000	0	0	0	0	400,000
WELLS 6/7 CHEMICAL RETROFIT	C-121	30003 500021	0	345,000	0	0	0	0	345,000
STONERIDGE TANK SITE IMPROVEMENTS	C-122	30003 500022	0	320,000	0	0	0	0	320,000
INDUSTRIAL AVE 12 INCH WATER MAIN REHABILITATION PROJECT	C-123	30003 500023	0	230,000	0	0	0	0	230,000
WATER METER RETROFIT	C-124	30004 500024	0	100,000	0	0	0	0	100,000
<b>TOTAL</b>			<b>\$ 13,045,212</b>	<b>\$ 11,301,000</b>	<b>\$ 4,602,500</b>	<b>\$ 1,811,000</b>	<b>\$ 1,668,000</b>	<b>\$ 1,676,000</b>	<b>\$ 34,103,712</b>



## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WATER	<b>PROJECT NUMBER:</b> 31011	<b>FUND:</b> 483	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> WATER METER RETROFIT - MULTI FAMILY DWELLING	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES		<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT				
<b>DESCRIPTION:</b>  Water meter retrofits of multi-family complexes. These costs will be reimbursed by the complex owners.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	0	0	0	0	0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	180,000	240,000	240,000	240,000	240,000	240,000	1,380,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 180,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 1,380,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Meter Retrofit (483)	\$ 180,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 1,380,000
<b>TOTAL</b>	<b>\$ 180,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 240,000</b>	<b>\$ 1,380,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	31012	480					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
WATER-OUTREACH	ENVIRONMENTAL UTILITIES	ANNUAL PROJECT					
<b>DESCRIPTION:</b>							
To affect more customer participation in the City's rebate programs/efficiency programs and increase behavior change, the City has to implement a comprehensive communications/outreach program to align with statewide mandates associated with reduced water use by 2020. This project also assists with the development and execution of outreach for regional water supply reliability and the Sustainable Groundwater Management Act.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	112,729	0	0	0	0	0	112,729
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	138,444	171,500	175,000	179,000	182,000	186,000	1,031,944
<b>TOTAL</b>	<b>\$ 251,173</b>	<b>\$ 171,500</b>	<b>\$ 175,000</b>	<b>\$ 179,000</b>	<b>\$ 182,000</b>	<b>\$ 186,000</b>	<b>\$ 1,144,673</b>
<b>SOURCE OF FUNDS</b>							
<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>	
\$	251,173	175,000	179,000	182,000	186,000	\$	1,144,673
Water Operations (480)							
<b>TOTAL</b>	<b>\$ 251,173</b>	<b>\$ 171,500</b>	<b>\$ 175,000</b>	<b>\$ 179,000</b>	<b>\$ 182,000</b>	<b>\$ 186,000</b>	<b>\$ 1,144,673</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WATER	<b>PROJECT NUMBER:</b> 31013	<b>FUND:</b> 482	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> WATER UTILITY REHABILITATION PROGRAM SUPPORT	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES	<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT					
<b>DESCRIPTION:</b> Support Water Utility's rehabilitation program and generate projects.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	75,000	0	0	0	0	0	75,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 450,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Rehabilitation (482)	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 450,000
<b>TOTAL</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 450,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	FUND:	ORIGINAL APPROPRIATION DATE:				
WATER	31050	482					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
WATER - TECHNOLOGY REPLACEMENT	ENVIRONMENTAL UTILITIES	ANNUAL PROJECT					
<b>DESCRIPTION:</b>							
Annual project to replace technology equipment, including PCs, laptops, printers, projectors, plotters, phones, tablets, mobile devices and other peripheral equipment.							
COST ESTIMATE	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	1,978	0	0	0	0	0	1,978
Construction	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 51,978</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 301,978</b>
SOURCE OF FUNDS	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Water Rehabilitation (482)	\$ 51,978	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 301,978
<b>TOTAL</b>	<b>\$ 51,978</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 301,978</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WATER	<b>PROJECT NUMBER:</b> 31051	<b>FUND:</b> 482	<b>ORIGINAL APPROPRIATION DATE:</b>				
<b>PROJECT TITLE:</b> WATER-EU ENGINEERING TECHNOLOGY REPLACEMENT	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES	<b>TENTATIVE COMPLETION DATE:</b> ANNUAL PROJECT					
<b>DESCRIPTION:</b> Annual project to replace technology equipment, including PCs, laptops, printers, projectors, plotters, phones, tablets, mobile devices and other peripheral equipment.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 150,000</b>
<b>SOURCE OF FUNDS</b>							
<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>	
\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 150,000
<b>TOTAL</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ 150,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	31112	480					
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
EU OUTREACH	ENVIRONMENTAL UTILITIES	ANNUAL PROJECT					
<b>DESCRIPTION:</b>							
A collection of all three utility funds aimed to support department-wide efforts tied to the rate case and increase the value of community-owned utilities. These activities are critical to ensuring that customers know, understand and have clarity about who their water, wastewater and solid waste service provider is and the programs and services offered.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	136,290	0	0	0	0	0	136,290
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	102,865	184,500	187,500	192,000	196,000	200,000	1,062,865
<b>TOTAL</b>	<b>\$ 239,155</b>	<b>\$ 184,500</b>	<b>\$ 187,500</b>	<b>\$ 192,000</b>	<b>\$ 196,000</b>	<b>\$ 200,000</b>	<b>\$ 1,199,155</b>
<b>SOURCE OF FUNDS</b>							
<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>	
\$ 79,718	\$ 61,500	\$ 62,500	\$ 64,000	\$ 65,333	\$ 66,667	\$ 399,718	\$ 399,718
79,718	61,500	62,500	64,000	65,333	66,667	399,718	399,718
79,718	61,500	62,500	64,000	65,333	66,667	399,718	399,718
<b>TOTAL</b>	<b>\$ 239,155</b>	<b>\$ 187,500</b>	<b>\$ 192,000</b>	<b>\$ 196,000</b>	<b>\$ 200,000</b>	<b>\$ 1,199,155</b>	<b>\$ 1,199,155</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30002 053005	481	Jan-05				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
GROUNDWATER MANAGEMENT PLAN	ENVIRONMENTAL UTILITIES		ONGOING				
<b>DESCRIPTION:</b>							
Implement and maintain an SB 1938 compliant Groundwater Management Plan required to maintain future California state grant funding eligibility and implement elements of the Groundwater Management Plan with other agencies.							
Sustainable Groundwater Management Act Compliance.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 77,693	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	77,693
Architectural/Engineering Services	1,698,026	225,000	225,000	225,000	225,000	225,000	2,823,026
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	815,382	0	0	0	0	0	815,382
Other	6,805	0	0	0	0	0	6,805
<b>TOTAL</b>	<b>\$ 2,597,906</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 3,722,906</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Construction Fund (481)	\$ 584,022	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	584,022
State of California Revenues (481)	408,450	0	0	0	0	0	408,450
Other Agencies Revenues (481)	1,500,434	125,000	125,000	125,000	125,000	125,000	2,125,434
Water Operations Fund (480)	105,000	100,000	100,000	100,000	100,000	100,000	605,000
<b>TOTAL</b>	<b>\$ 2,597,906</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>	<b>\$ 3,722,906</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30003 163001	482	Jul-15				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
ATLANTIC STREET 6" AND 12" RAILROAD CROSSING	ENVIRONMENTAL UTILITIES	Jun-20					
<b>DESCRIPTION:</b>							
This project consists of abandoning in-place three aging water mains that run underneath the railroad crossing. As part of this project, certain 4" water mains in the same vicinity will be upsized to ensure sufficient water supply to the area.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 50,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 50,000
Architectural/Engineering Services	0	100,000	0	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	250,000	1,200,000	0	0	0	0	1,450,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ 1,300,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,600,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Rehabilitation (482)	\$ 300,000	\$ 1,300,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 1,600,000
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ 1,300,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,600,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30003 163002	482	Jul-15				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>		<b>TENTATIVE COMPLETION DATE:</b>				
WATER FACILITIES COND ASSESS	ENVIRONMENTAL UTILITIES		Jun-23				
<b>DESCRIPTION:</b>							
Comprehensive assessment of the water structures, tanks, pipelines and major equipment. Make immediate repairs discovered and deemed critical. Scheduled on a 10 year cycle.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 10,000	\$ 10,000	\$ 0	\$ 0	\$ 0	20,000
Architectural/Engineering Services	0	50,000	50,000	75,000	75,000	75,000	325,000
Site Acquisition & Preparation	0	250,000	250,000	0	0	0	500,000
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	300,000	50,000	50,000	50,000	50,000	50,000	550,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ 360,000</b>	<b>\$ 360,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 1,395,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Rehabilitation (482)	\$ 300,000	\$ 360,000	\$ 360,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 1,395,000
<b>TOTAL</b>	<b>\$ 300,000</b>	<b>\$ 360,000</b>	<b>\$ 360,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>	<b>\$ 1,395,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30001 173001	480	Jul-16				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
ADVANCED METERING INFRASTRUCTURE (AMI)	ENVIRONMENTAL UTILITIES	Jun-21					
<b>DESCRIPTION:</b>							
<p>Environmental Utilities is facing increased demands to provide enhanced meter data to customers to comply with new water efficiency measures and to meet increased customer expectations. An Advanced Metering Infrastructure (AMI) system is required to offer better meter data to these customers. AMI would introduce two-way communication for meters, allowing remote reads and greater interaction between the utility and its customers. An AMI system also provides customers a detailed view of their water usage and allows them to make changes to increase the efficiency of water. Finally, an AMI system provides better system reliability in that it brings enhanced demand management and capital efficiencies. This project progresses from a business case, through a third party implementation, and finishes with the AMI system being installed and operating.</p>							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 885	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	885
Architectural/Engineering Services	76,181	0	0	0	0	0	76,181
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	6,922,900	0	1,000,000	0	0	0	7,922,900
Construction	0	0	0	0	0	0	0
Other	34	0	0	0	0	0	34
<b>TOTAL</b>	<b>\$ 7,000,000</b>	<b>\$ 0</b>	<b>\$ 1,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>8,000,000</b>
<b>SOURCE OF FUNDS</b>							
<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>	
Water Operations (480)	\$ 4,830,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	5,830,000
Water Construction (481)	2,170,000	0	1,000,000	0	0	0	2,170,000
<b>TOTAL</b>	<b>\$ 7,000,000</b>	<b>\$ 0</b>	<b>\$ 1,000,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>8,000,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30002 183002	481	Jul-17				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
WELL 18 PUMP STATION	ENVIRONMENTAL UTILITIES	Jun-19					
<b>DESCRIPTION:</b>							
Project to design and construct a pump station / topside improvements for Well 18 located within the Westbrook Specific Plan, Phase 1.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	500,000	0	0	0	0	0	500,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	500,000	1,500,000	0	0	0	0	2,000,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ 1,500,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>2,500,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Construction (481)	\$ 1,000,000	\$ 1,500,000	\$ 0	\$ 0	\$ 0	\$ 0	2,500,000
<b>TOTAL</b>	<b>\$ 1,000,000</b>	<b>\$ 1,500,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>2,500,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30003 183004	482	Jul-17				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
WTP PLC REHABILITATION PROJECT	ENVIRONMENTAL UTILITIES	Jun-21					
<b>DESCRIPTION:</b>							
Replace end-of-life Programmable Logic Controllers (PLCs) at the WTP. Rehabilitate smart Motor Control Centers to mitigate end-of-life communications protocol to the existing PLCs.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	575,000	2,000,000	575,000	0	0	0	3,150,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 575,000</b>	<b>\$ 2,000,000</b>	<b>\$ 575,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 3,150,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>	<b>TOTAL PROJECT</b>
Water Rehabilitation (482)	\$ 575,000	\$ 2,000,000	\$ 575,000	\$ 0	\$ 0	\$ 0	\$ 3,150,000
<b>TOTAL</b>	<b>\$ 575,000</b>	<b>\$ 2,000,000</b>	<b>\$ 575,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 3,150,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND:</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30001 500011	480	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
HANSON ASSET DATA CONVERSION	ENVIRONMENTAL UTILITIES	Jun-19					
<b>DESCRIPTION:</b>							
The Hanson Asset Data Conversion Project will facilitate the integration and uploading of pertinent asset data from the Hanson data base, which will be phased out, into the operational Asset Management System for Wastewater Collections, Water Distribution, and Water Efficiency groups.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	200,000	0	0	0	0	200,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 200,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 200,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Operations (480)	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	100,000
Wastewater Rehab (474)	0	100,000	0	0	0	0	100,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 200,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 200,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30001 500012	480	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
STATE WATER EFFICIENCY FRAMEWORK	ENVIRONMENTAL UTILITIES	MULTI-YEAR PROJECT					
<b>DESCRIPTION:</b>							
Cost for implementation of AB 1668 and SB 606 - Long-Term Water Use Efficiency Framework which will include development of agency water budgets using GIS/Mapping Tools, include additional reporting requirements and heightened levels of local outreach to implement.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000	\$ 5,000	\$ 5,000	\$ 40,000
Architectural/Engineering Services	0	90,000	40,000	40,000	45,000	45,000	260,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Operations (480)	\$ 0	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30001 500013	480	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
RIVERARC FEASIBILITY	ENVIRONMENTAL UTILITIES	MULTI-YEAR PROJECT					
<b>DESCRIPTION:</b>							
For initial study of RiverArc project feasibility, development of proposed governance, and other aspects of Phase 1 of the multi-agency project.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	125,000	250,000	0	0	0	375,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 125,000</b>	<b>\$ 250,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 375,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Operations (480)	\$ 0	\$ 125,000	\$ 250,000	\$ 0	\$ 0	\$ 0	\$ 375,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 125,000</b>	<b>\$ 250,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 375,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30002 500014	481	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
ALTERNATIVE FOLSOM DIVERSION	ENVIRONMENTAL UTILITIES	MULTI-YEAR PROJECT					
<b>DESCRIPTION:</b>							
Cost for environmental consulting and other costs related to investigating and implementing a potential alternative water diversion on the dry side of Folsom Reservoir, in partnership with other Folsom diverters and the U.S. Bureau of Reclamation, as part of a past PASS Study. If implemented, would provide added water supply reliability to Roseville during dry and extremely dry periods, often during droughts.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	150,000	100,000	50,000	0	0	300,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	50,000	50,000	0	0	100,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 100,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 400,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Construction (481)	\$ 0	\$ 150,000	\$ 150,000	\$ 100,000	\$ 0	\$ 0	\$ 400,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 100,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 400,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30002 500015	481	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
SMUD REASSIGNMENT	ENVIRONMENTAL UTILITIES	MULTI-YEAR PROJECT					
<b>DESCRIPTION:</b>							
Cost for environmental consulting and other costs related to the a negotiated reassignment with the Sacramento Municipal Utilities District to the City of Roseville for 10,000 acre-feet of CVP water.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	300,000	100,000	50,000	0	0	450,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	500,000	0	0	0	500,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 300,000</b>	<b>\$ 600,000</b>	<b>\$ 50,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 950,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Construction (481)	\$ 0	\$ 300,000	\$ 600,000	\$ 50,000	\$ 0	\$ 0	\$ 950,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 300,000</b>	<b>\$ 600,000</b>	<b>\$ 50,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 950,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30002 500016	481	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
SITES RESERVOIR PROJ	ENVIRONMENTAL UTILITIES	MULTI-YEAR PROJECT					
<b>DESCRIPTION:</b>							
Cost to participate in Phase 2 and beyond of the Sites Reservoir Project per Roseville's participation in the Sites Joint Powers Authority.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	100,000	50,000	50,000	50,000	50,000	300,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Construction (481)	\$ 0	\$ 100,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 300,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30002 500017	481	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
INTERIM RENEWAL CONTRACT	ENVIRONMENTAL UTILITIES	MULTI-YEAR PROJECT					
<b>DESCRIPTION:</b>							
Cost for environmental consulting and other costs related to an Interim Renewal Contract (IRC) with the U.S. Bureau of Reclamation for CVP water supplies from Folsom Reservoir.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services		10,000					10,000
Site Acquisition & Preparation		190,000					190,000
Material / Equipment / Furniture		0					0
Construction		0					0
Other		0					0
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Construction (481)	\$	0	0	0	0	0	200,000
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30002 500018	481	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
INTEGRATED RESOURCES PLAN	ENVIRONMENTAL UTILITIES	MULTI-YEAR PROJECT					
<b>DESCRIPTION:</b>							
Cost related to the development of an integrated resources planning effort involving the water and wastewater utility.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Architectural/Engineering Services	0	200,000	140,000	0	0	0	340,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 200,000</b>	<b>\$ 140,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 340,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Construction (481)	\$ 0	\$ 100,000	\$ 70,000	\$ 0	\$ 0	\$ 0	\$ 170,000
Wastewater Local Connection Fees (474)	0	100,000	70,000	0	0	0	170,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 200,000</b>	<b>\$ 140,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 340,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30002 500019	481	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
LONG TERM WATER CONTRACT	ENVIRONMENTAL UTILITIES	MULTI-YEAR PROJECT					
<b>DESCRIPTION:</b>							
<p>Cost for environmental consulting and other costs related to the renewal of the 40 year water service contract for Roseville, Placer County Water Agency, Sacramento County Water Agency and Sacramento Municipal Utilities District. Roseville is acting as designated business agent on behalf of these American River Division Contractors per the Letter of Agreement (LOA) approved by the Roseville City Council and the Bureau of Reclamation in December 2017. A cost share agreement is in place with the other three ARD contractors.</p>							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0 \$	0 \$	0 \$	0 \$	0 \$	0 \$
Architectural/Engineering Services	0	1,950,000	0	0	0	0	1,950,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$</b>	<b>0 \$</b>	<b>1,950,000 \$</b>	<b>0 \$</b>	<b>0 \$</b>	<b>0 \$</b>	<b>1,950,000 \$</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Construction (481)	\$	0 \$	0 \$	0 \$	0 \$	0 \$	487,500
Other Agencies Revenues	0	487,500	0	0	0	0	1,462,500
		1,462,500					
<b>TOTAL</b>	<b>\$</b>	<b>0 \$</b>	<b>1,950,000 \$</b>	<b>0 \$</b>	<b>0 \$</b>	<b>0 \$</b>	<b>1,950,000 \$</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b>	<b>PROJECT NUMBER:</b>	<b>FUND</b>	<b>ORIGINAL APPROPRIATION DATE:</b>				
WATER	30003 500020	482	Jul-18				
<b>PROJECT TITLE:</b>	<b>DEPARTMENT:</b>	<b>TENTATIVE COMPLETION DATE:</b>					
WATER SYSTEM MODEL	ENVIRONMENTAL UTILITIES	Jun-19					
<b>DESCRIPTION:</b>							
Engineering services for developing and updating the Water Distribution System Model.							
<b>COST ESTIMATE</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	\$ 50,000	\$	\$	\$	\$	50,000
Architectural/Engineering Services	0	350,000	0	0	0	0	350,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 400,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 400,000</b>
<b>SOURCE OF FUNDS</b>							
	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Rehabilitation (482)	\$	\$ 400,000	\$	\$	\$	\$	400,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 400,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 400,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WATER	<b>PROJECT NUMBER:</b> 30003 500021	<b>Fund</b> 482	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-18				
<b>PROJECT TITLE:</b> WELLS 6/7 CHEMICAL RETROFIT	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES		<b>TENTATIVE COMPLETION DATE:</b> Dec-20				
<b>DESCRIPTION:</b>  Wells 6 and 7 need new chemical packages for fluoride and chlorine and a SCADA system update.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$	0	0	0	0	0	0
Architectural/Engineering Services	0	35,000	0	0	0	0	35,000
Site Acquisition & Preparation	0	35,000	0	0	0	0	35,000
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	275,000	0	0	0	0	275,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>
<b>SOURCE OF FUNDS</b>							<b>TOTAL PROJECT</b>
Water Rehabilitation (482)	\$	0	\$	0	\$	0	\$
<b>TOTAL</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>	<b>0</b>	<b>\$</b>



## CAPITAL IMPROVEMENT PROJECT BUDGET

<b>CLASSIFICATION OF PROJECT:</b> WATER	<b>PROJECT NUMBER:</b> 30003 500023	<b>FUND</b> 482	<b>ORIGINAL APPROPRIATION DATE:</b> Jul-18				
<b>PROJECT TITLE:</b> INDUSTRIAL AVE 12 INCH WATER MAIN REHABILITATION PROJECT	<b>DEPARTMENT:</b> ENVIRONMENTAL UTILITIES		<b>TENTATIVE COMPLETION DATE:</b> Jun-20				
<b>DESCRIPTION:</b>  Rehabilitation of approximately 400 feet of an existing 12 inch water main located off Industrial Avenue.							
<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Labor	\$ 0	\$ 30,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 30,000
Architectural/Engineering Services	\$ 0	0	0	0	0	0	0
Site Acquisition & Preparation	\$ 0	0	0	0	0	0	0
Material / Equipment / Furniture	\$ 0	0	0	0	0	0	0
Construction	\$ 0	200,000	0	0	0	0	200,000
Other	\$ 0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 230,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 230,000</b>
<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>TOTAL PROJECT</b>
Water Rehabilitation (482)	\$ 0	\$ 230,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 230,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 230,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 230,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	FUND	ORIGINAL APPROPRIATION DATE:				
WATER	30004 500024	483	Jul-18				
PROJECT TITLE:	DEPARTMENT:	TENTATIVE COMPLETION DATE:					
WATER METER RETROFIT	ENVIRONMENTAL UTILITIES	Jun-19					
DESCRIPTION:							
Project will work to address the limited number of residential and commercial water services remaining. Retrofit these locations with meters and backflow devices as necessary.							
COST ESTIMATE							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Labor	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	100,000	0	0	0	0	100,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 100,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>100,000</b>
SOURCE OF FUNDS							
	PRIOR YEARS	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	TOTAL PROJECT
Water Meter Retrofit (483)	\$ 0	\$ 100,000	\$ 0	\$ 0	\$ 0	\$ 0	100,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$ 100,000</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>100,000</b>

# FY2018-19 Carry Forward Capital Improvement Projects

Project Classification	Project Number	Projects Name	Available Balance as of 4/30/2018
DRAINAGE	029001	PLEASANT GROVE RETENTION BASIN	\$ 470,058
DRAINAGE	082001	STORM DRAIN PROJECT	1,253,778
DRAINAGE	172001	2016 FEE UPDATE	43,682
DRAINAGE	982002	ROCKY RIDGE TO OLD AUBURN DRN	68,811
DRAINAGE	982003	CONFLUENCE TO TIFFANY	104,656
ELECTRIC	144001	DOUGLAS SUBSTN REHAB/NETWORK	2,618
ELECTRIC	144008	REHAB FAILURE REPL-CONTRL SYS	824,034
ELECTRIC	174001	PARK SBSTN TRNSFRM REPL	378,255
ELECTRIC	174005	ATTEMPERATOR REDESIGN-INSTALL	17,813
ELECTRIC	174109	COMMUNITY SOLAR PROJECT	154,012
ELECTRIC	184101	REP 6204/05 60KV RELAY PANL UP	109,962
ELECTRIC	184102	FIDDYMENT 6029 60KV RELAY PANL	83,549
ELECTRIC	184103	WESTPLAN UFLS UPGRADE OVERSHT	61,302
ELECTRIC	184104	ARC FLASH HAZARD MITIGATION	75,035
GENERAL	079006	CAD/RMS REPLACEMENT PROJECT	260,566
GENERAL	099004	DRY CRK GREENWY COMM PLAN/OUTR	411,831
GENERAL	099011	SIERRA GARDENS TRS POINT IMP	259,023
GENERAL	099012	LOUIS/ORLANDO TRS POINT IMP	79,661
GENERAL	109001	OAK ST EXT-MINERS RAVINE TRAIL	52,180
GENERAL	109003	REGIONAL ANIMAL CONTROL FAC	42,785
GENERAL	119001	HARDING-ROYER TRAIL SEGMENT 3	871,131
GENERAL	129005	DOWNTOWN REPLACEMENT BRIDGE PR	254,683
GENERAL	139002	DOWNTOWN PEDESTRIAN BRIDGE	7,372
GENERAL	169001	MINERS RAV TR SHOULDER-SUNRISE	75,451
GENERAL	169003	MAIDU PARK TRAIL REPAIR	368,084
GENERAL	169004	PL GRV CRK TRAIL GAP CLOSURE	180,000
GENERAL	169005	PED/BIKE BRIDGE INSPEC/RATING	122,031
GENERAL	169006	800MHZ RADIO SYSTEM REPL	668,538
GENERAL	179002	TAYLOR RD COMMUTER BUS STOP	90,000
GENERAL	179003	ACTIVE TRANS PLAN UPDATES	175,000
GENERAL	179004	TRANSIT PLAN UPDATE	175,000
GENERAL	179007	WRSP PARCEL W-81 BIKE TRAIL, 1	531,547
GENERAL	179010	CHILDRENS ART CENTER	31,151

# FY2018-19 Carry Forward Capital Improvement Projects

Project Classification	Project Number	Projects Name	Available Balance as of 4/30/2018
GENERAL	179012	SPORTS COURT	\$ 50,000
GENERAL	179013	RECREATION SOFTWARE	868
GENERAL	185003	ADA MODIFICATION FOR SENR CTR	5,890
GENERAL	189005	DRY CRK GREENWY WEST PLANNING	78,593
PARK	005001	PARK SITE 56-GIBSON PARK	99,756
PARK	035003	HARRY CRABB PARK	2,249,294
PARK	045001	CENTRAL PARK-PHASE ONE	1,342,030
PARK	155001	STIZZO-F-50 PARK	39,743
PARK	155002	NC-57 NEIGHBORHOOD PARK	178,004
PARK	155006	SPORTS PARK COMPLEX	3,921,577
PARK	175001	FIDDYMENT PARCEL 54	1,078,233
PARK	175002	WRSP THREE-PLEX BASEBALL	80,000
PARK	175003	SIERRA CROSSING PARK (W-50A)	1,433,103
PARK	175005	SAUGSTAD SKATE TRACK	149,925
PARK	175006	JOHNSON POOL UPGRADES	376,679
PARK	175007	ASTILL NEIGHBORHOOD IMPROVMNT	843,914
PARK	175401	RAC POOL RE-PLASTER & DECK REP	35,696
PARK	185001	W-51 NEIGHBORHOOD PARK SITE	2,197,909
PARK	185002	F-52 NEIGHBORHOOD PARK SITE	1,487,473
PARK	185004	VILLAGE CENTER PARK	1,991,005
PARK	189203	KASEBERG PICNIC ARBOR REPLACEM	90,123
PUBLIC BUILDING	051003	LIBRARIES REMODEL	336,773
PUBLIC BUILDING	121001	FIRE STATION 1 RELOCATION	333,941
PUBLIC BUILDING	151001	OAK STREET PARKING GARAGE	161,458
PUBLIC BUILDING	151002	DOWNTOWN BLDG-316 VERNON ST	690,477
STREET	072515	WASHINGTON/ANDORA WIDENING	359,816
STREET	112503	OAKRIDGE BRIDGE REPLACEMENT	3,050,235
STREET	152501	BLUE OAKS-PLEASNT GR CMS PROJ	127,944
STREET	152503	BRIDGE PREVENTATIVE MAINT PROJ	886,722
STREET	162501	2017 RESIDENTIAL RESURFACING	849,486
STREET	162502	WOODCREEK OAKS WIDENING	1,050,410
STREET	162504	ATL/EUREKA I80 WB ONRAMP	38,617
STREET	162505	2017 ARTERIAL ADA RAMPS	26,608
STREET	172501	2017 ARTERIAL RESURFACING	2,814,590

# FY2018-19 Carry Forward Capital Improvement Projects

Project Classification	Project Number	Projects Name	Available Balance as of 4/30/2018
STREET	172503	ROLLER COMPACTED CONCRETE PLT	\$ 146,667
STREET	182501	2018 CURB, GUTTER, SIDEWALK, A	253,047
STREET	182502	2019 ARTERIAL RESURFACING PROJ	100,000
STREET	182503	2019 RESIDENTIAL RESURFACING P	100,000
STREET	972505	CIRBY WAY/ROSEVILLE RD	725,713
WASTEWATER	103501	SCADA SYSTEM REPLACEMENT	2,872,066
WASTEWATER	123503	ATKINSON ST AT DRY CRK WW PIPE	310,791
WASTEWATER	143501	SHADOWBROOK LIFT STATION & FOR	707,808
WASTEWATER	163502	2018 SEWER COLL SYS CIPP REHAB	650,809
WASTEWATER	163504	WW INTERCEPTOR CLEANING PROJ	24,028
WASTEWATER	163505	WW INTERCEPTOR INSP/COND/CLEAN	305,838
WASTEWATER	163506	WWTP CONDITION ASSESS	477,746
WASTEWATER	163508	MAXIMO/GRANITE XP INTGRT DB MG	150,000
WASTEWATER	173502	FOOTHILLS BLVD 42IN RGNL SWR	60,131
WASTEWATER	173506	HISTORICAL DATA REPOSITORY UP	806,282
WASTEWATER	183501	2017 DCWWTP ROOF REHABILITATIO	9,715
WASTEWATER	183502	CASTLE COURT LIFT STATION REHA	50,000
WATER	023001	AQUIFER STORAGE/RECOVERY PROG	435,891
WATER	043002	WOODCREEK NORTH WELL	682,809
WATER	063001	WEST SIDE TANK/PUMP STN PROJ	12,921,914
WATER	113002	INTEGR REG WTR MGMT PROP84WELL	290,587
WATER	143001	INTERTIE-ZN 4 PMP BCK PMP STN	38,001
WATER	153001	SUNRISE AVE-I80 21 IN WTR COND	150,000
WATER	153002	ARC FLASH MITIGATION-REMOTE	245,300
WATER	153003	REGIONAL WTR SUPPLY RELIAB STD	492,057
WATER	173002	WELL 9 PUMP STATION PROJ	2,450,366
WATER	173003	SUNRISE AVE 24IN WTR SYS REHB	589,948
WATER	173004	WTR TRMT PLT 2MG TANK REHAB	1,515,201
WATER	173005	WELL DESTRUCTION	18,531
WATER	183001	COOK RIOLO TO BASELINE 24" WATER MAIN & METERIN	100,000
WATER	183003	WELL 6 COLUMN PIPE REHAB	84,677



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# Debt Management

The indebtedness of the City as of June 30, 2018 will be: **\$561,465,939**

The estimated debt as of June 30, 2019 will be: **\$533,780,546**

	Estimated Debt as of June 30, 2018	Principal Additions	Principal Retirement	Estimated Debt as of June 30, 2019
<u>Loans:</u>				
Technology Fee Replacement Fund obligation to Public Facilities Fund	\$ 95,054	\$ -	\$ 95,054	\$ -
Youth Development Fund obligation to Automotive Replacement Fund	455,000	-	50,000	405,000
Diamond Oaks Golf Course obligation to Automotive Replacement Fund	520,270	-	29,210	491,060
Woodcreek Golf Course obligation to Automotive Replacement Fund	1,848,730	-	97,790	1,750,940
Roseville Community Development Corp. obligation to Strategic Improvement Fund	1,530,951	-	-	1,530,951
Roseville Community Development Corp. obligation to Successor RDA Agency Fund	3,469,049	-	-	3,469,049
Successor RDA Agency Fund obligation to General Fund	2,430,318	-	861,027	1,569,291
Successor RDA Agency Fund obligation to Strategic Improvement Fund	10,310,629	-	-	10,310,629
Successor RDA Agency Fund obligation to Gas Tax Fund	2,178,900	-	80,000	2,098,900
Successor RDA Agency Fund obligation to Automotive Replacement Fund	663,361	-	-	663,361
Successor RDA Agency Fund obligation to Low & Moderate Income Fund	3,895,800	-	235,257	3,660,543
Water Rehabilitation Fund obligation to Water Construction Fund	1,339,760	-	255,160	1,084,600
Water Operations Fund obligation to Water Construction Fund	4,615,000	-	385,000	4,230,000
General Fund obligation to General Fund Contributions by Developers Fund	824,782	-	80,000	744,782
Public Facilities Fund obligation to Automotive Replacement Fund	566,871	-	33,345	533,526
Public Facilities Fund obligation to Strategic Improvement Fund	3,681,373	-	409,041	3,272,332
Downtown Parking Fund obligation to Strategic Improvement Fund	3,767,749	-	-	3,767,749
<b>Total Loans</b>	<b>\$ 42,193,597</b>	<b>\$ -</b>	<b>\$ 2,610,884</b>	<b>\$ 39,582,713</b>
<u>Revenue Bonds:</u>				
Roseville Natural Gas Finance Authority Gas Revenue Bonds, Series 2007	\$ 129,750,000	\$ -	\$ 10,275,000	\$ 119,475,000
Electric System Revenue Refunding Bonds, Series 2010 (Partially Refunded)	1,050,000	-	505,000	545,000
South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2011C (61.66% City Share)	9,125,680	-	2,830,194	6,295,486
South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2013 (61.66% City Share)	36,582,878	-	-	36,582,878
Electric System Revenue Refunding Bonds, Series 2013	34,890,000	-	4,695,000	30,195,000
Electric System Revenue Refunding Bonds, Series 2014	16,485,000	-	-	16,485,000
Electric System Revenue Refunding Bonds, Series 2017A	56,210,000	-	-	56,210,000
Electric System Revenue Refunding Bonds, Series 2017B Taxable	6,075,000	-	135,000	5,940,000
South Placer Wastewater Authority Wastewater Revenue Bonds, Series 2017 (61.66% City Share)	46,109,348	-	-	46,109,348
<b>Total Revenue Bonds</b>	<b>\$ 336,277,906</b>	<b>\$ -</b>	<b>\$ 18,440,194</b>	<b>\$ 317,837,712</b>
<u>Certificates of Participation:</u>				
Electric System Revenue Refunding Certificates of Participation, Series 2004	\$ 5,000	\$ -	\$ -	\$ 5,000
Electric System Revenue Refunding Certificates of Participation, Series 2009 (Partially Refunded)	3,010,000	-	1,795,000	1,215,000
Electric System Revenue Refunding Certificates of Participation, Series 2012	90,000,000	-	-	90,000,000
Certificates of Participation, Series 2013A	7,382,490	-	859,738	6,522,752
Certificates of Participation, Series 2013B	2,701,946	-	429,577	2,272,369
Water Utility Revenue Certificates of Participation, Series 2015	35,330,000	-	2,435,000	32,895,000
Certificates of Participation, Series 2015 (316 Vernon Street Project)	13,960,000	-	255,000	13,705,000
<b>Total Certificates Of Participation</b>	<b>\$ 152,389,436</b>	<b>\$ -</b>	<b>\$ 5,774,315</b>	<b>\$ 146,615,121</b>
<u>Tax Allocation Bonds:</u>				
Successor Agency of the Redevelopment Agency of the City of Roseville Tax Allocation Refunding Bonds, Series 2014	\$ 9,425,000	\$ -	\$ 465,000	\$ 8,960,000
Tax Allocation Refunding Bonds, Series 2016	21,180,000	-	395,000	20,785,000
<b>Total Tax Allocation Bonds</b>	<b>\$ 30,605,000</b>	<b>\$ -</b>	<b>\$ 860,000</b>	<b>\$ 29,745,000</b>
<b>Total Indebtedness</b>	<b>\$ 561,465,939</b>	<b>\$ -</b>	<b>\$ 27,685,393</b>	<b>\$ 533,780,546</b>

# Debt Management Details

## Loans:

### **Technology Fee Replacement Fund obligation to Public Facilities Fund**

Funding for new permit system.  
*Maturity date of 06/30/2019*

### **Youth Development Fund obligation to Auto Replacement Fund**

Funding for Adventure Club school site(s)/portable(s).  
*Maturity date of 06/30/2025*

### **Diamond Oaks Golf Course obligation to Auto Replacement Fund**

Funding for renovations of the Diamond Oaks Golf Course.  
*Maturity date of 06/30/2036*

### **Woodcreek Golf Course obligation to Auto Replacement Fund**

Funding for the construction of the Woodcreek Golf Course club house.  
*Maturity date of 06/30/2037*

### **Roseville Community Development Corp. obligation to Strategic Improvement Fund**

Funding for RCDC support.  
*Maturity date of 06/30/2032*

### **Roseville Community Development Corp. obligation to Successor RDA Agency Fund**

Funding for RCDC support.  
*Maturity date of 01/31/2032*

### **Successor RDA Agency Fund obligation to General Fund**

Funding for Vernon Street streetscape improvements.  
Funding for County school district pass-through payment.  
Funding for flood control mitigation construction throughout the City's creek system.

### **Successor RDA Agency Fund obligation to Strategic Improvement Fund**

Funding for the façade and landscape renovations for the Automall wall.  
Funding for the startup of the Roseville Community Development Corporation.  
Funding for Riverside Avenue infrastructure and streetscape enhancement project. Provided funding for significant improvements.  
Funding for the acquisition of property located at 238 Vernon Street (JCPenney Building) to create a viable development site in Downtown.

### **Successor RDA Agency Fund obligation to Gas Tax Fund**

Funding for flood control mitigation construction throughout the City's creek system.

### **Successor RDA Agency Fund obligation to Automotive Replacement Fund**

Funding for the startup of the Roseville Community Development Corporation.  
Funding for the acquisition of 120 Grant Street to support Civic Center expansion.  
Funding for exterior improvements to the Tower Theater.

### **Successor RDA Agency Fund obligation to Low & Moderate Income Fund**

Loan for 20% of all Successor Loans obligations to the Low & Moderate Income Fund per AB1484 Section 34191.4(C).

**Water Rehabilitation Fund obligation to Water Construction Fund**

Funding for water tank rehabilitation.  
*Maturity date of 07/01/2022*

**Water Operations Fund obligation to Water Construction Fund**

Funding for Advanced Metering Project.  
*Maturity date of 06/30/2030*

**General Fund obligation to General Fund Contribution by Developers**

Funding of the Citywide Qualified Climate Action Plan, General Plan Update.  
*Maturity date of 07/01/2029*

**Public Facilities Fund obligation to Automotive Replacement Fund**

Funding of design and construction for second Downtown parking garage (Vernon Street and Oak Street).  
*Maturity date of 07/01/2034*

**Public Facilities Fund obligation to Strategic Improvement Fund**

Funding of the 316 Vernon Building Project.  
*Maturity date of 07/01/2026*

**Downtown Parking Fund obligation to Strategic Improvement Fund**

Funding of the Oak Street parking garage.  
*Maturity date of 07/01/2027*

**Revenue Bonds:****Roseville Natural Gas Finance Authority Gas Revenue Bonds, Series 2007**

Funding the prepayment of about 46 billion cubic feet of natural gas that Merrill Lynch Commodities will supply over 20 years. The gas delivered is used in the Roseville Energy Park. The bonds are fixed rate.  
*Maturity date of 02/15/2028*

**Electric System Revenue Refunding Bonds, Series 2010**

Refunding the 2008 Electric Series B bonds. The original issue was to finance the construction and acquisition of the Roseville Energy Park, a power generation plant that is designed to employ current technology for clean, fuel-efficient power. In February 2017 the Electric 2010 Series bonds were partially refunded, leaving a principal amount of \$1,520,000 and new maturity date of 02/01/2020. The bonds are fixed rate.  
*Maturity date of 02/01/2020*

**South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2011C (61.66% City Share)**

Refunding the 2008 SPWA Series A & B bonds. The original issues were to fund the construction of the Pleasant Grove Wastewater Treatment plant and smaller related projects. The bonds are fixed rate.  
*Maturity date of 11/01/2020*

**South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2013 (61.66% City Share)**

Refunding the 2011 SPWA Series A & B bonds. The original issues were to fund the construction of the Pleasant Grove Wastewater Treatment plant and smaller related projects. The bond is a direct purchase agreement with US Bank.  
*Maturity date of 11/01/2035*

# Debt Management Details

## **Electric System Revenue Refunding Bonds, Series 2013**

Refunding of the 2004 and 2005 Electric Certificates of Participation bonds. These bonds are a fixed rate.  
*Maturity date of 02/01/2029*

## **Electric System Revenue Refunding Bonds, Series 2014**

Refunding of the 2004 Certificates of Participation. The original issue was to finance certain improvements to the City's electric system. The bonds are fixed rate.  
*Maturity date of 02/01/2034*

## **Electric System Revenue Refunding Bonds, Series 2017A**

Partial refunding of the 2009 Certificates of Participation and the 2010 Electric Refunding Bonds. The original issues were to finance certain improvements to the City's electric system and the Roseville Energy Park. The bonds are fixed rate.  
*Maturity date of 02/01/2037*

## **Electric System Revenue Refunding Bonds, Series 2017B Taxable**

Partial refunding of the 2009 Certificates of Participation and the 2010 Electric Refunding Bonds. The original issues were to finance certain improvements to the City's electric system and the Roseville Energy Park. The bonds are fixed rate and taxable.  
*Maturity date of 02/01/2022*

## **South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2017 (61.66% City Share)**

Refunding of the SPWA Series 2014 Revenue Bonds, partial refunding of the SPWA Series 2011C Revenue Bonds, and new funding for the Wastewater Treatment Plant Expansion project.  
*Maturity date of 01/01/2037*

## **Certificates of Participation:**

### **Electric System Revenue Refunding Certificates of Participation, Series 2004**

Financing certain improvements to the City's electric system. The capital improvements include: construction of two new substations, 60KV line extensions, overhead to underground system conversions, and substation expansion and upgrades. The bonds are fixed rate. The 2004 bonds were partially refunded in 2014, leaving a principal amount of \$5,000.  
*Maturity date of 02/01/2034*

### **Electric System Revenue Refunding Certificates of Participation, Series 2009**

Refunding the 2002 Electric Refunding bonds. The original issue was to finance the refunding of the 1997 and 1999 Electric certificates and to use a portion of the net proceeds to finance certain additions, betterments and improvements to the City's electric system. In February 2017 the 2009 Series bonds were partially refunded, leaving a principal amount of \$4,750,000 and a new maturity date of 02/01/2020. The bonds are fixed rate.  
*Maturity date of 02/01/2020*

### **Electric System Revenue Refunding Certificates of Participation, Series 2012**

Refunding the 2008 Electric Series A bonds. The original issue was to finance the construction and acquisition of the Roseville Energy Park, a power generation plant that is designed to employ current technology for clean, fuel-efficient power. The bonds are variable rate (VRDBs) with weekly resets.  
*Maturity date of 02/01/2035*

### **Certificates of Participation, Series 2013A**

Refunding the 2003 Public Facility bonds. The original issue was to finance the construction of the City's Corporation Yard and land. The facility consists of four main buildings totaling 146,000 square feet on an approximate 54-acre site. The bonds are fixed rate.  
*Maturity date of 08/01/2025*

## **Certificates of Participation, Series 2013B**

Refunding the 2003 Golf Course bonds. The original issue was to finance the construction of the Woodcreek Oaks Golf Course club house. The bonds are fixed rate.

*Maturity date of 08/01/2023*

## **Water Utility Revenue Certificates of Participation, Series 2015**

Refunding the 2007 water bonds and use a portion of the net proceeds to finance the acquisition and/or construction of certain capital improvements and additions to the City's water utility system. The 2015 water bonds included a new money component to assist in the construction of certain capital improvements and additions to the City's water utility system. The bonds are fixed rate.

*Maturity date of 12/01/2029*

## **Certificates of Participation, Series 2015 (316 Vernon Street Project)**

Completing the infrastructure component of the 316 Vernon Street mixed-use City building. Annual debt service payments will be covered from the lease revenues as well as contributions from the Public Facilities and Strategic Improvement Fund. The bonds are fixed rate.

*Maturity date of 08/01/2045*

## **Tax Allocation Bonds:**

### **Successor Agency of the Redevelopment Agency of the City of Roseville Tax Allocation Refunding Bonds, Series 2014**

Refunding the 2002 RDA bonds. The original issue was to finance various capital improvement projects, including the renovation of the Tower Theater, the Civic Plaza Parking Garage and the streetscape projects for Riverside Avenue and Historic Old Town.

*Maturity date of 09/01/2033*

### **Successor Agency of the Redevelopment Agency of the City of Roseville Tax Allocation Refunding Bonds, Series 2016-T**

Refunding the 2006A, 2006A-T and the 2006H-T RDA bonds. The original 2006A issue was to complete the Downtown Roseville infrastructure designing and the engineering of public improvements identified in the Downtown Vision. The original 2006A-T issue was to establish a low interest rate revolving loan fund for private property improvements; incentivizing for private projects such as fee subsidies or waivers. The original 2006H-T issue was to develop and sell a mixed use development project and provide down payment assistance to first time homebuyers.

*Maturity date of 09/01/2040*

# Glossary of Budget Terms

Appropriation:	Legal authorization to make expenditures and incur obligations for specific purposes.
Budgetary Basis of Accounting:	Budgetary basis of accounting refers to the timing of when revenues and expenditures are recognized in the accounts and reported. In accordance with GAAP (Generally Accepted Accounting Principles), the City budgets for all governmental funds using the modified accrual basis of accounting, with the exception of interfund loan disbursements and repayments which are budgeted as expenditures and revenue. Governmental fund revenues are recognized when measurable and available. The City considers all revenues reported in the governmental funds to be available if the revenues are collected within 120 days after year-end, with the exception of property taxes which is considered available if collected within 60 days after year-end. Proprietary and fiduciary funds are budgeted using the modified accrual basis of accounting for expenses, with the exception of interfund loan transactions which are budgeted as expenditures and revenue, and the full accrual basis of accounting for revenues. Proprietary and fiduciary fund revenues are recorded when earned regardless of when the cash flows occur.
Capital Improvement Project (CIP):	Expenditures related to the acquisition, expansion or rehabilitation of an element of the City's infrastructure (physical capital assets such as streets, water transmission and distribution system, wastewater system, public buildings, and parks).
Capital Project Funds:	A fund used to account for financial resources for the acquisition or construction of major capital facilities which are separate from ongoing operating activities.
Capital Outlays:	Expenditures which result in acquisitions of, or addition to, capital assets; includes expenditures for furniture, vehicles, and all types of machinery and equipment, including all costs necessary to place the capital outlay item into service. In order to qualify as a capital outlay expenditure, it must: <ol style="list-style-type: none"><li>1. have an estimated useful life of more than two years;</li><li>2. have a unit cost of more than \$5,000; and</li><li>3. represent a betterment or improvement.</li></ol>
Department:	Major unit of organization in City government comprised of sub-units named divisions.
Division:	Major sub-unit of a department. Also known as organization key or ORG key.
Enterprise Funds:	A fund that provides goods or services to the public for a fee or charge that makes the entity self-supporting.
Fiscal Year:	Twelve-month period to which the operating budget applies. The twelve-month period begins on July 1st and ends on June 30th.
Fund:	Fiscal entity with revenue and expenses which are segregated for the purpose of carrying out a specific purpose or activity. The major funds are the General, Electric, Water, Wastewater, and Solid Waste.
General Fund:	The chief operating fund to be used in accounting for all financial resources except those required to be accounted for in another fund.

# Glossary of Budget Terms

**Indirect Allocations:** The City uses the indirect cost allocation process to allocate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide. The City uses a consulting firm which specializes in indirect cost studies to prepare the indirect cost allocation plan. The plan is based on the most current budget information available at the time the study is completed - typically six months prior to the adoption of a new budget. The consulting firm makes several onsite visits to interview staff from the General Fund departments that provide services to other departments. Cost allocation drivers are confirmed during the interview process and budget data is provided to the consultant. The budget data used in the study excludes reimbursed expenses. Examples of reimbursed expenditures are Capital Improvement Projects and secondary labor that is direct charged from one fund to another. The consultant provides a comprehensive study that is provided to all departments for review and comment. Staff has an opportunity to comment on the plan and to correct any errors.

Internal service funds at the City directly charge costs of service to funds and departments receiving the service; therefore, the only fund that uses the indirect method of allocating costs is the General Fund.

Indirect cost charges appear on the fund summaries that are paying for the services and reduce the expenditures of the departments providing the services on the fund summary for the General Fund. The purpose is to ensure that the General Fund is reimbursed for the services that it is providing throughout the City.

**Internal Service Funds:** Funds established to finance and account for services and supplies furnished by a designated department to other departments within the City. Examples of the City's Internal Service Funds include the Automotive Services Fund, the Automotive Replacement Fund, the Information Technology Operations Fund, the Facility Services Fund, and Workers Compensation Fund. Costs from these funds are directly charged to those funds and departments receiving the benefits of the services provided.

**Materials, Supplies, and Services:** Materials and supplies are expendable items having a unit cost of less than \$5,000 or which by their nature can be consumed during the course of the fiscal year. Examples are paper, pens, printed forms and small tools that are not of a capital nature. Services may be performed by outside firms, individuals, or City departments and may include consulting services, telephone service, advertising, office equipment maintenance, insurance, and utilities (including those utilities provided by City departments).

**Organization Key:** Major sub-unit of a department. Also known as ORG Key and Division.

**Performance Objectives:** Desired levels of accomplishment expressed in quantified terms over a given time period by a program manager. They may relate to high-level goals of the department to which the program is assigned, as well as to the City's overall goals and objectives as defined by the City Council.

**Performance Measures:** Indicators which are used to assess how well objectives have been accomplished. Performance measures are grouped into these categories:

1. Work volume measures that indicate the level of work to be performed with the resources requested (Ex. tons of solid waste collected);

# Glossary of Budget Terms

- 
2. Efficiency and effectiveness measures that provide information on the level of productivity, and that show how effectively or how well objectives are met (Ex. man-hours per ton of solid waste collected and number of customer complaints).

**Performance Target:** Numerical value that specifies a level of performance to be achieved within the financial resources requested in the budget, and during the fiscal year. A target can represent either a desired objective to be achieved or a forecast of work volume.

**Permanent Funds:** A fund used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support or benefit the government or its citizens.

**Program:** A group of related functions or activities designed to achieve one or more common objectives. In the City's program structure, a program is synonymous with a division.

**Program / Performance Budget:** Budget which contains specific and measurable objectives and specifies the work volume to be accomplished and the efficiency and effectiveness levels to be achieved for a given program. Such a budget also is used to allocate resources to the functions or activities that comprise a program rather than to specific items of cost.

**Resources / Management System:** A method of improving organizational performance, planning and decision-making, and resource allocation. This is accomplished by providing an ongoing system of community goal formulation, citizen participation, public opinion surveys, management-by-objectives, program/performance budgeting, performance monitoring, and evaluation of City services to arrive at a comprehensive budget tied to specific results for the fiscal year.

**Reimbursed Expenditures:** Accounting adjustments credit a budget expenditure thus serving to reduce the total expenditures of a program. Reimbursements generally result from expenditures chargeable to other programs, such as, work performed by one department or division for another. The allocation of indirect costs is budgeted as reimbursed expenditures.

**Revenue:** Income, including transfers and excluding proceeds from the sale of bonds and notes, for the fiscal year. The major categories of revenue include local taxes, state shared revenues, charges for current services, public utility sales, federal revenue sharing, and licenses and permits.

**Salaries, Wages, and Benefits:** Compensation paid to employees of the City, and the employee benefits costs, such as the City's contributions for retirement, deferred compensation, group insurance, uniform allowance, and workers' compensation insurance. Also included is compensation paid to elected officials as provided by the City Charter. It does not include fees for professional and other services obtained on a contractual basis.

**Special Revenue Funds:** A fund that is used to account for the proceeds of a specific revenue source that is restricted or committed to expenditure for specified purposes other than debt service or capital projects.

**Private Purpose Trust Funds:** A fund used to report any trust arrangement under which principal and income benefit specific individuals or organizations.

# Glossary of Common Acronyms

AB	Assembly Bill
ABA	Annual Budget Authority
AC	Adventure Club
ACA	Affordable Care Act
ACH	Automated Clearing House
ADA	Americans with Disabilities Act
AI	Analysis of Impediments to Fair Housing Choice
AKA	Also Known As
AMI	Advanced Metering Infrastructure
APWA	American Public Works Association
ARB IRWMP	American River Basin Integrated Regional Water Management Plan
ARIOS	American River Instrumentation Optimization Study
ARF	Auto Replacement Fund
ARRA	American Recovery and Reinvestment Act
ASA	Amateur Softball Association
ASE	Automotive Service Excellence
ASES	After School Education and Safety
ASFPM	Association of State Floodplain Managers
ASPIRE	Analytically Solving Problems in Roseville
ASR	Aquifer Storage and Recovery
AVE	Avenue
AVL	Automatic Vehicle Location
B&P	Bike and Pedestrian
BEGIN	Building Equity and Growth in Neighborhoods Program
BID	Business Improvement District
BLVD	Boulevard
BMP	Best Management Practice
BOP	Balance of Plant
BPMP	Bridge Preventative Maintenance Program
BRT	Bus Rapid Transit
BRWTP	Barton Road Water Treatment Plant
BTA	Bicycle Transportation Account
CAD	Computer Aided Drafting (Engineering), Computer Aided Dispatch (Police)
CAFR	Comprehensive Annual Financial Report
CAL	California
CalACT	California Association for Coordinated Transportation
CALED	California Association for Local Economic Development
CalPERS	California Public Employee Retirement System
CAP	Climate Action Plan
CARB	California Air Resources Board
CASP	Certified Access Specialist Program
CBT	Citizens Benefit Trust
CCTV	Closed Circuit Television
CDBG	Community Development Block Grant
CDG	Center for Digital Government
CEMS	Continuous Emissions Monitoring System
CEQA	California Environmental Quality Act
CFD	Community Facilities District (AKA Mello Roos)
CHP	California Highway Patrol
CINT	Crisis Incident Negotiations Team
CIP	Capital Improvement Project

# Glossary of Common Acronyms

CIPP	Cured in Place Pipe
CIS	Customer Information System
CMAAQ	Congestion Mitigation and Air Quality Improvement Program
CMS	Changeable Message Signs
CMU	Controller Monitor Unit
CMUA	California Municipal Utilities Association
CNG	Compressed Natural Gas
COP	Certificate of Participation
COPS	Citizens' Option for Public Safety
COR	City of Roseville
CPAC	Community Priorities Advisory Committee
CR	Central Roseville
CRS	Community Rating System
CRV	California Redemption Value
CSMFO	California Society of Municipal Finance Officers
CSR	Customer Service Representative
CT	Combustion Turbine
CTSA	Consolidated Transportation Services Agency
CUPA	Certified Unified Program Agency
DAR	Dial-A-Ride
DCWWTP	Dry Creek Waste Water Treatment Plant
DFR	Digital Fault Recorder
DOC	Department Operations Center
DOHS	Department of Homeland Security
DPU	Distribution Protection Unit
DSD	Development Services Department
DTSP	Downtown Specific Plan
DUI	Driving Under the Influence
DVR	Digital Video Recorder
DWR	Department of Water Resources
EAF	Equivalent Availability Factor
EAM	Enterprise Asset Management
EDAC	Error Detection and Correction
EDAC	Economic Advisory Committee
EDR	Electronic Plan/Document Review
EECB	Energy Efficiency Community Block Grant
EFOR	Equivalent Forced Outage Rate
EIR	Environmental Impact Report
ELAP	Environmental Lab Accreditation Program
EMD	Emergency Medical Dispatch
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EMT-D	Emergency Medical Dispatch Defibrillation Program
EMV	Europay, MasterCard, Visa
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal
EPA	Environmental Protection Agency
EPR	Extended Producer Responsibility
EPS	Expanded Polystyrene (Packing Foam)
ERAF	Educational Revenue Augmentation Fund
ERP	Enterprise Resource Planning
EU	Environmental Utilities

# Glossary of Common Acronyms

EV	Electric Vehicle
FEMA	Federal Emergency Management Agency
FERC	Federal Energy Regulatory Commission
FPPC	California Fair Political Practices Commission
FSS	Family-Self-Sufficiency
FTA	Federal Transit Administration
FTC	Fire Training Center
FTE	Full-Time Equivalent
FTHB	First Time Home Buyers
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Governmental Finance Officers Association
GHG	Greenhouse Gas
GIS	Geographic Information System
GO165	General Order 165
GPS	Global Positioning System
HA	Housing Authority
HAZMAT	Hazardous Materials
HBRRP	Highway Bridge Rail Replacement Program
HCV	Housing Choice Voucher
HOME	Home Investment Partnership Program
HRIS	Human Resources Information System
HRN	Highland Reserve North
HRNSP	Highland Reserve North Specific Plan
HRSG	Heat Recovery Steam Generator
HSA	Health Savings Account
HSIP	Highway Safety Improvement Program
HUD	Housing and Urban Development
HUT	Highway Users Tax
HVAC	Heating, Ventilation, and Air Conditioning
IBEW	International Brotherhood of Electric Workers
ICMA	International City/County Management Association
IFAS	Integrated Financial and Administrative Solution
ISO	International Organization for Standardization
ISF	Internal Service Fund
IGP	Industrial General Permit
IAS	International Accreditation Services
IT	Information Technology
ITIL	Information Technology Infrastructure Library
ITS	Intelligent Transportation System
IVR	Interactive Voice Response
JPA	Joint Powers Authority
KA	Kilo-Amps
kV	Kilovolts
kWh	Kilowatt Hours
KY4A	Future Interconnection Transformers
L&M	Low and Moderate Income Housing
LAFCO	Local Agency Formation Commission
LED	Light Emitting Diode
LLD	Landscape and Lighting District

# Glossary of Common Acronyms

LTF	Local Transportation Fund
LTF	Long Term Financing
LTSA	Long Term Service Agreement
MAIFI	Momentary Average Interruption Frequency Index
MDC	Mobile Data Computer
MFD	Municipal Facilities District
MFD	Multi Family Dwelling
MFP	Multi- Functional Printer
MG	Millions of Gallons
MGD	Millions of Gallons per Day
MHMP	Multi-Hazard Mitigation Plan
MHz	Megahertz
MISAC	Municipal Information Systems Association of California
MMU	Malfunction Management Unit
MOU	Memoranda of Understanding
MS4	Municipal Separate Storm Systems
MS&S	Materials, Supplies & Services
MSIP	Mike Shellito Indoor Pool
MVA	Megavolt Amperes
MW	Mega Watts
N/A	Not Applicable
N-1	Loss of any Single Element
NC	North Central
NCPA	Northern California Power Agency
NCRSP	North Central Roseville Specific Plan
NERC	North American Electric Reliability Corporation
NERSP	North East Roseville Specific Plan
NFPA	National Fluid Power Association
NIMS	National Incident Management System
NPDES	National Pollution Discharge Elimination System
NR	North Roseville
NRSP	North Roseville Specific Plan
NWRSP	North West Roseville Specific Plan
O&M	Operations and Maintenance
OC&L	Organizational Culture & Leadership
OPA	Operational Performance Audits
OPEB	Other Post-Employment Benefits
PA&C	Public Affairs & Communications
PASS	Prequalified Architectural Submittal System
PBID	Property and Business Improvement District
PC	Personal Computer
PCCP	Placer County Conservation Plan
PCTPA	Placer County Transportation Planning Agency
PCWA	Placer County Water Agency
PDA	Personal Digital Assistant
PEAIP	Program Effectiveness Assessment and Improvement Plan
PEG	Public-Educational-Government-Access Television
PERs	Public Employees' Retirement System
PGWWTP	Pleasant Grove Wastewater Treatment Plant
PKWY	Parkway
PLC	Programmable Logic Controllers
POST	Police Officer Standardized Training

# Glossary of Common Acronyms

POP	Problem Oriented Policing
POTW	Publicly Owned Treatment Works
PPA	Power Purchase Agreements
PQI	Pavement Quality Index
PRSA	Public Relations Society of America
PRSCG	Placer Regional Stormwater Coordination Group
PTSMIA	Public Transportation Modernization, Improvement, and Service Enhancement Account
PUC	Public Utilities Commission
PV	Photovoltaic
RAC	Roseville Aquatics Center
RCC	Roller Compact Concrete
RCDC	Roseville Community Development Corporation
RCONA	Roseville Coalition of Neighborhood Associations
RDA	Redevelopment Agency
RE	Roseville Electric
REACH	Roseville Employees Annual Charitable Hearts
REP	Roseville Energy Park
RFA	Roseville Financing Authority
RFF	Roseville Fire Fighters
RFFA	Roseville Fire Fighters Association
RFID	Radio Frequency Identification
RFP	Request for Proposals
RFQ	Request for Quotes
RMS	Records Management System
ROPS	Recognized Obligation Payment Schedules
ROW	Right of Way
RP3	Reliable Public Power Provider
RPA	Roseville Police Association
RPOA	Roseville Police Officers Association
RPP2	Roseville Power Plant 2
RSC	Roseville Sports Center
RSTP	Regional Surface Transportation Program
RTMA	Roseville Traffic Monitoring System
RTU	Remote Terminal Unit
RUEC	Roseville Utility Exploration Center
RUFF	Roseville Urban Forestry Foundation
RW	Recycled Water
RW	Roseville West
RWA	Regional Water Authority
RWQCB	Regional Water Quality Control Board
SACOG	Sacramento Area Council of Governments
SACTO	Sacramento Area Commerce and Trade Organization
SAIDI	System Average Interruption Duration Index
SAIFI	System Average Interruption Frequency Index
SB	Senate Bill
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SCIP	Statewide Community Infrastructure Program
SD	Service District
SERSP	Southeast Roseville Specific Plan
SF6	Sulfur Hexafluoride Insulating Gas in Circuit Breakers
SIC	Signal Interconnect

# Glossary of Common Acronyms

SIFMA	Securities Industrial & Financial Markets Association
SIRE	Store, Index, Retrieve, Exchange Software Program
SMARTs	Storm Water Multiple Application & Report Tracking System
SPARTA	South Placer Regional Transportation Authority
SPCA	Society for the Prevention of Cruelty to Animals
SPMUD	South Placer Municipal Utility District
SPWA	South Placer Wastewater Authority
SRSP	South Roseville Specific Plan
SSMP	Sewer System Master Plan
SSO	Sewer System Overflows
SSTP	Sanitary Sewage Treatment Plant
STA	State Transportation Account
STG	Steam Turbine Generator
SVSP	Sierra Vista Specific Plan
SWAT	Special Weapons and Tactics
SWB	Salaries, Wages and Benefits
SWPPP	Storm Water Pollution Prevention Plan
SWRCB	California State Water Resources Control Board
TAG	Threat Analysis Group
TAZ	Traffic Analysis Zone
TDA	Transportation Development Act
TEA21	Transportation Equity Acts for the 21st Century
TMF	Traffic Mitigation Fees
TOC	Traffic Operations Center
TOU	Time of Use
TPN	Transportation Network Provider
TRA	Tax Rate Area
TSM	Transportation Systems Management
TSSDRA	Transit System Safety, Security and Disaster Response Account
UEC	Utility Exploration Center
UFLS	Under-Frequency Load Shedding
UIR	Utility Impact Reimbursement
USBR	United States Bureau of Reclamation
USGA	United States Golf Association
UST	United States Treasury
U/V	Ultra Violet
VASH	Veterans Affairs Supportive Housing Program
VHF	Very High Frequency
VLf	Vehicle License Fee
VOC	Voice of Customer
VRDB	Variable Rate Debt Bond
VSP	Vision Service Plan
W/W	Wastewater
WAPA	Western Area Power Administration
WECC	Western Electricity Coordinating Council
WRSP	West Roseville Specific Plan
WW	Wastewater
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant
YSO	Youth Service Officer
ZLD	Zero Liquid Discharge

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